

TOWN OF LONDONDERRY, NH



2011 ANNUAL TOWN REPORT

Cover Photo....

NORTH/WEST FIRE STATION

The new North/West Fire Station located at 20 Grenier Field Road is the pride and joy of the Londonderry citizens and the men and women of the Londonderry Fire Department.

The Station officially opened with the first shift in place on Sunday, March 6, 2011. The Station was officially dedicated on April 15th with a grand opening celebration attended by Governor Lynch.

The Station is approximately 7,500 square feet. It has two bays that are two deep to accommodate one engine company, one Hazmat Command vehicle and one forestry unit.

The living space can accommodate up to six Firefighters. Currently there are two to three Firefighters assigned to this station.

The Londonderry Firefighters want to thank the Town and Town staff for making this possible through the federal grant funding. This project was completed with little impact on town funds.



Photo Courtesy of Londonderry Fire Department Lieutenant Jeremy Mague

While distributed free to residents, the printing costs of each 2011 Annual Report is \$2.46

*Town of Londonderry,
New Hampshire*



2011 Annual Report

IN MEMORIAM

MARY L. BURKE - (5/13/30 - 02/24/01) – Mary L. Burke and her husband John G. Burke moved from Black River, N.Y. to Londonderry in 1984. During her lifetime she was employed as a teacher for the NY School System in Carthage, N.Y. and later worked as a home economist for the Jefferson County Cooperative Extension, retiring in 1984. In addition to the Londonderry United Methodist Church she was a member of the Londonderry Arts Council. An avid watercolor artist she shared a love for all the arts.

FRANCES “FRAN” M. GEHLING – (3/13/1947 - 04/13/11) – Fran died at her home along with her daughter Rebecca “Becky” Gehling as a result of a house fire. Fran was active in the Londonderry Democratic Party and was a graduate of the “Leadership Londonderry” class. She taught Transitions Weight Loss and Weight Watchers classes and helped others to deal with Alzheimer’s disease.

VIRGINIA S. “GINGER” DAVIS - (4/17/47 – 5/12/11) – Ginger was a social worker for the State of NH for several years before moving to New Mexico. While in New Mexico she was active in the Albuquerque School System and helped establish a successful magnet school for math and science. Ginger was also a Red Cross volunteer at the Kirkland AFB Hospital in Albuquerque. In 1985 the family moved back to NH settling in Londonderry. Ginger was a special education assistant at LHS from 1998-2007. She was a coach for the Olympics of the Mind program and served on the Londonderry Conservation Commission for several years. Music and classical ballet were her passion where she was involved with the Londonderry Dance Academy. She was active in the National Ovarian Cancer Coalition Walk and the Pantene’s Beautiful Lengths Foundation.

CAROL C. DOYON – (8/23/36 – 5/22/11) – Carol was a resident of Londonderry since 1968 and had been employed as an executive secretary for the Londonderry Board of Selectmen. She had been a volunteer at Catholic Medical Center in Manchester, Parkland Medical Center in Derry and the Community Caregivers of Greater Derry.

DOROTHY “JEANNE” HUEBEL – (2/2/32 – 9/13/11) – Jeanne was a resident of Londonderry for the past 13 years. She was a former resident of Reading Mass., where she lived for 40 years. She was active in the Londonderry Senior Citizens where she belonged to the knitting and crocheting group.

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APPENDIX “A” FINANCIAL SECTION

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HOLIDAY LISTING FOR TOWN OFFICE

AND TRASH REMOVAL Inside Back Cover

TOWN OFFICE PHONE NUMBERS..... Back Cover

*Town of Londonderry,
New Hampshire*



*2012
Town Meeting Warrant*

To the inhabitants of Londonderry in the County of Rockingham in said State qualified to vote in Town Affairs:

Voters are hereby notified to meet at the Londonderry High School Cafeteria in Londonderry on Monday the sixth (6th) day of February, 2012, at seven o'clock in the evening for the Deliberative Session of the Budgetary Town Meeting.

Voters are further notified to meet at the Londonderry High School Gymnasium on Tuesday, March 13, 2012 to choose all necessary Town Officers for the ensuing year, and to act upon the proposed Fiscal Year 2013 budget, as may be amended by the Deliberative Session, together with any amendments to the Town Charter, all by official ballot, the polls to be open at seven o'clock in the morning and to close not earlier than eight o'clock in the evening.

ARTICLE NO. 1: **[ELECTION OF OFFICERS]**

To choose all necessary Town Officers for the ensuing year, or until another is chosen or appointed and qualified.

ARTICLE NO. 2: **[BOND ISSUE FOR HIGHWAY RECONSTRUCTION]**

To see if the Town will vote to raise and appropriate **FIVE HUNDRED THIRTY-SEVEN THOUSAND DOLLARS (\$ 537,000)** for the reconstruction of roads.

Said sum to be raised by the issuance of serial bonds or notes not to exceed **FIVE HUNDRED THOUSAND DOLLARS (\$500,000)** under and in compliance with the provisions of the Municipal Finance Act (NH Revised Statutes Annotated Chapter 33) and to authorize the Town Council to issue and negotiate such bonds or notes, to determine the rate(s) of interest thereon and to take such other actions as may be necessary to effect the issuance, negotiation, sale and delivery of such bonds or notes as shall be in the best interest of the Town of Londonderry, and to authorize the Town Council to accept any funds from the State of New Hampshire, the Federal Government, and private sources, as may become available, and pass any vote relating thereto and **THIRTY SEVEN THOUSAND DOLLARS (\$37,000)** for the first year's interest payment and bond issuance costs on said bond and to authorize the transfer of the June 30 fund balance in that amount for this purpose. (60% approval required)

(If passed, this article will require the Town to raise \$0 in property taxes, resulting in a tax rate impact of \$0.00 in FY 13; \$68,750 in property taxes, resulting in a tax rate impact of \$0.02 in FY 14; and \$66,875 in property taxes, resulting in a tax rate impact of \$0.02 in FY15, based upon projected assessed values.)

The Town Council unanimously recommends a yes vote; the Budget Committee unanimously recommends a yes vote.

ARTICLE NO. 3: ***[EXPENDABLE MAINTENANCE TRUST FUND]***

To see if the Town will vote to raise and appropriate the sum of **TWO HUNDRED THOUSAND DOLLARS (\$200,000)** to be placed in the Town's Maintenance Trust Fund created by the voters at the 2003 Town Meeting for the purpose of repairing and maintaining town facilities and to authorize the use of the June 30 Fund Balance in the amount of \$100,000 towards this appropriation.

(If passed, this article will require the Town to raise \$100,000 in property taxes, resulting in a tax rate impact of \$0.03 in FY 13 based upon projected assessed values.)

The Town Council by a vote of 4-1 recommends a yes vote; the Budget Committee by a vote of 1-6 recommends a no vote

ARTICLE NO. 4: ***[FISCAL YEAR 2013 TOWN OPERATING BUDGET]***

Shall the Town raise and appropriate as an operating budget, not including appropriations by special warrant articles and other appropriations voted separately, the amounts set forth on the budget posted with the warrant or as amended by vote of the first session, for the purposes set forth therein, totaling \$26,741,721? Should this article be defeated, the default budget shall be \$26,741,721, which is the same as last year, with certain adjustments required by previous action of the Town or by law; or the governing body may hold one special meeting, in accordance with RSA 40:13, X and XVI, to take up the issue of a revised operating budget only.

(If passed, this article will require the Town to raise \$15,638,250 in property taxes, resulting in a tax rate impact of \$4.59 in FY 13 based upon projected assessed values.)

The Town Council unanimously recommends a yes vote; The Budget Committee unanimously recommends a yes vote.

ARTICLE NO. 5: ***[APPROPRIATE FUNDS TO CAPITAL RESERVE FUNDS TO REPLACE AMBULANCES, HIGHWAY HEAVY EQUIPMENT, FIRE TRUCKS AND HIGHWAY TRUCKS]***

To see if the Town will vote to raise and appropriate the sums set forth below to be placed in capital reserve funds already established, and to authorize the use of the June 30 Fund Balance in the amount of \$255,000 towards this appropriation:

Ambulances	\$ 75,000
Highway Trucks	\$ 100,000
Highway Heavy Equipment	\$ 0
Fire Trucks	<u>\$ 335,000</u>
	\$ 510,000

(If passed, this article will require the Town to raise \$255,000.00 in property taxes, resulting in a tax rate impact of \$0.07 in FY 13 based upon projected assessed values.)

The Town Council unanimously recommends a yes vote; the Budget Committee unanimously recommends a yes vote.

ARTICLE NO. 6: *[ESTABLISH CAPITAL RESERVE FUND – FIRE DEPARTMENT EQUIPMENT]*

To see if the Town will vote to establish a Capital Reserve Fund under the provisions of RSA 35:1 for the purpose of replacing various fire, emergency medical and communications tools and equipment (such as IV Pumps, Ventilators, Rescue Tools, Protective Clothing and Portable Radios) and to raise and appropriate the sum of **ONE HUNDRED FIFTY THOUSAND DOLLARS (\$150,000)** to be placed in this fund; to authorize the use of the June 30 Fund Balance in the amount of \$100,000 for this purpose; and to designate the Town Council as Agent to Expend. (Majority vote required).

(If passed, this article will require the Town to raise \$50,000.00 in property taxes, resulting in a tax rate impact of \$0.01 in FY 13 based upon projected assessed values.)

The Town Council unanimously recommends a yes vote; the Budget Committee unanimously recommends a yes vote.

ARTICLE NO. 7: *[FUND SPECIAL REVENUE ACCOUNT]*

To see if the Town will vote to raise and appropriate **FIVE HUNDRED SIXTY FOUR THOUSAND TWO HUNDRED FORTY FOUR DOLLARS (\$564,244)** from the Police Outside Detail Fund already established. Such appropriation shall be used for the purpose of covering Police Outside Details and shall be funded from users of Police Outside Detail Services. Any surplus in said fund shall not be deemed part of the General Fund accumulated surplus and shall be expended only after a vote by the legislative body to appropriate a specific amount from said fund for a specific purpose related to the purpose of the fund or source of revenue.

(These services are funded through user fees and require no property tax support.)

The Town Council unanimously recommends a yes vote; the Budget Committee unanimously recommends a yes vote.

ARTICLE NO. 8: *[FUND SEWER FUND]*

To see if the Town will vote to raise and appropriate **THREE MILLION THREE THOUSAND SEVEN HUNDRED SIX DOLLARS (\$3,003,706)** for defraying the cost of construction, payment of the interest on any debt incurred, management, maintenance, operation and repair of newly constructed sewer systems. Such fund shall be allowed to accumulate from year to year, shall not be commingled with town tax revenues, and shall not be deemed part of the municipality's general fund accumulated surplus, all in accordance with RSA 149-I.

(These services are funded through user fees and require no property tax support.)

The Town Council unanimously recommends a yes vote; the Budget Committee unanimously recommends a yes vote.

ARTICLE NO. 9: [FIRE DEPARTMENT PERSONNEL COSTS AND STAFFING LEVELS]

To see if the Town will vote to raise and appropriate **TWO HUNDRED FORTY THOUSAND ONE HUNDRED FIFTEEN DOLLARS (\$240,115)** for the purpose of maintaining, as much as practicable, the following Fire Department staffing levels:

Additional Overtime Expenditures for 10 personnel per shift -	\$76,565
Funding Four Additional Fire Personnel to increase coverage level to 11 per shift -	<u>\$163,550</u>
	\$240,115

(If passed, this article will require the Town to raise \$240,115.00 in property taxes, resulting in a tax rate impact of \$0.07 in FY 13 based upon projected assessed values.)

The Town Council unanimously recommends a yes vote; the Budget Committee by a vote of 3-4-0 recommends a no vote.

ARTICLE NO. 10: [APPROPRIATION OF LAND USE CHANGE TAXES TO THE CONSERVATION FUND AND THE GENERAL FUND]

To see if the Town will vote pursuant to the provisions of RSA 79-A:25 IV, to place annually One-Hundred percent (100%) up to One-Hundred Thousand (\$100,000); then Forty (40%) percent of revenues received in excess of One-Hundred Thousand (\$100,000) from the Land Use Change Tax in the Conservation Fund; currently, one hundred percent (100%) of the revenues received from the Land Use Change Tax are placed in the Conservation Fund. (By Citizens' Petition)

(If passed, this article will require the Town to raise \$0.00 in property taxes, resulting in a tax rate impact of \$0.00 in FY 13 based upon projected assessed values.)

The Town Council unanimously recommends a yes vote; the Budget Committee by a vote of 6-1 recommends a yes vote

ARTICLE NO. 11: [ESTABLISH A CAPITAL RESERVE FUND FOR CABLE DIVISION EQUIPMENT]

To see if the Town will vote to establish, pursuant to RSA 35:1, a Capital Reserve Fund for future equipment replacement at the Cable Access Center, to raise and appropriate **TWO HUNDRED THOUSAND DOLLARS (\$200,000)** for said purpose, to authorize the use of the June 30 Fund Balance for this purpose, and to designate the Town Council as Agents to Expend. If Article #12 passes, this article will be null and void.

(If passed, this article will require the Town to raise \$0.00 in property taxes, resulting in a tax rate impact of \$0.00 in FY 13 based upon projected assessed values.)

The Town Council unanimously recommends a yes vote; the Budget Committee by a vote of 2-5-0 recommends a no vote.

ARTICLE NO. 12: [ESTABLISH A SPECIAL REVENUE FUND FOR CABLE DEPARTMENT]

To see if the Town of Londonderry will vote to adopt the provisions of RSA 31: 95-c to restrict ~~all the~~ 70% of franchise fees and any other revenues from the Cable provider to expenditures for the purpose of all Cable Department and PEG Access purposes. Such revenues and expenditures shall be accounted for in a Special Revenue Fund to be known as the Cable Special Revenue Fund, separate from the general fund accumulated surplus and shall be expended only after a vote by the legislative body to appropriate a specific amount from said fund for a specific purpose related to the purpose of the fund or source of revenue. (By Citizens' Petition)

(If passed, this article will require the Town to raise an additional \$0.00 in property taxes, for a tax rate impact of \$0.00 in FY 13 based upon projected assessed values.)

The Town Council unanimously recommends a ~~no~~ yes vote; The Budget Committee unanimously recommends a no vote (0-6).

ARTICLE NO. 13: [RATIFY COLLECTIVE BARGAINING AGREEMENT BETWEEN AFSCME Local 1801 and THE TOWN OF LONDONDERRY]

To see if the Town will vote to approve the cost items included in the collective bargaining agreement reached between the Town of Londonderry and the American Federation of State, County and Municipal Employees (AFSCME), Local 1801, which calls for the following appropriations for salaries and benefits over what was raised under any current agreements and policies for the employees of the Union:

<u>Year</u>	<u>Cost Increase From Prev. FY</u>	<u>Tax Increase From Prev. FY</u>	<u>Total Estimated Cumulative Cost</u>	<u>Average Pay Rate Incr.</u>
FY 13	\$ 6,764.00	\$ 0.00	\$ 6,764.00	0.00%
FY 14	\$ 23,557.00	\$ 0.01	\$ 30,321.00	2.00%
FY 15	\$ 24,800.00	\$ 0.01	\$ 55,121.00	2.00%

and further, to raise and appropriate the sum of \$ **6,764.00** (<\$0.01 on the tax rate) for the FY 13 expenses, such sum representing the additional cost attributable to the increase in salaries and benefits over those of the appropriation at the current staffing levels paid under any existing agreements. (AFSCME Local 1801 represents 19 full time and 2 part time employees, consisting of Public Works employees and Town Office staff support positions.)

(If passed, this article will require the Town to raise an additional \$6,764.00 in property taxes, resulting in a tax rate increase of <\$0.01 in FY 13 based upon projected assessed values.)

The Town Council unanimously recommends a yes vote; The Budget Committee unanimously recommends a yes vote (6-0).

ARTICLE NO 14: [RATIFY COLLECTIVE BARGAINING AGREEMENT BETWEEN AFSCME LAEA – PUBLIC SAFETY and THE TOWN OF LONDONDERRY]

To see if the Town will vote to approve the cost items included in the collective bargaining agreement reached between the Town of Londonderry and the Londonderry Administrative Employees Association (Public Safety), and in doing so, to approve the cost items within said Agreement, which calls for the following appropriations for salaries and benefits over what was raised under any current agreements and policies for the employees of the Union:

<u>Year</u>	<u>Cost Increase From Prev. FY</u>	<u>Tax Increase From Prev. FY</u>	<u>Total Estimated Cumulative Cost</u>	<u>Average Pay Rate Incr.</u>
FY 13	\$ 756.00	\$ 0.00	\$ 756.00	0.0%
FY 14	\$ 27,762.00	\$ 0.01	\$ 28,518.00	2.0%
FY 15	\$ 28,441.00	\$ 0.01	\$ 56,959.00	2.0%

and further, to raise and appropriate the sum of \$ **756.00** (<\$0.01 on the tax rate) for the FY 13 expenses, such sum representing the additional cost attributable to the increase in salaries and benefits over those of the appropriation at the current staffing levels paid under any existing agreements. (AFSCME, LAEA-Public Safety represents 15 full time management and professional positions in the Fire and Police Departments.)

(If passed, this article will require the Town to raise \$756.00 in property taxes, resulting in a tax rate increase of <\$0.01 in FY 13 based upon projected assessed values.)

The Town Council unanimously recommends a yes vote; The Budget Committee unanimously recommends a yes vote (6-0).

ARTICLE NO 15: [RATIFY COLLECTIVE BARGAINING AGREEMENT BETWEEN AFSCME LAEA – TOWN ADMINISTRATIVE PERSONNEL and THE TOWN OF LONDONDERRY]

To see if the Town will vote to approve the cost items included in the collective bargaining agreement reached between the Town of Londonderry and AFSCME LAEA-TAP and in doing so, to approve the cost items within said Agreement, which calls for the following appropriations for salaries and benefits over what was raised under any current agreements and policies for the employees of the Union:

<u>Year</u>	<u>Cost Increase From Prev. FY</u>	<u>Tax Increase From Prev. FY</u>	<u>Total Estimated Cumulative Cost</u>	<u>Average Pay Rate Incr.</u>
FY 13	\$ 0.00	\$ 0.00	\$ 0.00	0.0%
FY 14	\$ 17,176.00	\$ 0.01	\$ 17,176.00	2.0%
FY 15	\$ 17,636.00	\$ 0.01	\$ 34,812.00	2.0%

and further, to raise and appropriate the sum of \$ **0.00** (\$0.00 on the tax rate) for the FY 13 expenses, such sum representing the additional cost attributable to the increase in salaries and benefits over those of the appropriation at the current staffing levels paid under any existing agreements. (LAEA-TAP represents 11 full time and 1 part time management and professional positions in six Departments.)

(If passed, this article will require the Town to raise \$0.00 in property taxes, resulting in a tax rate increase of \$0.00 in FY 13 based upon projected assessed values.)

The Town Council unanimously recommends a yes vote; The Budget Committee unanimously recommends a yes vote (6-0).

ARTICLE NO. 16: *[AUTHORIZATION FOR SPECIAL MEETING ON COST ITEMS]*

To see if the Town will vote, if any of Articles 13-15 is defeated, to authorize the Town Council to call one special meeting, at its option, to address Article 13-15 cost items only.

(This article, if passed will have no tax impact.)

The Town Council unanimously recommends a yes vote; the Budget Committee unanimously recommends a yes vote

ARTICLE NO. 17: *[ESTABLISH ROADWAY MAINTENANCE TRUST FUND]*

To see if the Town will, pursuant to RSA 31:19a, vote to establish an Expendable Trust Fund, to be called the Roadway Maintenance Trust Fund, for purpose of maintenance, replacement, removal or improvement of the Town's roadways and to raise and appropriate the sum of **TWO HUNDRED FIFTY THOUSAND DOLLARS (\$250,000)** to be placed in this trust fund; to authorize the use of the June 30 Fund Balance in the amount of \$250,000 for this purpose; and to designate the Town Council as Agent to Expend (Majority vote required).

(If passed, this article will require the Town to raise \$0.00 in property taxes, resulting in a tax rate impact of \$0.00 in FY 13 based upon projected assessed values.)

The Town Council unanimously recommends a yes vote; the Budget Committee unanimously recommends a yes vote.

ARTICLE NO. 18: *[RE-DISTRICTING COMMISSION]*

Shall Londonderry establish a re-districting commission to divide the town into 2 or more districts for the purpose of electing representatives to the General Court? (By Citizens' Petition)

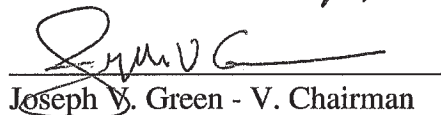
ARTICLE NO. 19: [TRANSACTION OF OTHER BUSINESS]

To transact any other business that may legally come before this meeting. No business enacted under this article shall have any binding effect upon the Town.

Given under our hands and seal, this sixteenth day of January, in the year of our Lord, Two Thousand and Twelve.

**TOWN COUNCIL
LONDONDERRY, NEW HAMPSHIRE**


Sean O'Keefe - Chairman

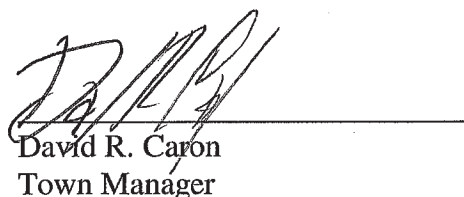

Joseph V. Green - V. Chairman


Tom Dolan - Councilor


John Farrell - Councilor


Tom Freda - Councilor

I hereby certify that notice was given to the inhabitants of the Town of Londonderry to meet for the 2012 Town Meeting at the time and place indicated in this Warrant, by posting an attested copy of this document on January 18, 2012 at the Londonderry High School Gymnasium and Cafeteria, the place of meeting, and at the Town Hall, School District Office and Leach Public Library.


David R. Caron
Town Manager

**AMENDMENTS TO THE WARRANT ARTICLES
AS VOTED AT THE DELIBERATIVE SESSION
FEBRUARY 06, 2012**

**ARTICLE NO. 12: [ESTABLISH A SPECIAL REVENUE FUND FOR CABLE
DEPARTMENT]**

To see if the Town of Londonderry will vote to adopt the provisions of RSA 31: 95-c to restrict all the 70% of the franchise fees and any other revenues from the Cable provider to expenditures for the purpose of all Cable Department and PEG Access purposes. Such revenues and expenditures shall be accounted for in a Special Revenue Fund to be known as the Cable Special Revenue Fund, separate from the general fund accumulated surplus and shall be expended only after a vote by the legislative body to appropriate a specific amount from said fund for a specific purpose related to the purpose of the fund or source of revenue. (By Citizens' Petition)

(If passed, this article will require the Town to raise an additional \$0.00 in property taxes, for a tax rate impact of \$0.00 in FY 13 based upon projected assessed values.)

The Town Council unanimously recommends a no yes vote; The Budget Committee unanimously recommends a no vote (0-6).

I hereby certify that notice was given to the inhabitants of the Town of Londonderry to meet for the 2012 Town Meeting at the time and place indicated in this Warrant, by posting an attested copy of the Amendments to the Warrant Articles as voted at the February 6, 2012 Deliberative Session on February 8, 2012 at the Londonderry High School Gymnasium and Cafeteria, the place of meeting, and at the Town Hall, School District Office and Leach Public Library.



David R. Caron
Town Manager

*Town of Londonderry,
New Hampshire*



*Proposed FY 2013
Budget*

**Town of Londonderry
FY2013 Proposed Operating Budget
January 12, 2012 Public Hearing**

Department	FY 2012 Budget	Department Head Budget	Town Manager Budget	Default Budget	Town Council Budget	Town Council Variance over Prior Year	Percent Change
Town Council	12,095	12,096	12,096	12,096	12,096	1	0.01%
Town Manager	378,047	385,183	384,166	385,183	384,166	6,119	1.62%
Moderator	300	300	300	300	300	-	0.00%
Budget Committee	1	1	1	1	1	-	0.00%
Town Clerk	460,798	467,428	461,026	449,895	453,370	(7,428)	-1.61%
Supervisors of the Checklist	17,310	14,704	14,704	14,804	14,704	(2,606)	-15.05%
Finance	583,928	580,122	575,111	603,050	574,911	(9,017)	-1.54%
Personnel Administration	53,500	20,500	20,500	53,500	20,500	(33,000)	-61.68%
Assessing	356,115	362,701	362,701	362,701	362,701	6,586	1.85%
Information Technology	312,275	359,625	341,795	324,595	324,595	12,320	3.95%
Legal	104,500	104,500	104,500	104,500	104,500	-	0.00%
Zoning	40,640	40,333	40,333	40,333	40,333	(307)	-0.76%
General Government	430,249	504,999	504,999	430,249	502,649	72,400	16.83%
Cemetery	32,974	32,974	32,974	32,974	32,974	-	0.00%
Insurance	218,429	230,022	224,022	224,022	224,022	5,593	2.56%
Conservation	3,300	3,425	3,425	3,300	3,300	-	0.00%
Police	6,920,250	7,672,330	7,497,252	7,214,174	7,314,870	394,620	5.70%
Fire	5,599,175	6,644,158	5,968,921	5,893,212	5,898,212	299,037	5.34%
Building	390,485	301,886	286,886	286,786	286,786	(103,699)	-26.56%
Highway	3,027,675	3,861,786	3,251,786	3,055,063	3,125,268	97,593	3.22%
Solid Waste	1,899,401	1,911,122	1,911,122	1,911,807	1,911,807	12,406	0.65%
Welfare	182,680	184,604	184,604	184,604	184,604	1,924	1.05%
Family Mediation	-	-	-	-	-	-	-
Recreation	134,324	144,011	139,011	147,461	147,461	13,137	9.78%
Library	1,264,546	1,358,898	1,305,016	1,312,107	1,200,309	(84,237)	-5.08%
Senior Affairs	53,630	51,304	51,304	49,523	49,523	(4,107)	-7.66%
Cable	366,657	327,704	265,132	342,854	265,132	(101,525)	-27.69%
Planning/Econ Development	432,887	421,324	418,324	407,774	407,774	(25,113)	-5.80%
Debt Service	2,863,397	2,894,853	2,894,853	2,894,853	2,894,853	31,456	1.10%
Total Operating Budget	26,139,568	28,892,893	27,256,864	26,741,721	26,741,721	602,153	2.30%

*Town of Londonderry,
New Hampshire*



*Elected Town Officials
Members of
Boards, Committees, Commissions
and
Town Employees*

LOCAL OFFICIALS

TOWN COUNCIL:

Sean O'Keefe	Chairman	Term Expires 2012
Joe Green	Vice Chairperson	Term Expires 2014
Tom Dolan		Term Expires 2013
John Farrell		Term Expires 2013
Tom Freda		Term Expires 2014

BUDGET COMMITTEE:

Todd Joncas	Chairman	Term Expires 2012
Richard Dillon	Vice Chairman	Term Expires 2012
Lisa Whittemore	Secretary	Term Expires 2013
John Curran		Term Expires 2013
Dan Lekas		Term Expires 2014
Chris Melcher		Term Expires 2014
Tom Dalton		Term Expires 2014
John Laferriere	School Board Liaison	Term Expires 2012
John Robinson	School Board Liaison	Term Expires 2012
Tom Dolan	Town Council Liaison	Term Expires 2012
Sue Hickey	Staff	

MODERATOR:

Cyndi Rice Conley	Term Expires 2012
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TOWN CLERK/TAX COLLECTOR:

Marguerite Seymour	Term Expires 2013
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TREASURER:

Robert Lincoln (Ret. 08/11)	Term Expires 2013
John Conley	Deputy Treasurer Term Expires 2012

SUPERVISORS OF THE CHECKLIST:

Geraldine M. VanGrevenhof	Term Expires 2012
Deborah A. Currier	Term Expires 2016
Anne Warner	Term Expires 2014

TRUSTEES OF LEACH LIBRARY:

Vicki Stachowske	Chairman	Term Expires 2012
Betsy McKinney	Vice Chairperson	Term Expires 2012
Pauline A. Caron	Treasurer	Term Expires 2013
Robert Collins	Secretary	Term Expires 2013
Karen Goodman (Res. 8/11)		Term Expires 2014
John Velliquette		Term Expires 2014
William Feldmann		Term Expires 2013
William Bringham		Term Expires 2012
Joe Green	Town Council Liaison	Term Expires 3/2012

LOCAL OFFICIALS (Cont'd.)

TRUSTEES OF TRUST FUNDS:

Elizabeth Durkin	Term Expires 2013
Bob Saur	Term Expires 2012
Don Moskowitz	Term Expires 2014

STATE/FEDERAL OFFICIALS

EXECUTIVE COUNCILOR: (District #4)

Ray Wieczorek
166 Concord Street
Manchester, NH 03102

HOUSE REPRESENTATIVES TO THE GENERAL COURT: (District #75 - 9 Seats)

Al Baldasaro	41 Hall Road	Londonderry, NH 03053
James Headd	225 Rattlesnake Hill Road	Auburn, NH 03032-3731
Karen Hutchinson	11 Buttrick Avenue	Londonderry, NH 03053
Robert Introne	8 Everts Street	Londonderry, NH 03053
David Lundgren	50 Nashua Road, S#101	Londonderry NH, 03053-3416
Betsy McKinney	3 Leelynn Circle	Londonderry, NH 03053-7407
Sherman A. Packard	70 Old Derry Road	Londonderry, NH 03053-2218
Daniel Tamburello	3 Royal Lane	Londonderry, NH 03053-2507
Stella Tremblay	50 Westminster Lane	Auburn, NH 03032-0382

SENATE REPRESENTATIVE TO THE GENERAL COURT: (District #14)

Sharon Carson	10 Tokanel Drive	Londonderry, NH 03053
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U. S. HOUSE and SENATE - CONGRESSIONAL DELEGATES:

Londonderry - District #1:

U.S. Representative Frank C. Guinta
1223 Longworth Hse. Ofc. Bldg.
Washington, DC 20515
202-225-5456
(Manchester Ofc. Tel: 641-9536)

U. S. Representative Charlie Bass
2350 Rayburn State Office Bldg.
Washington, DC 20515
202-225-5206
(Nashua Ofc. Tel: 889-8772)

US Senator Kelly Ayotte
188 Russell State Office Bldg.
Washington, DC 20510
202-224-3324
(Manchester Ofc Tel: 622-7979)

US Senator Jeanne Shaheen
520 Hart State Office Bldg.
Washington, DC 20510
202-224-2841
(ManchesterOfc.Tel:647-7500)

BEAUTIFY LONDONDERRY COMMITTEE

Paul Margolin	Chairperson	Ad Hoc
Kerri Stanley	Secretary	Ad Hoc
Dan Root		Ad Hoc
Joel Sadler		Ad Hoc

CAPITAL IMPROVEMENTS PLANNING COMMITTEE: (Yearly Appointments)

John Farrell (Chair)	Town Council Liaison	Term Expires 2012
Ron Campo (V. Chair)	School Board Member	Term Expires 2012
Rick Brideau	Planning Board Member	Term Expires 2012
Mary Soares	Planning Board Member	Term Expires 2012
Chris Melcher	Budget Committee	Term Expires 2012
Don Jorgenson	Budget Committee Alternate	Term Expires 2012
Peter J. Curro	School Business Administrator	Staff
Tim Thompson	Town Planner (Res. 6/11)	Staff
Susan Hickey	Finance Director	Staff
Margo Lapietro	Exec. Asst. Town Manager/Town Council	Staff

CONSERVATION COMMISSION: (Three Year Term; Alternate Three Year Term)

Deborah Lievens	Chairperson	Term Expires 2014
Eugene A. Harrington	Vice Chairman	Term Expires 2012
Michael Considine		Term Expires 2012
George Herrmann		Term Expires 2013
Truda Bloom		Term Expires 2013
Paul Nickerson		Term Expires 2014
Ben LaBrecque		Term Expires 2013
Ken Henault	Alternate	Term Expires 2013
Mark Oswald	Alternate (Ret. 12/11)	Term Expires 2011
Mike Speltz	Alternate	Term Expires 2012
Tom Dolan	Town Council Liaison	Term Expires 3/2012
Jaye Trottier	Secretary	Staff

DEMOLITION DELAY COMMITTEE (Ad Hoc)

Kathy Wagner	Chairperson	Ad Hoc
Jim Schwalbe		Ad Hoc
Sue Joudrey		Ad Hoc
George Herrmann	Alternate	Ad Hoc
Deborah Nowicki	Alternate	Ad Hoc
Richard Canuel		Staff
Libby Canuel	Building Secretary	Staff

DISPATCH SERVICE STUDY COMMITTEE (Ad Hoc)

John Farrell	Chairperson-Town Council Liaison	Ad Hoc
John Velliquette	Vice-Chairman	Ad Hoc
Steve Chasin	Secretary	Ad Hoc
Edward Nolan		Ad Hoc
Linda German		Ad Hoc
Bradley Osgood	Alternate	Ad Hoc
Brendan Burns	Alternate	Ad Hoc
Steve Young	School Board Liaison	Ad Hoc
Lisa Whittemore	Budget Committee Liaison	Ad Hoc
Lt. Tim Jones	LPD	Ad Hoc
Capt. Douglas Cardwell	LFD	Ad Hoc
Dave Caron	Town Manager	Ad Hoc

DOG PARK STUDY COMMITTEE (Ad Hoc)

Dottie Grover	Chairperson	Ad Hoc
Cynthia LaBecque	Vice Chairperson	Ad Hoc
Linda Bates	Secretary	Ad Hoc
Deanna Mele		Ad Hoc
Cindy Eaton		Ad Hoc
Dan McLeod		Ad Hoc
John Beaulieu		Ad Hoc
John Curran	Budget Committee Liaison	2013
Scott Benson	Planning Board Liaison	2012

ELDER AFFAIRS COMMITTEE: (Three Year Term; Alternate Three Year Term)

Stacey Thrall	Chairperson	Term Expires 12/31/13
Al Baldasaro	Vice Chairman	Term Expires 12/31/14
Daniel Lekos	Secretary	Term Expires 12/31/12
Helen Conti		Term Expires 12/31/13
Nancy Irwin (Ret. 4/11)		Term Expires 12/31/12
Susan Haussler		Term Expires 12/31/12
David Howard (Res. 10/11)		Term Expires 12/31/11
Flo Silver		Term Expires 12/31/12
Vacant	Alternate	Term Expires 12/31/11
Bonnie Roberts	Alternate	Term Expires 12/31/12
Sherry Farrell	Alternate	Term Expires 12/31/13
John Farrell	Town Council Liaison	Term Expires 3/2012
Kimberly Bean	Senior Center Director	Staff

***Town of Londonderry
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***Appointed Town Officials
Boards/Committees/Commissions***

HERITAGE COMMISSION: (Three Year Term; Alternate Three Year Term)

Arthur E. Rugg	Chairman	Term Expires 2013
James Schwalbe	Vice Chairman	Term Expires 2014
David Colglazier	Secretary	Term Expires 2014
Martin Srugis		Term Expires 2012
Sue Joudrey		Term Expires 2012
Tom Bianchi		Term Expires 2013
Janet Cichocki	Alternate	Term Expires 2014
Jim Butler	Alternate	Term Expires 2013
Pauline Caron	Alternate	Term Expires 2012
Sean O'Keefe	Town Council Liaison	Term Expires 3/2012
Tim Thompson	Town Planner (Res. 8/11)	Staff

HISTORIAN:

Vacant

HOUSING & REDEVELOPMENT AUTHORITY: (Five Year Term)

Paul Donehue	Chairman	Term Expires 2016
Robert Lievens	Secretary	Term Expires 2013
Russ Lagueux		Term Expires 2012
Robert MacDonald		Term Expires 2015
Jason Allen		Term Expires 2015

INTERNATIONAL EXCHANGE COMMITTEE: (Three Year Term)

Julie A. Liese	Chairwoman	Term Expires 2012
Reed Page Clark, III	Vice Chairman	Term Expires 2012
Rosemary Dann	(Ret. 11/11)	Term Expires 2011
John Michels		Term Expires 2013
Arthur Rugg		Term Expires 2012
Helga Kimball		Term Expires 2012
Deborah Nowicki		Term Expires 2014
Tom Dolan	Town Council Liaison	Term Expires 3/2012
John Laferriere	School Board Liaison	Term Expires 3/2012
John Robinson	School Board Liaison	Term Expires 3/2012

LONDONDERRY ARTS COUNCIL: (Ad Hoc)

Elaine Farmer	Chairman	Ad Hoc
Brian Farmer		Ad Hoc
Elizabeth Lee		Ad Hoc
Barbara Scott		Ad Hoc
Stephen Lee		Ad Hoc
Karen Giguere		Ad Hoc
Susan Hanna		Ad Hoc
Jason Williams		Ad Hoc
Tom Freda	Town Council Liaison	Term Expires 3/2012

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***Appointed Town Officials
Boards/Committees/Commissions***

MANCHESTER AIRPORT AUTHORITY REPRESENTATIVES: (Three Year Term)

Don Jorgensen	Secretary	Term Expires 3/01/12
Warren Jennings		Term Expires 3/01/12
John Farrell	Town Council Liaison	Term Expires 3/2012

MASTER PLAN STEERING COMMITTEE (Ad Hoc)

Leitha Reilly	Chairperson/Planning Board Rep.	Ad Hoc
Martin Srugis	Vice Chair/Heritage Comm. Rep.	Ad Hoc
Mary Wing Soares	Planning Board Alt. Rep.	Ad Hoc
John Laferriere	School Board Rep.	Ad Hoc
Lisa Whittemore	Budget Comm. Rep.	Ad Hoc
Dan Lekas	Budget Comm. Alt. Rep.	Ad Hoc
Larry O'Sullivan	ZBA Rep.	Ad Hoc
Mike Speltz	Conservation Comm. Rep.	Ad Hoc
Deb Lievens	Conservation Comm. Alt. Rep.	Ad Hoc
Jason Allen	Housing & Redevelopment Authority Rep.	Ad Hoc
Ron Campo	Recreation Commission Rep.	Ad Hoc
Deb Paul	Business Community Rep.	Ad Hoc
Bob Sauer	Trailways	Ad Hoc
Mary Tetreau	At-Large Rep. (North)	Ad Hoc
Barbara Mee	At-Large Rep. (Central)	Ad Hoc
Russ Lagueux	At-Large Rep. (South)	Ad Hoc
Joe Green	Town Council Liaison	3/2012
Andre Garron	Community Development Director	Staff
Tim Thompson	Town Planner (Res. 8/11)	Staff
Jaye Trottier	Community Development Secretary	Staff
Libby Canuel	Building Department Secretary	Staff
John Vogl	GIS Manager	Staff

OLD HOME DAY COMMITTEE: (Ad Hoc)

Kathy Wagner	Chairperson	Ad Hoc
Al Baldasaro	Treasurer	Ad Hoc
Bob Ciarletta		Ad Hoc
Vacant	Londonderry Police Dept.	Ad Hoc
Reed Page Clark, III		Ad Hoc
Robert Steenson		Ad Hoc
John Farrell	Council Liaison	Term Expires 3/2012

OPEN SPACE TASKFORCE (Ad Hoc)

Mike Speltz	Chairman, Conservation Comm.	Ad Hoc
Arthur Rugg	Heritage Commission	Ad Hoc
Bill Manning	Recreation Commission	Ad Hoc
Bob Saur	Trailways	Ad Hoc
Sandy Lagueux	Trailways -Alternate	Ad Hoc
George Herrmann	SAU	Ad Hoc

OPEN SPACE TASKFORCE (Ad Hoc Cont'd.)

Jeff Locke	At-Large	Ad Hoc
Dana Coons	Planning Board-Alternate	Ad Hoc
John Curran	Budget	Ad Hoc
Lisa Whittemore	Budget-Alternate	Ad Hoc
Lynn Wiles	Planning Board	Ad Hoc
Marty Srugis	Solid Waste Advisory Committee	Ad Hoc
Tim McKenney	At-Large	Ad Hoc
Stella Tremblay	State Representative	Ad Hoc
John Vogl	GIS Manager	Staff
Jaye Trottier	Secretary, Community Development/PB/Cons. Comm.	Staff

PLANNING BOARD: (Three Year Term; Alternate Three Year Term)

Arthur E. Rugg	Chairman	Term Expires 2014
Mary Wing Soares	Vice Chairpeson	Term Expires 2014
Charles Tilgner	Secretary (Res. 7/11)	Term Expires 2012
Lynn Wiles	Secretary	Term Expires 2013
Laura El-Azem	Assist. Secretary	Term Expires 2012
Chris Davies		Term Expires 2013
Dana Coons		Term Expires 2012
Scott Benson	Alternate	Term Expires 2012
Maria Newman	Alternate	Term Expires 2013
Leitha Reilly	Alternate	Term Expires 2014
Steve Young	Alternate-Ex Officio School Bd. Liaison	Term Expires 3/2012
John Laferriere	School Bd. Liaison	Term Expires 3/2012
Richard Brideau	Ex-Officio	Position
Tom Freda	Town Council Liaison	Term Expires 3/2012
Andre Garron	Community Development Director	Staff
Tim Thompson	Town Planner (Res. 8/11)	Staff
Cynthia May	Town Planner	Staff
John Trottier	Asst. Director of Public Works	Staff
Jaye Trottier	Planning Board Secretary	Staff
Cathy Dirsas	Planning Board Secretary (Res. 1/11)	Staff

RECREATION COMMISSION: (Three Year Term; Alternate One Year)

William Manning	Chairman	Term Expires 2012
Kevin Foley	Secretary/Treasurer	Term Expires 2014
Patty McCabe		Term Expires 2013
Ron Campo		Term Expires 2014
Mike Boyle		Term Expires 2013
Gary Fisher	Alternate	Term Expires 2012
Ben Parker	Alternate	Term Expires 2013
Joe Green	Town Council Liaison	Term Expires 3/2012
Art Psaledas	Director	Staff

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2011 Annual Report***

***Appointed Town Officials
Boards/Committees/Commissions***

SOLID WASTE AND ENVIRONMENT COMMITTEE: (Three Year Term; Alternate One Year)

Paul Margolin	Chairman	Term Expires 2014
Duane Himes		Term Expires 2013
John Wissler	(Ret. 12/11)	Term Expires 2012
Gail Moretti		Term Expires 2012
Gary Stewart		Term Expires 2012
David Kelly	(Ret. 12/11)	Term Expires 2011
Martin Srugis		Term Expires 2013
Neil Jackson-Smith	Alternate	Term Expires 2012
Tom Freda	Town Council Liaison	Term Expires 3/2012
Bob Kerry	Environmental Engineer-Sewer/Solid Waste	Staff

SOUTHERN N.H. PLANNING COMMISSION REPS.: (Five Year Term)

Sharon Carson		Term Expires 6/2014
Arthur E. Rugg		Term Expires 6/2014
Don Moskowitz		Term Expires 6/2014
Deb Lievens	Alternate	Term Expires 12/2012
Deb Paul	Alternate (Ret. 12/11)	Term Expires 12/2011
Leitha Reilly	Alternate	Term Expires 12/2012

TRAFFIC SAFETY COMMITTEE: (Ad Hoc)

Robert Ramsay	Chairman	Ad Hoc
Suzanne Hebert	Secretary	Staff
William Hart	Police Dept. (Police Chief)	Staff
David R. Caron	Town Manager	Staff
Nate Greenberg	School Superintendent	Staff
Janusz Czyzowski	Director of Public Works & Engineering	Staff
Kevin MacCaffrie	Fire Dept. (Fire Chief)	Staff
Sean O'Keefe	Town Council Liaison	Term Expires 3/2012

ZONING BOARD OF ADJUSTMENT: (Three Year Term; Alternate Three Year Term)

Matthew Newman	Chairperson	Term Expires 2012
Jim Smith	Vice Chairman	Term Expires 2012
Neil Dunn	Clerk	Term Expires 2013
Larry O'Sullivan		Term Expires 2012
Vicki Keenan	(Ret. 12/11)	Term Expires 2011
Jay Hooley		Term Expires 2014
Mike Gallagher	Alternate (Ret. 12/11)	Term Expires 2011
Vacant	Alternate	Term Expires 2013
Joe Green	Town Council Liaison	Term Expires 3/2012
Jaye Trottier	Secretary	Staff

TOWN MANAGER'S DEPARTMENT:

David R. Caron - Town Manager
Margo Lapietro - Executive Assistant, Town Manager & Town Council
Steve Cotton, Sr. - Administrative Support Coordinator – P/T

ASSESSING DEPARTMENT:

Karen G. Marchant - C.N.H.A., Town Assessor
Richard Brideau - C.N.H.A., Asst. Assessor
Steve Hannan - C.N.H.A., Appraiser
Nicole Doolan –P/T Secretary

CABLE DEPARTMENT:

Dorothy A. Grover - Director
Drew Caron - Assistant Director / Public Information Coordinator
Erin Barry - Training Coordinator
Barbara Mirando - Volunteer Coordinator

COMMUNITY DEVELOPMENT DEPARTMENT:

Andre Garron, AICP - Community Development Director
Timothy Thompson, AICP - Town Planner (Res. 8/11)
Cynthia May, ALSA – Town Planner
John Vogl - GIS Manager/Planner
Cathy Dirsá – Secretary (Res. 1/11)
Jaye Trotter – ZBA/Conservation Commission/Master Plan/Open Space Taskforce
Secretary
Richard Canuel - Sr. Building Inspector/Health Officer/Zoning Officer
John Gilcreast - Asst. Building Inspector/Deputy Health Officer (Ret. 2/11)
Dan Kramer – Asst. Building Inspector/Deputy Health Officer/Zoning Officer
Libby A. Canuel – Building/Health/Zoning Enforcement/Planning Board/Master Plan
Secretary

FAMILY MEDIATION:

Joanne McCay – Director (Ret. 6/11)

FINANCE DEPARTMENT:

Susan Hickey - Asst. Town Manager / Finance Director
Rachel Rines - Controller (Res. 4/11)
Doug Smith – P/T Controller
Leiann Cotton - A/P Clerk
Sally Faucher – P/T Payroll Clerk
Donna Pratt - Human Resources Manager

***Town of Londonderry
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Town Employees

FIRE DEPARTMENT:

Administration

Kevin MacCaffrie - Fire Chief

Suzanne K. Roy - Executive Assistant

Chaplain

Rev. Chester R. Ham

Fire Prevention Division (Code Enforcement)

Brian G. Johnson - Fire Marshal

Operations Division (Emergency and Medical Response)

Captains:

Douglas Cardwell
Frederick Heinrich

Darren O'Brian
James Rogers

Lieutenants:

Mark R. Brien
John Cares
Gary M. Dion
Michael Gillespie (Ret. 6/11)

Eugene Jastrem
David Johnson
Gordon Joudrey
Jeremy P. Mague

Michael McQuillen
Michael E. Roberts
David Tallini
Donald M. Waldron
Kevin Zins

Firefighters:

Jeffrey Anderson
Kevin Barnett
Andrew Benson (Ret. 6/11)
James E. Bilodeau
Benjamin Blake
William J. Brown, Jr.
Michael Bucu
James Butler
Jonathan A. Camire
Shawn Carrier

Stephen E. Cotton
Edward Daniels
Peter S. Devoe
James L. Gagne
Scott Geraghty
Bruce Hallowell
Patricia Hamann
Christopher Lamay
Philip LeBlanc
Anthony Maccarone

Michael Roberson
William St. Jean
Brad W. Stocks
Michael J. Walsh
Bryan Young

Communications Division:

Gerald C. Johnson
Robert Simard

Elizabeth A. Mahon
Christopher Schofield

Vincent Curro (PT)

Call Firefighters:

Michael Benoit
Vincent Curro

Eric Detweller
Donald Emerson

Bruce Kenison

***Town of Londonderry
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Town Employees

LEACH LIBRARY:

Barbara J. Ostertag-Holtkamp - Director		
Catherine Boudreau	Laurie Kay	Laura Reinhold
Kristen Daynard	Kathy Mague	David Smolen
Jennifer DeVillar	Colleen Magdziarz	Olivia White
Megan Donovan	Sally Nelson	
Linda Dubois	Deanne Paiva	
Patrick Grady	Linda Reinhart	

POLICE DEPARTMENT:

Administrative Personnel

William R. Hart, Jr., - Chief	Gerard J. Dussault – Capt.	Robert A. Michaud-Capt.
Paul Fulone – Capt.	Kevin Coyle - Attorney/Prosecutor	
Suzanne J. Hebert - Exec. Assist.		Vaughn McGillen – Secretary
Steve M. Tatham, Captain (Ret. 5/11)		

Lieutenants

Kevin M. Cavallaro	Timothy C. Jones	
Christopher J. Gandia	Ryan J. Kearney	Scott W. Saunders (Ret. 1/11)

Sergeants

Glenn L. Aprile	Jason Y. Breen	Adam W. Dyer
Brian M. Allaire	David B. Carver	Michael McCutcheon
Joseph R. Bellino	Patrick L. Cheetham	Mark P. Morrison
Kim A. Bernard		

Officers

Jason M. Archambault	Jonathan M. King	Christopher J. Olson (Det.)
Eric P. Arel	Kelly W. Kulig	Keith M. Padellaro
Scott A. Balukonis (Det.)	Donald A. LaDuke, (Juv. Det.)	
Alvin M. Bettencourt	Adam C. Lane	Daniel S. Perry
Shannon B. Coyle	Kevin A. Laren	John W. Perry, K-9 Officer & “Mingo”
Sean P. Doyle	Matthew J. Laquerre	Nicholas A. Pinardi
Randy S. Duguay	Keith R. Lee	Ronald S. Randall
Randy A. Dyer	Garrett S. Malloy	Emily M. Rogers
James J. Freda	William D. Megarry	Shannon K. Sargent
Shaun F. Goodnow	Timothy T. Moran	Jack R. Slade
Kristen L. Gore, (Det.)	Matthew G. Morin	Jason G. Teufel
Daniel M. Hurley	George R. Mottram	Andre B. Uy
Nelson N. Jimenez	Charles G. Nickerson	Bradford G. Warriner (SRO)
Adam M. King	Thomas M. Olsen	Christopher J. Wigginn

POLICE DEPARTMENT: (Cont'd)

Dispatch/Communications

Rachel Cawthron	Cynthia E. McCann – Supervisor (Ret. 11/11)	
Barbara A. Jones	Jason Pinault	Maria S. Schacht
Robert W. Jones, Jr. – Supervisor		Cindy A. Tuck

Records

John E. Ledoux - IT	Carol L. O'Keefe
Patricia A. Melcher – Supervisor	Denise S. Saucier

Building Maintenance

Michael G. Simpson

Fleet Manager

Russell L. Goodnow

Animal Control Officer

Michael T. Corl – PT (Ret. 7/11)

Department Chaplain

Jerry Goncalo

Crossing Guards

Mary K. Calawa	Tracy A. McKearney	Elaine J. Rosenberg
Nancy F. Cooper	Cathy Richard	Marion Seguin

DEPARTMENT OF PUBLIC WORKS & ENGINEERING:

Janusz Czyzowski, P.E.- Director of Public Works and Engineering
John Trottier, P.E. - Asst. Director of Public Works and Engineering
Donna Limoli - Administrative Assistant
Vacant - Secretary

Highway Division

Russell N. Pickering - Hwy. Foreman
Paul W. Schacht Jr. – Asst. Forman

Equipment Operator

Brian Hovey
Scott Lacourse

Truck Driver/Laborer

Robert Carter	William A. Payson
Brian Stowell	Brian Bubelnyk
Kenneth Carter	Sean Bryson

Equipment Operator/Mechanic

Mark Greenwood

Environmental Services Division

Robert Kerry- Environmental Engineer
Scott Demers - Solid Waste Facility Operator
Paul W. Schacht Sr. - Solid Waste Facility Operator

RECREATION DEPARTMENT:

Arthur T. Psaledas - Director

TOWN CLERK/TAX COLLECTOR:

Marguerite Seymour - TC/TC
Jane E. Hicks - Deputy TC/TC (Ret. 4/11)
Kathleen Donnelly TC/TC
Christine Campbell - Clerk (PT)

Melanie Cavedon - Clerk
Mary Jane Greenwood – Clerk (Res. 6/11)
Clerk - Vacant
Kathi Ross – Clerk

ZONING BOARD OF ADJUSTMENT:

Jaye Trottier – Secretary

*Town of Londonderry,
New Hampshire*



*2011
Town Meeting Minutes*

LONDONDERRY ANNUAL TOWN MEETING

MARCH 8th, 2011

I ***Cindi Rice Conley*** call the Annual Town Meeting of Londonderry, County of Rockingham, State of New Hampshire, held today March 8th, 2011, at 7 AM in the Londonderry High School Gym, to order.

I ***Mike Brown*** move to eliminate the reading of the Warrants. Second by: ***Paul DiMarco***. (Cindi Rice Conley) - All those in favor say "I". (Vote "I" unanimously).

I ***Paul DiMarco*** move that the elections of Town Officers be by ballot with the use of the checklist and that the polls open immediately and remain open until 8:00 o'clock this evening. Second by: ***Tom Dolan***. (Cindi Rice Conley) - All those in favor say "I". (Vote "I" unanimously).

I ***Tom Dolan*** move that we recess the Deliberative Session to Saturday, March 14th, 2009 at 9:00am at the Londonderry High School Café. Second by: ***John Farrell***. (Cindi Rice Conley) - All those in favor say "I". (Vote "I" unanimously).

Moderator: Absentee ballots will be opened at One o'clock in the afternoon.

Voting Machines are shown to have a zero balance and that the ballot boxes are empty. Zeroed tapes have been posted on the wall.

Polls opened at 7:00 am

Town Councilors present:

☒ Mike Brown
☒ John Farrell
☒ Sean O'Keefe
☒ Paul DiMarco
☒ Tom Dolan

Polls closed at 8:00 pm

Town Councilors present:

☒ Mike Brown
☐ John Farrell
☒ Sean O'Keefe
☒ Paul DiMarco
☒ Tom Dolan

The Town Moderator Cindi Rice Conley and School Moderator John Michels proceeded with the ballot count.

TOTAL NUMBER REGISTERED VOTERS

On voter list prior to polls opening	17,244
Registered at Polls	29

TOTAL NUMBER BALLOTS CAST	2,271
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Regular Ballots Cast	2,228
Absentee Ballot Cast	43

Received sealed ballots at 9:15 pm

ELECTION OF OFFICERS

To choose all necessary Town Officers for the ensuing year or until another is chosen or appointed and qualified.

Town Council – Three Year Term – Vote for not more than Two

Deborah Shimkonis Nowicki	1,033
“Tom” Freda	1,123*
“Joe” Green	1,421*
Write-in	21
Blanks	944

Budget Committee – Three Year Term – Vote for not more than Three

“Chris” Melcher	1,275*
“Tom” Dalton	1,291*
“Dan” Lekas	1,241*
Write-in	24
Blanks	2,982

Trustee of Leach Library – Three Year Term – Vote for not more than Two

John Velliquette	870*
“Bill” Bringhurst	732
Karen Goodman	1,294*
Write-in	4
Blanks	1,642

Trustees of Trust Funds – Three Year Term – Vote for not more than One

John Velliquette	696
Donald A. Moskowitz	964*
Write-in	2
Blanks	609

ARTICLE NO. 2 [CHARTER COMMISSION]

Shall the municipality approve the charter amendments summarized below?
To adopt the official ballot budgetary town meeting, by amending various sections of the charter. A deliberative session of the budgetary town meeting, to debate, discuss and amend budgetary articles, will take place between the first and second Saturdays (inclusive) following the last Monday in January. All articles, as amended, will then be placed on the official ballot for vote on the second Tuesday in March. Bond articles will require a three-fifths majority for passage. In the event that the proposed operating budget fails, a default budget will control unless a special town meeting is held to consider a revised operating budget.

Yes	1144*
No	1044
Blanks	83

Article 2 Passes

ARTICLE NO. 3 [BOND ISSUE FOR HIGHWAY RECONSTRUCTION]

To see if the Town will vote to raise and appropriate **ONE MILLION FORTY-EIGHT THOUSAND DOLLARS (\$ 1,048,000)** for the reconstruction of roads.

Said sum to be raised by the issuance of serial bonds or notes not to exceed **ONE MILLION DOLLARS (\$1,000,000)** under and in compliance with the provisions of the Municipal Finance Act (NH Revised Statutes Annotated Chapter 33) and to authorize the Town Council to issue and negotiate such bonds or notes, to determine the rate(s) of interest thereon and to take such other actions as may be necessary to effect the issuance, negotiation, sale and delivery of such bonds or notes as shall be in the best interest of the Town of Londonderry, and to authorize the Town Council to accept any funds from the State of New Hampshire, the Federal Government, and private sources, as may become available, and pass any vote relating thereto and **FORTY EIGHT THOUSAND DOLLARS (\$48,000)** for the first year's interest payment and bond issuance costs on said bond and to authorize the transfer of the June 30 fund balance in that amount for this purpose. (Ballot Vote – 60% approval required)

(If passed, this article will require the Town to raise \$0 in property taxes, resulting in a tax rate impact of \$0.00 in FY 12; \$140,000 in property taxes, resulting in a tax rate impact of \$0.04 in FY 13; and \$136,000 in property taxes, resulting in a tax rate impact of \$0.04 in FY14, based upon projected assessed values.)

This article is supported by:

Town Council - (Yes: 5-0-0) Budget Committee - (Yes: 7-0-0)

Yes	1584*
No	631
Blanks	56

Article 3 Passes

Respectfully Submitted,

Marguerite A. Seymour
Town Clerk/Tax Collector

Town of Londonderry
Town Meeting-Budgetary Session

March 12, 2011

The Annual Budgetary Town Meeting of Saturday, March 12, 2011 was called to order at 9:10 AM at the Londonderry High School Cafeteria, Londonderry, New Hampshire by Moderator Cynthia Rice Conley.

MEMBERS OF THE MEETING PANEL

Moderator..... Cynthia Rice Conley
Asst. Moderator..... John Michaels
Panel Members:
Paul DiMarco Chairman - Town Council
Sean O’Keefe Vice Chairman- Town Council
Tom Dolan Councilor
Mike BrownCouncilor
John FarrellCouncilor
David R. Caron Town Manager
Susan Hickey..... Assistant Town Manager – Finance & Administration
Bart Mayer Town Counsel
Marguerite Seymour..... Town Clerk/Tax Collector
Margo Lapietro Executive Assistant
Budget members:
Don JorgensonChairman
Todd Joncas Vice Chairman
Richard Dillon.....Secretary
John Curran.....Budget Member
Dan LekasBudget Member
Mark Oswald.....Budget Member
Lisa Whittemore.....Budget Member

OPENING REMARKS

The Annual Budgetary Town Meeting of Saturday, March 12, 2011 was called to order at 9: 10AM at the Londonderry High School Cafeteria, Londonderry, New Hampshire by Moderator Cynthia Rice Conley. Moderator Conley introduced the head table and the Budget Committee. The Londonderry High School (LHS) Band Colorguard: Danielle Garand, Jordan Shea and Amy Lesure presented the colors. The Pledge of Allegiance was led by long time resident Reed Page Clark followed by the singing of the National Anthem by LHS vocalist Meredith Leonard. Moderator Conley announced the Citizen and Volunteer of the Year as well as recognized all the retiring volunteers for this year. Moderator Conley reviewed the fire rules and exits and the Rules of the Town Meeting.

She explained the Moderator makes the rules as they go along. Any ruling of the Moderator may be challenged by a majority vote before the Moderator moves onto the next item of business. She explained the use of voter cards and coupons. All Warrant Articles will be brought up for discussion and open for amendments. All amendments must be in writing and given to her or Assistant Moderator Mr. Michels prior to the reading of the warrant article. No more than one amendment will be allowed on the floor at a time. If you wish to speak go to the microphone or raise your hand and the microphone will be brought to you. No speaking will be allowed until you are recognized and you state your name and address. All those in line who have not spoken will be allowed to speak unless we have heard the same point of view or you are a repeat speaker. If you have spoken once and the question is moved you will not be recognized. The Moderator establishes the order of speaking. Unless required by law all the ballot votes at this meeting will be hand votes. She explained the rules and use of the paper ballots. Motion to move the previous question is not debatable and requires a 2/3 vote to pass. If 2/3 of the voters want the discussion to stop it will unless there are people in line who have not spoken and have new information to share. No motions to table will be accepted. A motion to restrict reconsideration was explained and it is allowed. Non-voters will be allowed with approval of the Moderator to speak.

STATE OF THE TOWN ADDRESS

Town Manager David R. Caron delivered the “*State of the Town*” address:

This year’s proposed operating budget is designed to maintain most current services only; this maintenance budget reflects a 0.98% decrease in expenses over the current operating budget, which is about \$1.3M less than a default budget. Overall, the Council’s budget and other recommended warrant articles anticipate a level tax rate, at \$4.74, which will result in a reduction in headcount and prioritization of services and responsibilities.

The sluggish economy is again impacting how the Town manages its budget and prepares for the future. The recommended reductions for long-term and capital planning purposes, such as Capital Reserve Funds and the Expendable Maintenance Trust, were first introduced in 2009. This action was necessary to address impacts upon the Town budget attributable to the economy. We had planned to return to historical investment levels in these funds by FY13; however, we have had to extend the recovery plan out until 2015, as revenues to the Town remain stagnant.

Due to our partnership with the State of New Hampshire and the federal government, we have been able to complete several projects this year in an extremely competitive bidding climate. We completed construction of the North/West Fire Station on Grenier Field Road, rebuilt intersections at Litchfield/Mammoth and Page/28, and expanded Pillsbury Cemetery. All of these projects came in about 30% under estimated budget. We are taking further advantage of this climate by improving the drop-off center off West Road utilizing funds from the motor vehicle permit fees as authorized by the voters in 2003.

Town staff, elected and appointed officials continue to work very hard seeking outside sources of financial assistance for the Pettengill Road project. This project is anticipated to provide significant benefits to the community; however, it will also benefit the entire region and the State of New Hampshire. As such, we continue to interact with regional, state and federal representatives and private property owners in an attempt to insure that any funding package developed for this project accurately reflects anticipated benefits at all levels.

Lastly, staff is completing an upgrade of the Town's website, which should be completed in late Spring. A feature which should be of particular interest to citizens is the E-Alert, which will allow residents and taxpayers to automatically receive as much information as desired, including emergency alerts, meeting agenda and minutes, road closures and similar pieces of information. We believe E-Alert will help us keep all of you better informed about the activities of your town government.

On behalf of the town staff, we thank you for your support and assistance.

Moderator Conley proceeded to read Article No. 5

ARTICLE NO. 5 ***[FISCAL YEAR 2012 TOWN OPERATING BUDGET]***

To raise such sums of money and make appropriations of the same as may be necessary to defray Town charges, exclusive of warrant articles and increases resulting from collective bargaining agreements, for the ensuing fiscal year, July 1, 2011 through June 30, 2012.

(If passed, this article will require the Town to raise \$14,865,919 in property taxes, resulting in a tax rate impact of \$4.48 in FY 12 based upon projected assessed values.)

This article is supported by:

Town Council - (\$25,727,911 - Yes: 5-0-0)

Budget Committee - (\$25,727,911 - Yes: 7-0-0)

Councilor O'Keefe made a **MOTION** to accept Article 5.

SECOND Councilor Farrell.

Town Manager Caron explained that Article 5 funds the operation of town government for the year beginning July 1, 2011, such as Public Safety, Public Works, Recreation, Tax Collection and Administration, Debt Service Payments, General Assistance, Planning and Economic Development.

The FY11 Budget represents a \$255,000 decrease over the current budget; it is approximately \$1.1M less than what a default budget would be. As presented, the budget includes the elimination of five full-time positions, elimination of ten part-time positions and the reduction of three full-time positions to part-time. Estimated revenues have also decreased, with lower amounts anticipated for motor vehicle permit fees, interest on income and building permit fees.

Budget member John Curran stated that the Budget Committee supports Article No. 5, 7-0-0.
Open for discussion.

Peter Curro, 105 Adams Rd. said he never thought he would see the day when the tax rate comes before public safety. He made a **MOTION** to put back \$460K into the General Fund due to the fact that the Governor at the last minute decided to not fund reimbursement for police and fire retirement. The state has always reimbursed at a rate of 35%; two years ago it went to 30% and they told us it would go to 25% the following year. They told us in 2012 the rate would go back to 35%. Nobody thought that the state would go to 0%. That puts a \$460K hole into the budget. He said he looks at a budget as the cost of level of service programs the community has asked for and requires and the cost of that comes out of the tax rate and the tax dollars. If this amendment is not passed \$460K of quality services are reduced in order to stay within the budget. The impacts are based on a memo that was passed out Monday night to the Town Council and they are: the police will lose 4 officers including the SRO; the fire department will have a minimum staffing level reduced to 8 or 7, which means we can't staff 3 fire stations, a fire station will close. He said he does not want to close a fire station, he said he wants the \$460 back. If the Governor's budget changes and the money comes back there are ways to adjust this through financial tools. Mr. Curro stated he is not ready to close a fire station especially when we have 24K people, a power plant, an airport and large developments being planned. Moderator Conley said we are voting on an amendment to raise and appropriate \$460K to offset the decision if any funds are returned from the state the town may free such funds and return funds to the Fund Balance. Al Baldasaro, 41 Hall Road informed everyone that the Governor's budget is basically talk; the budget is in the hands of the House and Senate. Councilor O'Keefe said the Council was made aware of the shortfall from the Governor's proposed budget. He said we are in a "wait and see" mode. The Town Manager has asked for a Special Town Meeting if we need it to address any increases. We shouldn't raise the budget right now when we don't have all the facts. We will not close a fire station, we will find the money, we will make things work. Public safety is the first priority of this Council. Peter Curro stated that you can only go by the information you have today. Today we are looking at \$460K. The memo that was given to the Town Manager from the Fire Chief says if this passes, the \$460K is out of the budget, we will have 8 or 7 for staffing and a fire station will have to be closed. P. Curro said he agreed with Councilor O'Keefe, he does not want to have a Special Town Meeting; there are ways to address this situation if the funds come back. He explained how to handle the situation if the funds come back without having the Special Meeting. Robert Lebreux, 76 Hall Road said the entire budget is based on assumptions, it is a bad idea to increase the budget at this time with unknowns and he recommended not voting on an increased budget. Councilor DiMarco pointed out another component of the memo received from the Town Manager is that we expect a \$100K savings in health costs that could be used to compensate if there is a decrease in the state subsidy. Councilor Brown said the Council will not jeopardize public safety. The Town Manager was given a directive by the Councilor's to keep a level budget. He went to the Department Heads and the Chief's of the Fire and Police Departments and they offered up what they thought was a viable way to keep the budget level funded and still insure public safety. He said the budget from the Governor is a proposed budget. The memo from the Town Manager is just a suggestion, you are voting today on a budget that was crafted with public safety in mind. Councilor Farrell said he does not support the memo or the amendment. Gene Jastrem, 19 Horseshoe Lane asked if there is a plan in place for the shortcomings, can the \$460K be

made up in the budget, do we need a Special Town Meeting, and is this something we have to decide on today. Town Manager Caron said he gave options to the Council of raising money today which would raise tax dollars when the money might not be needed. The second option is to consider a Special Town Meeting and the third option is to reduce some level of services. Voting today is the limit of our expenditure, we can't add to the bottom line budget. Gregg Warner, 10 Pendleton Lane supports the amendment to avoid the possibility of losing personnel at the police and fire departments and town services. If the state provides 35% the money will be in the budget, vote yes on the amendment. Anne Gaffney, 28 Tokanel Dr. said she is concerned with removing money from the budget. She said if it could have been done you would have been done so already. She supports the amendment even though she does not want to see the tax rate go up. Madeline Demuele, 29A Boyd Rd. agrees with Anne she said she does not see a lot of leeway in the budget. She said she would like to hear from both the Chiefs and Council where that money is going to come from. LPD Chief Hart explained what the current budget does and what his recommendation was to the Town Manager. He said this year working with the goal set by the Council he reduced his personnel from 45 to 43, reduced the SRO by 1, and they are preparing for a very limited animal control program. Given the expected growth in town a reduction in officers is not his recommendation now or going forward. If the Governor's proposal comes to fruition it will reduce the force by three officers which will bring them to 40 which is the lowest number they have had in personnel since 1999. Burglaries and serious crimes are up; he encouraged everyone to make the best judgment for this town. LFD Chief MacCaffrie echoed what Capt. Hart said about how we came to be where we are. He did what the Council asked him to do, which cut personnel, by 1 and reduced the overtime budget. If the proposed Governor's budget comes through that will mean they will reduce the overtime budget significantly, if we get to the 8 number it will not be feasible to keep a station open. He said he will maintain the best service with what we got. Councilor O'Keefe said he can guarantee the Council will not let that happen, that scenario is not on the table. Robert Lebreux, 76 Hall Rd. asked how many dollars represents one penny on the tax rate, Town Manager Caron responded \$34K. Reed Clark, Stonehenge Road said he wants all the services he can get right now. Al Baldasaro said he was now here as a state representative and one of the bills that is coming up will give the towns the authority to hold a special meeting without going to the courts. Some of the retirement bills have been retained. Betsy McKinney, 3 Leelynn Cir. said the Governor's budget is his idea; the final budget won't be done until June. She said she does not think the representatives and senators will approve his budget. She spoke about retirement funding and said we are talking about \$350K which is not that much in a \$25M budget. She pointed out the town budget Fund Balance has been consistent for the past ten years. She said there is plenty of money in the fund balance to cover shortages if it comes about. Mary Soares, 2 Gail Rd. agreed with Betsy; she said we have the money if we need it in the Fund Balance. She said that when there is a shortage the first place you look at is the police and fire. She said on the school side they cut teachers because of the declining population. She said on the town side we have the same amount of people who need the same number of services. To say that you are going to cut police officers and firefighters is not doing due diligence. Deb Paul, 118 Hardy Rd. asked why is it always the fire and police being cut first then the Library and Cable Access. What other departments have been seriously looked at for other alternatives. Councilor Brown said the Councilors got a memo from the Town Manager with what the Department Heads proposed. He stressed that the Councilors did not say to cut police and fire. He

explained the Councilors got a memo from the Department Heads explaining how they would handle reducing their budgets. It then became a policy decision from the Police Chief to eliminate the SRO's; the Council said no put one back. The Town Council is not jumping in to get rid of police and fire. Deb Paul asked why the Town Council did not question the Town Manager of other places to cut back like at Town Hall by closing one day a week, cutting and merging some jobs. She said that we elect you to instruct Mr. Caron to do his job and he is not telling you how to do your job and that is where she feels that there is a disconnect. Councilor Brown responded he can only speak as an individual, the Council and Budget Committee did do just that, we questioned the Town Manager and Department Heads, we forced the Town Manager to come back with multiple options. The memo is the first attempt at what to do if the Governor's budget goes through. We did do exactly what Deb said we should have done as well as the Budget Committee. Todd Joncas, Budget Committee member stated that when the Budget Committee voted on the budget prior to the shortfalls of the Governor's budget there was a lot of discussions. He said he as a Budget Committee member would never have voted on closing a fire station. He suggested supporting the budget as is, don't cut, we were not prepared to go to that extent. Councilor Farrell said as the School Board Liaison for the Council they have had many conversations of trying to merge positions with the Town. He addressed reducing hours at the Town Hall or other services. He said within the collective bargaining agreements with the employees hours are specified. We can negotiate them in the future but those contracts are in place and if we were to change hours both sides would have to negotiate. The Council is willing to negotiate. Adam Johnson, 9 Rebecca Drive said we have spent about 45 minutes talking about a proposed budget from the Governor; we have not set a level budget. We are not going to get money back, once tax money goes it is gone. He asked if we want to vote on this today and add the money or wait and find out what happens and then make a decision. Council does not want the cuts.

Councilor O'Keefe made a **MOTION** to move the question.
SECOND.

VOTE IN THE AFFIRMATIVE THE QUESTION IS MOVED.

Al Baldasaro, Councilor Brown, Joe Green, Tom Freda, Tom Dalton, Tom Caron, Brian Farmer and Glenn Douglas made a request for a paper ballot on the amendment. The amendment read: "To raise and appropriate an additional \$460,000 to offset the decision regarding the reimbursement of retirement from the state. If any funds are returned from the state, the Town may freeze such sum and return funds to year-end Fund Balance".

Moderator Conley said they would use ballot "A" for the amendment.

Councilor Dolan made a **MOTION** that while the ballots are being counted for the amendment we should proceed with Article 4.

SECOND by Councilor O'Keefe.

VOTE IN THE AFFIRMATIVE TO GO TO ARTICLE 4.

Moderator Conley read Article 4

ARTICLE NO. 4 [EXPENDABLE MAINTENANCE TRUST FUND]

To see if the Town will vote to raise and appropriate the sum of **TWO HUNDRED THOUSAND DOLLARS (\$200,000)** to be placed in the Town's Maintenance Trust Fund created by the voters at the 2003 Town Meeting for the purpose of repairing and maintaining town facilities and to authorize the use of the June 30 Fund Balance in the amount of \$135,000 towards this appropriation.

(If passed, this article will require the Town to raise \$65,000 in property taxes, resulting in a tax rate impact of \$0.02 in FY 12 based upon projected assessed values.)

This article is supported by:

Town Council - (Yes 5-0-0) Budget Committee - (Yes 7-0-0)

Councilor Dolan made a **MOTION** to accept Article No. 4 as read.

SECOND Councilor O'Keefe

Town Manager Caron explained the Expendable Maintenance Trust Fund is used to maintain town facilities, such as repairing HVAC, plumbing and electric systems in various town facilities; purchase of equipment for the Recreation Division, such as bleachers and lighting; replacing the roof on Leach Library; and improvements at the Highway Garage.

Due to recent economic conditions, Town Meeting in 2009 reduced this appropriation; FY12's request represents another phase of a multi-year plan to restore funding to appropriate levels:

CATEGORY	FY 11	FY 12	FY 13	FY 14	FY 15
<i>Expendable Mtn. Trust</i>	\$200,000.00	\$200,000.00	\$200,000.00	\$200,000.00	\$200,000.00
<i>UFB</i>	\$150,000.00	\$135,000.00	\$100,000.00	\$100,000.00	\$100,000.00
<i>Raised by Taxation</i>	\$ 50,000.00	\$ 65,000.00	\$100,000.00	\$100,000.00	\$100,000.00

Budget Committee member Lisa Whittemore stated that the Budget Committee supports Article 4, 7-0-0.

Open for discussion.

Steve Young, 7 Fiddlers Ridge Rd. said he is confused with using salary amounts in the Expendable Maintenance Trust Fund. He said he does not believe that is true. Pauline Caron, 369 Mammoth Rd. asked how is the Expendable Maintenance Trust Fund used for employee's salaries. Town Manager Caron responded that there is a part-time position at Town Hall that has multiple duties including handling the Trust Funds. He explained the person in that position spends a majority of his time either coordinating repairs or doing repairs on buildings at the town complex. P. Caron said that salary should be placed in another department. Town Manager Caron responded it originally was but because of budget cuts this year we had to transfer it somewhere else. P. Caron said that the salary should not be taken out of the Expendable Maintenance Trust Fund and it should be placed in another department if his department can't take care of it. Jim Butler, 57 Mammoth Rd. asked how old is the Library? Pauline Caron responded it is about 15 years old. He talked about the materials and installation on the roof and questioned if they were done to manufacturers specifications. He asked if the town has brought in the manufacturer's representative to see if the roof is under warranty and to check that it was installed properly. He asked if we have contacted our lawyers to see if we have recourse if it was not properly installed. Town Manager Caron responded they have learned that there is a ventilation problem with the addition to the library. There is a moisture problem causing the roof nails to pop out and the shingles to fall down. He said we are currently investigating the two alternatives he mentioned; the manufacturer's representative and if we have any legal ramifications. J. Butler asked if we have any cost at this point. Town Manager Caron responded we do not at this point; we will have to re-prioritize and make sure the problem is taken off. J. Butler said the library also has a ventilation system problem is that adding to the problem. Town Manager Caron said it is the venting to the roof not the ventilation system. Pauline Caron, 369 Mammoth Rd said when the building was constructed there was a Clerk of the Works hired to oversee the construction and the Town Building Inspector oversaw the construction.

Anne Gaffney, 28 Tokanel Drive made a **MOTION** to remove the \$16K for administrative expenses and labor costs from the Expendable Maintenance Trust Fund.

SECOND Al Baldasaro.

Open for discussion.

Pauline Caron, 369 Mammoth Road said it is a bottom line so you can't remove a person's salary from the budget, so you should vote no. Robert Lebreux, 76 Hall Road said the article makes sense, but he wants more information on the \$103K for the highway garage. Town Manager Caron said it is in bad shape, they are attempting to phase in improvements each year with the use of the Expendable Maintenance Trust Fund. Public Works Director Janusz Czyzowski said in 2006 they proposed planned improvements, they constructed a salt shed, and are proposing to do the improvements in phases to avoid asking for a large bond. This year we will improve the driveway and they plan to build a lean-to. Councilor DiMarco stated that during the budget hearings the Town Manager said he will use 1/3 of a part-time position to provide maintenance. If he had to hire a contractor to do the work it would cost a lot more money out of the Expendable Maintenance Trust Fund. He said he agreed with that move and it is not necessary to remove his salary. Councilor Dolan said if we removed this salary, if you believe that 1/3 of the salary expense is inappropriate to come from this Trust Fund then it would be appropriate to move that expense to the General

Operating Budget. If this amendment were to pass he will make a motion to amend the Operating Budget by \$16K. Barbara Stadtmiller, 14 Crestview Circle #156 questioned if we try to amend this Article we will end up writing something that is not enforceable by law. Robert Lebreux, 76 Hall Road said Expendable Maintenance Trust Funds are an excellent tool for maintaining a level tax rate he is in favor of it. Anne Gaffney, 28 Tokanel Dr. said she is making the amendment and asked the Moderator to restate her motion. Moderator Conley read her motion is to “remove administrative expenses and labor costs from the proposed items on the Expendable Maintenance Trust Fund”. A. Gaffney said she understands the dollar amount will stay the same in the Article, when we go to the General Fund she will put that position in the General Fund Budget. Her intention is not to remove the position just to change where the money comes from. Councilor Dolan said if we were to remove the administration labor costs the Article total will be decreased by \$16K. The money is no good to us in that account then if it were added back into the Operating Fund then it would be a “double hit” to the tax payers; \$16k would be in this account where it cannot be spent then \$16K in the Operating Fund where we can spend it. If we are not going to decrease this Article down to \$184K he would ask the petitioners to reconsider their motion to decrease the amount so we can add it back into another line item in the General Operating Funds. Attorney Bart Mayer stated the bottom line of the motion is to remove that purpose for which the town may withdraw funds from the Trust Funds. The Trust Fund is a single fund so that additional money will stay there but can’t be used for that purpose. The idea is it should be clear and mean the intent is clear where the fund should come from. The funds stay the same, the Council will have the discretion to use the fund and those funds in it, and then you should make sure that the funds are covered in the Operating Budget so there is not two different purposes in two different places. Adam Johnson, 9 Rebecca Dr. asked how this is different from last year when a position was attempted to be removed and we couldn’t do it last year because we were told it was a bottom line budget and we couldn’t selectively remove one person’s salary. Attorney Mayer said the difference is we are not dealing with a budget we are dealing with the Maintenance Trust Fund. A. Johnson clarified that we are increasing taxes because the money is not being removed from the Maintenance Trust Fund but it is being added to the budget to pay for the salary. A. Gaffney said the Council can work that out. A. Johnson said don’t do it this way, he suggested reducing the Maintenance Trust Fund and moving the money to another budget, otherwise we are setting ourselves up for failure. Councilor DiMarco clarified that Article 4’s amendment is to reduce this line item by \$16K so it reads \$184K, which was not the intent of the amendment per Moderator Conley. Councilor DiMarco then stated if we reduce this line item by \$16K then when we go to Article 5 either the Town Manager has to come up with the money someplace else or we need to amend Article 5 to increase it by \$16K. Dan Bouchard, 8 O’Connell Drive said if we leave it the way it is, we will increase the budget by \$16K. He said he will make an amendment to the motion. Moderator Conley said we have to vote on the amendment first.

Dan Collins, 4 Park Ave. said he does not like the sound of the amendment that was made and **MOVED** the question.

SECOND George Herrmann.

Councilor Dolan encouraged the voters to defeat the amendment because of the complications and encouraged a member of the legislative body to make the amendment again but decrease the

Maintenance Trust Fund by \$16K so that gives us room to move the money into the Operating Budget.

VOTE IN THE AFFIRMATIVE TO MOVE THE QUESTION ON THE AMENDMENT.

Moderator Conley asked for the vote on the amendment which read: “The motion is to remove administrative expenses and labor costs from the proposed items on the Expendable Maintenance Trust Fund”.

VOTE IN THE NEGATIVE THE AMENDMENT FAILS.

Dan Collins, 4 Park Ave. made a **MOTION** to restrict reconsideration on the amendment.
SECOND Councilor Dolan.

VOTE IN THE AFFIRMATIVE, THE AMENDMENT IS RESTRICTED FROM RECONSIDERATION.

Dan Bouchard, 8 O’Connell Dr. made a **MOTION** to amend the Article to reduce the amount by \$16K and eliminate the general administrative labor costs.
SECOND Councilor Dolan.

Open for discussion.

Councilor O’Keefe said all we are doing is taking money from one budget and moving it to another, we can fix it going forward, just vote to pass the Article as it is. Mary Soares, 2 Gail Rd. said that we are setting a precedent that it is Ok to have salaries taken from the Maintenance Trust Fund which is not what it is intended for. She said don’t move ahead have our discussion and vote on it.

Councilor Farrell made a **MOTION** to move the question on the second amendment.
SECOND Councilor O’Keefe.

VOTE IN THE AFFIRMATIVE TO MOVE THE QUESTION.

Pauline Caron, 369 Mammoth Rd. said we should pass this article as written, next year when the town has budget hearings attend the hearings and make sure Mr. Caron removes that item from the Expendable Maintenance Trust Fund. You have to watch what is going on and due to the fact that this is the last Town Meeting you will have to go to the Deliberative Session. Town Moderator Conley called the vote on the second amendment and she proceeded to read it again.

VOTE IN THE NEGATIVE THE AMENDMENT FAILS.

Moderator Conley called the vote on the motion to accept Article No. 4 as read.

VOTE IN THE AFFIRMATIVE, ARTICLE 4 PASSES.

Councilor O'Keefe made a **MOTION** to restrict reconsideration.
SECOND by Councilor Brown .

VOTE IN THE AFFIRMATIVE, ARTICLE 4 IS RESTRICTED FROM RECONSIDERATION.

Moderator Conley called the secret ballot vote on the motion to accept the amendment to Article 5 as read.

VOTE IN THE NEGATIVE, THE AMENDMENT TO ARTICLE 5 FAILS.

Yes 95 No 105

The discussion came up about people not being allowed to speak at the microphone when the question was moved. The Moderator explained that if they have spoken before or how long the discussion is will determine if she will make the decision to cut the discussion.

Al Baldasaro made a **MOTION** to overrule the Moderator and stated if you are in line at the microphone and someone moves the question that you respect the person in line and give them the opportunity to speak.

Moderator Conley called the vote.

VOTE IN THE AFFIRMATIVE TO OVERRULE THE MODERATOR.

Moderator Conley said she has a request for a paper ballot for Article 5, ballot "B" should be used.

Open for discussion.

Pauline Caron, 269 Mammoth Rd. asked the Moderator to clarify what Article we are voting on, the Moderator responded we are voting on the budget as written in Article No. 5.

Chris Melcher, 4 Bancroft Rd. talked about the deliberative session. He asked if there was any mention of changing voting day so we are not having a guessing game in March because we do not know what the state is doing. He asked if there was anyway we can vote in April or May, it would be better. Town Manager Caron responded we have three options; March, April or May. The state budget is not finalized until June.

VOTE IN THE AFFIRMATIVE, ARTICLE 5 PASSES.

Yes 176 No 30

Anne Gaffney made a **MOTION** to restrict reconsideration.

SECOND by Dan Lekas.

VOTE IN THE AFFIRMATIVE, ARTICLE 5 IS RESTRICTED FROM RECONSIDERATION.

Moderator Conley proceeded to read Article No. 6.

ARTICLE NO. 6 [APPROPRIATE FUNDS TO CAPITAL RESERVE FUNDS TO REPLACE AMBULANCES, HIGHWAY HEAVY EQUIPMENT, FIRE TRUCKS AND HIGHWAY TRUCKS]

To see if the Town will vote to raise and appropriate the sums set forth below to be placed in capital reserve funds already established, and to authorize the use of the June 30 Fund Balance in the amount of \$125,000 towards this appropriation:

Ambulances	\$ 60,000
Highway Trucks	\$ 80,000
Highway Heavy Equipment	\$ 40,000
Fire Trucks	<u>\$ 145,000</u>
	\$ 325,000

(If passed, this article will require the Town to raise \$200,000.00 in property taxes, resulting in a tax rate impact of \$0.06 in FY 12 based upon projected assessed values.)

This article is supported by:

Town Council - (Yes: 5-0-0) Budget Committee - (Yes: 7-0-0)

Councilor Brown said this appropriation allows the Town to plan for the replacement of its Highway and Fire Equipment without overburdening the tax rate in any one year. It also allows the Town to avoid issuing long-term debt to purchase vehicles. The Town maintains a schedule over an eight-year period to forecast future purchases. Generally, Highway Trucks are replaced every seven to ten years, ambulances every three and fire trucks every twelve years.

Similar to the Expendable Maintenance Trust (Article 4), recent economic conditions resulted in a reduced investment in 2009 and the use Undesignated Fund Balance to soften the tax rate impact; this year's request represents another phase of a multi-year plan to restore funding to appropriate levels.

CATEGORY	FY 11	FY 12	FY 13	FY 14	FY 15
<i>Capital Reserve Programs</i>	\$ 325,000.00	\$ 325,000.00	\$ 360,000.00	400,000.00	\$ 450,000.00
<i>UFB</i>	\$ 150,000.00	\$ 125,000.00	\$ 105,000.00	\$ 70,000.00	\$ 50,000.00
<i>Raised by Taxation</i>	\$ 175,000.00	\$ 200,000.00	\$ 255,000.00	\$330,000.00	\$ 400,000.00

Budget Committee member Dan Lekas stated that the Budget Committee supports Article No. 6, 7-0-0.

Open for discussion.

Councilor O'Keefe made a **MOTION** to move the question.
SECOND Councilor DiMarco.

VOTE IN THE AFFIRMATIVE TO MOVE THE QUESTION.

Moderator Conley called the vote on the motion to accept Article 6 as read.

VOTE IN THE AFFIRMATIVE, ARTICLE 6 PASSES.

Robert Lebreux made a **MOTION** to restrict reconsideration.
SECOND by Greg Warner.

VOTE IN THE AFFIRMATIVE, ARTICLE 6 IS RESTRICTED FROM RECONSIDERATION.

Moderator Conley proceeded to read Article No. 7

ARTICLE NO. 7 ***[MASTER PLAN FUNDING]***

To see if the Town will vote to raise and appropriate **FIFTY THOUSAND DOLLARS (\$50,000)** for the future updating of the Town Master Plan, to authorize the use of the June 30 Fund Balance for this purpose, and to place said funds in the Non-Capital Reserve Fund established for this purpose under Article 14 at the 2008 Town Meeting.

(If passed, this article will require the Town to raise \$0.00 in property taxes, resulting in a tax rate impact of \$0.00 in FY 12 based upon projected assessed values.)

This article is supported by:

Town Council - (Yes: 5-0-0) Budget Committee - (Yes: 7-0-0)

Councilor Farrell made a **MOTION** to accept Article 7
SECOND Councilor Dolan

Community Development Director, Andre Garron explained this appropriation will complete funding to update a comprehensive Master Plan; the Planning Board is scheduled to begin the update this Spring. Town Meeting previously allocated \$100,000 to this project at the 2008 Town Meeting. By law it has to have 2 components; establish a vision and it has to have a land use plan. He proceeded to explain what a Master Plan should consist of and the issues it will deal with. A Master Plan Steering Committee will be established shortly.

Budget Member Don Jorgenson stated that the Budget Committee supports Article No. 7, 7-0-0.

Open for discussion. Al Baldasaro asked A. Garron if we have a GIS person in place and qualified staff why are we outsourcing when we have such talent in town. A. Garron said every Master Plan we have done in Londonderry has been contracted out. He explained it is a big undertaking and takes a year to a year and a half to complete. They want an entity that is working specifically on the Master Plan to have it on task on time. We couldn't put all that effort into that in a year to a year and a half, the amount of time and work that has to be put in is huge. Our staff does not have the time to do that. Councilor Dolan stated this will not come out of the Operating Funds it comes out of the June 30 Fund Balance.

Dana Coons , 2 Aspen Circle said the money is well spent. He said he is currently on the Planning Board and served on the previous Master Plan Steering Committee. The companies that were hired were professional and did an excellent job. The amount of time and effort that goes into this would force us to literally hire 5-10 people to this in-house in the same amount of time. It is money well spent.

Mark Oswald made a **MOTION** to move the question.
Second Councilor DiMarco.

VOTE IN THE AFFIRMATIVE TO MOVE THE QUESTION.

Moderator Conley called for the vote on Article 7.

VOTE IN THE AFFIRMATIVE, ARTICLE 7 PASSES.

Meg Seymour made a **MOTION** to restrict reconsideration.
SECOND by Kathy Wagner.

VOTE IN THE AFFIRMATIVE, ARTICLE 7 IS RESTRICTED FROM RECONSIDERATION.

Moderator Michaels proceeded to read Article No. 8.

ARTICLE NO. 8 **[FUND SPECIAL REVENUE ACCOUNTS]**

To see if the Town will vote to raise and appropriate the sums set forth below from the special revenue funds already established. Such appropriations shall be used for the purpose of covering Police Outside Details, Cable and Sewer Expenses, and shall be funded from various vendors and users of Police, Cable and Sewer Services. Any surplus in said funds shall not be deemed part of the General Fund accumulated surplus and shall be expended only after a vote by the legislative body to appropriate a specific amount from said funds for a specific purpose related to the purpose of the funds or source of revenue.

Sewer Division Fund

\$ 4,579,758

Town of Londonderry
Town Meeting-Budgetary Session

March 12, 2011

Cable Franchise Fee Fund	366,657
Police Outside Detail Fund	<u>465,315</u>
	\$ 5,411,730

(These services are funded through user fees and require no property tax support.)

This article is supported by:

Town Council - (Yes: 5-0-0) Budget Committee - (Yes: 7-0-0)

Councilor Brown made a **MOTION** to accept Article 8 as read.

SECOND by Councilor O'Keefe

Town Manager Caron explained this is a self funding fund.

- 1) Municipal Sewer System which utilizes both the Derry and Manchester Treatment Plants; operating costs are funded by quarterly sewer charges paid by all users.
- 2) Cable Access Center operations, funded by franchise fees paid by all cable subscribers.
- 3) Police Outside Details, paid by those entities requesting this service; a fee is also charged for the use of police cruisers on detail assignment.

Budget Member Todd Joncas stated that the Budget Committee supports Article No.8, 7-0-0.

Open for discussion.

Moderator Michaels called the vote on Article No. 8.

VOTE IN THE AFFIRMATIVE, ARTICLE NO. 8 PASSES.

Anne Gaffney made a **MOTION** to restrict reconsideration.

SECOND by Brian Farmer.

VOTE IN THE AFFIRMATIVE, ARTICLE NO. 8 IS RESTRICTED FROM RECONSIDERATION.

Moderator Michaels proceeded to read Article No. 9

ARTICLE NO. 9 - [RATIFY COLLECTIVE BARGAINING AGREEMENT BETWEEN IAFF Local 3160 and THE TOWN OF LONDONDERRY]

To see if the Town will vote to approve the cost items included in the collective bargaining agreement reached between the Town of Londonderry and the International Association of Firefighters, (IAFF) Local 3160, which calls for the following appropriations for salaries and benefits over what was raised under any current agreements and policies for the employees of the Union:

Town of Londonderry
Town Meeting-Budgetary Session

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<u>Year</u>	<u>Cost Increase From Prev. FY</u>	<u>Tax Increase From Prev. FY¹</u>	<u>Total Estimated Cumulative Cost</u>	<u>Average Rate Incr.</u>
FY 12	\$ 5,000.00	\$ 0.002	\$ 5,000.00	0.0%
FY 13	\$ 62,325.00	\$ 0.02	\$ 67,325.00	2.0%
FY 14	\$ 78,513.00	\$ 0.02	\$ 145,838.00	2.5%

and further, to raise and appropriate the sum of \$ **5,000.00** for the FY12 expenses (\$0.002 on the tax rate), such sum representing the additional cost attributable to the increase in salaries and benefits over those of the appropriation at the current staffing levels paid under any existing agreements. (IAAF Local 3160 represents 41 full time Fire Department employees.)

(If passed, this article will require the Town to raise an additional \$5,000.00 in property taxes, resulting in a tax rate increase of \$0.002 in FY 12 based upon projected assessed values.)

This article is supported by:

Town Council - (Yes: 5-0-0)

Budget Committee - (Yes: 7-0-0)

Councilor Farrell made a **MOTION** to accept Article No. 9.

SECOND Councilor O'Keefe

Councilor Farrell said we asked this group for a 0% increase and they agreed to it for this year. We only had one agreement to work on this year. The Town and the union bargained in full agreement. Town Manager Caron explained the proposed agreement covers a three year period, from July 1, 2011 through June 30, 2014. The parties have agreed to the following:

- Cost of living adjustments at 0% in FY12, 2% in FY13 and 2.5% in FY14.
- The step system for new employees has been changed to provide a 2.5% increase between steps.
- Employees will continue to pay 20% of their health care premium costs.
- Employees have agreed to reduced sick leave accrual and sick leave payment upon separation

Budget Committee member Lisa Whittemore stated the Budget Committee would like to recognize and congratulate the negotiating team on both sides of the table. The Budget Committee supports Article No. 9, 7-0-0. It is a reasonable agreement.

Open for discussion.

Al Baldasaro, 41 Hall Rd. asked about the salary increases in the next three years and also asked about the insurance buy-outs, have they been changed? Town Manager Caron said the salary increases and Cost of Living Adjustments (COLA) are 0% for next year. They will be 2% the year after and 2.5% for the third year of the contract. The insurance buy-out was reduced from the last contract to a maximum of \$4,244.00 for a family coverage. That is being reduced to \$3,300.00 for year two and \$2,500.00 for year three. Pauline Caron, 369 Mammoth Rd. said they were not really dollar concessions. What they are getting in the contract is no COLA the first year but the 2nd and

3rd year will included COLA and their step increases, in FY13 & 14 they will get 2 raises. They increased the range of salaries and they get longevity pay for every year after six years. This means they get \$1,700 annually if they have been in the fire department 20 years. The average person in the public work force is lucky if they get one raise. This contract is taking taxpayers “over the coals”, it should not be voted in until the fire department makes more concessions in the money they are making. Town Manager Caron clarified the transition to the new step increases, their increase will be a maximum of 5% this year and in a lot of cases a lot less between 2 ½ and 5%. That 5% is already included in the Operating Budget. The firefighters agreed to reduce the amount of sick leave they can cash out of when they leave. The other COLA agreements are five year agreements in which they have adjustments of 3% and 4 ½%. This agreement is 0% this year, 2% next year and 2.5% the third year. A lot of the other unions do not have this agreement. Bill Mahan 27 Red Deer Rd. asked how you get to a certain percentage in the explained COLA increases. Town Manager Caron explained that most of the contracts in the past have had a 4.2% to a ceiling of 4.5% tied to the Boston Consumer Price Index. During the negotiations it was our preference to vote for a set figure.

B. Mahan said that last year the federal government didn’t allow a COLA. We were told it would be made up this year. This year they didn’t allow one; if the feds don’t allow it why are we allowing it. The Town Manager explained the agreements that were made last year are for a different union to include the Fire Captains, the Supervisors, this year is for the firefighters. B. Mahan said he does not understand if the federal government had no cost of living adjustments last year and this year, how can we allow it with this negotiated contract. Councilor Brown said it is important to understand last year’s agreement. The Council did not come to an agreement with the Fact Finder Report last year. It was approved by the townspeople. Councilor Brown said this year it was a negotiated item. Bill Bringham, 7 Welch Rd. said he is retired and he has not had a COLA in three years. This contract is cumulative in three years and he agreed with it. Lisa Whittemore, Budget Member said the insurance buy-out was reduced 41%, sick leave accrual upon separation was reduced 37%, sick leave accrual for existing employees was reduced by 42% and sick leave accrual for new employees was reduced by 68%. These are significant contributions, they have accepted a 9% COLA for this year and the Budget Committee supports this contract and urged the community to support it as well. Councilor Dolan said what you can’t see in the Article as written are the concessions that were made in the non- salary benefit in the contract in exchange for that you are seeing a 1 ½% salary increase. If this Article is defeated the old existing contract which is at a higher rate will be in force. When we re-negotiate this contract again we start at 0. He encouraged everyone to pass it in its current form. Barbara Stadtmiller, 14 Crestview Circle #156 said the firefighters put their lives on the line for all of us. She asked the voters to consider passing it. Councilor Farrell said this contract is half of last year’s contract, it was done extremely well by the negotiating team and he urged the voters to support it. Robert Lebreux, 76 Hall Rd. asked if this contract will be “Evergreened” if not passed. Town Manager Caron stated that the town has subscribed to the “Evergreen” policy for ever, which means that the health continues, the steps continue, the COLA does not. Instead of proceeding to the transition step of 1%-2 ½% and the 5% step, 75% of employees are maxed. R. Lebreux asked under the proposed new step system would everybody now be able to get a 5% step increase. Town Manager Caron responded no, the maximum has not changed because we stretched out the steps. R. Lebreux said we can’t put together a budget based on emotions. Based on the fact that the Council and Budget Committee approved this contract we should too. Dan Collins, 4 Park Avenue said he

had problems with some of the benefits, nobody in the private sector has 700 hours of sick days. That is what is costing us a lot of money. The Town Manager explained that the current contract allows employees 1,200 hours, under this agreement existing employees receive 700, new hires get 500. Greg Warner, 10 Pendleton Lane said this is a fair contract vote yes on it. Dana Coons, 2 Aspen Circle thanked the Budget Committee, Council and the Fire Department for their equitable negotiations. The contract is more geared to the private sector and he **MOVED** the question. Moderator Michaels responded that according to the modified rules that is not allowed. There were still people in line to speak. Anne Gaffney, 28 Tokanel asked for clarification that if this contract is not approved they will get higher steps. The Town Manager responded that was correct. A. Gaffney **MOVED** the question and once again the Moderator stated that according to the modified rules that is not allowed, because Councilor Brown had his hand raised up to speak. Councilor Brown said as part of the budget process we made sure that we asked the Town Manager based on where we were at in the negotiations with the contract before you right now, would we be able to meet our goal to meet a flat tax rate. The answer was yes this was not done in a vacuum from the overall goal of trying to keep your tax rate flat. We met our goal at the same time of coming up with a fair contract.

Anne Gaffney **MOVED** the question
SECOND Councilor DiMarco.

Moderator Michaels called for the vote to move the question

VOTE IN THE AFFIRMATIVE TO MOVE THE QUESTION.

Moderator Michaels said he has a MOTION for a secret written ballot from A. Baldasaro, Councilor Brown, J. Green, T. Freda, T. Dalton, P. Caron, B. Farmer and G. Douglas. Mr. Michaels instructed the voters to Vote with "C" ballot

Yes 185 No 25

VOTE IN THE AFFIRMATIVE, ARTICLE 9 PASSES.

Ann Gaffney made a **MOTION** to restrict reconsideration.
SECOND by Don Jorgenson

VOTE IN THE AFFIRMATIVE, ARTICLE NO. 9 IS RESTRICTED FROM RECONSIDERATION.

Moderator Michaels proceeded to read Article No. 10

ARTICLE NO. 10 *[AUTHORIZATION FOR SPECIAL MEETING ON COST ITEMS]*

To see if the Town will vote, if Article 9 is defeated, to authorize the Town Council to call one special meeting, at its option, to address Article 9 cost items only.

(This article, if passed will have no tax impact.)

This article is supported by:

Town Council - (Yes: 5-0-0) Budget Committee - (Yes: 7-0-0)

Councilor O'Keefe made a **MOTION** to accept Article No. 10.

SECOND Councilor Farrell

Councilor Brown explained this Article would allow the Town Council to schedule a Special Town Meeting without having to seek Superior Court approval should voters reject the proposed Agreement with our Fire Department employees. Should Article 9 receive Town Meeting approval today, this article is unnecessary and does not need to be acted upon.

Budget member Rich Dillon stated the Budget Committee supported Article 10, 7-0-0.

Open for discussion.

Moderator Michaels called the vote on Article No 10.

VOTE IN THE AFFIRMATIVE, ARTICLE NO. 10 PASSES

A, Gaffney made a **MOTION** to restrict from reconsideration.

SECOND by Mark Oswald

VOTE IN THE AFFIRMATIVE, ARTICLE NO. 10 IS RESTRICTED FROM RECONSIDERATION.

Moderator Michaels proceeded to read Article No. 11.

ARTICLE NO. 11 ***[FIRE-RESCUE PERSONAL PROTECTIVE CLOTHING]***

Shall the voters of the Town of Londonderry vote to raise and appropriate the sum of \$20,000 to fund the replacement of **Personal Protective Clothing** for members of Londonderry Fire Rescue?

If approved, the cost of running the program will become part of the annual operating budget in subsequent years. *(By petition)*

(If passed, this article will require the Town to raise \$20,000.00 in property taxes, resulting in a tax rate increase of \$0.01 in FY 12 based upon projected assessed values.)

This article is not supported by:

Town Council - (Yes: 1-4-0) Budget Committee - (Yes: 1-6-0)

MOTION to accept Article No. 11 by Vinnie Curro
SECOND by Peter Curro

Vinnie Curro explained he has been a resident of Londonderry since 1987. He said one of the items that was deleted in the proposed budget for next year was \$22,500 which covers the protective clothing for the full-time firefighters. He said the money can come from other places. Every year they replace 6 or 7 sets of gear for the firefighters and proceeded to explain the items that they replace at an estimated cost of \$3-4K depending on how much they need on a year to year basis. This year the money has been reduced, Chief MacCaffrie said he will find money in the budget for possibly one or two. V. Curro stated that there are currently 6 firefighters who need gear now that are over six years old. That is why he put in this Citizens Petition and asked the voters to support him.

Councilor DiMarco explained the Department currently has 52 units of protective clothing which includes, coat, pants, boots, helmet, hood, gloves, suspenders, SCBA mask and regulator. The cost to outfit each firefighter is \$ 3,800.00 at the present. The service life is 8 years normal usage barring any damage. It is inspected each year by manufacturer's standards. For the last three years we have been replacing 6-7 sets that had reached the age limit and at least 4 that were replaced for not meeting standards around 5 year span. The plan has been in place to be able to cycle all the units over an 8 year period. The budget line item is 4531 Safety program services funded this year FY11 at \$40K. \$20K of that was for the replacement of Personal Protection Equipment and the other \$20,000.00 was for all the other safety equipment within the department. Next year FY12 we reduced that line item by \$20,000.00 for replacement thinking we might be able to get by with one year since some of the newer firefighters are in a different cycle. That only puts a greater burden on years to come to catch up if funding were to be restored just like the CIP.

Councilor DiMarco stated that the vote by Council was to reject Article No. 11, 1-4-0. The Council asked the question if the money is not in the budget what would happen, the Chief responded he would find it somewhere else in his budget. Councilor DiMarco stated the monies will be restored in next year's budget.

Budget Committee member Mark Oswald stated the Budget Committee does not support Article No. 11, 1-6-0.

Open for discussion.

Pauline Caron, 369 Mammoth Rd said they have enough money in budget to cover this. They put \$50K into the LPD budget for the proposed merger of the communications system that has now been put on hold. The money was put back into LFD funds and the Chief has enough money to pay for this Article as well as the next. Capt. Jim Rogers, of the LFD said the plan was to replace 6 sets every year so we have primary and back-up gear. He gave examples of situations involving fire gear being used in fire responses. He explained the gear is used a lot during the year it is the firefighters "business suit", their replacement plan has worked all these years. If we don't continue this practice we will put our firefighters in harm's way. Budget member Lisa Whittemore said she initially

opposed this article, we have new information today of what the budget possibilities are going to be. Her intuition is that even if they don't close one of the fire stations the fire department will be one of the places that the Council and Town Manager will be looking at to make up some of the shortfalls. We have information today that there is going to be a serious budget shortfall in the coming year. The fire department will be one of those places that the community will look too to make a difference. We have information that six sets of protective clothing are needed today. We had prior to today's meeting funding for 1-2 sets. We are cognitively underfunding a budget that affects the safety of personnel who work for this community. As a Budget Committee member she is changing her vote and now supports Article 11 and urges the community to do so. Councilor Brown said in crafting this budget we started with a goal. We relied on the Department Heads to tell us what direction they wanted us to go to meet that goal. The Fire Chief said the safety of his personnel is his highest priority if clothing is needed he will get it. We relied on his professional opinion and as Councilors we based our decision on his opinion. Councilor Farrell said he asked for a detailed report of the age and cost of the equipment. He said he received that report yesterday from the Town Manager; it was constructed by Capt. Cardwell and presented to the Fire Chief. The full cost of outfitting equipment is about \$4,400, not \$3,800. If we don't fund this money this year, we will fund it next year and it will be higher. We are only postponing it one year. Budget Committee member Don Jorgenson said they were assured the equipment will be replaced as needed. The question is, are the units that are in place adequate. If not, will they be replaced? We were advised they will be replaced and for that reason he voted to reject this petition. Greg Warner, 10 Pendleton Lane recommended passing the Article. He said we should protect our employees and he is willing to have his taxes go up an infinitesimal amount. Ann Gaffney, 28 Tokanel Drive said on the contract that was just approved it requires the town to provide protective clothing. They will get the equipment that they need guaranteed by the contract. She asked how will it be funded. Chief MacCaffrie said they have had a CIP plan in place for a considerable amount of time. The 6 units will be coming out of the end of their cycle in FY12. We have some money for a few sets that we are going to have to replace anyway. We look at them every year. The plan is to get the money out of next year's budget. It could be a reduction in overtime; it could be a reduction in the maintenance budget if we have to replace the 6 units at that time. Greg Carson, 19 Tokanel Dr. said \$20K is a minimal amount, it is an extra dollar or two, most people wouldn't mind spending that amount for the safety of the people who are taking care of us. Jim Butler, 57 Mammoth Rd. said it is a moral obligation to take care of our employees. Brandon Cardwell, 11 King Philip said this is a small amount; it is not worth a firefighter's life. Kathy Wagner, 7 Fiddlers Ridge Rd. questioned the costs of equipment for the next couple of years. Town Manager Caron responded they take \$40K out each year, in order to meet the Chief's budget this year the Chief took the \$20K out. She asked how many firefighters are going to need equipment replaced in the FY13. Chief MacCaffrie responded 7. She asked how much 13 units will cost in FY13. Chief MacCaffrie responded it depends because prices have gone up every year. The cost this year for 1 unit is \$4,400.00. K. Wagner said to find the \$20K this year. Councilor Farrell said 15 units would be \$57,200.00. Dan Bouchard, 8 O'Connell Drive said the Fire Chief was directed to make cuts, Capt. Rogers wants the equipment, he said we should pass the Article. Pauline Caron, 369 Mammoth Rd. said after the Fire Chief submitted his budget to the Town Council with the \$20K reduction the \$50K came back into their budget, we should vote no. The Fire Department has enough money to pay for this equipment. Town Manager Caron

explained the \$50K was transferred from LFD to LPD for the proposed combined dispatch center. That money was moved back into the fire department to pay for salaries, benefits, part-time dispatchers and also equipment. Marty Srugis, 17 Wimbledon Dr. said this belongs in a department budget, the Chief will find the money. It is a bottom line budget and he supports endorsing the Article. Brian Farmer, 106 Chase Rd. said they have to come up with something to fit the budget. We passed the \$50K for a Master Plan we should use that money for firefighters. He suggested amending the Article to take the money from the Fund Balance, the firefighters need the safety equipment and he suggested the voters approve it. Town Manager Caron responded we can do it but it is a reoccurring expense, if we approve the appropriation this year next year it will be used. B. Farmer made a **MOTION** that if we approve it this year, next year it should be included in the General Fund Budget. Moderator Michaels said the Motion will read: "to see if the Town of Londonderry will vote to raise and appropriate \$20K to fund the replacement of protective clothing to authorize the use of the June 30 Fund Balance for this purpose".

Al Baldasaro said point of order - under HB77 how can the language be changed is it at only the deliberative session or at town meeting. Attorney Bart Mayer said you can't change the nature of the article but you can amend it like at any town meeting.

Moderator Michaels said we have a **MOTION** by Mr. Farmer to amend and authorize the use of the June 30 Fund Balance for this purpose.

SECOND by Kathy Wagner

Open for discussion on the amendment. B. Farmer asked the voters to approve the amendment.

Moderator Michaels said he has a **MOTION** that all amendments be by written ballot. He polled the people who put in the request if they wanted to follow through with that on this amendment: A, Baldasaro no; Councilor Brown no; J. Green no; T. Freda no; T. Dalton, no; P. Caron no, B. Farmer, no; G. Douglas no. No written ballot needed.

Councilor Brown said point of order, he asked if Brian's amendment changed Article 11 or are we going to vote on Article 11 after this. Mr. Michaels explained he amended the Article to come out of the Fund Balance, if the amendment loses it will come out of the General Fund. He changed the funding to come out of the June 30, 2011 Fund Balance.

Moderator Michaels called the vote on the amendment.

VOTE IN THE AFFIRMATIVE THE AMENDMENT PASSES.

Robert Lebreux made a **MOTION** to move the question.

SECOND by Kathy Wagner

VOTE IN THE AFFIRMATIVE TO MOVE THE QUESTION.

Budget member John Curran said when the petitioner first got up he asked for \$22,500. Vinnie

Curro clarified it is for \$20K. Moderator Michaels then called for a vote on Article 11 as amended which basically says that we take \$20K out of the June 30 Fund Balance.

A. Baldasaro said he is taking his name off the ballot question as well as M. Brown, J. Green, T. Freda, P. Caron, B. Farmer, and G. Douglas.

VOTE IN THE AFFIRMATIVE, ARTICLE 11 PASSES

A. Gaffney made a **MOTION** to restrict reconsideration.

SECOND by Mark Oswald

VOTE IN THE AFFIRMATIVE, ARTICLE NO. 11 IS RESTRICTED FROM RECONSIDERATION.

Moderator Michaels proceeded to read Article No. 12.

ARTICLE NO. 12 *[CALL FIREFIGHTER PROGRAM]*

Shall the voters of the Town of Londonderry vote to raise and appropriate the sum of \$20,000 to fund the salary and benefits and other program needs for the call fire-fighter program? If approved, the cost of running the program will become part of the annual operating budget in subsequent years.
(By petition)

(If passed, this article will require the Town to raise \$20,000.00 in property taxes, resulting in a tax rate increase of \$0.01 in FY 12 based upon projected assessed values.)

This article is not supported by:

Town Council - (Yes: 1-4-0) Budget Committee - (Yes: 2-5-0)

MOTION to accept Article No. 12 by Vinnie Curro

SECOND by Peter Curro

Vinnie Curro explained what a Call Fire Fighter does, their budget stands at generally \$20K a year. As of last week they expended \$17K from that budget. They get paid twice a year and get paid \$11.50 per hour to respond as extra help at a fire. Their limits have been restricted over the past years and they do not respond to medical emergencies in an effort to keep the budget down. They currently have 7 members. He said they were going to add 3-4 people but held off because of budget reasons. He said the call firefighters have been asked to do it for free and they have no problem with that. He explained all the programs they offer and explained they all live in town, except for the photographer who lives in Derry. They do everything the regular firefighters do. He has been a member since 1992. He explained it would cost him \$500 to renew his EMT status and there are expenses required from the town to keep them active.

Councilor Brown stated that the vote by Council was to reject Article No. 12, 1-4-0. Council worked with the Chief and he said it is one of those services that we are not going to fund so we can meet the goal of a level funded budget. They asked the call firefighters if they would volunteer and they agreed. There are no restrictions on this; they are covered for workmen's compensation and general liability. He talked about the volunteers in ALERT and he proceeded to explain what they do and how they do it with fundraisers, donations and grants. They are the model so there is a way to provide services on a volunteer basis. Councilor Farrell said he supported the Article and looked at it based on dollars. He asked the Chief what they are going to incur in overtime without the call firefighters. He will need \$5K at \$35/hour that will be 142 hours. We spent \$17,500 last year on call firefighters. That is 1,571 hours. We are going to do without 1,400 hours whether they volunteer or not that is a choice. We are told by surrounding communities that they are giving us more back-up then we do for them. The cost of 1,400 hours of overtime is \$50K.

Budget Member Dan Lekas stated that the Budget Committee does not support Article No. 12, 2-5-0.

Open for discussion.

Greg Carson, 19 Tokanel Dr. said ALERT does not do what firefighters do, you can't compare them.

He made a **MOTION** to amend this Article using the same language as the previous Article so it is funded with the FY11 Fund Balance.

SECOND by Reed Clark

Moderator Michaels said the motion is "to authorize the use of the June 30, 2011 fund balance ..."
Peter Curro, 105 Adams Rd. gave an example of their response time, emphasizing that time counts. If they are ahead of the arriving apparatus they can save lives and property. Chairman DiMarco said point of order they have the amendment and the second then went back to the Article for discussion. People should direct their comments to the amendment only.

Mary Soares made a **MOTION** to move the question on the amendment.

VOTE IN THE AFFIRMATIVE TO MOVE THE QUESTION ON THE AMENDMENT.

Chris Melcher, 4 Bancroft Rd. said he doesn't understand how we are using a onetime Fund Balance; this will come up again next year.

Moderator Michaels asked if we needed a written ballot vote on the amendment, the consensus was we did not need a written ballot.

VOTE IN THE AFFIRMATIVE THE AMENDMENT PASSES.

Article 12 as amended was open for discussion.

Martin Srugis, 17 Wimbledon Drive said he agreed with the Town Council and Budget Committee. Carrie Nagel, 28 Raintree spoke about the car-seat program and an accident she was involved in with her child in a car seat that was properly installed due to attending the car seat program put on by the call firefighters. She asked the voters to keep Article 12.

Dan Bouchard, 8 O'Connell Dr. said 15 of our firefighters went through the call firefighter program for training. He said it is not fair for us to ask the call firefighters to take \$500 out of their own pockets to pay for training. It is clear the people want the program, look somewhere else for the money. Greg Carson, 19 Tokanel Dr. said this is the last Article for the last town meeting we will ever have. Moderator Michaels said this is the 289th year of having a town meeting, this ends an era.

Mary Soares **MOVED** the question.

Moderator Conley called the vote to move the question.

VOTE IN THE AFFIRMATIVE TO MOVE THE QUESTION.

Moderator Michaels asked if we needed a written ballot vote the consensus was no.

Moderator Michaels called the vote on Article 12 as Amended

VOTE IN THE AFFIRMATIVE, ARTICLE 12 PASSES AS AMENDED.

Reed Clark said there were 230 who voted today at the last Town Meeting and he thanked them all. Councilor O'Keefe asked where were the 1,004 people who supported Town Meeting.

Mr. Michaels said in the earliest days of Town Meeting they often had free beer and that is a historical fact.

Meg Seymour made a **MOTION** to restrict reconsideration.
SECOND by Sean O'Keefe

VOTE IN THE AFFIRMATIVE, ARTICLE 12 IS RESTRICTED FROM RECONSIDERATION.

Moderator Michaels read Article 13.

ARTICLE NO. 13 ***[TRANSACTION OF OTHER BUSINESS]***

To transact any other business as may legally come before this meeting. No business enacted under this article shall have any binding effect upon the Town.

Meg Seymour made a **MOTION** to accept Article No. 13.
SECOND by Councilor O'Keefe

Open for discussion.

VOTE IN THE AFFIRMATIVE, ARTICLE 13 PASSES.

MOTION TO ADJORN by Meg Seymour

SECOND by Sean O'Keefe

VOTE IN THE AFFIRMATIVE TO ADJORN THE TOWN MEETING.

Town Meeting closed at 12:25 PM

Respectfully Submitted:

Marguerite Seymour
Town Clerk/Tax Collector

Town of Londonderry
2011 Annual Report

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*Town of Londonderry,
New Hampshire*



*Town Office
Department Reports*

ASSESSOR'S REPORT

The mission of the Assessor's office is to discover, list and assign assessed values to every property in the Town of Londonderry. Currently, the Town has 10,002 properties.

2011 has continued to bring us several factors that have affected our house values. The slow down in the economy, the unemployment rate as well as the problems with the lending institutions.

We are finding that our Equalization Ratio is still over 100%. It was 107.7% for 2010. We expect the values to decline through the first quarter of 2012. We will have the final figure from the State of New Hampshire, Department of Revenue by the first of March.

Londonderry Assessing is continuing with our Cyclical Inspection Program. It took approximately six (6) years to inspect all of our residential properties in Town. We appreciate your continued support with this program.

The last day to apply for an Abatement is March 1st, 2012. The last day to file for an Exemption, and/or Credit is April 15th, 2012.

Current Exemptions include:

Elderly, Disabled, Blind, Solar & Wind

Current Credits include:

Veteran's Credit & 100% Permanent/Totally Disabled Veteran's Credit

Respectfully submitted,

Karen G. Marchant, CNHA
Certified New Hampshire Assessor
Director of Assessing

ASSESSMENT STATISTICS

- 20 YEAR SUMMARY -

Year	Population	Increase/Decrease in Assessed Value \$	Net Valuation \$	Tax Rate Per \$1,000	Ratio as %
1992	20,300	10,521,998	638,771,084	30.41	66
1993	21,000	9,933,214	648,704,298	49.66	70
1994	21,300	REVALUATION	942,103,266	35.93	97
1995	21,529	16,949,873	959,053,139	37.75	97
1996	22,600	17,789,012	976,842,151	37.65	97
1997	23,500	26,781,229	1,003,623,380	38.18	95
1998	23,800	84,868,568	1,088,491,948	36.38	92
1999	24,500	117,270,658	1,205,762,606	26.27	90
2000	24,900	175,337,380	1,342,639,386	26.27	86
2001	23,236	212,256,978	1,554,896,364	24.67	83
2002	24,097	520,187,901	2,075,084,265	20.88	85.3
2003	24,097	(186,457,765)	1,888,626,500	21.98	78
2004	24,097	292,223,336	2,180,849,836	21.56	78.9
2005	24,408	338,476,403	2,519,326,239	19.85	83.9
2006	24,673	392,901,636	2,912,227,875	18.28	96.7
2007	24,590	49,067,338	2,961,295,213	18.22	99.3
2008	24,567	36,490,170	2,997,785,383	18.48	106.2
2009	24,567	(169,022,193)	2,828,763,190	19.68	106.8
2010	26,210	7,089,854	2,835,853,044	20.33	107.7
2011	24,126	15,087,891	2,850,940,935	20.34	TBD (March 2012)

- TOP 10 TAX PAYERS -

Tax Payer	Valuation	Tax \$
Granite Ridge Energy, LLC	360,000,000	65,304,000
Public Service Company of NH	114,388,604	2,075,009
Insight Technology, Inc./Subot L-3 Comm	22,265,700	452,884
Coca-Cola Bottling Co. of No. New England, Inc.	21,257,400	432,375
Harvey Industries, Inc.	18,037,600	366,884
Tenneco, Inc.	16,750,000	340,695
Home Depot USA, Inc.	15,884,100	323,082
Lievens, Robert D. + Stephen	14,813,700	301,310
Appletree Mall Associates, LLC	14,326,400	291,398
Anagnost Londonderry Limited Partnership	11,749,500	238,984

ASSESSMENT STATISTICS (Cont'd.)

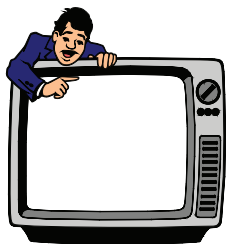
~ SUMMARY OF TAX RATE~

	2009		2010		2011	
School	10.67	(.586%)	12.29	(.604%)	12.45	(.612%)
Town	4.38	(.240%)	4.74	(.233%)	4.74	(.233%)
County	.86	(.047%)	.94	(.046%)	.95	(.046%)
State	2.31	(.127%)	2.36	(.116%)	2.20	(.108%)
Total Tax Rate:	19.68		20.33		20.34	

- SUMMARY OF VALUATION -

	2009	2010	2011
Land – Vacant & Improved	850,734,180	850,952,644	848,582,415
Residential Buildings	1,602,202,054	1,610,404,774	1,621,387,634
Commercial/Industrial Buildings	383,432,206	381,999,026	388,910,266
Public Utilities	481,207,000	481,957,000	523,377,304
Manufactured Housing	16,306,900	16,399,500	16,549,900
Exempt Properties	322,047,500	341,564,500	351,405,500
Gross Valuation:	3,655,929,840	3,683,277,444	3,750,213,019
Exempt Properties	(322,047,500)	(341,564,500)	(351,405,500)
Exemptions	(23,912,150)	(23,902,900)	(24,489,280)
Public Utilities	(481,207,000)	(481,957,000)	(523,377,304)
Net Valuation:	2,828,763,190	2,835,853,044	2,850,940,935

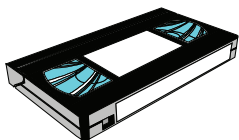
CABLE DEPARTMENT



The **Cable Department** is responsible for oversight of the contract between the Town and Comcast. Subscribers should contact this department if they have been unable to resolve television issues directly with Comcast. Call Dottie Grover at 432-1100 x 178. The department continues to stay on top of issues that may have an impact on the local subscribers, including legislation that could affect how they get their services.

The Cable Department also oversees the PEG (public, educational and governmental) access channels and the Londonderry Access Center. **CTV-20** and **DIG-170** programming is the result of the efforts of community volunteers who decide what programs to produce and what events to cover. Producers must be members of the community and free training is always available. Trainer **Erin Barry** is available to set up training sessions at your convenience at 432-1100 x 185.

GOV-22 & **GOV-30** government access, continue to provide live, gavel-to-gavel coverage of Town boards and committees as well as repeated playback of Town Council, Planning Board, ZBA, Budget Committee and more,. We encourage all boards and committees to utilize these channels. In addition, our Public Information Coordinator, **Drew Caron**, continues to produce a documentary series - *Local Time* - featuring informational videos about various Town Departments and or issues. Several of his programs won awards this year at regional level(NE and NY} and another in national. You can reach him at 432-1100 x 179.



For information on **LEO-21**, the educational channel, please contact John Beaulieu @432-6842 x 2452.

Community announcements are always accepted and shown on the public channels between programs. The department is currently in the process of putting the notices on its website. For information call 432-1100 x 185 or fax your announcements to 432-1148. You may also e-mail Dottie Grover at dgrover@londonderrynh.org.

Video on Demand and video streaming are being well received. These services can also be accessed via the website. Go to www.lactv.com for more information and updates.

If you are interested in making television yourself or helping others, please call the LAC (432-1147) for information on training or drop in for a “tour”. You may be surprised at the number of opportunities available to you. We hope you will stop by and discuss the possibilities for a show that you might like to do, or you can learn how to help others with their shows.

Preserve your 1st Amendment Rights of Free Speech by using them at the LAC. We look forward to meeting and working with you.

Respectfully submitted,
Dottie Grover, Director of Cable Services

COMMUNITY DEVELOPMENT DEPARTMENT

Planning & Economic Development Division

The Community Development office provides technical and administrative support to the Planning Board, Town Council, Economic Development Taskforce, Londonderry Housing and Redevelopment Authority, Capital Improvements Program Committee, Heritage Commission, Zoning Board of Adjustment and other related groups. The Planning & Economic Development division is also responsible for coordinating the subdivision and site plan review process and assisting in the implementation of the 2004 Master Plan

Updating and improving the Capital Improvements Program (CIP) process was continued in 2011. Town Planner Tim Thompson, with guidance from the Town Council, Planning Board and CIP committee, continued with enhancements to the point system and priority levels that better represented all types of municipal projects, and reformatted the report format slightly to increase readability. The CIP was adopted by the Planning Board on October 12, 2011. The final CIP report can be found on the Town's website on the Planning Board page.

Over the summer, Town Planner, Tim Thompson left Londonderry to become the town of Merrimack's Community Development Director. Tim had served Londonderry for 12 years as its Town Planner and we wish him the best of success in Merrimack. Cynthia May was selected as Town Planner from a field of 48 applicants. Cynthia comes to Londonderry with over 26 years of private and public sector community planning experience. The last four years were spent working in the Town of Bedford as its Planner II. Cynthia is a certified Landscape Architect and is a member of both the American Planners Association and NH Planners Association and Londonderry welcomes her as part of its professional staff.

The Community Development Department welcomed Mr. Jeff Belanger to this year's internship program. Jeff received his undergraduate degree from Colgate University, obtained his law degree at American University and is currently a graduate candidate at Harvard University's Graduate School of Design. Jeff's project was to inventory all airport area businesses, categorize them by their North American Industrial Classification System (NAICS) and survey them. The information gained by Jeff's work will help the Department better understand what business sectors are represented in the airport area and develop business retention and expansion (BRE) programs to address their future business needs. The Community Development Department thanks the Londonderry Housing and Redevelopment Authority (LHRA) for providing the funding for this year's internship.

On the economic development side of the ledger, the following highlighted businesses have been approved, under construction or constructed in Town in 2011 (in total there were nine (9) site plans and seven (7) subdivisions reviewed by the Planning Board over the past year):

COMMUNITY DEVELOPMENT DEPARTMENT (Cont'd.)

Planning & Economic Development Division (Cont'd.)

<u>Company</u>	<u>Location</u>	<u>SF of Facility</u>	
Beal Property	Kelley Ave	146'	Cell Tower
Motor Fuel Outlet/Donut Shop	Rt. 28	3,740 S.F.	Gas Station/Convenience Store
Londonderry Freezer	Rt. 28	82,000 S.F.	Frozen Goods Storage Facility
Shelburne Plastic, Inc.	Industrial Drive	Minor Addition	Relocation to Londonderry
Total S.F. of Highlighted Projects: 85,740 square feet.			

A new relocation to Londonderry include: Shelburne Plastics, Inc. Shelburne Plastics recently purchased a 35,000 square foot building which was formerly occupied by DHL at 27 Industrial Drive. **Shelburne Plastics** has been in business over twenty-five years and supplies high quality HDPE and Polypropylene bottles and containers to the dairy, water, juice, chemical and food markets throughout the Eastern United States and Eastern Canada. Two new businesses were added to Londonderry's business community, they are **Sisters Gift Shoppe** at Cross Roads Mall and **Barb's Beer Emporium** located within Mr. Steer's retail complex at 27 Buttrick Road. Londonderry welcomes all three businesses to Londonderry and wishes them continued success.

The Department continues to work on identifying funding sources to construct the Pettengill Road project. The NHDOT Airport Access Road project opened for use on November 11, 2011. The project will provide access to open up over 1,000 acres of industrially zoned land in the immediate Pettengill Road area. It is estimated, based on a 2003 Design Charrette effort, which created a future build out vision of the area, could sustain over 4 Million square feet of development. This level of development would create between 4000- 6,000 new jobs and generate \$5M-\$8M in tax revenue based on the projected full build out. The Pettengill Road project will also help to stimulate development on an additional 500 plus acres of industrial land nearby. Over the last 11 years, the Community Development Dept., Public Works and Engineering Dept. and our engineering consultant, Stantec, Inc., have finalized the engineered layout of the upgrade of Pettengill Road that will connect onto the Manchester Airport Access Road. The Pettengill Road project has received all required state and federal permits and is shovel ready. Funding for the Pettengill Road Upgrade is currently in the Capital Improvements Program. Staff will exhaust every avenue of funding to help offset the cost of building this major artery in town. This fall, staff submitted for Tiger III grant funding in the amount of \$12.3 M. Londonderry should know the status of its application by January 2012. The Town's investment in the Pettengill Road project will result in a positive return to the community in the form of jobs, tax revenue and an additional access for north Londonderry to the F.E. Everett Turnpike.

COMMUNITY DEVELOPMENT DEPARTMENT (Cont'd.)

GIS Division

The Town's Geographic Information System (GIS) program remains active and strong. The Town continued maintenance of the on-line Londonderry MapTools, an internet map server (IMS) web site that provides the ability to view GIS data and perform simple analysis and generate custom maps using Internet Explorer. Staff remains available and accessible at all times to meet department or resident needs regarding interpreting plans, locating features, identifying land characteristics, performing special mapping needs or generally organizing spatial data.

To accomplish this, we have worked to keep the town's mapped information current and accurate. New subdivision and site plan information has been regularly incorporated into the system along with numerous corrections to the parcel boundary layers to address identified errors. We also regularly update and improve the address, building and road layers that support dispatching of emergency services.

GIS Staff played an active role in carrying out the work of the Street Naming System Task Force. This task force was enabled by a Town Council resolution in response to a request from NH 9-1-1 to clean up duplicate or confusing street names and addresses. Such addresses are problematic for emergency dispatchers and have the potential for delaying critical response times. Members have worked hard to engage affected residents to choose their own new, appropriate street names and have provide education and assistance to insure a smooth transition. Presently, the Task Force has carried out roughly 40% of the recommended changes with work expected to continue well into 2011 and possible 2012.

The Town also purchased a new landbase mapping project to update imagery and landbase features originally captured in 2003. While GIS staff actively updates key features such as buildings, roads, utilities and lot lines, other features such as imagery, topography, hydrography, minor building changes and driveways can only be updated through a new flyover. This new flyover follows the standard convention of performing regular landbase updates on a 5 to 7 year cycle and was paid for with money reserved from the Town's original GIS appropriations in 03/04. Presently, staff is pursuing funding through the CIP for additional flights in or around 2015. Through the summer months the GIS Manager and department intern performed a windshield survey to thoroughly review all of the draft files submitted by our mapping consultant to assure the best possible deliverable.

GIS support to the Public Works Department Sewer Division was enhanced in 2010 with a comprehensive review of the sewer line mapping in support of the Division's sewerline cleaning project. In addition to improving the mapped inventory, GIS staff enabled easy access to deliverables from the cleaning process including manhole surveys and pipe videos.

On the conservation side, GIS staff began providing technical support to the 2010 Open Space Task Force to perform an update of the existing Londonderry Open Space Plan. This update will utilize the newest geographic tools to carry out a thorough assessment of the Town's current open space resources and needs from both a scientific and community desires approach.

COMMUNITY DEVELOPMENT DEPARTMENT (Cont'd.)

GIS Division (Cont'd.)

GIS continues to play a major role in informing local boards and decision makers by providing timely information and analysis. Staff has also reached out to the larger geographic community through participation and presentations at local and regional outlets including the NH Association of Assessing Officials, the Urban and Regional Information Systems Association and the NH Local Government Center.

Finally, along with the numerous daily map or data requests, we are especially pleased to have added support to such committees and/or projects as the Conservation Commission, Town Moderators, Energy Efficiency Task Force, Londonderry ALERT program, Londonderry Trailways, Londonderry Police and Fire Departments, SAU and the Trustees of the Trust Fund to improve mapping and data management at Pillsbury, Pleasantview and Glenwood cemeteries. For 2011, we look forward to continuing to build and improve existing datasets and resources to better serve the information needs of Londonderry.

Building Division

Considering there has been a decrease in development throughout the country, construction in Londonderry during 2011 has remained relatively active. Permits for new single-family home construction has surpassed the number of permits issued the previous year. Our existing 55 and older age-restricted housing developments continue to grow, which is helping to sustain our residential permit numbers. Comparatively, the total number of building permits issued this year for various residential projects indicates a steady trend in contrast to the permit numbers for 2010.

Commercial and industrial construction projects continued steadily throughout the year. In addition to the projects previously mentioned, commercial activity included; second floor office addition to ECCO Shoes, Olympic sized swimming pool facility at the Londonderry YMCA, renovation/improvements to the former Derry Wayside Furniture building, along with a number of tenant fit-up projects in existing buildings.

For a comprehensive list of permits issued and inspections performed for the year, please refer to the permit activity section of this report.

In response to the Council's directive, a review of the town's regulations and operating policies was conducted by the Building Division in an effort to increase overall efficiency by streamlining similarity of those services provided by both the Building Division and the Fire Department. As a result the Building Division has taken on some of the permit and inspection duties previously performed by the Fire Department. This process involved the implementation of a new Mechanical Permit, which covers the installation of fuel gas equipment, gas piping and HVAC systems. Since this permit went into effect the first of October this year, we have already issued 129 permits, which accounts for \$4,915 in additional revenue for the department.

COMMUNITY DEVELOPMENT DEPARTMENT (Cont'd.)

Building Division (Cont'd.)

Among the changes in the Building Division this past year was the retirement of our Assistant Building Inspector, John Gilcreast. For those of you who have not yet had the opportunity to meet the newest member of our Building Division family, Dan Kramer has been hired to fulfill the duties as Assistant building Inspector/Deputy Health Officer. Dan comes to us with a diverse background in building construction and code enforcement experience, with a number of national code certifications. Because we are such an active office, we needed someone on board who did not require immediate training to meet the challenge of this job. Well, Dan joined us and hit the ground running. Dan is a complementary addition to our team, and we welcome him aboard.

Code enforcement continues as usual compared to previous years. The enforcement of building, health and zoning violations is of course ongoing. Fortunately, we have been successful in achieving compliance in a number of cases without resorting to the expense of court action.

Our mosquito control program continued again this year, with the help of Dragon Mosquito Control, Inc., in our effort to reduce the spread of Eastern Equine Encephalitis (EEE) and West Nile Virus (WNV) in our community. Although Londonderry did not experience any positive testing results. However, as a precaution in response to the discovery of WNV in a bordering community we elected to spray the school grounds and athletic fields along with the Town Common.

The Building Division works to achieve its mission of providing for the health, safety and welfare of the public through the administration of the codes and regulations adopted for that purpose. This division serves as a resource of information on a number of safety issues, and we should be consulted in the early stages of any construction project. The success of Londonderry's public safety program depends on the cooperative efforts of all town departments along with its citizens. Together we can build a safer community.

In light of the recent downturn in the economy, the Community Development Department's staff has been reduced over the last several years. I thank my staff for their efforts, professionalism and commitment towards making the department run smoothly and efficiently despite the reduction in personnel. Staff also appreciates the effort and commitment that all elected and appointed boards, commissions and committees make throughout the year to their community. In 2012, staff is committed to insuring that**Business is good. Life is better in Londonderry!**

Respectfully submitted,

Andre L. Garron, AICP,
Community Development Director

Cynthia A. May, ALSA
Town Planner

Dan Kramer,
Assistant Building Inspector

Richard G. Canuel
Senior Building Inspector

John Vogl
GIS Manager/Planner

Jaye Trotter - Secretary
ZBA/Cons. Comm./PB

Libby Canuel – Building Department Secretary

Tim Thompson, AICP – Town Planner (Res. 8/11)

COMMUNITY DEVELOPMENT DEPARTMENT (Cont'd.)

BUILDING INSPECTOR/HEALTH OFFICER'S REPORT (Cont'd)

~January 1, 2011 through December 31, 2011~

<u>BUILDING PERMITS</u>	<u>NO. ISSUED</u>	<u>ESTIMATED COST</u>
Single Family	20	\$4,065,318
Raze (demolition)	7	0
Multi-Family/Condominiums	1 (finish 3 units of existing 6 unit bldg)	36,000
Two Family	0	0
Accessory Apartments	8	97,000
Mobile Homes/Manufactured Homes	3	95,000
Demolition	5	0
Additions & Alterations	145	1,968,980
Foundation	2	19,000
Accessory Structures	61	559,388
Foundation	1	13,000
Demolition	1	0
Pools	37	295,904
Fill In	0	0
Industrial/Commercial	1	301,000
Foundation	3	302,260
Demolition	11	0
Additions & Alterations	40	8,990,291
Signs	27	140,993
Temporary Signs	28	0
Open House Sign	0	0
 <u>TOTAL</u>	 <u>401</u>	 <u>\$16,884,134</u>

COMMUNITY DEVELOPMENT DEPARTMENT (Cont'd.)

BUILDING INSPECTOR/HEALTH OFFICER'S REPORT (Cont'd)

~January 1, 2011 through December 31, 2011~

ADDITIONAL PERMITS ISSUED

SEPTIC REVIEW:

Electrical	314	54
Plumbing	79	
Septic	50	
Well	11	
Fireplace/Woodstove/Pellet stove	27	
Driveway		6
Vendors	7	
Mechanical	151	*(Oct – Dec 2011)

CERTIFICATES OF OCCUPANCY

Residential - 125

(20 Single Family Dwellings, 7 Accessory Apartments, 1 Mobile Home, 97 Other)

Commercial - 32

(3 New Construction, 29 Other)

BUILDING DIVISION REVENUES

TOTAL FEES COLLECTED

\$133,815

FIRE/RESCUE DEPARTMENT



**Emergency Line.....911
Fire Department Business Line.....432-1124**

The Primary Mission of the Fire Department is to Protect Life and Property. This is inclusive of Fire Suppression, Technical Rescue, Medical Emergencies, Hazardous Materials, and Emergency Management. In order to achieve this mission, there are four areas of necessary resources: Personnel, Facilities, and Emergency Vehicles and Equipment. The department operates under five divisions that utilize these resources: Administration, Operations, Fire Prevention, Communications, and Support Services. Each division has operational objectives to achieve our mission.

2011 in Review

The year was a year for finishing grant funded projects at all the stations. The North West Fire Station was finally opened in March with the official dedication on April 16th 2011. I would like to thank all the town staff as well as the fire department staff for making the project completion possible. We completed the sprinkler system and fire alarm system at central station as well as being able to pave the back parking lot from all the water line construction in May. We finished the security grant program for central station as well, with new doors, locks and video camera system. This will provide a secure facility for our employees and be able to monitor our environment more closely. The department received our new heavy duty Rescue Vehicle in late February and put it into service in March. This will greatly enhance our technical rescue operations by having all the equipment to handle vehicle extrication, confined space rescue, high angle rescue, collapse rescue, trench rescue and industrial machine rescue in one vehicle. The department continued to be constrained by budget reductions and an increase in calls for service. Staffing was of primary concern especially for multiple call situations. We were hoping that the Safer grant would be awarded this year but in the end our application was left as accepted but without funding. We will reapply again in 2012. To help alleviate our staffing issues the Council has considered putting an article on the town warrant to hire 4 firefighters. We thank the council for their efforts to fill our needs for the community and let the citizens decide the level of protection they deserve. The department continues to apply for all grants possible to help with the budget and continue to advance the department. We received a matching grant for some needed rescue equipment from the state Department of Transportation and have applied for grants from FEMA to augment some safety equipment as well. Each year grant funding becomes more competitive and less funds available but we will continue to persevere.

FIRE/RESCUE DEPARTMENT (Cont'd.)

The department participated in many planning sessions for the expansion of the Woodmont project. Many hours were spent by the fire prevention division supplying information to project managers and staff. Hopefully the project will continue to progress in the future. This project will present a great challenge to supplying our limited resources to monitor the project and provide emergency services.

The Department's Emergency Medical responses continue to make up more than half of all emergency responses. The department's EMS and Rescue responses have increased. In 2010, the department responded to 1,826 medical/rescue calls and this year 2011 the department responded to 1,844 medical/rescue calls. Each year the calls for service on the medical side increase as the population gets older and the town is still growing. Revenue generated by the ambulance service is returned to the General Fund to offset the tax rate. Currently, the EMS revenue account stands at approximately \$550,000 back to the General Fund.

The Community Relations Division has several program offerings: 1. The Student intern program for Londonderry high school students. This program provides hands on training to learn the career program for future firefighters. 2. CPR/First aid and AED classes. 3. Firefighter Phil program for the elementary students which teaches fire safety. 4. The juvenile firesetter's program which is an intervention program for adolescent firesetters. 5. The file of life program for seniors to help with information when a problem arises and they need assistance by the fire department. We added a new program for seniors this year called "Remembering When" to help prevent home accidents and fires.

The Town of Londonderry is a member of the Southeastern New Hampshire Hazardous Materials Mutual Aid District, which includes sixteen (16) other communities. The District is a cost-effective approach to Hazardous Material Incident response and mitigation. The fire department has six (6) members assigned to the team which had 8 activations, 2 of which were in Londonderry.

The town's Firefighters participated in mostly in house training due to budget constraints. Due to funding issues we were unable to complete the skills portion for renewal of our Aircraft fire and rescue certification. We will try to accomplish this in 2012. Lt. Don Waldron completed his Chief Fire Officer program from the National Fire Academy and we commend him on his effort.

This year we had two long term staff members retire. Lieutenant Michael Gillespie retired in June with 20 years of service to the community and Firefighter Andrew Benson retired after 25 years of service. We wish them a happy and healthy retirement and deepest thanks for their dedicated service to the community.

FIRE/RESCUE DEPARTMENT (Cont'd.)

With their retirement we welcomed two new members, Firefighter/ Paramedic Michael Roberson and Firefighter/ EMTI Benjamin Blake.

Our mission is to protect life and property . . . Your Londonderry Fire/Rescue Department is a service that protects and maintains the well being of our community, and responds to the needs of its citizens in a professional and courteous manner. **BE FIRE SAFE and HAVE SMOKE AND CARBON MONOXIDE DETECTORS INSTALLED TO PROTECT YOU AND YOUR FAMILY. KEEP GENERATORS AWAY FROM HOMES AT LEAST 10 FEET**

If you have any questions or would like any additional information, please call 432-1124

FIRE/RESCUE DEPARTMENT - RESPONSES FOR 2011

<u>Type</u>	<u>No. Responses</u>
Fires:	
Building:	12
Cooking	1
Chimney	4
Furnace Malfunction	2
Vehicle Fires	6
Dumpster	2
Outside Fires	12
Other Fires	7
Sub-Total	46
Over Pressure Rupture (no fire)	7
Rescue & Emergency Medical Services:	
EMS Incidents	1517
Motor Vehicle Crashes	236
MVC Extrications	7
MVC/ Pedestrian Accident	3
Elevator Rescues	1
Ice/Water Rescues	2
EMS standby	13
Medical Assist	65
Sub-Total	1844
Hazardous Conditions:	
Hazardous Materials Release	18
Electrical Hazard	61
Carbon Monoxide Incident	19
Aircraft Standby	3
Hazardous Conditions other	27
Sub-Total	117

FIRE/RESCUE DEPARTMENT - RESPONSES FOR 2011 (cont'd.)

Service Calls:

Unauthorized Burning	34
Person in Distress	18
Water Problems	28
Lock-Out	7
Smoke Odor Removal	10
Animal Problems	6
Assist Other Agencies	9
Public Service	35
Move-up Station Coverage	53
Other Service Calls	414
Sub-Total	614

Good Intent:

Dispatched and Cancelled en-route	78
Wrong Location	3
No Incident Found on Arrival	24
Authorized Burning	17
Steam Mistaken for Smoke	5
Smoke Scare	21
Haz-Mat investigation	10
Good Intent Other	85
Sub-Total	243

False Alarms / False Calls:

Malicious	1
System Malfunction	167
Unintentional	131
Other False Calls	35
Sub-Total	334

Severe Weather / Natural Disaster:

Flood Assessment	4
Lightning strike	1
Wind Storm assessment	10
Severe weather other	9
Sub-Total	24

FIRE/RESCUE DEPARTMENT - RESPONSES FOR 2011 (cont'd.)

Special Incident:	
Citizen Complaint	4
Other Special	9
Sub-Total	13
 Total Incidents	 3254
 Mutual Aid:	
Received	131
Given	129
 Estimated Property Loss from Fire	
1 & 2 Family Dwellings	\$440,500.00
Apartments	\$1,800.00
Industrial	\$19,000.00
Other Structures	\$3,000.00
Total loss in Structure Fires	\$464,300.00
 Pre Incident Value \$7,312,600.00	
 Vehicle Fires	\$37,450.00
Other Vehicles	\$16,580.00
Outside Fires	\$3,150.00
Other Fires	\$2,820.00
 Total loss for Other Fires	 \$60,000.00

Respectfully submitted,

Kevin T. MacCaffrie
Fire Chief

HUMAN SERVICES DEPARTMENT

The Human Services Department provides short term financial and non-financial assistance to Londonderry residents in need in accordance with State laws and local ordinances. Annual financial contributions are also granted to local non-profit organizations that serve Londonderry residents in need of different types of medical and social services.

In addition, the Town of Londonderry assists needy residents with Thanksgiving baskets. Special Recognition is given to Stonyfield Farm Yogurt, Mack's Apples, Sunnycrest Farms, Granite Ridge Energy, Londonderry Lions Club and the Daniel Webster Council Boy Scouts for all contributions to this program and the School Department and the Fire Department for all of their help in preparing and distributing the baskets. Thanks to these groups, approximately 110 Thanksgiving baskets were donated and given to those in need. Christmas baskets are also donated by local churches and civic organizations to qualifying residents. Thank you to all that contributed to this program.

In 2009, the Human Service Department assistance management was contracted to Community Health Services. They are located on Tsienneto Road in Derry. They offer case management services for all qualifying residents and other assistance with various local and state agencies.

Town of Londonderry
Human Services Department Analysis
FY 2008 - FY2011

<i>Description</i>	<i>2008</i>	<i>2009</i>	<i>2010</i>	<i>2011</i>
Department contacts	198	268	512	667
Applications granted	76	80	42	65
Applications denied	87	58	98	120
Average monthly caseload	12	4	4	4
Average cost per eligible applicant	\$ 441.67	\$ 403.12	\$ 403.12	\$ 434.02
Annual lien repayments	\$ 1,736.13	\$ 1,875.32	\$ 261.90	-
Housing assistance	\$ 34,633.10	\$ 17,414.56	\$ 16,096.00	\$ 22,966.13
Fuel assistance	\$ 1,258.30	\$ 810.87	\$ 429.78	\$ 267.96
Medical assistance	\$ 1,774.65	\$ 723.70	\$ 273.21	\$ 296.00
Other	\$ 2,562.15	\$ 7,605.87	\$ 4,603.59	\$ 3,747.18

Respectfully submitted,
Susan A. Hickey
Assistant Town Manager - Finance and Administration

INFORMATION TECHNOLOGY



Fiscal Year 2012 has been exciting for us here in technology, the newly designed Town of Londonderry Website has been launched, if you haven't seen it by now please take a look at <http://www.londonderrynh.org>. With this newly designed site we have added many new features such as emergency alerts, updated calendars, improved searching capabilities, and e-alerts for many town departments.

We have also continued our security efforts by upgrading additional firewalls, ensuring all the town departments have current anti-virus software and the addition of a SPAM filter for our messaging platform. These crucial changes have helped streamline our day-to-day communications by ensuring we are spam and virus free.

As we look ahead to FY2013, some of our goals are server consolidation and virtualization. These strategies are key elements in becoming environmentally responsible by conserving energy and running a "greener" technology infrastructure.

Respectfully submitted,

Handwritten signature of Thomas A. Roy.

Thomas A. Roy
Spaulding Hill Networks, LLC

LEACH LIBRARY DIRECTOR'S REPORT



(Photo Courtesy of Tim Thompson)

The Leach Library's mission is to provide materials, information and services for community residents of all ages to meet their personal, educational and recreational needs.

2011 was another busy and productive year for the library. In spite of having to close eight hours to meet budget reductions starting the end of June, the library still circulated 345,015 items, a 1% increase of over 2010. In addition, the reference staff handled 20,172 reference transactions. Furthermore, 466 individuals attended our ever-popular adult programs featuring a varying range of topics from "Seasons of the White Mountains" to a "Random Acts of Harmony" acoustic concert. Moreover, the children's programs continued to be popular with 10,991 participants, while the young adult offerings attracted almost 15% more participants than in 2010. During the summer, 1,725 children and teens partook in our reading programs and read more than 35,000 books - an increase of more than 13% for books read! Our second Summer Reading Program for adults garnered 408 participants who read 2,052 books.

As is past years, the library has striven to provide our patrons with up-to-date, reliable, and user-friendly information and services. In addition to maintaining and expanding our popular collection and databases, we continue to offer Wi-Fi and Internet access, which are heavily used

LEACH LIBRARY DIRECTOR'S REPORT (Cont'd.)

throughout the year. In an effort to stay connected with the community, we continue to update the our webpage, blog, and Facebook page, and we notify individuals to our program offerings through our ever-expanding e-mail notification list. Furthermore, we are members in the New Hampshire Downloadable Books Consortium, which allows Londonderry residents the ability to download popular e-books and audios. Also, to highlight our holdings, we feature monthly displays and bibliographies on topics such as pirates, Academy Award winners, "Great Courses", and Jazz.

The library continues to offer the museum program which allows free and/or discounted rates to the Children's Museum, Currier Museum of Art, McAuliffe-Shepard Discovery Center, Millyard Museum, Museum of Fine Arts, Museum of Science, Peabody Essex Museum, SEE Science Center, and Squam Lakes Natural Science Center. The popularity of this program was evidenced by the 880 families who made use of the museum passes this past year, an increase of over 2%.

The library would also like to recognize and thank our Board of Trustees, the Friends of the Londonderry Leach Library, volunteers and all the individuals, organizations and businesses that gave their time, books and generous donations in an effort to make Leach Library the unique place that it is in our community.

We look forward to providing the citizens of Londonderry with the best and most professional customer service as we head into 2012.

Respectfully submitted,

Barbara J. Ostertag-Holtkamp, MLS
Library Director

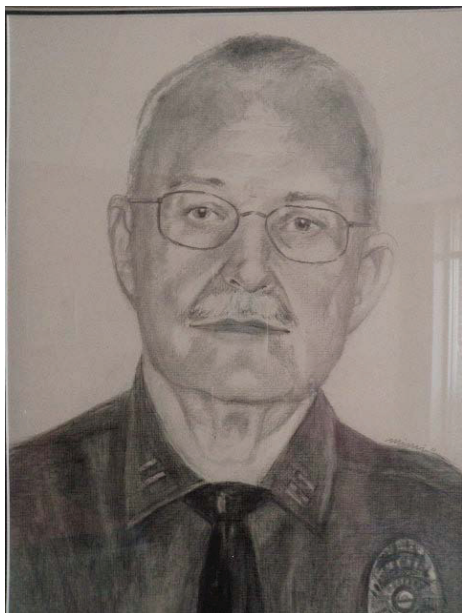
LEACH LIBRARY DIRECTOR'S REPORT (Cont'd.)

~Leach Library Statistics, 2011~

Total circulation	345,015
Museum passes used	880
Total new materials added*	9,982
Total volumes	89,541
Interlibrary loan requests	5,648
Reference & Reader's Advisory questions	20,172
New borrowers	1,226
Total borrowers registered	16,380
Adult programs	11
Attendance	466
Teen programs	17
Attendance	604
Children's programs	220
Attendance	10,991
Hours open weekly (Jan. 1- Jun. 26)	60
Hours open weekly (Jun. 27- Dec. 31)	52

** 550 books were donated and added as new titles*

POLICE DEPARTMENT



Captain Steve Tatham

This year Londonderry Police Department said good-bye to three employees who each spent more than a quarter century serving the people of this community.

Captain Steve Tatham, the longest serving police officer in Londonderry's history, served as a Captain for almost twelve years, prior to that he was a Sergeant for close to twenty years, and a Corporal for several years. He started as a Dispatcher at LPD in the mid seventies. To say that Steve did it all in his career at LPD is an understatement.

Cindy McCann, who has supervised the Telecommunications Center for over twenty-four years, is also retiring. Cindy was invaluable to the agency as tracking statistics became a significant part of her responsibilities. She also worked closely with the New Hampshire Department of Safety as they implemented the Criminal Justice Information System. Because of her

efforts Londonderry is often recognized as one of the exemplary agencies in New Hampshire.

We also said good-bye to Lieutenant Scott Saunders who left after over twenty-five years with LPD, over a decade of which was spent in Detectives. Lieutenant Saunders was also the first commander of the Detective Bureau. Through his efforts the Detective function at LPD was professionalized, again to the benefit of the citizens we serve. He also guided the Department through the C.A.L.E.A. recognition process, the first to do so in New Hampshire. We wish them all well as they each chart the waters of retirement

Going forward into the New Year, the most serious concern continues to be the decrease in police staffing against the increase in overall workload per officer and in serious criminal activity. For the fourth year in a row we have seen more Assaults, more Burglaries, more serious Drug offenses. Given that our town was hit less hard by the recession than others, and given that that trend of higher serious crime is counter to the national trend of lower serious crime rates, it suggests the need for increased allotment of manpower.

On the good news front, the Town signed a five year agreement with the Manchester-Boston Regional Airport (MHT) with five two year options. This lengthy agreement speaks well of the

POLICE DEPARTMENT (Cont'd.)

high level of trust and cooperation that exists with MHT personnel. This success is because of the hard work of members of the Airport staff, including Paul Mueller Director of Security at MHT, Captains Fulone and Airport Director Brewer. Thank you each for your labors. We also congratulate Robert Michaud on his promotion to Captain, Glen Aprile on his promotion to Sergeant, and Bobby Jones on his promotion to TCO Supervisor. Each will bring their enthusiasm & expertise to serving this community.

Finally, on behalf of the men and women of the Londonderry Police Department, I would like to thank the citizens of Londonderry for their continued support of the men and women of the Department and for the recognition of their efforts. I am proud of our agency and the cost effective and quality service we provide.

Sincerely,

William Ryan Hart, Jr.,
Chief of Police

POLICE DEPARTMENT (Cont'd.)

Unless otherwise noted, statistics shown here are from January 1st to December 31st.

<u>Description</u>	<u>2008</u>	<u>2009</u>	<u>2010</u>	<u>2011</u>
Incidents Dispatched	27,385	24,252	24,479	26,335
Alarm Activity	1,300	1,110	1,130	1,231
Police Reports Written	3,373	3,099	3,180	3,799
Motor Vehicle Summons (Warnings inc.)	10,548	8,937	9,336	10,755
Parking Tickets Issued	68	63	42	58
Persons Arrested	785	698	759	760
Traffic Accidents	1,043	984	951	925
<u>Uniform Crime Report Data:</u>	<u>2007</u>	<u>2008</u>	<u>2009</u>	<u>2010</u>
FBI Part I Crimes (UCR Data):	567	652		
Murder	0	0		
Forcible Rape	5	2		
Robbery	7	4		
Assault	211	251		
Burglary	59	41		
Larceny/Theft	244	329		
Motor Vehicle Theft	39	19		
Arson	2	6		
Percentage Part I Crimes Cleared:	<u>25.22</u>	<u>25.76</u>		
Total Crimes Investigated:	<u>2,544</u>	<u>2,506</u>		
<u>Community Policing:</u>	<u>2007</u>	<u>2008</u>	<u>2009</u>	<u>2010</u>
<u>School Resource:</u>				
Police Service Contacts	895	991	1,464	1,964
Student Contact	815	952	1,327	980
Programs	26	28	24	16
<u>Community Relations Activity:</u>	Program discontinued			
<u>Animal Control Information:</u>				
Calls Answered	1612	1258		
Summonses Issued	104	76		

PUBLIC WORKS & ENGINEERING DEPT

Highway & Engineering Division



In 2011, road construction and drainage repairs were undertaken at Boulder Drive, Granite Street, Meadow Drive, Mohawk Drive and Sandstone Circle. The following roads were shimmed and overlaid: Button Drive, Golen Drive, Karen Lane, Mohawk Drive and Reed Street. Also, 88 catch basins were repaired and 5 catch basins were replaced.

In 2011, the Department responded to 24 snow and ice storms plowing over 86 inches of snow. In addition, the Department performed seasonal maintenance projects. Aged street signs were replaced and roads were properly marked and striped to provide safe conditions for the traveling public. General maintenance was performed on all equipment.

The Department continued to assist various Town Departments with different projects throughout the year. The Department, with the assistance of private engineering consultants, provided engineering reviews of 14 site and 9 subdivision projects for the Planning Board. Furthermore, all active construction sites continue to be inspected by the Department for compliance with Town standards.

After putting the equipment replacement program on hold for a year (due to the difficult economic times) the town replaced a one-ton truck, a six-wheel truck and a backhoe to coincide with the Capital Reserve program.

PUBLIC WORKS & ENGINEERING DEPT (cont'd)

Environmental Services Division

The Public Works & Engineering Department includes both Solid Waste Disposal and the Sanitary Sewer System under one Environmental Services Division.

LONDONDERRY



Solid Waste/Recycling – In fiscal year 2011, the town continued with the automated solid waste trash collection program. Additional plastic items were added to the curbside recycling list allowing residents to recycle all rigid plastics with or without a recycle symbol in their recycle bin. The Town of Londonderry, as a whole, has embraced recycling since 1988 and this is one area in the municipal budget where residents can proactively help to control town expenditures. In 2011, the total curbside trash tonnage for the town was 8,881 tons and the total curbside recycling tonnage was 2,302 tons.

In the spring of 2011, the Drop Off Center underwent construction to improve traffic flow, organization, drainage and security. The Drop Off Center was open from May 14th through November 19th. A plastic's recycling container was also added to the Drop Off Center to allow residents to recycle large rigid plastic items such as toys, equipment, lawn furniture, floor mats, 5 gallon buckets and old barrels (free of charge). Also collected were scrap metal, tires, batteries, yard waste, construction debris, bulk items, electronic equipment, and fluorescent bulbs.

Another successful Household Hazardous Waste Collection Day was held on November 19, 2011, in cooperation with the Town of Derry. We collected paints, solvents, automotive products, pesticides, herbicides, household cleaners, and mercury containing products. The Spring and Fall 2012 Household Hazardous Waste Collection dates will be posted in the Spring Recycling Newsletter, the town cable channel and on the Town's website.

The Environmental Division continues to work with the schools on their cell phone and inkjet cartridge recycling programs. The Londonderry Recycling News continues to be published (online only) to provide public education and information on the Town's recycling effort. The news letter may be found on the Town's web site at www.londonderrynh.org/Pages/LondonderryNH_PublicWorks/solid

PUBLIC WORKS & ENGINEERING DEPT (cont'd)

Environmental Services Division (Cont'd.)

The Department continues to work closely with the Solid Waste Advisory Committee. The Department is very grateful to the dedicated volunteers, Vinny Curro, Duane Himes, Martin Srugis, Gary Stewart, and John Wissler who spend the first Saturday of every month, collecting waste oil, which is used to run the waste oil furnace at the highway garage. In 2011, 1,593 gallons of waste oil were collected and diverted from the waste stream allowing the Highway Department to lower their heating costs.



Sewer - Currently, the Town of Londonderry has approximately 1,153 residential, 365 commercial, and 61 industrial users. All industrial users are regulated under the Town's Industrial Pretreatment Program (IPP). This IPP is consistent with the City of Manchester and Town of Derry's Intermunicipal agreements for the systematic permitting, monitoring, and control of industrial facilities which discharge into the municipal sewer system. The regulation of waste streams is necessary to prevent possible adverse impacts to the treatment facilities and prevent pollution of our natural water bodies.

Regular sewer maintenance activities include the operation and maintenance of five (5) pumping stations and 40 miles of underground infrastructure (manholes, gravity and force mains). The pumping stations are inspected every week and have regular scheduled preventative maintenance performed at recommended intervals. A systematic inspection, cleaning, and maintenance program is being performed within the 40 miles of infrastructure to assure proper operation and extend the useful life of the manholes, gravity, and force mains. These inspection and preventive maintenance activities are necessary to assure uninterrupted public service, reduce risks to property damages, and prevent pollution. Londonderry's waste flows are regularly sampled to check for harmful pollutants and toxic wastes.

Respectfully Submitted,

Janusz Czyzowski, P.E.
Director of Public Works & Engineering Department

SENIOR AFFAIRS DEPARTMENT



The Senior Program is located at the Mayflower Grange Hall at 535 Mammoth Road, Londonderry, NH. The senior program offers on average (20) twenty weekly/monthly programs. These programs include but are not limited to; Rockingham Nutrition and Meals On Wheels (RNMOW) lunches, bingo, Wii games, poker, movies, dominos, informative presentations, computer classes, chair exercises, senior aerobics, line dancing, bone builders, tai chi, blood pressure clinic, foot clinic, diabetes support group, etc. The average number of seniors that visit the center daily is approximately (45) forty-five. Special events and luncheons can draw large crowds of 75 and up to over 100 seniors per event to the center. Yoga classes are hosted at the Londonderry YMCA.

The Senior Affairs Department works closely with the Elder Affairs Committee and the Londonderry Senior Citizens, Inc. Funding from the Londonderry Senior Citizens, Inc. and from the Town of Londonderry has allowed the senior programs the chance to grow. The Senior Center is open Monday through Friday from 8:00am to 2:00pm. Transportation for our seniors is provided by CART (Cooperative Alliance for Regional Transportation) on Tuesdays and Wednesdays. This allows those seniors, who otherwise would be homebound, the opportunity to come for lunch and socialization.

In addition to developing programs and management of the Senior Center, the Senior Affairs director also assists with senior related issues and questions. The Senior Affairs director has assisted Londonderry residents with issues which include but are not limited to; senior housing concerns, prescription management and referral, financial concerns and referral, bulk food distribution to the needy, transportation concerns, etc. The Senior Center continues to be an active and engaging gathering spot for an increasing number of seniors.

Respectfully submitted,

Kimberly Bean, Senior Affairs Director



SUPERVISORS OF THE CHECKLIST

2011 was a year of challenge and extra work for the Supervisors of the Checklist. New Hampshire state law (RSA 654:39) requires that verification of the checklist be performed every ten years, in the year ending with a “one.” The process must be completed between April 1st and September 1st. Any voter who did not vote in any election in the last four years was sent a letter notifying him or her that his/her name would be removed from the checklist. The purpose is to remove voters who are no longer eligible to vote in Londonderry. Letters were mailed to 3,083 voters. Each voter was given the opportunity to re-register before June 1st to avoid being purged from the checklist. On June 1st, 3,029 voters were purged.

In March, prior to the purge, Londonderry had 17,244 voters, comprising 4,608 Democrats, 6,263 Republicans and 6,343 Undeclared. In September, after the verification/purge was completed, there were 14,214 total voters, with 3,879 Democrats, 5,177 Republicans and 5,156 Undeclared.

The goal of the Supervisors is to make voter registration as convenient as possible while maintaining the accuracy and integrity of the voter checklist.

A current voter list is always on the counter in the Town Clerk’s office. Voters are encouraged to check the information. Changes or corrections can be processed by anyone of the Town Clerk’s staff.

The Supervisors are in session at the Town Hall on specified evenings and Saturdays prior to elections to register voters and update or correct the checklist. Those dates and times are published in area newspapers and posted at Town Hall.

Anyone wishing to register or re-register to vote may do so on any business day at the Town Hall, at announced sessions of the Supervisors, or at any election. Proof of citizenship, such as a birth certificate, passport or naturalization papers, proof of residence, and a photo ID are needed. Affidavits are available to replace any missing documents. Party changes can be made at any time, with the exception of ten weeks prior to a primary.

Respectfully,

Geraldine M. Van Grevenhof-Chair

Deborah A. Currier

Anne L. Warner

TOWN CLERK/TAX COLLECTOR



Town of Londonderry will continue to make every effort possible to mail renewal notices as a courtesy. Our hope is that our residents will take advantage of this service. Please remember, ultimately it is the owner of the vehicle(s) responsibility to renew the registration with or without notice. We make every effort to get courtesy renewal notices out at the end of the previous month to ensure you have time to process them through the mail. Please note; changes can not be made to the registration through the mail as some proof of information may be required. You can also renew your registration on-line using “E-Reg” at www.londonderrynh.org under e-services with or without your renewal notice. You should have your registration(s) or renewal notice in front of you while going through this process to help make it easier. We have added a new feature called e-notifications. For those who have taken advantage of E-Reg, our system has maintained the information of your e-mail address if entered. You may receive an e-mail notification in your renewal month or just prior. We have added this as an additional feature but will be transitioning to only notifying you via mail if we do not have an e-mail address for you. Please remember, it is up to you to notify us that you have changed your e-mail or your wish not to receive this information via e-mail. You may send a note to our office to my attention at mseymour@londonderrynh.org. I will update the information in our system to help meet your needs. It is also important to know that due to the privacy law, we need either a change from your actual e-mail so that we can identify you as the owner or something in writing.

You may also send in your payments along with your renewal notice and a self addressed stamped envelope to the Town Clerks Office. Please be sure to check the information on the renewal notice to ensure there are no errors regarding any of your vehicles or any of your sold vehicles. Any errors/changes must be reported immediately prior to the processing of the renewal. Some proof of information may be required. It is important that you provide the necessary information to process your registration. Please make a notation on your check if mailing by check with your plate numbers on the memo line. This helps to ensure that we register the correct vehicle(s) for you.

As a reminder, if you have purchased your leased vehicle and now own it, you must change the title and registration as soon as you receive the title from the leasing company or as soon as you have re-financed this vehicle in your name. Either the title or title application will be required. If you wish to transfer your plate you may as long as the owner on the lease is now the owner (1st name on the registration) of the vehicle. You need to return the ORIGINAL registration as required by State Law.

TOWN CLERK/TAX COLLECTOR (Cont'd.)

Also we can no longer look up information on the screens for you as we are now on-line with the State of NH. You must provide proof of ownership per RSA 261:148. Either the current valid registration, or expired registration, the title to the vehicle or the renewal notice. The benefit of being on-line allows you to register vehicles up to 26,000 lbs and takes away from you having to travel to a state facility. It also allows you to get vanity plates, moose plate, farm plates, tractor plates and agricultural plates. Again with everything there are limitations. These limitations are Apportioned Plates and vehicles over 26,000 lbs, to name a few. You must ALWAYS start at the TOWN. Any paperwork you will need MUST be produced by this office otherwise the State will send you back to us before you can go any further. If you are unsure, please contact our office and we will help you. 603-432-1100 x195.



APRIL IS DOG REGISTRATION RENEWAL MONTH!

All dogs must be registered as soon as they receive their first rabies certificate or as soon as you become the owner of a dog. Each year following, the license must be renewed in April and no later than May 31st to avoid late fees per State Law. Your dogs' rabies must be valid at the time of licensing. If your dog has been spayed or neutered you must provide the spaying or neutering certificate. We receive copies of rabies certificates from the veterinarians, and upon receiving them, check to verify that the dog is registered in our system. If not, the owner will be notified by mail to register his/her dog as a courtesy. It is very helpful that you have the same owner name at the Veterinarian as you do for your dog license as well as bring the copy of your rabies with you when you come in in case we have not received the information from the Veterinarian. This helps to avoid any unnecessary notices as we cannot look up the information by address but rather by name. If the dog is not registered within the allotted time, the owner is in violation of RSA 466:1 and a \$25.00 civil forfeiture will be issued and you are subject to the certified fee of no more than \$5.00. An additional \$1.00 fee per month is charged for renewal licenses completed after May 31st. Londonderry has a dog ordinance, which requires your pet to be in your control at all times. New dog licenses are available the beginning of January for the upcoming year should you wish to renew before the May 31st due date. You can now register your dog on-line as long as your information has been updated. Go to www.londonderrynh.org and click on Dog Licensing. Just follow the steps and we will mail your license to you. Please note there is a convenience fee.

TOWN CLERK/TAX COLLECTOR (Cont'd.)



VOTER REGISTRATION

If you have not registered to vote and wish to do so, you may come to our office with either, a birth certificate, a passport or citizenship papers and proof of residency during our regular business hours, or register with the Supervisor of the Checklist during their posted sessions or at an election on Election Day. Please call with any questions. Polls are open from 7am to 8pm at each Election excluding the Deliberative Session.



Respectfully submitted,

Marguerite (Meg) Seymour
Town Clerk/Tax Collector

TOWN MANAGER'S REPORT

The Town's financial condition remains sound despite another year of stagnant economic performance both locally and nationally. Due to fiscal austerity measures put in place by Department Managers, the organization ended its fiscal year in a net positive position, although estimated revenues underperformed against expectations. The economy has begun its slow recovery, and staff is prepared to continue to provide services over an extended period of minimal economic growth.

During this period, staff has been working with your elected and appointed town officials to position the Town to attract and grow non-residential development as the economy improves. The geographic and quality of life advantages which Londonderry offers were greatly enhanced by two significant state infrastructure projects, the Airport Access Road and the reconstruction of the I-93 Exit 5 interchange.

The State of New Hampshire completed construction and dedicated the Raymond Wieczorek Drive (also known as the Airport Access Road) in November, which provides direct access between the Everett Turnpike, Manchester-Boston Regional Airport and the Pettengill Road development area. With the opening of Wieczorek Drive comes a greater appreciation by state and federal officials of the strategic location and abundance of commercial/industrial land at Pettengill. Town staff continues to receive a growing number of inquiries about the area's development potential while also working with state and federal officials to secure non-local funding for the project commensurate with the anticipated benefits accruing to the region and the entire state.

With safe and convenient access from the west addressed with the completion of Raymond Wieczorek Drive, NHDOT awarded a contract to enhance traffic flow and safety at Exit 5 on I-93, which provides access from the east to North Londonderry's commercial and industrial areas. This three-year project will result in the widening of Rte. 28 at I-93, with a much improved transportation plan to access and egress I-93. The Town is excited about this project, which will encourage further development and job creation along the Rte. 28 corridor. These two projects, together with the Town's reconstruction of the Page Road/Rte. 28 intersection and the new North/West Fire Station, provide the Town with infrastructure necessary to encourage future economic growth.

In addition to implementing the Town Council's primary goal of enhancing economic development opportunities, staff worked on a number of projects designed to improve efficiencies and communications:

TOWN MANAGER'S REPORT (Cont'd)

- The Town launched a new website which we hope residents will find accessible and informative. One of the significant features of the site allows residents to automatically receive notices, meeting minutes and other information on all town activities or specific topics. Please log on to www.londonderrynh.org and then navigate to the “Subscribe to E-Alerts” topic which will present a number of notification options available to residents.
- Town staff continues the comprehensive review process of the Town’s Administrative Code, which will update policies, procedures and references, and may lead to efficiencies through the elimination of non-essential tasks and responsibilities. The Town Council will continue to consider changes to the code through 2012.
- The Town Council authorized an extension of an agreement to provide law enforcement services to Manchester-Boston Regional Airport which results in a consistent law enforcement presence throughout the community, provides flexibility with scheduling and training opportunities for our law enforcement personnel and continues a modest revenue stream to the Town’s General Fund.
- The Town continues the process to achieve compliance with Enhanced 911 addressing guidelines which are designed to avoid delays in public safety responses. These efforts require the renaming and renumbering of various streets throughout the community; we appreciate the community’s patience during this process.

In 2011 voters approved a revision to the budget approval process effective with the 2012 Town Meeting. The system is very similar to the School District’s, and will include Deliberative Session in February, after which citizens will vote on all budget matters by ballot at the Tuesday March Town Meeting session; the traditional Saturday Budgetary Meeting will no longer be part of the budget review and approval process.

In 2011 the Town earned its seventh consecutive Certificate of Achievement for Excellence in Financial Reporting from the Government Finance Officers’ Association, which is evidence of the proper management of town finances and implementation of financial policies. Congratulations to Assistant Town Manager –Finance & Administration Susan Hickey and the entire Finance & Administration staff.

Voters at the 2012 Town Meeting will be voting on a number of fiscal issues, including three Collective Bargaining Agreements as recommended by the Town Council. I would like to thank our employees who are represented by these units for their recognition of current economic

TOWN MANAGER'S REPORT (Cont'd)

conditions and their collaborative efforts to craft agreements which meet the Town's business needs without overly burdening town finances.

The community is again encouraged to participate in the planning process for Woodmont Commons, the area formerly occupied by Woodmont Orchards and surrounding properties. The new owners have presented ambitious plans for the property, with some of the proposed uses not currently available in the community; presentations on the 635+ acre development will continue into 2012. Citizens are urged to attend hearings, learn about associated opportunities and costs, and offer their opinions on proposals. This project is by far the largest ever experienced in Londonderry; with all land currently vacant, a unique opportunity presents itself to insure that the development is compatible with and does not detract from Londonderry's way of life.

On behalf of my co-workers, I would like to take this opportunity to thank the various Board and Commission members for their continued contributions on behalf of all Londonderry residents and the Town Councilors who provide direction, support and leadership for all of us involved in town government.

Respectfully submitted,

David R. Caron
Town Manager

Town of Londonderry
2011 Annual Report

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***Town of Londonderry,  
New Hampshire***



***Boards, Committees  
and  
Commission Reports***

### **BUDGET COMMITTEE**

The Londonderry Budget Committee is composed of seven residents elected at large for staggered three year terms. The Budget Committee is an advisory committee and responsible to provide fiscal oversight on behalf of the tax payers for both the School District and Town operating budgets. Following each budget season that includes numerous public meetings, workshops, and hearings, the Budget Committee presents its' budget recommendations to both the School Board and the Town Council as well recommendations for proposed Warrant Articles, Bonds, Collective Bargaining Agreements, and Maintenance Trust Funds.

The fiscal 2013 budget process began this past summer with the School District, and early fall with the Town, with onsite visits to several locations throughout the town including the Pettengill Road location that included a review of anticipated economic development that is projected and the potential tax benefit to the Town if this project were to move forward. We also toured the Central Fire Station on Mammoth Road and the Department of Public Works (DPW) facility on High Range Road with specific attention given to various equipment and improvements that are needed.

Once again, the Budget Committee held to a condensed budget schedule with both the Town and the School District and was engaged with all budget meetings, workshops, and hearings. Moreover, the Budget Committee conducts its reviews of the Town and School District budgets in a "top-down, Pareto-like" manner that has proven to be a sound business-like approach that has been more efficient and effective resulting in more productive discussions with the School District's Staff and Board members; the Town Management and Staff, the Town Council, and the Budget Committee members, as well as with the general public.

It has been another challenging year in terms of budget reviews and subsequent Budget Committee recommendations to the Town and School District. This is due in part by the budget challenges associated with the potential shortfalls in State funding, as well as the economic conditions that remain sluggish with minimal GDP growth and job creation. Thus, the Budget Committee experienced and addressed numerous challenges that resulted in the recommendation that is presented to the voters.

A major challenge was not only to maintain a stable tax bill while continuing the level of services our community has come to expect, but how we get there as well... "the process" itself. To that end, it continues to be a significant challenge to get more community involvement earlier in the process during the fall at the budget meetings, workshops and hearings. That is when people of the community have a chance to become much more informed of the details as well as effect change before the finalized proposed budgets are put before the voters at the Town or School District Deliberative Sessions, or at the ballot box.

**BUDGET COMMITTEE** (Cont'd.)

The challenge continues for the Town to maintain its relatively stable tax bill while maintaining the level of services taxpayers have come to enjoy and expect. Efficiencies of our Town's various departments continue to be tested with service calls for both Police and Fire on the rise. DPW equipment and labor is also challenged in terms of capacity and maintenance in support of the ongoing need for upkeep of the roads we drive on every day as well as winter snowplowing and road treatments. Given all of this however, and by working with the Town Manager, Town Staff and the Town Council, the Budget Committee continues its approach to challenge current and incremental expenditures to ensure that the need is justified while we as a community continue to provide for the services expectations of the tax payer's, voter's and community as a whole.

The School District continues its cost savings and cost avoidance programs including but not limited to budget items such as energy conservation and special education using in-house capabilities versus "tuitioning-out" these required special services at what would have been at a significantly higher cost. These are two of many examples that continue to be achieved concurrently within School District while providing superior academic results at a cost per student that continues to be cost-competitive among other similar communities in the State.

Budget Committee meetings are always open to the public. Regular meetings are held on the fourth Thursday of each month at 7PM at the Londonderry Town Hall normally in the Moose Hill Conference Room. An exception to that is that during the months of May-July the Budget Committee usually does not meet unless there is a need to do so. Another exception is during the budget season in the months of November, December and January where we often meet multiple times a week for the various budget meetings, hearings and workshops with the Town Council and School Board. Additionally, meetings are normally televised and recorded for viewing on local access cable TV-GOV 22.

Respectfully submitted,

|                 |                        |
|-----------------|------------------------|
| Todd Joncas     | – Chairman             |
| Rich Dillon     | – Vice Chairman        |
| Lisa Whittemore | – Secretary            |
| John Curran     |                        |
| Dan Lekas       |                        |
| Chris Melcher   |                        |
| Tom Dalton      |                        |
| Tom Dolan       | - Town Council Liaison |
| John Laferriere | - School Board Liaison |
| Susan Hickey    | - Staff                |

### **CAPITAL IMPROVEMENTS PLANNING COMMITTEE**

The preparation and adoption of a Capital Improvements Plan (CIP) is an important part of Londonderry's planning process. A CIP aims to recognize and resolve deficiencies in existing public facilities and anticipate and meet future demand for capital facilities. A CIP is a multi-year schedule that lays out a series of municipal projects and their associated costs. Over the six-year period considered by the CIP, it shows how the Town should plan to expand or renovate facilities and services to meet the demands of existing or new population and businesses.

The Capital Improvements Plan is an advisory document that can serve a number of purposes, among them to:

- Guide the Town Council, School Board, and the Budget Committee in the annual budgeting process;
- Contribute to stabilizing the Town's real property tax rate;
- Aid the prioritization, coordination, and sequencing of various municipal improvements;
- Inform residents, business owners, and developers of planned improvements;
- Provide the necessary legal basis for ongoing administration and periodic updates of the Londonderry Growth Management Ordinance;
- Provide the necessary legal basis continued administration and periodic updates of the Londonderry Impact Fee Ordinance.

The Capital Improvements Plan is purely advisory in nature. Ultimate funding decisions are subject to the budgeting process and the annual Town Meeting. Inclusion of any given project in the CIP does not constitute an endorsement by the CIP Committee. Rather, the CIP Committee is bringing Department project requests to the attention of the Town, along with recommended priorities, in the hope of facilitating decision making by the Town.

The CIP Committee is made up of 2 Planning Board representatives, a representative of the Town Council, a representative of the School Board, and a representative from the Budget Committee. The committee meets during the months between June and October each year, and works to develop and update the CIP each year based on requests submitted by municipal and school departments as well as local boards, committees and commissions.

Updating and improving the Capital Improvements Program (CIP) process was continued in 2011. The CIP committee continued with enhancements to the point system and priority levels that better represented all types of municipal projects, and reformatted the report format slightly to increase readability.

There were no "Priority 1" projects identified by the Committee this year. Highlighted "Priority 2" projects in the 6 year program include a continuation of the Roadway Maintenance and



**CAPITAL IMPROVEMENTS PLANNING COMMITTEE** (Cont'd.)

Reconstruction program and the proposed improvements to Pettengill Road, opening up approximately 1000 acres of land for business development south of the Airport. Town Staff continues to pursue outside funding sources for the \$12.3 million project.

The CIP Committee held a workshop and public hearing with the Planning Board and, subsequently, the CIP was adopted by the Planning Board on October 12, 2011. The final CIP report can be found on the Town's website on the Planning Board page.

Respectfully submitted,

Chairman: John Farrell, Town Council

Vice Chairman: Ron Campo, School Board

Rick Brideau, Planning Board

Mary Wing Soares, Planning Board

Lisa Whittemore, Budget Committee (Chris Melcher, Alt.)

Staff:

Andre L. Garron, AICP, Community Development Director

Susan Hickey, Asst Town Mgr for Finance and Admin.

Peter Curro, School Department Business Administrator

Tim Thompson, Town Planner (Res. 8/11)

Margo Lapietro, Executive Assist. to the Town Manager

## **CART**

The Cooperative Alliance for Regional Transportation (CART), a regional public transportation agency established by the legislature in 2005, provides demand-response origin to destination transit service to six (6) communities within the Greater-Derry Salem area including the communities of Londonderry, Derry, Salem, Hampstead, Windham and Chester.

Funding for CART is through a combination of federal, municipal and private sector dollars. Federal Transit Administration (FTA) grant funding covers approximately 50% of CART's operating expenses.

During Londonderry's 2011 Fiscal Year (July-June) CART provided two thousand two hundred seventy-five (2,275) for Londonderry's residents. Three highest uses for CART transit are Social/Shopping trips (47%), Medical purposes 22% and Employment purposes 18%.

During the 2011 fiscal year, CART also began work on a route deviation shuttle service called the "SUN" Bus. This service is a collaboration between CART/Rockingham Nutrition Meals on Wheels(RNMOW)/ and Easter Seals New Hampshire. The goal of this service is to provide a connection between Londonderry and Derry, offer more transportation choices to RNMOW participants and the general public and provide regular transit service that will be available to more potential passengers thereby freeing up space on demand –response vehicles. It is anticipated that this service will begin the Fall of 2011.

CART's current Demand-Response origin to destination service available to all residents operates Monday through Friday 8:00 a.m. to 5:00 p.m.. Passengers are asked to schedule their trip at least 24 hours in advance by contacting the CART call center at 603-434-3569. CART does not provide weekend or holiday service. A zone based fare structure is in place for travel and are indicated as follows:

**Zone – 1** travel within one community is \$3.00 per one way trip.

**Zone – 2** travel between communities is \$4.00 per one way trip

**Zone – 3** travel to pre-approved out of medicals destinations is \$5.00 per one way trip

Half fare passes are available for individuals who possess a valid Medicaid card, or receive town welfare assistance, or reside in HUD subsidized public housing/Section 8 or children with Healthy Kids Gold coverage.

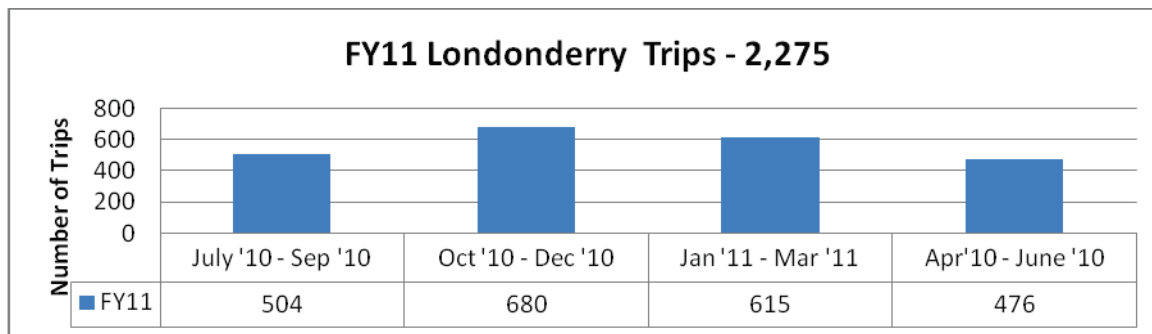
General travel between communities is unlimited and available all weekdays but is subject to seating availability. Pre-approved out of region medical destinations include:

**Mondays-Fridays:** Hudson - St. Joseph Health Care Hudson Medical Office (208 Robinson Road, Hudson

**CART (Cont'd.)**

**Tuesdays & Thursdays** - Manchester - Elliot Hospital, The Elliot at Rivers' Edge, Elliot Outpatient Services, Dartmouth-Hitchcock Medical Center, Catholic Medical Center, Veterans Administration Medical Center.

**Wednesdays:** – Exeter Hospital, Exeter NH.



As we are faced with ever rising gas prices, more people are beginning to recognize that public transportation is key toward building a good community foundation that will influence our quality of life for years to come.

The benefits of CART transportation are many and include: providing independence and mobility options; supporting access to economic opportunities; promoting regional connectivity; and serving as an economic catalyst for towns and cities.

As CART moves into 2012 and will look toward maintaining a firm foundation for growth through improved service, innovative service modes, fleet expansion and better communication with passengers and the towns it serves.

Respectfully submitted,  
***Lee Maloney***  
Lee Maloney, Executive Director

### **CONSERVATION COMMISSION**

This year the Londonderry Conservation Commission has worked in the following ways to fulfill our charge.

The Commission reviewed 5 Dredge and Fill applications for the NH wetlands Bureau. 7 Conditional Use Permits applications for conservation overlay district impacts were reviewed for comment to the Planning Board. Throughout the year the Commission reviewed 15 plans for the Planning Board as a member of the Design Review Committee. Developers and project planners frequently meet with the Commission to work out planning details early in the design process. Site visits are taken when necessary.

Work was done to continue to protect open space, but no project was finalized in 2011. A Commissioner was involved with the Open Space Task Force which created a report delivered to the town this summer. One result of the report was a Memorandum of Agreement written by the Town Council and the Commission creating a Joint Negotiations Committee including commissioners, staff, the Council liaison to the Commission, and a community member. At this point, a great thank you should go out to all the Commissioners, past, and present, who over the last 15 years have worked to help acquire Open Space for the citizens of Londonderry. It was a massive effort, not accomplished by a few commissioners.

The Commission supported several activities to improve land stewardship of the over 2500 acres of Londonderry owned easements and conservation land that we manage. Purple loosestrife management continued at the Flax Field with the support of partner, the New England Wild Flower Society Plant Conservation Volunteer Program. Town and NEWFS volunteers spent three days in July weeding out purple loosestrife. This year, the Galerucella beetles released several years ago as biological control, appeared in full force to do their job. As usual, easements purchased with grants were monitored and reports were sent to the grant authorities and owners. The study of lot 6-113 (the headwaters of the Nesenkeag Brook) was completed thanks to the Aquatic Resource Mitigation Grant from DES and loosestrife beetles were released there to combat the infestation of purple loosestrife.

Another great partner is Londonderry Trailways. Trailways volunteers and Commissioners conducted 4 Trail Days resulting in the completion of all planned trail development and the rerouting of existing trails out of beaver enhanced wet areas. We also built 6 new bridges across short sections of wet areas. Londonderry Trailways (led by Bob Saur) and Jon Vogl developed and published an excellent Trail map of the Musquash Conservation Area and Mack's Cross-Country Ski Trail. Finally there was an emergency Trail Day to clean the trails following the October snowstorm. The event was supported mainly by the New England Mountain Biking Association.

**CONSERVATION COMMISSION** (Cont'd.)

Boy Scout troops did some general trail maintenance in the Musquash. Eagle Scout, Zach Richards did a fantastic job with the planning, fabrication and placement of approximately 10 intersection sign posts within the Musquash. Joe Conti (a 2<sup>nd</sup> Eagle Scout) planned and built 2 kiosks at the Sara Beth Lane and the Tanager Way trail heads.

Our annual Musquash Field Day, sponsored in cooperation with the UNH Cooperative Extension, was held in February, on a great day with approximately 100 people in attendance. More than 150 hot dogs were served along with cookies, marshmallows and a variety of hot and cold drinks. Eastern Mountain Sports once again provided snow shoes for our use and Rockingham County Forester, Fred Borman, Commissioners and Londonderry Trailways members conducted a number of informative hikes. In September, Commissioners lead a hike in the Musquash, planning to start a warm weather tradition. Bad weather limited attendance, but those on hand had a great walk.

Members of the Commission represent the LCC on various committees. The Commission currently has a member on and offers support to the Master Plan Update Committee, created by the Town Council to review and improve the town's Master Plan. Members also attended the NH Association of Conservation Commissions Annual Meeting. Gene Harrington continues to serve on the Board of Directors and just became President.

This year we offer sincere thanks to Mark Oswald who is retiring after years of service. His duties have included Town Council Liaison, commissioner and alternate. He will be missed.

The Commission meets at 7:30 PM on the second and fourth Tuesdays of each month in Sunnycrest Conference Room. We encourage anyone who is interested to attend our meetings and take part in our activities.

Respectfully submitted,

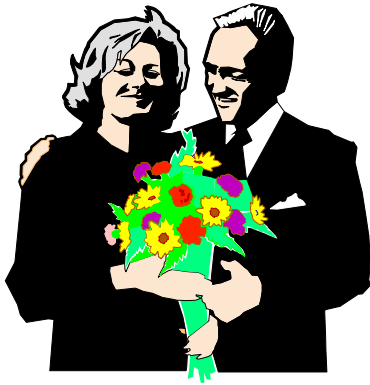
Deborah Lievens, Chairman  
Gene Harrington, Vice-Chairman  
Truda Bloom  
Mike Considine  
Ken Henault, alternate  
Tom Dolan, Town Council Liaison

Paul Nickerson  
George Herrmann,  
Mark Oswald, alternate (Ret. 12/11)  
Mike Speltz, alternate  
Ben LaBrecque

**Staff**

Jaye Trottier, Secretary

**ELDER AFFAIRS COMMITTEE**



**Pursue low-cost subsidized housing for seniors**

- Developed a sub-committee to collaborate with developers as necessary
- Conducted an environmental assessment on Sanborn road property
- Chose a new site for low-cost subsidized housing based on environmental finding and recommendations from developer
- Submitted application to HUD

**Voted to advocate and support senior affairs director in the expansion of senior center**

- Recommended an annual CIP report be submitted yearly to maintain eligibility in future grant applications

**Voted to advocate and support local Alert Teams efforts in developing a community wide fall prevention program**

- hosted a fall prevention presentation by Alert Team member Lori Silva

**Search for qualified and diversified committee members**

- Recruited 55+ candidates from the Senior Center
- Advertised in Londonderry Times
- Interviewed interested and qualified candidates

**Maintain an annual vigilance over elderly tax exemptions, income and asset levels and make recommendations to the Town Council**

- Advocated for language change in the Elderly Tax Exemptions as it relates to marital status after the death of a spouse.

**Collaborate with non-profit organizations to provide education to the community on aging/caregiving issues**

- hosted the Alzheimer's Association & NH Senior Education Network; voted to partner with the two groups to provide education.
- formed a sub-committee to review presentation topics and report back to full committee.
- Chose topics and developed a timeline for workshops that will be presented at Leach Library beginning January 2012.

Respectfully Submitted,  
Stacy Thrall-Chairperson  
Al Baldasaro-Vice Chairperson  
Daniel Lekos-Secretary  
Flo Silva

David Howard (Res. 10/11)  
Helen Conti  
Susan Haussler  
Bonnie Roberts

Sherry Farrell-Alternate  
John Farrell-Town Council  
Liaison  
Kimberly Bean-Senior Ctr.

### **HERITAGE COMMISSION**

The Heritage Commission was established by vote of Town Meeting in 1987. The powers and duties of the Commission are governed by State statute. It is a body appointed by the Town Council and has seven members, including one Town Council member (ex-officio) and may have a member from the Planning Board. Up to five alternate members are allowed.

The purpose of the Commission is to oversee the preservation of historical and cultural resources for the Town of Londonderry, to educate the public on matters of historical interest and to work with other boards, committees and commissions to assure responsible development that reflects the Town's Master Plan.

The Heritage Commission is also a Historic District Commission, and it governs five pieces of property that are designated a Historic District (by vote of Town Meeting): the Town Common, the Town Wood Lot or Town Forest (the parcel directly south and west of the Town Common), the Morrison House Museum (owned by the Londonderry Historical Society on Pillsbury Road), the Grange #44 facility (owned by the Grange #44) and the property at 2 Litchfield Road that houses Nutfield Publishing (owned by Crowell's Corner Properties, LLC). Outside of the Historic District, it oversees the Town Pound on Mammoth Road. The Town Common, the Town Woodlot or Town Forest and the Town Pound are owned by the Town of Londonderry. Changes within the Historic District must be approved by the Heritage Commission according to Town of Londonderry Zoning Ordinance, Section 2.6.4. Also, the Heritage Commission is responsible for implementation of the recommendations from the Historic Properties Preservation Task Force Report (adopted by the Town Council in 2006), which includes periodically updating Londonderry's prioritized list of historic structures and properties. The purpose of this list is to protect the designated properties by using a variety of tools and to keep any measures voluntary.

As part of the planning design review process, the Heritage Commission reviews plans for new development, commenting on landscaping, viewsheds, lighting, signage, architectural design for all new commercial and industrial developments, including preservation of historic buildings, stonewalls and other historic features, making recommendations to the Planning Board. The Heritage/Historic District Commission has completed thirteen commercial and industrial reviews at its meetings this past year.

The Commission goals include: preserving historically significant properties, furthering the protection and restoration of stonewalls and other historic features, protecting tree lined vistas, local designation of scenic roads, assisting the Historical Society to make the Morrison House Museum fully functional and likewise with the Grange #44 for potential community usage. The Town has adopted relief from the dimensional requirements of current zoning for Londonderry's Prioritized List of Historic Properties in the Historic Properties Preservation Task Force Report.



**HERITAGE COMMISSION (Cont'd.)**

This Prioritized List of Historic Properties is in the process of being updated by the Commission to keep it as close to current as possible.

We are working with the NH Division of Historical Resources, NH Preservation Alliance, Southern New Hampshire Planning Commission and the Rockingham Planning Commission to develop enabling legislation for municipalities to adopt, which would give property tax relief as an incentive to owners of historic structures to help preserve those structures. We are also a resource and information center concerning all aspects of historic structures in Londonderry including restoration and at some time plan to publish a book with the history of these historic structures.

The Commission has worked with the Conservation Commission for their assistance with the Town Wood Lot/Town Forest maintenance. The selective tree harvesting has been completed for the purpose of maintaining the health of the vegetation and removal of invasive plant species. The Bandstand has had extensive repairs completed to maintain that structure and provide for public safety. The Commission is continuing its discussion on maintenance of and making improvements to the Town Common, Bandstand and Town Wood Lot/Town Forest properties.

Since the Town of Londonderry is a Certified Local Government, the Commission has access to make application to a wide range of grants. It has applied in the past for a NH Preservation Alliance grant and a LCHIP grant. The LCHIP grant funds are rather small and probability of receiving funds is not great. Other sources are being sought to fund potential historical acquisitions and maintenance of existing structures and sites. The Commission has worked closely with the Historical Society on site plan engineering of the 1725 Proctor/Morrison/Perry House that was formerly on Gilcreast Road, and the reassembly is now in progress, with the foundation finished and the first floor framing starting.

We extend a warm welcome to our new Town Planner, Cynthia May. Cynthia started this past October after the departure of our previous Town Planner Tim Thompson. Many thanks to Tim for his eleven years of valued service to the Town.

We want to thank Town staff Cynthia May, Andre Garron and Steve Cotton for their valued assistance and expertise, and we want to thank our former Town Historian, Marilyn Ham for her valued knowledge.

The Heritage/Historic District Commission meets every other month on the fourth Thursday (starting in January) at 7 PM in the Sunnycrest conference room at Town Hall, 268B Mammoth Road. The exception is November, when it is the 3<sup>rd</sup> Thursday. The public is always welcomed and encouraged to attend these meetings.



**HERITAGE COMMISSION** (Cont'd.)

Respectfully submitted,

Arthur E. Rugg, Planning Board Member - Chair  
James Schwalbe - Vice Chair  
David Colglazier - Secretary  
Sue Joudrey  
Tom Bianchi  
Martin Srugis  
Sean O'Keefe, Town Council Liaison Ex-Officio  
Janet Cichocki (Alternate Member)  
Jim Butler (Alternate Member)  
Pauline Caron (Alternate Member)

**Staff**

Tim Thompson, AICP – Town Planner (Res 8/11.)  
Cynthia May, ALSA – Town Planner

### **JOINT LOSS COMMITTEE**



The Joint Loss Management Committee (JLMC) meets quarterly to review work related injuries, health concerns and safety issues for Town employees and Town properties. The Committee is comprised of Town employees who represent both labor and management. Together the Committee is working to develop a proactive rather than reactive system of risk management for the Town.

The annual Safety Week was held in September where training and informative workshops were offered on Fire Extinguishers, Fitness & Nutrition, Environmental Hazards and Claims Process.

The Committee along with our Primex and LGC representatives completed the review of the recommended changes to our safety policy. The purpose of the policy serves to bring together several policies under one document and update policies for consistency with the latest Labor Department rules. With the approved changes implemented into the safety policy; the next step is to have the safety policy adopted by Town Council.

#### Joint Loss Management Committee

Kevin MacCaffrie – Chairperson, Fire Chief  
Stephen R. Cotton – Secretary, Town Manager’s Office  
Donna Pratt, Human Resources  
John Vogl, Community Development  
Kathi Ross, Town Clerk’s Office  
Sally Nelson, Leach Library  
Kathy Mague, Leach Library  
Jennifer Delvillar, Leach Library  
John Trottier, Public Works Department  
Jon Cares, Fire Department  
Robert Jones, Police Department  
Rick Brideau, Assessor’s Office  
Dave Witham, Primex Representative  
Travis Horne, LGC Representative

## **LEADERSHIP LONDONDERRY**



Leadership Londonderry was established in 2003 as a result of the Best Towns Initiative. Citizens at the forum identified the need for more community leaders and recognized the inherent challenges facing newly appointed or elected residents to leadership positions.

Mark Oswald and Pollyann Winslow co-founded the program to educate, inform and motivate citizens to serve in leadership roles and gain a thorough understanding of how Londonderry Town and School District government functions.

The first five years have produced 92 residents who completed the nine month program. Our last year's class had 8 participants. Any resident may apply. A fee of \$100 covers meal expenses for the curriculum that commences each September and runs through May with a graduation dinner for class members and their spouse or guest.

The curriculum offers a unique opportunity to meet and learn about School and Town Government, and their respective functions, departments and staff roles and responsibilities from key staff and decision makers. We begin with a tour of Londonderry with the Superintendent of Schools and Town Manager serving as Tour Guides. Meeting the third Thursday of each month from 4-8PM we address Public Safety, Planning and Economic Development, Finances & Budgetary process, Environmental Concerns (conservation, environmental protection, health and code enforcement), Quality of Life, Library, Parks & Recreation, Cable Station, Senior Citizen Programs, Town Heritage, Master Plan Review, I-93 Expansion and Manchester-Boston Regional Airport. Each month supports a rigorous, detailed agenda for each topic area.

We welcome your questions and participation. For further information, please contact Margo Lapietro at Town Hall (432-100, ext.120) or ourselves.

### **Directors:**

Mark Oswald-425-2400, ext.114  
Pollyann Winslow-421-0635

### **Staff**

Margo Lapietro

**LONDONDERRY ARTS COUNCIL**

The Londonderry Arts Council's vision for the community to participate in and support the arts continues, providing quality art programs in music and the fine arts.

This year's concerts were a mix of solo, jazz, blues and oldies music with The Londonderry High School Jazz band kicking off the season with a huge crowd. The Londonderry High School Math Club offered refreshments again this year to all who came, raising funds to support their activities. We would like to thank the High School Jazz band and the Math Club for their continued support. Through Steve Lees' efforts on fundraising for the Concerts, we had a number of monetary sponsors for which we are also very thankful for and without them would not be able to offer these concerts. They include: Londonderry Freezer Warehouse, LLC, Manchester-Boston Regional Airport, Mark Oswald, RE/MAX 1<sup>st</sup> Choice, Corporate Cost Control, Market Basket, Londonderry Women's Club, White Birch Fine Art, Coca Cola Bottling Company of Northern New England and the Lee Family.

This year's Art on the Common turned out to be another spectacular day. The weather was cooperative and it drew an outstanding audience of patrons. Prize monies were generated by booth rental fees with two art professionals judging the event this year.

Art in Action was held on May 14 & 15 at Mack's Apples who hosted this event. Patrons came out to watch and talk to the 28 artists as they worked with their perspective mediums throughout the farm stand and packing areas at Mack's Apples. The Londonderry High School participated by dressing in period costumes as bronze and marble statues. This sight drew crowds by passers-bys. A second Art in Action was also held on November 5 & 6. Participation was part of the state wide NH Open Doors where all things made in NH are exhibited at Studios, Farms or Facilities secured for the event. Art in Action was split between where collectively, 18 artists participated with demos of their creative talents. This year was the first year the fine crafts were invited to participate and was received well by the public. We'd like to thank our two hosts for these events.

The Leach Library hosts an on-going Art Exhibit monthly where artists showcase their art works. This location is a very popular venue for artists and viewers alike. We'd like to thank the Library for hosting this project over the last 6 years.

**LONDONDERRY ARTS COUNCIL (Cont'd.)**

Through Karen Giguere's volunteerism with the Arts Council, she was offered a Community Service Involvement grant through her employer, PSNH. The Londonderry Arts Council is extremely grateful to PSNH among the many other businesses and individuals that have supported our projects in 2011 through volunteerism and welcome newcomers.

Respectfully submitted,

Elaine Farmer - Chairperson

Steven Lee - Webmaster, Treasurer of Concerts

Barbara Scott - Treasurer of Art Shows, Chairperson of the Spring Art in Action

Brian Farmer - Facebook coordinator for Art on the Common

Elizabeth Lee - Facebook coordinator and News Editor for Concerts on the Common

Susan Hanna - Chairperson of the Fall Art in Action

Jason Williams - Co-Chairperson for Art on the Common

Karen Giguere

Tom Freda-Town Council Liaison

**LONDONDERRY HISTORICAL SOCIETY**

We were fortunate to have several donations this year. Lennie Odgen was digging in her backyard at a location that was a former blacksmith shop and found several artifacts that now reside in the Clark Blacksmith building. John Matuszewski was cleaning out his barn and gave us a number of old tools for our collection. And we were thrilled to receive a very generous \$10,000 donation to help with our reassembling effort of the Rev. Morrison House.

Robert Pothier, First Period Colonial, has been working on the interior beams and posts in the kitchen room on the first floor. They have nice, old finishes, that are darkened due to years of cooking activities, but were boxed to hide that appearance in the 1950's. We plan to take the room back to this earlier period where the ceiling, posts, beams and wall sheathing were exposed. Mr. Pothier covered the first floor sub-floor and the floor-framing members with a rubber like membrane to protect these features from the elements. This membrane will be removed when the framing is erected. A small structure with screens covers the central opening and allows for ventilation of the cellar. There is a planned opening in the floor under this cover piece where the chimneystack will be placed in the future.

We are also grateful to Steve Chase, who rescued the Morrison House Museum sign from a snow bank when he saw it in distress. The original sign was done by local, talented artist Patricia Verani and in addition to being split in two it was badly in need of refurbishing. Steve volunteered to do the work and our lovely sign is now in tip-top shape.

Penny Webster and Bill Bringham conducted numerous tours of the Morrison house, Clark Blacksmith Shop and the Parmenter Barn. Approximately 400 Londonderry students attended these spring tours. This year we also had a young videographer from the school tape the tour. You may have seen it on the local cable channel.

Old Home Day saw a return of Captain Morrill's Company of Revolutionary re-enactors who camped overnight and gave people a real feeling of what life was like during those times. Additionally, people were invited to observe a blacksmith and Kate Kilgus, The Nutfield Weaver demonstrating their skills.

We thank the citizens and the town government for their continued support and our donors for their generosity. If you think you might be interested in preserving Londonderry's past or leaning a little history, we meet at the Library the 3<sup>rd</sup> Tuesday of the month and please visit our website [www.londonderryhistory.org](http://www.londonderryhistory.org).

Respectfully submitted,

Betsy McKinney, President  
William Bringham, Vice President

David Colglazier, Treasurer  
Sue Joudrey, Secretary

**LONDONDERRY HOUSING AND REDEVELOPMENT AUTHORITY**

In 1968 the citizens of Londonderry authorized the formation of the LHRA and charged it with acquiring and developing a large portion of government surplus land adjacent to what is now the Manchester Boston Regional Airport. The development of this land represented a significant opportunity to increase the industrial tax base and influence the course of development in this part of town. This land, long since re-developed and sold, has contributed millions of dollars of tax revenue to Londonderry. The authority's ongoing mission has been to foster high-value development of underutilized sites in the industrial area south of the airport. Today, the Authority continues to make investments in the area in order to draw more tax-paying commercial enterprises to this part of town.

2011 has been a moderate year for economic development as businesses of all sizes, in all industries recover from the prior years' economic challenges. As stated in previous reports, we still believe strongly in the advantages available to businesses choosing to locate in Londonderry. The airport, located in the heart of our commercial / industrial development zone, will continue to provide significant benefits to a wide range of organizations, as will our proximity to major highways and a diverse workforce in both greater Manchester and in Massachusetts. We are hopeful the recently completed airport access road, linking the Everett Turnpike across the Merrimack River with north Londonderry, as well as several other infrastructure improvements will help stimulate development opportunities in town.

During the past year, the LHRA has continued to play a role in promoting industrial and commercial development around the airport, and in looking for opportunities to put under-utilized commercial or industrial properties to productive use. Activities included research into the current commercial real estate market, funding a public service internship in the town's Planning & Development department, research into current industrial area tax revenue, ongoing interaction with airport management, acquiring an extension for our approved site plan for property on Harvey Road and the continued search for developing the parcels into tax-generating entities, and evaluation of available industrially-zoned or commercially-zoned real estate in the airport area that has development potential.

As economic times continue to improve, we expect a resurgence in development opportunities. In the meantime we plan to continue our open communication with the Town Economic Development team and the Town Council, continue working on a development plan for our parcels on Harvey Road, and continue to assist the town as best we can with the Pettengill Road project.

The Commissioners look forward to continuing this important work in the coming year.

Respectfully submitted:  
Paul Donehue

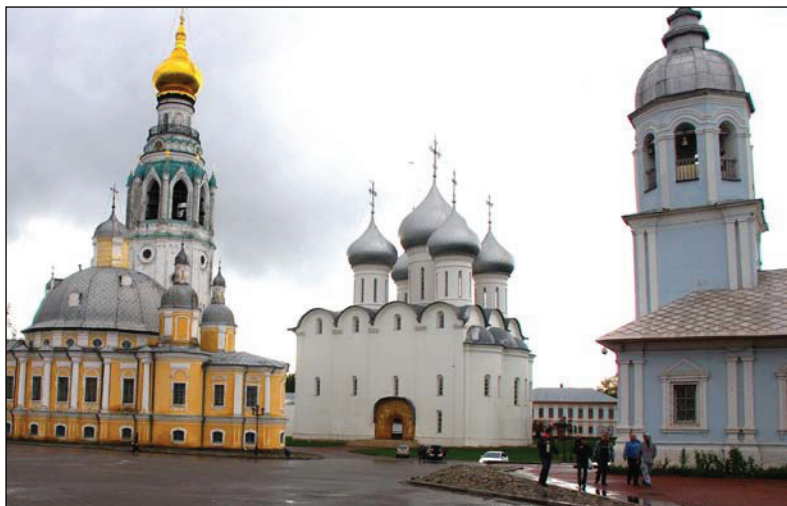
Commissioners:

Paul Donehue (Chairman)  
Robert Lievens

Russell P. Lagueux (Secretary)  
Jason Allen

Robert McDonald (Treasurer),

**LONDONDERRY INTERNATIONAL EXCHANGE COMMITTEE**



Vologda, Russia

The Londonderry International Exchange Committee (LIEC) was formed in 1992 for the purpose of "developing cultural and other ties appropriate to a sister city relationship with the City of Vologda, Russia" as well as "any future established relationships". The resolution between Vologda and Londonderry states that our: "... friendly ties contribute greatly to peace, friendship and mutual understanding".

LIEC is responsible for the coordination and development of programs, communications, and fundraising activities that support an international visit.

Since 1993, we have hosted a girls' basketball team, children's ballet, puppet theater, police delegation, chamber orchestra, opera stars, and the ballroom dance team of "Polina and Igor". With every visit, LIEC strives to organize the best cultural exchange possible for all involved. Every group's visit includes interaction with Londonderry businesses, host families, and local venues.

LIEC relies totally on donations, sponsors, and fund raising efforts. We are grateful to area families, organizations, and businesses who have donated so generously in the past. Anyone interested in becoming a Committee member or sponsor of our exchange visits, or who wishes to be involved in any way, may contact LIEC at Town Hall.

Respectfully submitted,

Julie Liese – Chairman  
John Michels  
Arthur Rugg  
Brianna Nowicki - Honorary Junior member  
Rosemary Dan (Ret/ 8/11)

Helga Kimball  
Reed Page Clark - Vice Chairman  
Deborah Nowicki - Secretary  
Tom Dolan - Town Council Liaison



**MANCHESTER - BOSTON  
REGIONAL AIRPORT AUTHORITY**

The Manchester Airport Authority (MAA) is a seven member volunteer advisory board including two members representing the Town of Londonderry. The members bring an array of business and community knowledge and experience to the airport leadership staff and provide a conduit of airport information between the airport staff and the local communities.

The primary goal of Manchester-Boston Regional Airport is to successfully meet the air transportation needs of the region while striking a balance between the development of the airport and the concerns of the citizens of the adjacent communities.

During the year of 2011, as with previous years, the Manchester-Boston Regional Airport continued to operate in a safe, efficient and fiscally responsible manner. This, while facing a continuation of industry realignment from mergers, restructuring, and reallocation of resources. The airport leadership, with the support of the MAA, has continued the promotion of expanded services from established carriers as well as service by other carriers not presently in the market. Concurrently, effective cost reduction measures ensured expenses remained in line with revenues. Although flight and passenger volumes remained flat year over year, the reduction was consistent with the national average with indicators suggesting operations bottomed during the previous period. While challenges continued, the airport administration has retained a superior financial position. MHT is well positioned to prosper in the face of improving economic conditions. In addition, with a substantial infusion of Federal Funds, the Airport has seen the completion of a new airport access road completed and opened in November. That roadway has substantially improved airport access.

The Airport Director and his associates continue to provide support to the efforts of the Town of Londonderry to develop the Pettengill Road Project and associated area. They are aware that this area is an integral part of the development of the region. The future is discussed in greater detail in the new Airport Master Plan, a guide for the development of the airport over the next decade.

Finally, it is appropriate to acknowledge the substantial support the airport received from its local communities along with our state and federal officials. Manchester-Boston Regional Airport is an important economic asset to the entire State of New Hampshire, creating jobs and increasing opportunities for everyone. It represents thousands of good paying jobs and millions of dollars in payroll, local sales and revenue each year.

Respectfully submitted,  
Don Jorgensen - Secretary - Londonderry Representative  
Warren Jennings - Londonderry Representative  
John Farrell – Town Council Liaison

**PLANNING BOARD**

The events of 2011 presented another year of challenges for the Londonderry Planning Board. In addition to the usual review and approval of site plans and subdivision plans, the Board continued its work on several zoning ordinance amendments, including rezoning of several parcels and impact fee updates. It made progress on implementation of the 2004 Master Plan and the 2009 Northwest Small Area Master Plan.

The next round of master planning has started with the Planning Board forming a Master Plan Steering Committee. This committee is comprised of members from the various boards, committees, commissions, at large citizens and a member from the business community. Planning Board members serving are Leitha Reilly and Mary Wing Soares. The Master Plan Steering Committee meets monthly on the fourth Wednesday of each month. Leitha Reilly is the Chair.

Projects reviewed by the Planning Board:

|                                               |    |
|-----------------------------------------------|----|
| Subdivisions/Lot Line Adjustments             | 8  |
| Site Plans                                    | 10 |
| Conceptual Discussions                        | 10 |
| Conditional Use Permit only                   | 0  |
| Ordinance/Regulation Workshops                | 3  |
| Ordinance/Regulation/Rezoning Public Hearings | 7  |
| Extension Requests Granted                    | 11 |
| Extension Requests Denied                     | 0  |
| Plans signed                                  | 11 |
| Governmental Land Use Requests                | 2  |
| Regional Impact Determinations                | 9  |
| Voluntary Mergers                             | 4  |
| Administrative reviews                        | 12 |
| Woodmont Commons PUD Workshops                | 5  |

From 2010, this represents a 33% increase for subdivision plan/lot line adjustment applications, a 10% decrease for site plan applications, the same number of signed plans and a 15% increase in conceptual discussions (including Woodmont Commons PUD).

**PLANNING BOARD** (Cont'd.)

2011 Site Plans Conditionally Approved:

|                                                 |               |
|-------------------------------------------------|---------------|
|                                                 | square feet   |
| Londonderry Freezer Warehouse                   | 82,000        |
| 124-126 Rockingham Road, LLC (gasoline/retail)  | 3,740         |
| Stonyfield Farm Additions                       | n/a           |
| Shelburne Plastics                              | n/a           |
| RHP Investments, LLC (old South Fire Station)   | change of use |
| Jeffery Young (Route 28, residential to retail) | change of use |

This is a total of 85,740 square feet added to our commercial and industrial properties.

The Board is still making incremental improvements in procedure to the Capital Improvements Plan (CIP) process. With the assistance of Community Development Director Andre Garron, CIP Chairman John Farrell, Assistant Town Manager for Finance and Administration Sue Hickey and with guidance from the Town Council, the Planning Board and CIP Committee, further clarity and ease of use was achieved with the point system and priority level assessment. This produced a good representation and evaluation of all types of municipal projects. The Planning Board adopted the 2013-2018 CIP on October 12, 2011. The final CIP report can be found on the Town's website under Planning Board. This is only a plan for use by the Town Council and the School Board as they see fit. It is required by State statute for municipalities like Londonderry that have either a Growth Management and/or Impact Fee ordinances. Londonderry has both as part of its growth management efforts.

Members of the Planning Board have also actively participated in roles with various task forces charged with implementing portions of the 2004 Master Plan. This year the Town Council created an Open Space Task Force to update current open space policy on which Lynn Wiles and Dana Coons serve.

Even though housing pressures have abated due to the economy, commercial and industrial interests are definitely strong as noted by the increase in conceptual discussions. The Town Council established an Economic Development Task Force in 2009 at the urging of the Planning Board. The need was stressed through the Planning Board's goals for economic development while preserving the rural and agricultural aspects to maintain Londonderry's quality of life. This was accomplished through the promotion of Londonderry by appropriate marketing, enhancing the Town's website, meeting and communicating with local business leaders and future prospects. Also, streamlining the design review and regulatory process without sacrificing its quality is now a reality. The Town web site hosts a site selector web page to aid in searching for parcels, zoning, permitted uses, site report features, utility availability, assessing card

**PLANNING BOARD** (Cont'd.)

information, nearby businesses and a return to the GIS menu. This is a significant aid for those looking for their desired parcels for their development.

Implementation of the 2009 Northwest Small Area Master Plan, which takes a detailed look at the Route 28 area, started with a detailed look at Route 28 in the immediate vicinity of Exit 5 (I-93). Specific parcels were removed from the Route 28 Performance Overlay District, and a Mixed Use Commercial Sub District Ordinance was recommended to the Town Council, which was adopted in June 2010. This ordinance allows, in the place of the underlying C-II zoning, a mixed use or alternative zoning district, which is designed to create a New England village style development. We have had a conceptual discussion with Londonderry Land Development, LLC (Coastal Partners) and McDonald's concerning development here.

Respectfully submitted,

Arthur E. Rugg, Chair

Mary Wing Soares, Vice Chair

Chuck Tilgner, Secretary (Res. 7/11)

Lynn Wiles, Secretary

Laura El-Azem , Assistant Secretary

Chris Davies

Dana Coons

John Farrell, Town Council Ex-Officio

George Laferriere, Town Manager Ex-Officio and School Board Member

Rick Brideau, Administrative Official Ex-Officio

Scott Benson, Alternate Member

Leitha Reilly, Alternate Member

**Staff:**

Andre Garron, AICP, Director of Community Development

Tim Thompson, AICP, Town Planner (Res. 6/11)

Cynthia May, ALSA, Town Planner

John Vogl, GIS Manager/Planner

Janusz Czyzowski, PE, Director of Public Works and Engineering

John Trottier, PE, Asst. Director of Public Works and Engineering

Cathy Dirs, Community Development Secretary (Res. 1/11)

Jaye Trottier & Libby Canuel, Secretaries

Tom Freda, Town Council Liaison

## **RECREATION COMMISSION**



The Recreation Commission meets on the second Monday of each month at 7:30 PM in the Sunnycrest Room at Town Hall. All Town residents are invited to attend and voice concerns or present ideas to help improve recreation in Londonderry. Residents are reminded that up to date information can be obtained by calling the ***RECREATION HOTLINE, 437-2675***, or by visiting the Town website [www.londonderrynh.org](http://www.londonderrynh.org) and linking to the Recreation Department.

Adult programs currently offered to Town residents are men's, fall 1 pitch, women's and co-ed softball, adult and co-ed volleyball, men's and women's basketball, and dodge ball. Programs available to the Town's youth are: basketball, lacrosse, softball, baseball, football, cheerleading, soccer, tennis, wrestling and skiing.

Also available is the Summer Playground Program, which operates during the students' summer vacation. It is hoped that Town residents avail themselves of the Nelson Road Field Complex, which includes four (2 illuminated) tennis courts, two illuminated basketball courts, a toddler playground, softball field, and a skate board park.

While the youth organizations continue work to improve their facilities, the Men's Softball League has made some wonderful improvements to our Nelson Road Softball Field. The League has built a much needed retaining wall and continues to work to improve the field. LYSA, and Londonderry United Soccer and LAFA continue to invest much time, effort and monies to improve their facilities. We are very fortunate that the leadership of all of Town's youth groups continue their efforts for the benefit of our children.

One future area of concern is the field lightening for the Nelson Road Softball Field. In due time, the current lights will have to be replaced with better and more efficient fixtures. There is also need for another 90 foot baseball diamond, and that need can be well met if we are able to illuminate one of the Town's present fields. It also is hoped that the operating budget be adequately funded to sufficiently maintain our present facilities.

The Commission would like to thank the Londonderry School District for the use of their facilities for all of our indoor activities, and to the SAU Field Maintenance crew and Town Highway Department for all their help and guidance. Also the Commission would like to thank the Town Council for their continued support, advice and encouragement. The Commission extends thanks to the countless number of people who constantly give of themselves for both the adult and youth recreation and sports activities. Year in and year out, these people show us that the spirit of volunteerism is alive and thriving in Londonderry.

Respectfully submitted,

Mike Boyle  
Ron Campo  
Gary Fisher-Vice Chairman/Alt.

Patti McCabe  
Bill Manning-Chairman  
Ben Parker-Alternate

Joe Green-Council Liaison  
Kevin Foley-Sec./Teas.  
Art Psaledas, Director

### **SOLID WASTE AND ENVIRONMENT COMMITTEE**

The Solid Waste Advisory Committee consists of ordinary citizens like you who want to make a difference in their community. At \$1.9 million, solid waste is the 4<sup>th</sup> largest line item in the Town budget. The Committee assists the Environmental Services Division of the Public Works Department in managing Londonderry's solid waste. By establishing many user-friendly programs over the years, we have helped residents minimize our waste, reduce our tax burden, and protect and beautify our local environment.

**For information on municipal waste and recycling programs and *Beautify Londonderry*, visit the Committee's webpage at [londonderrynh.org](http://londonderrynh.org).**

Our main accomplishments in 2011 were:

- Expanding the recycling of plastics to include almost all rigid plastic, including items numbered 1 through 7. We thank our contractor, Allied Waste, for enabling this opportunity.
- Providing advice and promoting the reconstruction of the Drop-Off Center, which re-opened in May.
- Launching a "Going Green in Londonderry" column to educate the public on solid waste issues, with thanks to the *Londonderry Times* and principal contributor Gail Moretti.
- Forming a subcommittee on litter. Building on citizen interest, we secured Town Council approval and formed an official group called the Anti-Litter Advisory Committee. This group has already embarked on several projects, including the fall installation of No Litter signs at two locations known for their accumulation of roadside waste.
- Concluding the 2<sup>nd</sup> year of our all volunteer Beautify Londonderry program. We achieved substantial increases in participation rates and the number of cleanup projects completed. We also formalized this group as an official subcommittee this year, and will be expanding their membership for 2012.
- Revising our charter to align it with our current actual responsibilities, and changing our name beginning in 2012 to: the Solid Waste and Environment Committee. These 2 changes more accurately fit our current and future scope. In so doing, it will help us to focus on our diverse mission, and also make that mission clear to the public.

We want to thank Allied Waste for offering two annual \$500 scholarships to our graduating seniors. We are also grateful to Trimmers Landscaping and Shady Hill Greenhouse and Nursery for maintaining 3 of our Welcome to Londonderry sign sites, and welcome new contributors Independence Lawn and Blackburn Outdoor Services, who are landscaping the other two sites.

**SOLID WASTE AND ENVIRONMENT COMMITTEE** (Cont'd.)

Plans for the coming year include the following:

- Identify additional ways to reduce municipal waste and increase our diversion rate
- Increase the size of our Gotbooks recycling container at Town Hall
- Develop a process for municipal recycling of small propane tanks for residents
- Prepare solid waste community videos that capture changes to our curbside recycling program, Drop-Off Center and Household Hazardous Waste Day
- Assist the Beautify Londonderry, and Anti-Litter Advisory subcommittees in their work
- Help the school district find additional ways to increase their recycling rate
- Begin research and planning for any significant changes to the next solid waste and recycling contracts, which begin July 2014

The Committee congratulates Joel Sadler, Kerri Stanley and Maureen Pauwels, our original three Beautify Londonderry volunteers, who were selected as Volunteers of the Year by the Town Council for giving their time to the first all-volunteer Beautify Londonderry effort. We thank retiring Captain Steve Tatham from the Police Department for his support regarding safety issues for the Beautify Londonderry program over the years. Thanks to Bob Kerry, the town's new environmental engineer in 2011, who has been a great support to both the DPW and the Committee. Lastly, we want to say good bye to John Wissler, who has just retired from the Committee. John was a key contributor to Beautify Londonderry, the sponsoring of the Londonderry Welcome signs, and the evolution of the anti-litter subcommittee, and we will miss him.

Anyone interested in our activities or projects is welcome to attend our meetings on the 2<sup>nd</sup> Thursday of the month, from 7:00 to 8:30 PM, in the Sunnycrest conference room at Town Hall.

Respectfully submitted,

Staff:

Paul Margolin, Chair  
Duane Himes  
Gary Stewart  
John Wissler (Res. 12/11)  
David Kelly (Ret'd. 12/11)  
Gail Moretti  
Marty Srugis  
Neil Jackson-Smith

Robert Kerry, DPW Environmental Engineer  
Donna Limoli, DPW Administrative Asst



**SOUTHERN NEW HAMPSHIRE PLANNING COMMISSION**

The Southern New Hampshire Planning Commission has a wide range of services and resources available to help dues-paying members deal with a variety of municipal issues. Technical assistance is provided by a professional staff whose expertise is, when necessary, supplemented by consultants selected for their specialized skills or services. Each year, with the approval of appointed representatives, the Commission's staff designs and carries out programs of area-wide significance mandated by New Hampshire and federal laws or regulations, as well as local projects which pertain more exclusively to a specific community.

Technical assistance is provided in a professional and timely manner by staff at the request of your Planning Board and/or Board of Selectmen. The Commission conducts planning studies and carries out projects of common interest and benefit to all member communities; keeps municipal officials apprised of changes in planning and land use regulations; and in conjunction with the New Hampshire Municipal Association, offers training workshops for Planning and Zoning Board members on an annual basis.

**Services performed for the Town of Londonderry during the year are as follows:**

- 1) Hosted a Legislative Open House in Concord for Londonderry and other legislators on February 10, 2011;
- 2) Worked with the Community Development Office to expand the town's build-out studies and maps displaying the future growth and development of the community given current zoning regulations and various infrastructure scenarios;
- 3) Updated Town's Hazard Mitigation Plan;
- 4) Provided planning support services when requested by the town;
- 5) Conducted a Broadband Survey of the Community Anchor Institutions within the Town as part of the New Hampshire Broadband Mapping Program to help identify un-served and under-served areas within the town;
- 6) Participated in updating the Rockingham Comprehensive Economic Development Strategy for Rockingham County, which was attended by Londonderry officials;
- 7) Completed for the first time an Economic Development Plan for the region which included the development of an economic assets profile, SWOT analysis and target industry analysis for the Town of Londonderry;
- 8) Prepared at approval of Community Development Department and Master Plan Committee an Orton Foundation Grant (which was not funded) to provide innovative and expanded public participation in the development of a new vision statement for the community. This grant however resulted in the production of a video about the growth of Londonderry.
- 9) Conducted traffic counts at forty-eight (48) locations in the Town of Londonderry and forwarded the data to the Planning Director and Economic Development Department;
- 10) Completed the Pettengill Road Transportation/Land Use Study;



**SOUTHERN NEW HAMPSHIRE PLANNING COMMISSION** (Cont'd.)

- 11) Represented the interests of the Town on the Region 9 Regional Coordination Council for the Statewide Coordination of Community Transportation Services Project;
- 12) Represented the Town on the CART Board of Directors and Executive Committee;
- 13) Attended a NH DOT TIS scoping session for a proposed mixed-use development on NH 28;
- 14) Submitted letter of support and testified for state and federal support for the Pettengill Rd. Project;
- 15) Provided assistance to the Town regarding planning for the proposed Woodmont Commons Planned Unit Development and the process for review of the project as a development of regional impact;
- 16) Continued to provide brownfields program assistance to all municipalities in the region to fund environmental assessment studies and to encourage the clean up and redevelopment of contaminated sites, including facilitating several Brownfields Advisory Committee meetings which were attended by Londonderry officials;
- 17) Hosted four joint Planners Roundtable and Natural Resources Advisory Committee meetings for Planning Board and Conservation Commission members focusing on a variety of topics including: sustainability of Farmers Markets, regional farmers market coordination, Manchester Greenway Project, the Piscataquog Watershed Land Conservation Plan, white nose bat syndrome, PLAN NH sustainability planning, and the proposed Woodmont Commons development of regional impact;
- 18) Completed the 2010 Regional Comprehensive Master Plan Update, including public input survey and public outreach within the Londonderry community;
- 19) Provided continued assistance and guidance regarding the NH Workforce Housing Law;
- 20) Continued to work with Emergency Management Directors from all the municipalities in the region to develop a region-wide Community Preparedness Program;
- 21) Compiled building permit and certificate of occupancy permit records to record dwelling unit totals in all communities and prepared summary report;
- 22) Facilitated Regional Trails Coordinating Council meetings attended by the Londonderry Trailway representatives;
- 23) Provided technical assistance and general participation to the Londonderry Trailways;
- 24) Provided technical assistance to CART for the fixed route Sun Shuttle service.

Londonderry's Representatives to the Commission

Sharon M. Carson

Arthur Rugg

Donald Moskowitz

Deborah Lievens- Alt.

Deborah Paul- Alt.

Leitha Reilly- Alt.

Martin Srugis- Alt.

**Executive Committee Member:** Donald Moskowitz



## **TOWN COUNCIL**

The Town Council continues to work on behalf of all citizens providing policy direction and leadership to staff in order to continue delivery of town services in this challenging economic environment. We believe that the economy will continue to improve over an extended period of time, but at a very slow pace. These economic conditions provide great challenges as demands for services have not declined, thus requiring the Town to do more with less.

The Council continues to take a long-term view of the Town's development and how enhancing economic development opportunities can assist with stabilizing everyone's property tax obligations. During the past year, the Council has interacted with staff and the Planning Board to create an atmosphere to welcome business and industry to Londonderry. We continue to review and approve zoning changes which result in an expansion of the Town's non-residential tax base, but ever mindful of the need to preserve Londonderry's aesthetics and quality of life.

During the past year we achieved our goal of maintaining a flat tax rate in 2011. Our continuing budget goal is to keep the tax rate as manageable as possible without making decisions which may adversely impact the long-term financial condition of the Town. For this reason, we ask that as many residents as possible participate in the annual budget process which provides great detail into which services the Towns offer and the cost of those services.

The largest expense in the Town budget is for labor and benefits to hire, train and retain qualified employees to deliver town services. We would like to thank our employees who are very aware of current economic conditions, and negotiated very fair collective bargaining agreements which will be presented to the voters at the March, 2012 Town Meeting. All three units agreed to a cost of living freeze for the fiscal year beginning in July, 2012.

The Council also continues to review all positions when vacated to identify options to provide services in a more economical manner. The Town has eliminated a number of full-time positions and reduced others from full-time to part-time, all during an era where demand for municipal services has been constant or is increasing.

Other significant Council action in 2011 includes:

- 1) Three year tax assessment agreement with Granite Ridge Energy, the Town's largest taxpayer, which will provide revenue predictability and a higher assessment for each year of the agreement.
- 2) Extension of the agreement with the City of Manchester to provide law enforcement services at Manchester-Boston Regional Airport.
- 3) Approved contracts to greatly expand the Drop-Off Center, located off West Road.

**TOWN COUNCIL (Cont'd.)**

- 4) Continuing review of street names to insure prompt delivery of public safety emergency services.
- 5) Monthly updates from staff on economic development initiatives and continuous efforts to expand the non-residential tax base.

We urged all residents to actively participate in the review process of Woodmont Commons currently being studied by the Planning Board; although the proposal does present some interesting opportunities, it is our responsibility to stay engaged and weigh the positive and negative outcomes associated with the plan.

Thanks to all of our elected and appointed officials, volunteers and town employees who work tirelessly each day for the benefit of our community.

Respectfully submitted,

Sean O'Keefe, Chairman

Joseph V. Green, Vice-Chairairman

Tom Dolan

John Farrell

Tom Freda



### **TRAFFIC SAFETY COMMITTEE**

The Traffic Safety Committee's charter is to address the problems of the Town citizenry when submitted to the Committee. The Committee uses Regulation 94-1, which was adopted by Town Meeting 1995 as a guide to uniform enforcement. This regulation employs the standards of the US Department of Transportation Federal highways Administration (*MUTCD Manual on Uniform Traffic Control Devices for Streets and Highways*) (as amended), the New Hampshire Department of Transportation Publication, "Traffic Control Standards, Statutes and Policies" (as amended) and New Hampshire's RSA 259:125. The Town's inventory of standard devices is installed under this Regulation.

The number of neighborhood speeding complaints continues to decrease in 2011. This continued decrease of complaints, appears to be a combination of reducing the speed limits to 30 MPH on local non-collector roads, and the saturation patrols of the Londonderry Police Department. The Committee continued to address problems that the citizen's bring before us. Examples would be road signage additions, parking, and traffic flow problems.

The Traffic Safety Committee also participated in pedestrian and bicycle safety awareness programs with the Londonderry School District and Londonderry Police Department.

Copies of the meeting minutes of the past year are available for information and viewing on the town website and in the Town Clerk's Office. This past year's goals will overlap into 2012 as the Town continues to experience growth. Meetings of the Committee are held quarterly, the first Monday of the month, with the exception of the January and July meetings. The January meeting will be held on January 9th at 6:00 PM and the July meeting will be held on the 16<sup>th</sup> of the month at 6:00PM. The location of these meetings will be shown on the video display in the lobby of the Town Hall and on the Town website.

Finally, the Committee gratefully acknowledges the support and professional assistance provided by the Town Council, Town Council Executive Assistant, Police Department Executive Secretary, Police and Fire Chiefs, Town Planner and Town Manager. In addition, the Committee would like to thank the Highway Department personnel for the effort they put forth during the year to assist this committee in meeting its responsibilities to the Town of Londonderry.

Respectfully submitted,

Robert A. Ramsay - Chairman  
William Hart - Chief of Police  
Janusz Czyzowski - P.W. Dir.

Dave Caron - Town Manager  
Suzanne Hebert - Secretary  
Sean O'Keefe - Council Liaison

Kevin MacCaffrie - Fire Chief  
Nate Greenberg - School Supt.

**TRUSTEES OF TRUST FUNDS**

The State of New Hampshire's Revised Statutes Annotated (RSA) 31:22-a requires that the Town of Londonderry have elected Trustees of Trust Funds to oversee the receipt, investment, and disbursement of funds which have been allocated by the Town, or which have been paid to or donated to the Town and are held in Trust.

As of June 30, 2011, the Grand Total of funds being held in Trust was \$2,220,737.87. Of this, \$1,477,214.29 was Expendable Funds, deposited with Citizens bank. \$743,523.58 was in Non-Expendable Funds deposited with the US Trust Company, an affiliate of the Bank of America. Expendable funds include, for example, funds approved by Town Meeting for such purposes as future purchases of ambulances, highway heavy equipment, school capital projects and reclamation. Non-expendable Funds include, for example, donations, gifts, scholarships and money for perpetual care of Town cemeteries.

| Fund Type      | FY-2006     | FY-2007     | FY-2008     | FY-2009     | FY-2010     | <b>FY-2011</b>     |
|----------------|-------------|-------------|-------------|-------------|-------------|--------------------|
| Expendable     | \$ 911,761  | \$1,484,812 | \$1,213,767 | \$1,416,831 | \$1,651,238 | \$1,477,214        |
| Non-Expendable | \$ 598,187  | \$ 654,988  | \$ 645,174  | \$ 564,791  | \$ 611,883  | \$ 743,524         |
| Total          | \$1,509,948 | \$2,139,800 | \$1,858,941 | \$1,981,622 | \$2,263,121 | <b>\$2,220,738</b> |

In addition, Trustees are responsible for administration and maintenance of Town's cemeteries. Burial plots in all cemeteries, except the new Pillsbury Cemetery on Hovey Road, are either being used for deceased or have been sold for future use. Pillsbury Phase I consists of 2.8 acres with a total of 142 burial plots. The remaining inventories of available plots for sale are 36 double burial plots and 4 single burial plots. A single burial plot in this cemetery has a price of \$500 and a double burial plot has a price of \$800. Sales are only made to residents of the Town of Londonderry.

Pillsbury Cemetery Phase II expansion, which was completed in 2010 remains closed to plot sales at this time. Once the existing Phase I inventory has been depleted or nearly depleted, we will be opening Phase II incrementally for plot sales. Londonderry's oldest cemetery is Pinkerton Cemetery, also located on Hovey Road, and dates from the 1700s. Other than the two cemeteries already mentioned the remaining cemeteries are: Glenwood Cemetery on Mammoth Road, Pleasantview on Mammoth Road, Kendall Cemetery on Kendall Pond Road, Sunnyside on Litchfield Road, Towne Cemetery on John Street, and Valley Cemetery on Pillsbury Road.

We continue the project of recording burial plot numbers, names, dates of birth, dates of death, relationships of family members, and military veteran status of burial plots in our Town Cemeteries.

Respectfully Submitted -  
Bob Saur

Staff: Stephen Cotton  
Elizabeth Durkin

Don Moskowitz

### **ZONING BOARD OF ADJUSTMENT**

The Zoning Board of Adjustment meets at the Town Office complex on the third Wednesday of each month in the Moose Hill Council Chambers, 268B Mammoth Road. In the event that presentations go beyond the 10 PM curfew, the remaining agenda items will be heard the next available meeting. Applications for hearings must be completed by the applicant/owner of said property along with Zoning Officer/Building Inspector and submitted to the Zoning Board of Adjustment (ZBA) Secretary by 4:30 PM on the scheduled deadline date. All residents are encouraged to attend the monthly meeting and deliberations.

The ZBA is required by RSA 31:66 and is mandatory whenever a town or city enacts a Zoning Ordinance. The Town Council is given the authority to make appointments to the ZBA and a new member is usually appointed for a three year term. State enabling statutes (RSA 31:72) give the ZBA the authority to act in four separate and distinctive categories:

1. **Relief from Administrative Decision** – An appeal contending an error in any order, requirement, decision, or determination made by an administrative official in the enforcement of any zoning ordinance adopted pursuant to RSA 674:16.
2. **Special Exception** (Must be specified in Zoning Ordinance) – A request for specific, permitted land uses that can be granted when the particular terms and conditions associated in the ordinance are met. Typically, Special Exceptions are sought for Home Occupations when a resident wishes to have a home based business in a residential zone.
3. **Equitable Waiver of Dimensional Requirements** – RSA 674-33:a authorizes the ZBA to grant an equitable waiver from dimensional requirements to a property owner without the need of meeting the five conditions for a variance when a violation of a physical layout or dimensional requirement is discovered. The waiver can be granted only upon the determination of specific factors and only permits waivers only from physical layout, mathematical and dimensional requirements and not from use restrictions.
4. **Variances** – Under RSA 674;33, the ZBA has the power to:
  - a) Hear and decide appeals if it is alleged there is error in any order, requirement, decision, or determination made by an administrative official in the enforcement of any zoning ordinance adopted pursuant to RSA 674;16; and
  - b) Authorize, upon appeal in specific cases, a variance from the terms of the zoning ordinance if:
    - 1) The variance will not be contrary to the public interest;
    - 2) The spirit of the ordinance is observed;
    - 3) Substantial justice is done;
    - 4) The values of surrounding properties are not diminished, and
    - 5) Literal enforcement of the provisions of the ordinance would result in an unnecessary hardship.

**ZONING BOARD OF ADJUSTMENT** (Cont'd.)

- (A) For purposes of this subparagraph, “unnecessary hardship” means that, owing to special conditions of the property that distinguish it from other properties in the area:
  - i. No fair and substantial relationship exists between the general public purposes of the ordinance provision and the specific application of that provision to the property; and
  - ii. The proposed use is a reasonable one.
- (B.) If the criteria in subparagraph (A) are not established, and unnecessary hardship will be deemed to exist if, and only if, owing to special conditions of the property that distinguish it from other properties in the area, the property cannot be reasonably used in strict conformance with the ordinance, and a variance is therefore necessary to enable a reasonable use of it.

The definition of “unnecessary hardship” set forth in subparagraph 5) shall apply whether the provision of the ordinance from which a variance is sought is a restriction on use, a dimensional or other limitation on a permitted use, or any other requirement of the ordinance.

The Board views each case based upon its individual merits. While they recognize each property may have similarities to those surrounding it, their focus is on the unique characteristics of each property in question. The Board’s decisions reflect this since they typically include restrictions to a granted request and explanations to those denied; this is aimed at ensuring their specific intent and avoiding future possible violations of the zoning ordinance concerning that case. Interested parties who feel a rehearing is in order after a case is decided may appeal that decision within 30 calendar days starting from the date of the decision. Of the 20 cases brought before the Zoning Board this year, 15 were granted, four were denied and one was withdrawn. Two of the denials were appealed, one of which was granted a rehearing which resulted in the approval of the variance request.

Respectfully submitted,  
Matthew Neuman, Chair  
Jim Smith, Vice Chair  
Neil Dunn, Voting Member and Clerk  
Larry O’Sullivan, Voting Member  
Vicki Keenan, Voting Member

Mike Gallagher, Alternate Member  
Jay Hooley, Alternate Member  
Joe Green, Town Council Liaison  
Jaye A. Trottier, Secretary





## Londonderry Talent Bank Form

Town Manager's Office, Town Hall, 268B Mammoth Road, Londonderry, NH 03053

Date \_\_\_\_\_  
Name \_\_\_\_\_  
Address \_\_\_\_\_  
\_\_\_\_\_  
Home Telephone \_\_\_\_\_  
Business Telephone \_\_\_\_\_  
E-Mail Address \_\_\_\_\_

The Londonderry Talent Bank is a means of identifying residents who are interested in serving the community on a Town committee, board or commission.

There are currently fifteen committees, boards or commission appointed with terms ranging from one to five years.

Please check the committee you are interested in. If you are interested in more than one, rank your interests. Return the form to the above address or you may fax it to 603-432-1128 or email it to [mlapietro@londonderrynh.org](mailto:mlapietro@londonderrynh.org).

### Committees/Commissions/Boards

- ☐ Conservation Commission
- ☐ Elder Affairs Committee
- ☐ Environmental Baseline Study Committee
- ☐ Heritage Commission
- ☐ Housing & Redevelopment Authority
- ☐ International Exchange Committee
- ☐ Londonderry Arts Council
- ☐ Manchester Airport Authority
- ☐ Planning Board
- ☐ Recreation Commission
- ☐ Solid Waste Advisory Committee
- ☐ Traffic Safety Committee
- ☐ Zoning Board of Adjustment

### Terms

- Alternate Position – 3 years
- Alternate Member – 3 years
- Ad Hoc Position
- Alternate Position – 3 years
- 5 Year Term
- Full Member – 3 years
- Ad Hoc Position
- Appointed Position
- Alternate Position – 3 years
- Alternate Position – 1 year
- Alternate Position – 1 year
- Appointed Position
- Alternate Position – 3 year





## Londonderry Talent Bank Form

Town Manager's Office, Town Hall, 268B Mammoth Road, Londonderry, NH 03053

### Time available

Many of the committees/boards/commissions meet at least once a month and may meet more often prior to Town Meeting. Please circle below the time you have available for meetings and indicate any limitations you have on your time commitment:

**One meeting per month**

**Two meetings per month**

**Three meetings per month**

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### Interest/Education

Please detail your areas of special interest and/or education:

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### Employer/Position

Because of conflict of interest problems with certain positions, please list your current employer and your position with that employer:

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### Skills/Expertise

Please indicate any special skills or expertise that you would consider volunteering to the Town:

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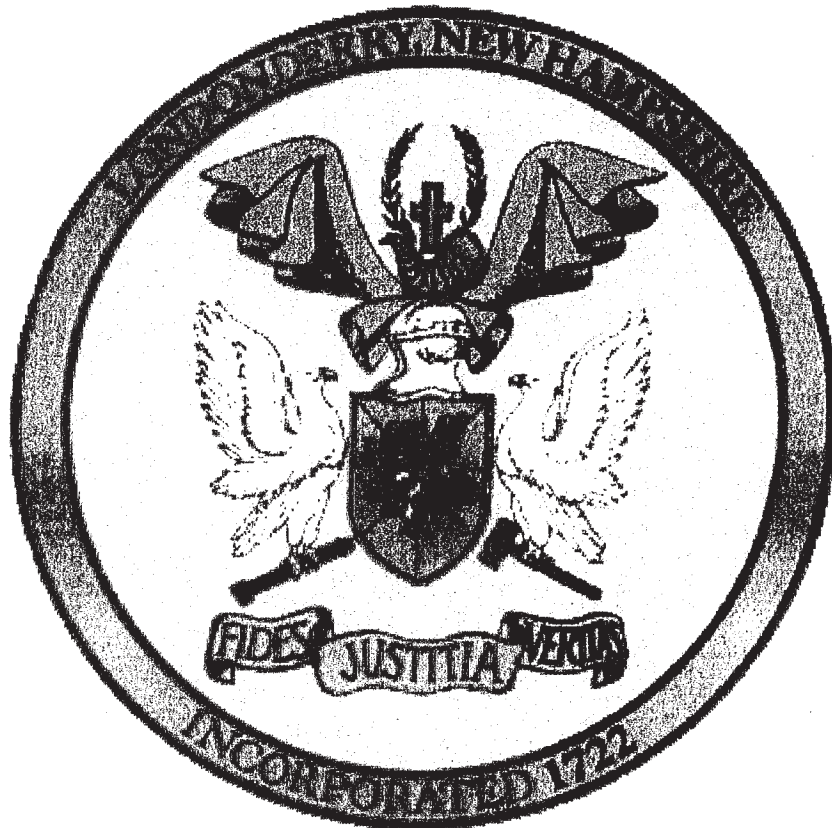
***Town of Londonderry***  
***2011 Annual Report***

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**APPENDIX “A”**  
**FINANCIAL SECTION**

***TOWN OF  
LONDONDERRY, NEW HAMPSHIRE***



***COMPREHENSIVE  
ANNUAL FINANCIAL REPORT***

For the Fiscal Year Ended  
June 30, 2011

**TOWN OF LONDONDERRY, NEW HAMPSHIRE**

**Comprehensive Annual Financial Report**

**For the Year Ended June 30, 2011**



**Prepared by:  
The Finance and Administration Department**

**Susan A. Hickey  
Assistant Town Manager  
for Finance and Administration**

Town of Londonderry, New Hampshire  
Comprehensive Annual Financial Report  
For the Fiscal Year Ended June 30, 2011

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***2011 Annual Report***

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## **INTRODUCTORY SECTION**



***Town of Londonderry***  
***268 B Mammoth Road***  
***Londonderry, NH 03053***  
***(603) 432-1100***

October 10, 2011

To the Citizens and Members of the Town Council:

The Comprehensive Annual Financial Report (CAFR) of the Town of Londonderry for the fiscal year ended June 30, 2011, is hereby submitted. Responsibility for both the accuracy of the data, and the completeness and fairness of the presentation, including all disclosures, rest with the Town. To the best of our knowledge and belief, the following data, including the financial statements, supporting schedules and statistical tables, is accurate in all material respects and is reported in a manner designed to present fairly the financial position and results of operations of the various funds of the Town. We also believe that the Town's existing internal control systems are adequate. All disclosures necessary to enable the reader to gain an understanding of the Town's financial activities have been included.

The Town management's narrative on the financial activities of the Town for the fiscal year ended June 30, 2011, is in the Management's Discussion and Analysis (MD&A) section of this report, immediately following the Report of Independent Auditors. The letter of transmittal is written to complement the MD&A and the financial statements, and should be read from that perspective and in conjunction with all other sections of the CAFR.

The Comprehensive Annual Financial Report is presented in three sections: introductory, financial and statistical. The introductory section includes this transmittal letter, the Town's organizational chart and a list of principal officials. The financial section includes the basic financial statements and schedules, as well as the auditor's report on the financial statements and schedules. The statistical section includes selected financial and demographic information, generally presented on a multi-year basis.

This report includes all funds of the Town. The Town provides a full range of services including police and fire protection, public works operations, planning,

zoning and code enforcement, health and welfare, library and recreation. The Town has a sewer utility and accounts for it as a special revenue fund. This report does not include the funds of the Londonderry School District or Rockingham County. These governmental units are independent of the Town and do not meet the criteria for inclusion in this CAFR.

#### Independent Audit

State statutes require an annual audit by independent public accountants. The Town's accounting firm is Melanson, Heath and Company, PC. In addition to meeting the requirements set forth in state statutes, the audit was also designed to meet any requirements of the Federal Single Audit Act amendments of 1996 and the US Office of Management Budget Circular A-133. The financial statements, combining and individual fund statements, and schedules are included in the financial section of this report.

### **PROFILE OF THE GOVERNMENT**

**Geography.** The Town of Londonderry is located in Rockingham County in southern New Hampshire, approximately 40 minutes northwest of Boston via Route 93, and is situated between Salem and Derry, New Hampshire's two largest towns. The Town has a population of 24,129 (according to the 2010 Census) and occupies 42.12 square miles of land.

Londonderry was incorporated in 1722 and since 1996 has operated under a charter with a Council-Manager-Budgetary Town Meeting form of local government.

Londonderry has a diverse character, combining residential, commercial, industrial and recreational activities. Over the past decade, the Town has experienced significant tax base growth with an increasing amount of the growth occurring in commercial and industrial property. This is due to Londonderry's proximity to two of New Hampshire's major north/south highways, as well as the presence of Manchester-Boston Regional Airport (MHT) within the community. MHT offers direct flights to many major cities around the nation.

**Governing Boards.** The Town Council consists of five members elected to staggered three-year terms. The Council acts as the legislative body of the Town (except for the adoption of the annual budget) and appoints a Town Manager to serve an indefinite term as the Town's chief executive. A Budgetary Town Meeting approves long-term debt, in addition to the annual budget. The funds approved at the Budgetary Town Meeting include General Fund Operations, Special Revenue Funds, and Capital Project Funds.

**Services.** The Town provides a full-range of services to residents including waste water treatment; refuse collection and disposal; highway construction and

maintenance, including snow plowing; storm sewer system and related infrastructure maintenance and construction; police and fire protective services; library and recreational facilities and services; human services; and planning, economic and community development, and code enforcement services.

**Administration.** Administrative functions of the Town are carried out by the Town Manager. The Town Manager is responsible for the administrative and financial affairs of the Town by overseeing the day-to-day operations, and implementing policies established by the Town Council. The Town Manager is responsible for appointing the heads of the various departments, for negotiating with the various bargaining units of the Town and making recommendation to the Town Council on various issues.

**Fiscal Year and Budget.** The Town's fiscal year begins on July 1<sup>st</sup> of each year and ends the following June 30<sup>th</sup>. The Town's budget process commences in the fall of each year with the Capital Improvements Program budget. All capital spending of \$300,000 or more with useful lives of 3 years or longer is included in this budget. The Capital Improvement Committee reviews all projects and determines the priority based on defined parameters. The plan is submitted to the Planning Board for approval. The approved plan is then presented to the Town Council. Based on the Town administrative financing policy, items are identified for length of bonding or other type of financing by the Town Council.

Items identified for the annual operating budget are included in the Town Manager's recommended annual budget. Departments are responsible for submitting their annual budget requests to the Town Manager. After reviews with the departments, the Town Manager makes any final adjustments to his recommended budget. The Department Heads and Town Manager's recommended budget is presented to the Town Council beginning in November of each year.

The Town Council may adjust the Manager's recommended annual budget by majority vote. The Council is required to hold two public hearings on the budget, and all budget adjustments and petition warrant articles are presented to the public at the Deliberative Session in February. The budget is then presented for voting by the taxpayers at the annual town meeting in March. The legal spending limit is at the department level, as voted by town meeting.

## **INFORMATION USEFUL IN ASSESSING THE GOVERNMENT'S ECONOMIC CONDITION**

### **Local Economy**

Local economic conditions are favorable when compared to other regions. The 2011 unemployment rate for Londonderry is 6.0%, which is well below the overall 2011 U.S. unemployment rate of 9.2%.

Londonderry is one of the fastest growing communities in the state and southern NH. With I-93 running along the eastern segment, Rt. 128 through the middle, Rt. 28 the northern segment and Rt. 102 the southern segment, Londonderry has ample access to the major highway systems. With construction nearing completion on the Airport Access Road, Londonderry will enjoy direct access to the Everett Turnpike/Route 3 by 2013.

As the Town was not unaffected by the current recession, due to its fiscal policies and land use/economic development planning efforts, the Town remains well positioned to maintain its strong financial position and capitalize on future economic growth. One business expansion was approved and under construction, the Freezer Warehouse Addition (82,000 square feet). Recently, after the conclusion of the fiscal year, ground was broken on a 120,000 square foot Class AAA office building, an indication that the local economy and development activity are beginning to return to pre-recessionary levels.

This activity joins a number of major business expansions/new construction in Londonderry which occurred over the past few years, including:

- Stonyfield Yogurt (Expanded)
- Insight Technology (Expanded)
- Freezer Warehouse (Expanded)
- Bosch (Formerly Buderus) (Expanded)
- Falling Water Office Park (New)
- Captain Shoppes Strip Mall (New)
- Penske Truck Rental (New)
- Alamo Fireworks (New)

The significance of having existing businesses within Londonderry expand in town means that these businesses are pleased with the service, location and workforce that Londonderry and the region provides. The Town's Community Development Department, along with the dedicated service of the individuals from the various land use and development boards, continues to promote economic development to make Londonderry an even better place to live and do business. "Business is good. Life is Better!" in Londonderry.



## Long-Term Financial Planning

The Town continues to revise its budget review process to insure the efficient use of government resources, the application of non-recurring revenues for one-time capital items, and the development of revenue estimates consistent with anticipated performance levels in light of current economic conditions and operational policies. These and other financial policies are summarized in a comprehensive Financial Management Policy adopted by the Town Council.

The Town has completed a Revenue Study to determine appropriate levels for its fee-for-service programs, including Emergency Medical Services; Building Inspection Programs; Wastewater Facilities; and other revenue programs. The revised program reflects actual costs and market rates for its services, thereby further solidifying the Town's financial position.

In FY03, the adequacy of its Fire, Ambulance and Highway Equipment Capital Reserve Programs were reviewed and adjusted to insure that sufficient funds will be available in the future to purchase equipment at appropriate intervals, without reliance upon long-term bonding mechanisms. In FY2010, Town voters appropriated \$225,000 for the purchase of public safety/highway equipment or contributions to Capital Reserve Funds, and increased that investment to \$325,000 in FY2011 and FY2012.

In FY04, the Town Council and Town Meeting established an Expendable Maintenance Trust Fund for Buildings and Grounds. This program is designed to systematically plan for the repair and improvements of town facilities over a multi-year period, resulting in safe, efficient town facilities funded by a constant level of taxpayer investment. Town meeting continues to support this initiative with an annual appropriation of \$200,000.

The Town's Community Development Department is leading efforts to plan for the development of an industrial area south of Manchester Airport, and a multi-use area located between NH Rte. 28 and I-93 (Jack's Bridge Development). The Department is planning infrastructure improvements to the area adjacent to the Airport, and is actively working with a private developer to promote development of the Jack's Bridge Development area. This development benefits from a 330,000 square foot anchor tenant, Harvey Industries.

Both areas were included as part of a 2003 Design Charette (the largest ever held in the State), to help the Town create a vision of its non-residential development opportunities. Both areas at full build out have the potential of creating approximately six million square feet of new commercial and industrial development. A third area was also included in the study, comprising a grand total of approximately 2,000 acres. The Town's goal is to position itself to accommodate appropriate development, which will follow the completion of the Airport Access Road, and the ongoing widening of I-93.



Town staff has also been leading the local review of an ambitious plan by private property owners who propose to convert over 600 acres of mainly farmland into a mixed-use village concept consisting of office, commercial, retail, and medical facilities, along with approximately 1,300 residential units. The Woodmont Commons project is anticipated to be constructed over a 20 year period during which the owner/developer estimates the total economic impact to be approximately \$1.0 Billion. The Town anticipates receipt of a formal Master Plan application in Fall, 2011.

### Relevant Financial Policies

The Town of Londonderry developed and adopted into the Town's Administrative Code a comprehensive Financial Policy in June 2003. During the fiscal year, in accordance with the policy, excess funds over the prescribed level established for budgeting purposes were used as a one-time revenue source towards various capital projects. The total amount allocated was \$871,456 for General Fund projects and \$300,000 for Special Revenue Fund projects.

### Major Initiatives

Throughout FY2011, many notable projects and initiatives took place in the Town including the following:

Londonderry has taken a strong position managing its growth with the adoption of a growth management ordinance and impact fee system. In 1988, Londonderry was one of the first communities to adopt a growth management ordinance. In 2002, the Town Council revised its growth ordinances in response to continuing growth pressures. In 1994, it was one of the first communities to adopt an impact fee ordinance, which is reviewed annually and updated every two to four years. In 2002, the Town Council was able to appropriate approximately \$1.0 Million received in impact fees for debt service payments associated with a \$12 Million addition to Londonderry High School. Currently, impact fees are assessed to defray costs of growth which impacts our school, police, fire, library and recreational facilities as well as a number of major thoroughfares.

The Manchester/Boston Regional Airport completed a major expansion, which included the lengthening of MHT's main runway to over 9,000 feet, and construction of a new terminal building located in Londonderry. The terminal and expansion costs were between \$65-70 Million. This airport expansion includes a new state-of-the art terminal facility, increased cargo and commercial flights and the designation of the airport and surrounding 939 acres as a U. S. Customs foreign trade zone. Value added within the zone is not taxed upon entry into the U. S. market, and no duty is paid on foreign products entering the zone. The majority of this area is in Londonderry. Manchester-Boston Regional Airport had another successful year in fiscal year 2011, enjoying its best financial performance to date despite the devastating impact of September 11 on the aviation industry in general. MHT also

continued its efforts to improve airline services and modernize airport facilities and infrastructure. Year-end passenger activity totals surpassed the three million mark, with nearly 3.5 million passengers using Manchester-Boston Regional Airport. Air travelers from throughout Northern New England and Massachusetts continue to discover Manchester's easy access, competitive airfares, convenient jet service and inexpensive parking.

The Town and the City of Manchester renegotiated the Intermunicipal Agreement governing the operation of the airport; changes include a Payment-in-Lieu of Taxes to the Town in the amount of \$500,000 annually, adjusted each year by 2%. The Town received \$585,825 in FY2011.

The industrial area south of the airport holds significant opportunities for job creation and commercial and industrial development. The area consists of approximately 800 acres of industrial land. It is one of the largest contiguous pieces of industrial land in the state. The New Hampshire Department of Transportation anticipates an October, 2011 opening of an airport access road from Everett Turnpike/Route 3 in Bedford across the Merrimack River and into the Manchester Airport, which will also provide access to the industrial land mentioned previously. The Town needs to reconstruct Pettengill Road in order to provide complete access to the industrial land; supported by a \$260,000 appropriation at the 2002 Town Meeting, the Community Development and Public Works and Engineering Departments have completed the design of the main thoroughfare and utilities, and have secured the necessary permits for construction to facilitate the ultimate development of this area. The Town will continue to work with regional, state and federal officials to secure the necessary funding for the Pettengill Road project.

The Town's web site is <http://www.londonderrynh.org/>. On March 9, 2010, the Community development Department and the Londonderry Economic Development Taskforce unveiled its new economic development marketing website ([www.thriveinlondonderry.com](http://www.thriveinlondonderry.com)). This effort started back in March 2009. The Town hired marketing consultant Gary O'Neil, O2-Generations of Creative Energy to help Londonderry establish a new brand and logo. The brand and logo was developed after many workshops with stakeholders in town, meeting with groups and individuals that interact and are major contributors to the region's economic development landscape. The effort included meetings with state leaders in order to receive a comprehensive perspective on Londonderry's direction and contribution towards the region's economy. The culmination of all of this effort resulted in Londonderry's new brand and logo, **"Business is good. Life is better!"** SilverTech, Inc. was hired to create a new economic development website. SilverTech pulled into the new site the marketing material created through the efforts of Gary O'Neil and the Community Development Department. Also, local and regional data will be included targeting the type of information site selectors need to put Londonderry at the top of their site selection list.

In addition to the above, the Town of Londonderry was chosen, along with 9 municipalities in the United States, to participate in a new pilot project sponsored by the U. S. Environmental Protection Agency for small and medium sized government

organizations to implement ISO 14001 Environmental Management Systems at a facility/organization of its choice. The Public Works Department, which includes the divisions of Sewer, Solid Waste, Highway and Engineering, was chosen for the project. Londonderry will also be able to encourage businesses located or hoping to locate in Town to become ISO 14000 certified and will be in the position to help them accomplish that goal.

In 2003, the Town engaged the services of Behan Planning Associates to assist Londonderry in the update of its Master Plan. The update established new goals and objectives that work towards the new vision Londonderry has set for itself. The Planning Board adopted the new Master Plan on November 10, 2004. This process was managed by the Community Development Department, with the assistance of a citizen committee. Additional citizen input was encouraged through the Best Towns Process, a comprehensive community engagement process designed to insure that the Town's development and preservation proceeds in accordance with the direction established by its citizenry. Recognizing the importance of updating its Master Plan, voters in 2011 completed funding for the update, which is scheduled to begin in Fall, 2011.

Another tool being implemented to assist with the orderly development of the community and preservation of its natural and aesthetic resources is continued community support of Open Space Preservation Bonds. The Town has raised over \$12,035,000 for Open Space Preservation and managed growth strategies over the past seven years. In addition to open space preservation, the Town raised funds to continue the development of the West Road Athletic Complex. The complex has six regulation sized soccer fields and comprises 41 acres. The Town also received \$200,000 in Land and Water Conservation Fund grants towards the development of the complex. Recreation impact fee revenues are allocated to improve and expand recreation facilities for the benefit of all Londonderry residents.

The Town Council recently passed zoning ordinance amendments to encourage workforce housing opportunities, which will further strengthen the Town's economic development effort.

In fiscal year 2004 the Town issued a \$10 Million bond for the construction of a new Police Facility and Town Hall Facility, with \$4 Million being invested in the Town's Open Space Preservation Program. This bond has made great advancements towards updating our infrastructure. In FY06, voters approved \$200,000 to design replacement fire substations in North and South Londonderry and in FY07 approved a \$2,375,000 bond to construct a new substation in south Londonderry. Voters in 2007, 2008, 2009 and 2010 voted to bond a total of \$4,700,000 to reconstruct roads within the community. In 2010, the Town received a \$1,655,671 ARRA grant to construct a replacement North/West Fire Station. The Town and State have partnered to rebuild a major intersection on Route 28, which is key to broadening economic development efforts.

The Town continued its efforts to enhance its Geographical Information System (GIS). This system enables all departments and committees to better plan for the

future needs of the Town and assists in making more informed land use and infrastructure improvement decisions. The GIS system was used to complete the 2006 update to the open space preservation program.

### **ACKNOWLEDGEMENTS**

This report continues to refine the financial reporting of the Town. It is the ninth year the Town has produced a comprehensive annual financial report (CAFR). The Town received the Certificate of Achievement for Excellence in Financial Reporting for the Fiscal Years beginning in 2003 through 2010. This recognized the Town Finance Department's efforts for full disclosure of the financial information of the Town. A CAFR is a much more detailed reporting of the Town's finances, as well as providing historical information in the statistical section of this report.

The Certificate of Achievement is valid for a period of one year only. The Town believes that the current CAFR continues to meet the Certificate of Achievement Program's requirements and it will be submitted to the Government Finance Officer's Association to determine its eligibility for another certificate.

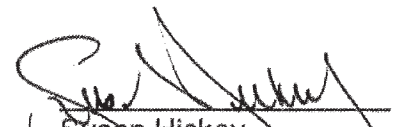
The Town invites you to visit our web site at [www.Londonderrynh.org](http://www.Londonderrynh.org) where summary financial information is prominently displayed.

The publication of the CAFR requires many staff hours to accomplish and would not have been possible without the dedication of the entire staff of the Finance Department.

The strong financial position of the Town would not have been possible without the guidance and direction of the Town Council through its fiscal policies; the professional and diligent efforts of the entire staff of the Town; and the funding support provided by the Londonderry community through actions at the Annual Budgetary Town Meeting, all to whom we owe our sincere appreciation.

Respectfully submitted,

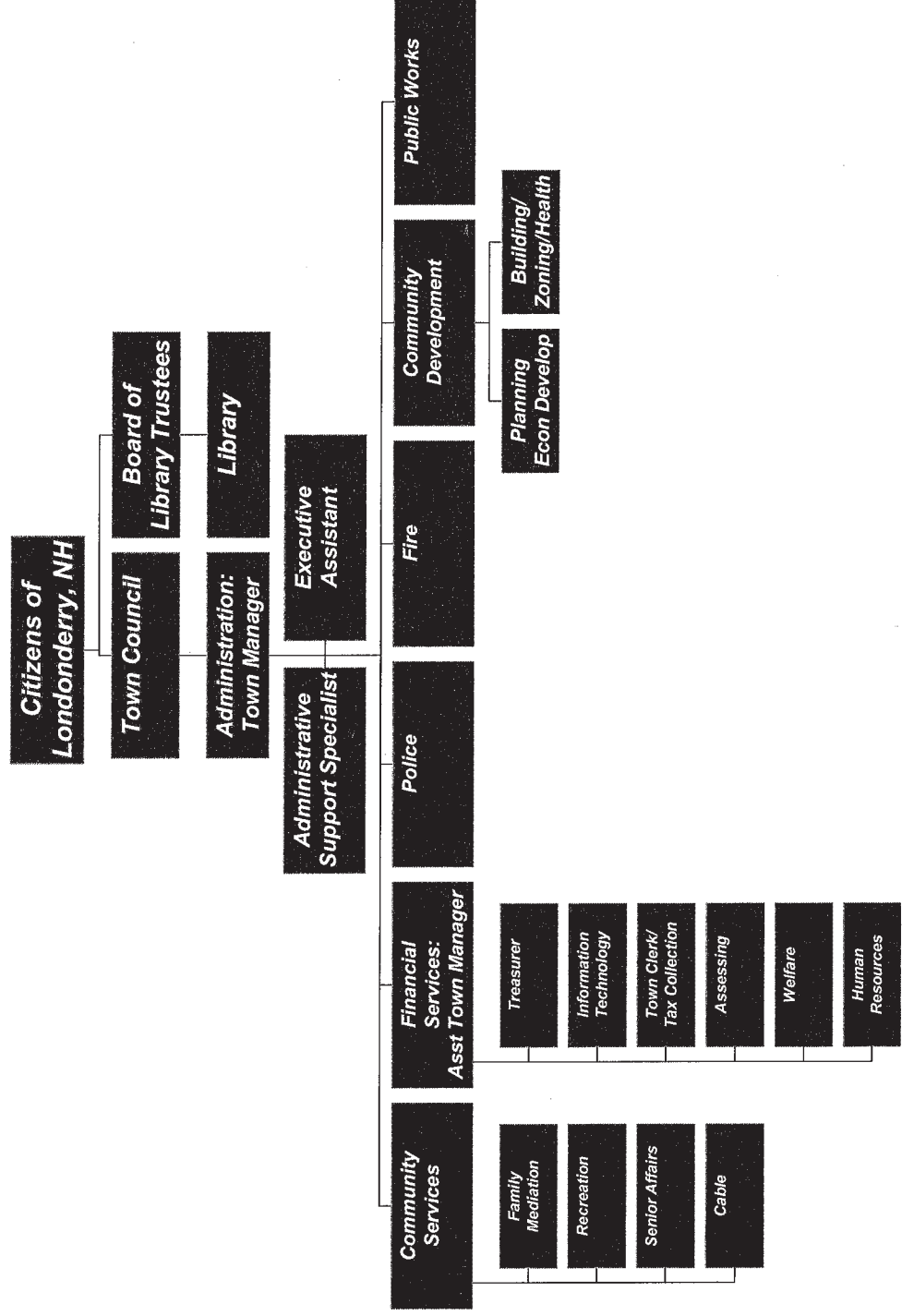
  
David Caron  
Town Manager

  
Susan Hickey  
Assistant Town Manager  
Finance & Administration

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# Town of Londonderry

## Organizational Chart



**TOWN OF LONDONDERRY**

**DIRECTORY OF OFFICIALS**  
June 30, 2011

**TOWN COUNCIL**

Sean O'Keefe  
Joe Green  
Tom Dolan  
John Farrell  
Tom Freda

**OTHER ELECTED OFFICIALS**

Cindi Rice-Conley, Moderator  
Marguerite Seymour, Town Clerk/Tax Collector  
Robert Lincoln, Treasurer

**OTHER OFFICIALS**

David Caron, Town Manager  
Susan Hickey, Assistant Town Manager - Finance & Administration



# Certificate of Achievement for Excellence in Financial Reporting

Presented to

Town of Londonderry  
New Hampshire

For its Comprehensive Annual  
Financial Report  
for the Fiscal Year Ended  
June 30, 2010

A Certificate of Achievement for Excellence in Financial Reporting is presented by the Government Finance Officers Association of the United States and Canada to government units and public employee retirement systems whose comprehensive annual financial reports (CAFRs) achieve the highest standards in government accounting and financial reporting.



President

Executive Director



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**FINANCIAL  
SECTION**



MELANSON HEATH & COMPANY, PC

CERTIFIED PUBLIC ACCOUNTANTS  
MANAGEMENT ADVISORS

102 Perimeter Road  
Nashua, NH 03063-1301  
Tel (603) 882-1111 • Fax (603) 882-9456  
[www.melansonheath.com](http://www.melansonheath.com)

INDEPENDENT AUDITORS' REPORT

To the Town Council  
Town of Londonderry, New Hampshire

We have audited the accompanying financial statements of the governmental activities, each major fund, and the aggregate remaining fund information of the Town of Londonderry, New Hampshire, as of and for the year ended June 30, 2011, which collectively comprise the Town's basic financial statements as listed in the table of contents. These financial statements are the responsibility of the Town of Londonderry's management. Our responsibility is to express an opinion on these financial statements based on our audit.

We conducted our audit in accordance with auditing standards generally accepted in the United States of America and the standards applicable to financial audits contained in *Government Auditing Standards*, issued by the Comptroller General of the United States. Those standards require that we plan and perform the audit to obtain reasonable assurance about whether the financial statements are free of material misstatement. An audit includes examining, on a test basis, evidence supporting the amounts and disclosures in the financial statements. An audit also includes assessing the accounting principles used and significant estimates made by management, as well as evaluating the overall financial statement presentation. We believe that our audit provides a reasonable basis for our opinions.

In our opinion, the financial statements referred to above present fairly, in all material respects, the respective financial position of the governmental activities, each major fund, and the aggregate remaining fund information of the Town of Londonderry, as of June 30, 2011, and the respective changes in financial position, thereof and the respective budgetary comparison for the General Fund for the year then ended in conformity with accounting principles generally accepted in the United States of America.

The management's discussion and analysis, appearing on pages 17 - 25, and the supplementary information, appearing on page 62, are not a required part of the basic financial statements, but are supplementary information required by accounting principles generally accepted in the United States of America. We have applied certain limited procedures, which consisted principally of inquiries

of management regarding the methods of measurement and presentation of the required supplementary information. However, we did not audit the information and express no opinion on it.

Our audit was made for the purpose of forming opinions on the financial statements that collectively comprise the Town of Londonderry, New Hampshire's basic financial statements. The additional information included in the Supplementary Statements And Schedules section is presented for purposes of additional analysis and is not a required part of the basic financial statements. Such information has been subjected to the auditing procedures applied in the audit of the basic financial statements and, in our opinion, is fairly stated in all material respects in relation to the basic financial statements taken as a whole. The introductory section and statistical section have not been subjected to the auditing procedures applied in the audit of the basic financial statements and, accordingly, we express no opinion on them.

In accordance with *Government Auditing Standards*, we have also issued a report dated October 10, 2011 on our consideration of the Town's internal control over financial reporting and on our tests of its compliance with certain provisions of laws, regulations, contracts, and grant agreements and other matters. The purpose of that report is to describe the scope of our testing of internal control over financial reporting and compliance and the results of that testing, and not to provide an opinion on the internal control over financial reporting or on compliance. That report is an integral part of an audit performed in accordance with *Government Auditing Standards* and should be considered in assessing the results of our audit.

*Melanson, Heath + Company P.C.*

Nashua, New Hampshire  
October 10, 2011

## **MANAGEMENT'S DISCUSSION AND ANALYSIS**

As management of the Town of Londonderry, we offer readers of the Town of Londonderry's financial statements this narrative overview and analysis of the financial activities of the Town of Londonderry for the fiscal year ended June 30, 2011. We encourage readers to consider the information here in conjunction with additional information that we have furnished in our letter of transmittal, which can be found on pages 1-9 of this report.

### **A. FINANCIAL HIGHLIGHTS**

As of the close of the current fiscal year, total assets exceeded liabilities by \$ 77,835,236 (*net assets*), a change of \$ (1,722,839) in comparison with the prior year. Of this amount, \$ 6,685,269 (*unrestricted net assets*) may be used to meet the government's ongoing obligations to citizens and creditors.

As of the close of the current fiscal year, governmental funds reported combined ending fund balances of \$ 14,210,109, a change of \$ (1,994,737) in comparison with the prior year. Approximately 14% of this amount, \$ 1,979,472, is available for spending at the government's discretion (*unassigned fund balance*).

At the end of the current fiscal year, unassigned fund balance for the general fund was \$ 3,309,342, a change of \$ (660,508) in comparison to the prior year.

Total long-term debt (i.e., bonds payable) at the close of the current fiscal year was \$ 19,520,000 a change of \$ (1,065,000) in comparison to the prior year.

### **B. OVERVIEW OF THE FINANCIAL STATEMENTS**

This discussion and analysis is intended to serve as an introduction to the Town of Londonderry's basic financial statements. The basic financial statements comprise three components: (1) government-wide financial statements, (2) fund financial statements, and (3) notes to the financial statements. This report also contains other supplementary information in addition to the basic financial statements themselves.

**Government-wide financial statements.** The *government-wide financial statements* are designed to provide readers with a broad overview of the Town's finances in a manner similar to a private-sector business.

The *statement of net assets* presents information on all of the Town's assets and liabilities, with the difference between the two reported as *net assets*. Over time, increases or decreases in net assets may serve as a useful indicator of whether the financial position is improving or deteriorating.

The *statement of activities* presents information showing how the government's net assets changed during the most recent fiscal year. All changes in net assets are reported as soon as the underlying event giving rise to the change occurs, regardless of the timing of related cash flows. Thus, revenues and expenses are reported in this statement for some items that will only result in cash flows in future fiscal periods (e.g., uncollected taxes and earned but unused vacation leave).

The government-wide financial statements can be found on pages 28-29 of this report.

**Fund financial statements.** A fund is a grouping of related accounts that is used to maintain control over resources that have been segregated for specific activities or objectives. The Town, like other state and local governments, uses fund accounting to ensure and demonstrate compliance with finance-related legal requirements. All of the Town's funds can be divided into two categories: governmental funds and fiduciary funds.

**Governmental funds.** *Governmental funds* are used to account for essentially the same functions reported as governmental activities in the government-wide financial statements. However, unlike the government-wide financial statements, governmental fund financial statements focus on near-term inflows and outflows of spendable resources, as well as on balances of spendable resources available at the end of the fiscal year. Such information may be useful in evaluating a government's near-term financing requirements.

Because the focus of governmental funds is narrower than that of the government-wide financial statements, it is useful to compare the information presented for governmental funds with similar information presented for governmental activities in the government-wide financial statements. By doing so, readers may better understand the long-term impact of the government's near-term financing decisions. Both the governmental fund balance sheet and the governmental fund statement of revenues, expenditures, and changes in fund balances provide a reconciliation to facilitate this comparison between governmental funds and governmental activities.

The Town adopts an annual appropriated budget for its general fund. A budgetary comparison statement has been provided for the general fund to demonstrate compliance with this budget.

The basic governmental fund financial statements can be found on pages 30-34 of this report.

**Fiduciary funds.** Fiduciary funds are used to account for resources held for the benefit of parties outside the government. Fiduciary funds are not reflected in the government-wide financial statements because the resources of those funds are not available to support the Town's own programs.

The basic fiduciary fund financial statement can be found on page 35 of this report.

**Notes to the financial statements.** The notes provide additional information that is essential to a full understanding of the data provided in the government-wide and fund financial statements. The notes to the financial statements can be found on pages 36-61 of this report.

**Other information.** In addition to the basic financial statements and accompanying notes, this report also presents certain required supplementary information which is required to be disclosed by accounting principles generally accepted in the United States of America. Required supplementary information can be found on page 62 of this report.

Additional combining statements and schedules are presented immediately following the required supplementary information. Combining statements and schedules can be found on pages 68-91 of this report.

### **C. GOVERNMENT-WIDE FINANCIAL ANALYSIS**

The following is a summary of the Town's condensed government-wide financial data for the current and prior fiscal years. All amounts are presented in thousands.

| <u>NET ASSETS</u>                 |                  |                  |                      |                 |
|-----------------------------------|------------------|------------------|----------------------|-----------------|
| <u>Governmental Activities</u>    |                  |                  |                      |                 |
|                                   | <u>2011</u>      | <u>2010</u>      | <u>Amount Change</u> | <u>% Change</u> |
| Current and other assets          | \$ 45,399        | \$ 45,981        | \$ (582)             | -1.3%           |
| Capital assets                    | <u>85,986</u>    | <u>86,008</u>    | <u>(22)</u>          | <u>0.0%</u>     |
| Total assets                      | 131,385          | 131,989          | (604)                | -0.5%           |
| Long-term liabilities outstanding | 20,294           | 20,799           | (505)                | -2.4%           |
| Other liabilities                 | <u>33,256</u>    | <u>31,632</u>    | <u>1,624</u>         | <u>5.1%</u>     |
| Total liabilities                 | 53,550           | 52,431           | 1,119                | 2.1%            |
| Net assets:                       |                  |                  |                      |                 |
| Invested in capital assets, net   | 70,406           | 69,168           | 1,238                | 1.8%            |
| Restricted                        | 744              | 612              | 132                  | 21.6%           |
| Unrestricted                      | <u>6,685</u>     | <u>9,778</u>     | <u>(3,093)</u>       | <u>-31.6%</u>   |
| Total net assets                  | <u>\$ 77,835</u> | <u>\$ 79,558</u> | <u>\$ (1,723)</u>    | <u>-2.2%</u>    |

| <b><u>CHANGES IN NET ASSETS</u></b>                                |                  |                  |                          |                     |
|--------------------------------------------------------------------|------------------|------------------|--------------------------|---------------------|
|                                                                    | <u>2011</u>      | <u>2010</u>      | <u>Amount<br/>Change</u> | <u>%<br/>Change</u> |
| <b>Revenues:</b>                                                   |                  |                  |                          |                     |
| Program revenues:                                                  |                  |                  |                          |                     |
| Charges for services                                               | \$ 6,396         | \$ 6,242         | \$ 154                   | 2.5%                |
| Operating grants and<br>contributions                              | 923              | 850              | 73                       | 8.6%                |
| Capital grants and<br>contributions                                | 1,490            | 1,333            | 157                      | 11.8%               |
| General revenues:                                                  |                  |                  |                          |                     |
| Property taxes                                                     | 15,257           | 14,830           | 427                      | 2.9%                |
| Interest, penalties and<br>other taxes                             | 895              | 871              | 24                       | 2.8%                |
| Motor vehicle registration<br>fees                                 | 5,712            | 5,736            | (24)                     | -0.4%               |
| Grants and contributions<br>not restricted to specific<br>programs | 1,247            | 1,199            | 48                       | 4.0%                |
| Investment income                                                  | 37               | 102              | (65)                     | -63.7%              |
| Other                                                              | 356              | 267              | 89                       | 33.3%               |
| <b>Total revenues</b>                                              | <u>32,313</u>    | <u>31,430</u>    | <u>883</u>               | <u>2.8%</u>         |
| <b>Expenses:</b>                                                   |                  |                  |                          |                     |
| General government                                                 | 4,023            | 3,958            | 65                       | 1.6%                |
| Public safety                                                      | 16,350           | 16,122           | 228                      | 1.4%                |
| Highways and streets                                               | 6,279            | 4,276            | 2,003                    | 46.8%               |
| Sanitation                                                         | 4,492            | 3,440            | 1,052                    | 30.6%               |
| Health and welfare                                                 | 175              | 165              | 10                       | 6.1%                |
| Culture and recreation                                             | 1,596            | 1,579            | 17                       | 1.1%                |
| Conservation                                                       | 3                | 3                | -                        | 0.0%                |
| Economic development                                               | 426              | 471              | (45)                     | -9.6%               |
| Interest                                                           | 705              | 744              | (39)                     | -5.2%               |
| <b>Total expenses</b>                                              | <u>34,049</u>    | <u>30,758</u>    | <u>3,291</u>             | <u>10.7%</u>        |
| Change in net assets<br>before permanent<br>fund contributions     | (1,736)          | 672              | (2,408)                  | -358.3%             |
| Permanent fund contributions                                       | 13               | 17               | (4)                      | -23.5%              |
| Change in net assets                                               | (1,723)          | 689              | (2,412)                  | -350.1%             |
| Net assets - beginning of<br>year                                  | <u>79,558</u>    | <u>78,869</u>    | <u>689</u>               | <u>0.9%</u>         |
| Net assets - end of year                                           | <u>\$ 77,835</u> | <u>\$ 79,558</u> | <u>\$ (1,723)</u>        | <u>-2.2%</u>        |



As noted earlier, net assets may serve over time as a useful indicator of a government's financial position. At the close of the most recent fiscal year, total net assets were \$ 77,835,236, a change of \$ (1,722,839) from the prior year.

The largest portion of net assets, \$ 70,406,443 (90.5 percent), reflects the Town's investment in capital assets (e.g., land, buildings, infrastructure, machinery and equipment), less any related debt used to acquire those assets that is still outstanding. The Town uses these capital assets to provide services to citizens; consequently, these assets are not available for future spending. Although the Town's investment in capital assets is reported net of related debt, it should be noted that the resources needed to repay this debt must be provided from other sources, since the capital assets themselves cannot be used to liquidate these liabilities.

An additional portion of net assets, \$ 743,524 (1%), represents resources that are subject to external restrictions on how they may be used. The remaining balance of unrestricted net assets, \$ 6,685,269, may be used to meet the Town's ongoing obligations to citizens and creditors.

**Governmental activities.** Governmental activities for the year resulted in a change in net assets of \$ (1,722,839). Key elements of this change are as follows:

|                                                                                                                                                                                        |                       |
|----------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|-----------------------|
| General fund operations, as discussed further<br>in Section D                                                                                                                          | \$ (1,644,331)        |
| Nonmajor fund expenditures and transfers out<br>in excess of revenues and transfers in;<br>primarily related to expenditures for the Exit 4A<br>project, which has not yet been bonded | (350,406)             |
| Other                                                                                                                                                                                  | 271,898               |
| Total                                                                                                                                                                                  | \$ <u>(1,722,839)</u> |

#### **D. FINANCIAL ANALYSIS OF THE GOVERNMENT'S FUNDS**

As noted earlier, the Town uses fund accounting to ensure and demonstrate compliance with finance-related legal requirements.

**Governmental funds.** The focus of governmental funds is to provide information on near-term inflows, outflows and balances of spendable resources. Such information is useful in assessing the Town's financing requirements. In particular, unassigned fund balance may serve as a useful measure of a government's net resources available for spending at the end of the fiscal year.

As of the end of the current fiscal year, governmental funds reported combined ending fund balances of \$ 14,210,109, a change of \$ (1,994,737) in comparison to the prior year. Key elements of this change are as follows:

|                                                                                                                                                                               |                       |
|-------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|-----------------------|
| General fund operations, as discussed further below                                                                                                                           | \$ (1,644,331)        |
| Nonmajor fund expenditures and transfers out in excess of revenues and transfers in; primarily related to expenditures for the Exit 4A project, which has not yet been bonded | <u>(350,406)</u>      |
| Total                                                                                                                                                                         | \$ <u>(1,994,737)</u> |

In fiscal year 2011, the Town implemented Governmental Accounting Standards Board Statement No. 54, *Fund Balance Reporting and Governmental Fund Type Definitions* (GASB 54). GASB 54 establishes fund balance classifications that comprise a hierarchy based primarily on the extent to which a government is bound to observe constraints imposed upon the use of resources reported in governmental funds. In general, amounts previously reported as undesignated fund balance are now required to be reported as *unassigned fund balance*. In addition, amounts previously reported in capital reserve funds are now combined with and reported as *committed fund balance* in the general fund. Full definitions of all changes in fund balance classifications resulting from the implementation of GASB 54 can be found in the notes to the financial statements.

The general fund is the chief operating fund. At the end of the current fiscal year, unassigned fund balance in the general fund was \$ 3,309,342, while total fund balance was \$ 8,393,828. As a measure of the general fund's liquidity, it may be useful to compare both unassigned fund balance and total fund balance to total general fund expenditures. The results of this comparison are summarized in the table below.

| <u>General Fund</u>             | <u>6/30/11</u> | <u>6/30/10</u> | <u>Change</u> | <u>% of<br/>Total General<br/>Fund Expenditures</u> |
|---------------------------------|----------------|----------------|---------------|-----------------------------------------------------|
| Unassigned fund balance         | \$ 3,309,342   | \$ 3,969,850   | \$ (660,508)  | 11.6%                                               |
| Total fund balance <sup>1</sup> | 8,393,828      | 10,038,159     | (1,644,331)   | 29.5%                                               |

<sup>1</sup>Includes capital reserve funds. Prior period balances have been restated to conform with current GASB 54 presentation.

The total fund balance of the general fund changed by \$ (1,644,331) during the current fiscal year. Key factors in this change are as follows:

|                                                     |                       |
|-----------------------------------------------------|-----------------------|
| Revenues less than budget                           | \$ (182,144)          |
| Expenditures less than budget                       | 843,769               |
| Use of fund balance as a funding source             | (871,456)             |
| Excess of prior year encumbrances over current year | (1,232,672)           |
| Other                                               | <u>(201,828)</u>      |
| Total                                               | \$ <u>(1,644,331)</u> |

Because of the effects of implementing GASB 54, the Town's capital reserve funds are now included in the total general fund balance as follows:

|                       | Fund balance<br>6/30/11 | Fund balance<br>6/30/10 | Change                |
|-----------------------|-------------------------|-------------------------|-----------------------|
| General fund          | \$ 7,796,792            | \$ 9,450,657            | \$ (1,653,865)        |
| Capital reserve funds | <u>597,036</u>          | <u>587,502</u>          | <u>9,534</u>          |
| Total                 | <u>\$ 8,393,828</u>     | <u>\$ 10,038,159</u>    | <u>\$ (1,644,331)</u> |

#### **E. GENERAL FUND BUDGETARY HIGHLIGHTS**

Significant budget to actual variances for general fund revenues and expenditures include the following:

- Motor vehicle registration fees were under budget by \$ (713,193) due to a general decline in motor vehicle revenues throughout the State.
- Building permit revenues were under budget by \$ (126,278) as a result of continued economic uncertainties associated with a lagging economy.
- Investment income was under budget by \$ (338,906) due to continued Federal Reserve policies to keep interest rates as low as possible in an attempt to stimulate the economy.
- Transfers in were over budget by \$ 425,772 due to close-outs of surplus balances in special revenue and capital project funds.
- Capital outlay expenditures were under budget by \$386,354, primarily due to unspent prior year encumbrances for the Page St./Rte. 28 project.
- Many departments met the Town Manager's goal of turning back 2.0% of their budget in an effort to offset continued declines in local revenues.

#### **F. CAPITAL ASSET AND DEBT ADMINISTRATION**

**Capital assets.** Total investment in capital assets for governmental activities at year end amounted to \$ 85,986,443 (net of accumulated depreciation), a change of \$ (22,101) from the prior year. This investment in capital assets includes land, construction in progress, buildings and improvements, machinery, vehicles and equipment, intangibles, improvements other than buildings, and infrastructure.

Major capital asset events during the current fiscal year included the following:

- \$ 1,518,288 for the completion of the North/West fire substation.
- \$ 409,581 for a Pierce Saber heavy duty rescue truck.
- \$ 202,846 for highway department heavy equipment and trucks.
- \$ 187,826 for ongoing work on the Exit 4A project.
- \$ 173,241 for a Ford Type III ambulance.
- \$ 339,628 for other capital asset additions.
- \$ (2,853,511) in current year depreciation expense.

Additional information on the Town's capital assets can be found in Note 11 on page 50-51 of this report.

**Long-term debt.** At the end of the current fiscal year, total bonded debt outstanding was \$ 19,520,000, all of which was backed by the full faith and credit of the government.

**Credit rating.** As of June 30, 2011, Moody's Investors Service affirmed the Town's Aa2 credit rating on outstanding bonded debt.

Additional information on the Town's long-term debt can be found in Note 17 on pages 52-54 of this report.

## **G. ECONOMIC FACTORS AND NEXT YEAR'S BUDGETS AND RATES**

The general outlook for the Town of Londonderry is positive. Although the country as a whole continues to struggle with a weak economy, Londonderry's unemployment rate of 6% remains well under the current U.S. unemployment rate of 9.2%. The Town, in partnership with the State of New Hampshire, continues to invest strongly in its public works infrastructure and is poised to benefit from continued improvements in the overall economy.

For the upcoming fiscal year, Town taxpayers at the Annual Budgetary Town Meeting approved an operating and capital improvement budget totaling \$ 32,807,641. This budget includes a \$ 1,000,000 subsequent bond issue for the Town's ongoing Roadway Management Program.

## **REQUESTS FOR INFORMATION**

This financial report is designed to provide a general overview of the Town of Londonderry's finances for all those with an interest in the government's finances. Questions concerning any of the information provided in this report or requests for additional financial information should be addressed to:

Office of Assistant Town Manager  
For Finance and Administration  
Town of Londonderry  
268 B Mammoth Road  
Londonderry, New Hampshire 03053

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## **Basic Financial Statements**

## TOWN OF LONDONDERRY, NEW HAMPSHIRE

## STATEMENT OF NET ASSETS

JUNE 30, 2011

|                                                       | Governmental<br>Activities |
|-------------------------------------------------------|----------------------------|
| <b>ASSETS</b>                                         |                            |
| Current:                                              |                            |
| Cash and short-term investments                       | \$ 42,167,308              |
| Investments                                           | 713,951                    |
| Receivables, net of allowance for uncollectibles:     |                            |
| Property taxes                                        | 1,053,658                  |
| User fees                                             | 456,534                    |
| Intergovernmental                                     | 296,823                    |
| Other                                                 | 571,334                    |
| Prepaid expenses                                      | 125,900                    |
| Other                                                 | 12,810                     |
| Total current assets                                  | 45,398,318                 |
| Noncurrent:                                           |                            |
| Capital assets:                                       |                            |
| Land and construction in progress                     | 19,555,744                 |
| Other capital assets, net of accumulated depreciation | 66,430,699                 |
| Total noncurrent assets                               | 85,986,443                 |
| <b>TOTAL ASSETS</b>                                   | 131,384,761                |
| <b>LIABILITIES</b>                                    |                            |
| Current:                                              |                            |
| Accounts payable                                      | 646,195                    |
| Accrued liabilities                                   | 581,611                    |
| Taxes collected in advance                            | 29,069,577                 |
| Tax refunds payable                                   | 28,398                     |
| Other liabilities                                     | 132,477                    |
| Current portion of long-term liabilities:             |                            |
| Bonds payable                                         | 2,150,000                  |
| Compensated absences                                  | 637,369                    |
| Landfill post-closure                                 | 10,000                     |
| Total current liabilities                             | 33,255,627                 |
| Noncurrent:                                           |                            |
| Bonds payable, net of current portion                 | 17,370,000                 |
| Compensated absences, net of current portion          | 940,685                    |
| Landfill post-closure, net of current portion         | 140,000                    |
| OPEB liability                                        | 1,843,213                  |
| Total noncurrent liabilities                          | 20,293,898                 |
| <b>TOTAL LIABILITIES</b>                              | 53,549,525                 |
| <b>NET ASSETS</b>                                     |                            |
| Invested in capital assets, net of related debt       | 70,406,443                 |
| Restricted externally or constitutionally for:        |                            |
| Permanent funds:                                      |                            |
| Nonexpendable                                         | 641,919                    |
| Expendable                                            | 101,605                    |
| Unrestricted                                          | 6,685,269                  |
| <b>TOTAL NET ASSETS</b>                               | \$ 77,835,236              |

See notes to financial statements.



TOWN OF LONDONDERRY, NEW HAMPSHIRE

STATEMENT OF ACTIVITIES

FOR THE YEAR ENDED JUNE 30, 2011

|                                                              |                      | Program Revenues    |                      |                      | Net (Expenses)        |
|--------------------------------------------------------------|----------------------|---------------------|----------------------|----------------------|-----------------------|
|                                                              |                      |                     |                      |                      | Revenues and          |
|                                                              |                      |                     |                      |                      | Changes in Net Assets |
|                                                              | <u>Expenses</u>      | <u>Charges for</u>  | <u>Operating</u>     | <u>Capital</u>       |                       |
|                                                              |                      | <u>Services</u>     | <u>Grants and</u>    | <u>Grants and</u>    | <u>Governmental</u>   |
|                                                              |                      |                     | <u>Contributions</u> | <u>Contributions</u> | <u>Activities</u>     |
| <b>Governmental Activities:</b>                              |                      |                     |                      |                      |                       |
| General government                                           | \$ 4,022,647         | \$ 378,670          | \$ 138,965           | \$ -                 | \$ (3,505,012)        |
| Public safety                                                | 16,350,045           | 3,678,903           | 104,357              | 1,490,155            | (11,076,630)          |
| Highways and streets                                         | 6,279,279            | -                   | 590,146              | -                    | (5,689,133)           |
| Sanitation                                                   | 4,491,804            | 2,331,359           | 224                  | -                    | (2,160,221)           |
| Health and welfare                                           | 175,417              | -                   | 998                  | -                    | (174,419)             |
| Culture and recreation                                       | 1,596,464            | 6,820               | 69,742               | -                    | (1,519,902)           |
| Conservation                                                 | 2,406                | -                   | 18,610               | -                    | 16,204                |
| Economic development                                         | 425,783              | -                   | -                    | -                    | (425,783)             |
| Interest                                                     | 705,234              | -                   | -                    | -                    | (705,234)             |
| Total Governmental Activities                                | <u>\$ 34,049,079</u> | <u>\$ 6,395,752</u> | <u>\$ 923,042</u>    | <u>\$ 1,490,155</u>  | (25,240,130)          |
| <b>General Revenues:</b>                                     |                      |                     |                      |                      |                       |
|                                                              |                      |                     |                      |                      | 15,257,216            |
| Property taxes                                               |                      |                     |                      |                      | 894,631               |
| Interest, penalties and other taxes                          |                      |                     |                      |                      | 5,711,807             |
| Motor vehicle registration fees                              |                      |                     |                      |                      | 1,247,462             |
| Grants and contributions not restricted to specific programs |                      |                     |                      |                      | 37,105                |
| Investment income                                            |                      |                     |                      |                      | 355,890               |
| Other                                                        |                      |                     |                      |                      |                       |
| Total general revenues                                       |                      |                     |                      |                      | <u>23,504,111</u>     |
| Change in net assets before permanent fund contributions     |                      |                     |                      |                      | (1,736,019)           |
| Permanent fund contributions                                 |                      |                     |                      |                      | <u>13,180</u>         |
| Change in net assets                                         |                      |                     |                      |                      | (1,722,839)           |
| <b>Net Assets:</b>                                           |                      |                     |                      |                      |                       |
| Beginning of year                                            |                      |                     |                      |                      | <u>79,558,075</u>     |
| End of year                                                  |                      |                     |                      |                      | <u>\$ 77,835,236</u>  |

See notes to financial statements.

TOWN OF LONDONDERRY, NEW HAMPSHIRE

GOVERNMENTAL FUNDS

BALANCE SHEET

JUNE 30, 2011

|                                                   | <u>General</u>       | <u>Nonmajor<br/>Governmental<br/>Funds</u> | <u>Total<br/>Governmental<br/>Funds</u> |
|---------------------------------------------------|----------------------|--------------------------------------------|-----------------------------------------|
| <b>ASSETS</b>                                     |                      |                                            |                                         |
| Cash and short-term investments                   | \$ 40,726,922        | \$ 1,440,386                               | \$ 42,167,308                           |
| Investments                                       | -                    | 713,951                                    | 713,951                                 |
| Receivables, net of allowance for uncollectibles: |                      |                                            |                                         |
| Property taxes                                    | 1,027,658            | 26,000                                     | 1,053,658                               |
| User fees                                         | 418,535              | 37,999                                     | 456,534                                 |
| Intergovernmental                                 | 296,823              | -                                          | 296,823                                 |
| Other                                             | 47,604               | 523,730                                    | 571,334                                 |
| Due from other funds                              | 2,883,304            | 4,908,488                                  | 7,791,792                               |
| Prepaid expenditures                              | 125,900              | -                                          | 125,900                                 |
| Other                                             | 12,810               | -                                          | 12,810                                  |
| <b>TOTAL ASSETS</b>                               | <b>\$ 45,539,556</b> | <b>\$ 7,650,554</b>                        | <b>\$ 53,190,110</b>                    |
| <b>LIABILITIES AND FUND BALANCES</b>              |                      |                                            |                                         |
| Liabilities:                                      |                      |                                            |                                         |
| Accounts payable                                  | \$ 642,198           | \$ 3,997                                   | \$ 646,195                              |
| Accrued liabilities                               | 306,558              | -                                          | 306,558                                 |
| Deferred revenues                                 | 941,005              | 63,999                                     | 1,005,004                               |
| Taxes collected in advance                        | 29,069,577           | -                                          | 29,069,577                              |
| Tax refunds payable                               | 28,398               | -                                          | 28,398                                  |
| Due to other funds                                | 6,027,757            | 1,764,035                                  | 7,791,792                               |
| Other liabilities                                 | 130,235              | 2,242                                      | 132,477                                 |
| <b>TOTAL LIABILITIES</b>                          | <b>37,145,728</b>    | <b>1,834,273</b>                           | <b>38,980,001</b>                       |
| Fund Balances:                                    |                      |                                            |                                         |
| Nonspendable                                      | 125,900              | 641,919                                    | 767,819                                 |
| Restricted                                        | 1,937,169            | 260,886                                    | 2,198,055                               |
| Committed                                         | 1,765,261            | 6,243,346                                  | 8,008,607                               |
| Assigned                                          | 1,256,156            | -                                          | 1,256,156                               |
| Unassigned                                        | 3,309,342            | (1,329,870)                                | 1,979,472                               |
| <b>TOTAL FUND BALANCES</b>                        | <b>8,393,828</b>     | <b>5,816,281</b>                           | <b>14,210,109</b>                       |
| <b>TOTAL LIABILITIES AND FUND BALANCES</b>        | <b>\$ 45,539,556</b> | <b>\$ 7,650,554</b>                        | <b>\$ 53,190,110</b>                    |

See notes to financial statements.

TOWN OF LONDONDERRY, NEW HAMPSHIRE  
RECONCILIATION OF TOTAL GOVERNMENTAL FUND  
BALANCES TO NET ASSETS OF GOVERNMENTAL  
ACTIVITIES IN THE STATEMENT OF NET ASSETS

JUNE 30, 2011

|                                                                                                                                                                                                                                                                               |                             |
|-------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|-----------------------------|
| <b>Total governmental fund balances</b>                                                                                                                                                                                                                                       | \$ 14,210,109               |
| <ul style="list-style-type: none"><li>• Capital assets used in governmental activities are not financial resources and, therefore, are not reported in the funds.</li></ul>                                                                                                   | 85,986,443                  |
| <ul style="list-style-type: none"><li>• Revenues are reported on the accrual basis of accounting and are not deferred until collection.</li></ul>                                                                                                                             | 1,005,004                   |
| <ul style="list-style-type: none"><li>• In the statement of activities, interest is accrued on outstanding long-term debt, whereas in governmental funds interest is not reported until due.</li></ul>                                                                        | (275,053)                   |
| <ul style="list-style-type: none"><li>• Long-term liabilities, including bonds payable, compensated absences, landfill post-closure, and OPEB liabilities are not due and payable in the current period and, therefore, are not reported in the governmental funds.</li></ul> | <u>(23,091,267)</u>         |
| <b>Net assets of governmental activities</b>                                                                                                                                                                                                                                  | <u><u>\$ 77,835,236</u></u> |

See notes to financial statements.

TOWN OF LONDONDERRY, NEW HAMPSHIRE

GOVERNMENTAL FUNDS

STATEMENT OF REVENUES, EXPENDITURES AND CHANGES IN FUND BALANCES

FOR THE YEAR ENDED JUNE 30, 2011

|                                                              | <u>General</u>      | <u>Nonmajor<br/>Governmental<br/>Funds</u> | <u>Total<br/>Governmental<br/>Funds</u> |
|--------------------------------------------------------------|---------------------|--------------------------------------------|-----------------------------------------|
| <b>Revenues:</b>                                             |                     |                                            |                                         |
| Property taxes                                               | \$ 15,191,178       | \$ -                                       | \$ 15,191,178                           |
| Interest, penalties and<br>other taxes                       | 894,631             | 23,071                                     | 917,702                                 |
| Licenses and permits                                         | 5,890,687           | 533,991                                    | 6,424,678                               |
| Intergovernmental                                            | 1,849,703           | 1,490,154                                  | 3,339,857                               |
| Charges for services                                         | 929,255             | 5,058,333                                  | 5,987,588                               |
| Investment income                                            | 37,105              | 139,109                                    | 176,214                                 |
| Other revenues                                               | 343,795             | 88,219                                     | 432,014                                 |
| Total Revenues                                               | <u>25,136,354</u>   | <u>7,332,877</u>                           | <u>32,469,231</u>                       |
| <b>Expenditures:</b>                                         |                     |                                            |                                         |
| Current:                                                     |                     |                                            |                                         |
| General government                                           | 3,264,043           | 294,562                                    | 3,558,605                               |
| Public safety                                                | 12,642,797          | 2,602,274                                  | 15,245,071                              |
| Highways and streets                                         | 3,042,461           | -                                          | 3,042,461                               |
| Sanitation                                                   | 1,811,568           | 2,142,875                                  | 3,954,443                               |
| Health and welfare                                           | 174,928             | 489                                        | 175,417                                 |
| Culture and recreation                                       | 1,351,525           | 186,592                                    | 1,538,117                               |
| Conservation                                                 | 2,011               | 396                                        | 2,407                                   |
| Economic development                                         | 422,655             | -                                          | 422,655                                 |
| Capital outlay                                               | 2,948,809           | 1,777,682                                  | 4,726,491                               |
| Debt service                                                 | 2,798,301           | -                                          | 2,798,301                               |
| Total Expenditures                                           | <u>28,459,098</u>   | <u>7,004,870</u>                           | <u>35,463,968</u>                       |
| Excess (deficiency) of revenues<br>over (under) expenditures | (3,322,744)         | 328,007                                    | (2,994,737)                             |
| <b>Other Financing Sources (Uses):</b>                       |                     |                                            |                                         |
| Bond issuance                                                | 1,000,000           | -                                          | 1,000,000                               |
| Transfers in                                                 | 958,869             | 280,456                                    | 1,239,325                               |
| Transfers out                                                | (280,456)           | (958,869)                                  | (1,239,325)                             |
| Total Other Financing Sources (Uses)                         | <u>1,678,413</u>    | <u>(678,413)</u>                           | <u>1,000,000</u>                        |
| Net changes in fund balances                                 | (1,644,331)         | (350,406)                                  | (1,994,737)                             |
| Fund Balances, beginning of year, as restated                | <u>10,038,159</u>   | <u>6,166,687</u>                           | <u>16,204,846</u>                       |
| Fund Balances, end of year                                   | <u>\$ 8,393,828</u> | <u>\$ 5,816,281</u>                        | <u>\$ 14,210,109</u>                    |

See notes to financial statements.

TOWN OF LONDONDERRY, NEW HAMPSHIRE  
RECONCILIATION OF THE STATEMENT OF REVENUES,  
EXPENDITURES, AND CHANGES IN FUND BALANCES OF  
GOVERNMENTAL FUNDS TO THE STATEMENT OF ACTIVITIES

FOR THE YEAR ENDED JUNE 30, 2011

**NET CHANGES IN FUND BALANCES - TOTAL GOVERNMENTAL FUNDS** \$ (1,994,737)

- Governmental funds report capital outlays as expenditures. However, in the Statement of Activities the cost of those assets is allocated over their estimated useful lives and reported as depreciation expense:

|                          |             |
|--------------------------|-------------|
| Capital outlay purchases | 2,831,410   |
| Depreciation             | (2,853,511) |

- Revenues in the Statement of Activities that do not provide current financial resources are fully deferred in the Statement of Revenues, Expenditures and Changes in Fund Balances. Therefore, the recognition of revenue for various types of accounts receivable (e.g., property taxes) differ between the two statements. This amount represents the net change in deferred revenue. (142,991)

- The issuance of long-term debt (e.g., bonds and leases) provides current financial resources to governmental funds, while the repayment of the principal of long-term debt consumes the financial resources of governmental funds. Neither transaction, however, has any effect on net assets:

|                           |             |
|---------------------------|-------------|
| Issuance of bond debt     | (1,000,000) |
| Repayments of bonded debt | 2,065,000   |

- In the statement of activities, interest is accrued on outstanding long-term debt, whereas in governmental funds interest is not reported until due. 28,067

- Some expenses reported in the Statement of Activities, do not require the use of current financial resources and therefore, are not reported as expenditures in the governmental funds.

|                                 |           |
|---------------------------------|-----------|
| Compensated absences            | (22,072)  |
| Landfill post-closure liability | 10,000    |
| OPEB liability                  | (644,005) |

**CHANGE IN NET ASSETS OF GOVERNMENTAL ACTIVITIES** \$ (1,722,839)

See notes to financial statements.

## TOWN OF LONDONDERRY, NEW HAMPSHIRE

## GENERAL FUND

STATEMENT OF REVENUES AND OTHER SOURCES,  
AND EXPENDITURES AND OTHER USES - BUDGET AND ACTUAL

FOR THE YEAR ENDED JUNE 30, 2011

|                                                                          | Original<br>Budget | Final<br>Budget   | Actual<br>Amounts<br>(Budgetary<br>Basis) | Variance with<br>Final Budget<br>Positive<br>(Negative) |
|--------------------------------------------------------------------------|--------------------|-------------------|-------------------------------------------|---------------------------------------------------------|
| <b>Revenues and other sources:</b>                                       |                    |                   |                                           |                                                         |
| Property taxes                                                           | \$ 15,012,973      | \$ 15,012,973     | \$ 15,012,973                             | \$ -                                                    |
| Interest, penalties, and other taxes                                     | 870,594            | 870,594           | 895,568                                   | 24,974                                                  |
| Licenses and permits                                                     | 6,726,500          | 6,726,500         | 5,890,686                                 | (835,814)                                               |
| Intergovernmental                                                        | 1,810,327          | 1,810,327         | 1,849,703                                 | 39,376                                                  |
| Charges for services                                                     | 585,500            | 585,500           | 929,255                                   | 343,755                                                 |
| Investment income                                                        | 375,000            | 375,000           | 36,094                                    | (338,906)                                               |
| Other revenues                                                           | 165,000            | 165,000           | 323,699                                   | 158,699                                                 |
| Other financing sources:                                                 |                    |                   |                                           |                                                         |
| Bond issuance                                                            | 1,000,000          | 1,000,000         | 1,000,000                                 | -                                                       |
| Transfers in                                                             | 522,500            | 522,500           | 948,272                                   | 425,772                                                 |
| Use of fund balance                                                      | 871,456            | 871,456           | 871,456                                   | -                                                       |
| <b>Total Revenues</b>                                                    | <b>27,939,850</b>  | <b>27,939,850</b> | <b>27,757,706</b>                         | <b>(182,144)</b>                                        |
| <b>Expenditures and other uses:</b>                                      |                    |                   |                                           |                                                         |
| Current:                                                                 |                    |                   |                                           |                                                         |
| General government                                                       | 3,090,390          | 3,090,390         | 3,067,322                                 | 23,068                                                  |
| Public safety                                                            | 12,746,968         | 12,746,968        | 12,670,489                                | 76,479                                                  |
| Highways and streets                                                     | 3,260,101          | 3,260,101         | 3,110,646                                 | 149,455                                                 |
| Sanitation                                                               | 1,849,006          | 1,849,006         | 1,807,602                                 | 41,404                                                  |
| Health and welfare                                                       | 228,314            | 228,314           | 174,928                                   | 53,386                                                  |
| Culture and recreation                                                   | 1,402,824          | 1,402,824         | 1,351,526                                 | 51,298                                                  |
| Conservation                                                             | 3,476              | 3,476             | 2,010                                     | 1,466                                                   |
| Economic development                                                     | 474,564            | 474,564           | 436,155                                   | 38,409                                                  |
| Capital outlay                                                           | 1,248,000          | 1,248,000         | 861,646                                   | 386,354                                                 |
| Debt service                                                             | 2,820,751          | 2,820,751         | 2,798,301                                 | 22,450                                                  |
| Other financing uses:                                                    |                    |                   |                                           |                                                         |
| Transfers out                                                            | 815,456            | 815,456           | 815,456                                   | -                                                       |
| <b>Total Expenditures</b>                                                | <b>27,939,850</b>  | <b>27,939,850</b> | <b>27,096,081</b>                         | <b>843,769</b>                                          |
| Excess of revenues and other sources<br>over expenditures and other uses | \$ -               | \$ -              | \$ 661,625                                | \$ 661,625                                              |

See notes to financial statements.

TOWN OF LONDONDERRY, NEW HAMPSHIRE

FIDUCIARY FUNDS

STATEMENT OF FIDUCIARY NET ASSETS

JUNE 30, 2011

|                                 | Agency<br>Funds     |
|---------------------------------|---------------------|
| <b><u>ASSETS</u></b>            |                     |
| Cash and short term investments | \$ 2,597,864        |
| Investments                     | <u>12,003</u>       |
| Total Assets                    | \$ <u>2,609,867</u> |
| <b><u>LIABILITIES</u></b>       |                     |
| Escrow deposits                 | \$ 2,238,527        |
| School funds                    | <u>371,340</u>      |
| Total Liabilities               | \$ <u>2,609,867</u> |

See notes to financial statements.

## TOWN OF LONDONDERRY, NEW HAMPSHIRE

### Notes to the Financial Statements June 30, 2011

#### 1. Summary of Significant Accounting Policies

The accounting policies of the Town of Londonderry (the Town) conform to generally accepted accounting principles (GAAP) as applicable to governmental units. The following is a summary of the more significant policies:

##### A. Reporting Entity

The government is a municipal corporation governed by a 5-member elected Town Council. As required by generally accepted accounting principles, these financial statements present the government and applicable component units for which the government is considered to be financially accountable. In fiscal year 2011, it was determined that no entities met the required GASB 39 criteria of component units.

##### B. Government-Wide and Fund Financial Statements

###### Government-Wide Financial Statements

The government-wide financial statements (i.e., the statement of net assets and the statement of activities) report information on all of the nonfiduciary activities of the primary government. For the most part, the effect of interfund activity has been removed from these statements; however, interfund services provided and used was not eliminated by the process of consolidation. Governmental activities are supported primarily by taxes and intergovernmental revenues.

The statement of activities demonstrates the degree to which the direct expenses of a given function or segment are offset by program revenues. *Direct expenses* are those that are clearly identifiable with a specific function or segment. *Program revenues* include (1) charges to customers or applicants who purchase, use, or directly benefit from goods, services, or privileges provided by a given function or segment and (2) grants and contributions that are restricted to meeting the operational or capital requirements of a particular function or segment. Taxes and other items not properly included among program revenues are reported instead as *general revenues*.

###### Fund Financial Statements

Separate financial statements are provided for governmental funds and fiduciary funds, even though the latter are excluded from the government-



wide financial statements. Major individual governmental funds are reported as separate columns in the fund financial statements.

C. Measurement Focus, Basis of Accounting, and Financial Statement Presentation

Government-Wide Financial Statements

The government-wide financial statements are reported using the *economic resources measurement focus* and the *accrual basis of accounting*, as are fiduciary fund financial statements. Revenues are recorded when earned and expenses are recorded when a liability is incurred, regardless of the timing of related cash flows. Property taxes are recognized as revenues in the year for which they are levied. Grants and similar items are recognized as revenue as soon as all eligibility requirements imposed by the provider have been met. As a general rule, the effect of interfund activity has been eliminated from the government-wide financial statements.

Amounts reported as *program revenues* include (1) charges to customers or applicants for goods, services, or privileges provided, (2) operating grants and contributions, and (3) capital grants and contributions, including special assessments. Internally dedicated resources are reported as *general revenues* rather than as program revenues. Likewise, general revenues include all taxes.

Fund Financial Statements

Governmental fund financial statements are reported using the *current financial resources measurement focus* and the *modified accrual basis of accounting*. Revenues are recognized as soon as they are both measurable and available. Revenues are considered to be available when they are collectible within the current period or soon enough thereafter to pay liabilities of the current period. For this purpose, the government considers property tax revenues to be available if they are collected within 60 days of the end of the current fiscal period. All other revenue items are considered to be measurable and available only when cash is received by the government. Expenditures generally are recorded when a liability is incurred, as under accrual accounting. However, debt service expenditures, as well as expenditures related to compensated absences and claims and judgments, are recorded only when payment is due.

The government reports the following major governmental funds:

- The *general fund* is the government's primary operating fund. It accounts for all financial resources of the general government, except those required to be accounted for in another fund.

Additionally, the Town reports the following fund type:

- The *agency fund* is used to account for resources legally held in trust for impact fees, construction escrows and school district capital reserves. Agency funds, unlike other funds, have no measurement focus, reporting only assets and liabilities.

*D. Cash and Short-Term Investments*

Cash balances from all funds, except those required to be segregated by law, are combined to form a consolidation of cash. Cash balances are invested to the extent available, and interest earnings are recognized in the general fund. Certain special revenue and fiduciary funds segregate cash, and investment earnings become a part of those funds.

Deposits with financial institutions consist primarily of demand deposits, certificates of deposits, and savings accounts. A cash and investment pool is maintained that is available for use by all funds. Each fund's portion of this pool is reflected on the combined financial statements under the caption "cash and short-term investments". The interest earnings attributable to each fund type are included under investment income.

*E. Investments*

State and local statutes place certain limitations on the nature of deposits and investments available. Deposits in any financial institution may not exceed certain levels within the financial institution. Non-fiduciary fund investments can be made in securities issued by or unconditionally guaranteed by the U.S. Government or agencies that have a maturity of one year or less from the date of purchase and repurchase agreements guaranteed by such securities with maturity dates of no more than 90 days from the date of purchase.

Investments for the Trust Funds consist of marketable securities, bonds, mutual funds, and short-term money market investments. Investments are carried at fair value.

*F. Interfund Receivables and Payables*

Transactions between funds that are representative of lending/borrowing arrangements outstanding at the end of the fiscal year are referred to as either "due from/to other funds" (i.e., the current portion of interfund loans) or "advances to/from other funds" (i.e., the non-current portion of interfund loans).

#### G. Capital Assets

Capital assets, which include property, plant, and equipment are reported in the government-wide financial statements. Capital assets are defined by the government as assets with an initial individual cost of more than \$ 1,000 and an estimated useful life in excess of two years. Such assets are recorded at historical cost or estimated historical cost if purchased or constructed. Donated capital assets are recorded at estimated fair market value at the date of donation.

The costs of normal maintenance and repairs that do not add to the value of the asset or materially extend assets' lives are not capitalized.

Property, plant and equipment are depreciated using the straight-line method over the following estimated useful lives:

| <u>Assets</u>         | <u>Years</u> |
|-----------------------|--------------|
| Buildings             | 40           |
| Building improvements | 20           |
| Infrastructure        | 30 - 75      |
| Vehicles              | 5            |
| Office equipment      | 5            |
| Computer equipment    | 5            |

#### H. Compensated Absences

It is the government's policy to permit employees to accumulate earned but unused vacation and sick pay benefits. All vested sick and vacation pay is accrued when incurred in the government-wide and fiduciary fund financial statements. A liability for these amounts is reported in governmental funds only if they have matured, for example, as a result of employee resignations and retirements.

#### I. Long-Term Obligations

In the government-wide financial statements, long-term debt and other long-term obligations are reported as liabilities in the applicable governmental activities.

The governmental fund financial statements recognize the proceeds of debt as other financing sources in the current period, while debt issuance costs are reported as expenditures.

## J. Fund Equity

Fund equity at the governmental fund financial reporting level is classified as “fund balance”. Fund equity for all other reporting is classified as “net assets”.

Fund Balance – In general, fund balance represents the difference between current assets and current liabilities. The Town reserves those portions of fund balance that are legally segregated for a specific use or which do not represent available, spendable resources and therefore, are not available for appropriation or expenditure. Unassigned fund balance indicates that portion of fund balance that is available for appropriation in future periods.

The Town’s fund balance classifications are as follows:

- 1) *Nonspendable funds* are either unspendable in the current form (i.e., inventory or prepaid items) or can never be spent (i.e., cemetery perpetual care).
- 2) *Restricted funds* are restricted to specific purposes by external constraints imposed by laws, creditors, or grantors, or others outside of the Town’s organization. The Town reports restricted fund balance in the general fund for the encumbered, unspent proceeds of bond issuances, and in the special revenue funds for funds that have been created by statute or have other external constraints on how the monies held in these funds may be expended.
- 3) *Committed funds* can only be used for specific purposes pursuant to constraints imposed by formal action of the Town’s highest decision making authority, which is the annual Budgetary Town Meeting. These commitments can only be established, modified, or rescinded by majority Town Meeting vote. The Town reports committed fund balance in the general fund for the encumbered, unspent portion of non-lapsing capital appropriations, as well as for capital reserves set aside by Town Meeting vote for future capital acquisitions and improvements. The Town also reports committed fund balance for all special revenue funds, other than those that are externally restricted to expenditure for a specified purpose.
- 4) *Assigned funds* are intended to be used for specific purposes as established by Town management. The Town reports assigned fund balance in the general fund for year-end departmental encumbrances for goods and services that have been ordered but not yet received. The Town also reports assigned fund balance for general fund surplus fund balance that has been appropriated as a funding source for the subsequent fiscal period.
- 5) *Unassigned funds* are available to be spent in future periods.

When an expenditure is incurred that would qualify for payment from multiple fund balance types, the Town uses the following order to liquidate liabilities: restricted, committed, assigned, and unassigned.

Net Assets - Net assets represent the difference between assets and liabilities. Net assets invested in capital assets, net of related debt, consist of capital assets, net of accumulated depreciation, reduced by the outstanding balances of any borrowing used for the acquisition, construction or improvement of those assets. Net assets are reported as *restricted* when there are limitations imposed on their use either through enabling legislation adopted by the Town or through external restrictions imposed by creditors, grantors, or laws or regulations of other governments. All other net assets are reported as *unrestricted*.

K. Use of Estimates

The preparation of basic financial statements in conformity with generally accepted accounting principles requires management to make estimates and assumptions that affect the reported amounts of assets and liabilities and disclosures for contingent assets and liabilities at the date of the basic financial statements, and the reported amounts of the revenues and expenditures/expenses during the fiscal year. Actual results could vary from estimates that were used.

2. Stewardship, Compliance, and Accountability

A. Budgetary Information

At the annual town meeting, the Town Council presents an operating and capital budget for the proposed expenditures of the fiscal year commencing the following July 1. The budget, as enacted by town meeting, establishes the legal level of control and specifies that certain appropriations are to be funded by particular revenue sources. The original budget can be amended during the fiscal year by special town meetings as required by changing conditions.

The Town's legal spending limit is at the department level, as voted by town meeting.

Formal budgetary integration is employed as a management control device during the year for the General Fund and certain Special Revenue Funds (i.e., sewer fund and cable fund).

At year end, appropriation balances lapse, except for certain unexpended capital items and encumbrances which will be honored during the subsequent fiscal year.

**B. Budgetary Basis**

The general fund and special revenue funds final appropriation appearing on the "Budget and Actual" pages of the fund financial statements represents the final amended budget after all transfers and supplemental appropriations.

**C. Budget/GAAP Reconciliation**

The budgetary data for the general fund and annually budgeted special revenue funds is based upon accounting principles that differ from generally accepted accounting principles (GAAP). Therefore, in addition to the GAAP basis financial statements, the results of operations of the general fund and annually budgeted special revenue funds are presented in accordance with budgetary accounting principles to provide a meaningful comparison to budgetary data.

The following is a summary of adjustments made to the actual revenues and other sources, and expenditures and other uses, to conform to the budgetary basis of accounting.

|                                                                                   | Revenues<br>and Other<br><u>Financing Sources</u> | Expenditures<br>and Other<br><u>Financing Uses</u> |
|-----------------------------------------------------------------------------------|---------------------------------------------------|----------------------------------------------------|
| <u>General Fund:</u>                                                              |                                                   |                                                    |
| Revenues/Expenditures<br>(GAAP basis)                                             | \$ 25,136,354                                     | \$ 28,459,098                                      |
| Other financing sources/uses<br>(GAAP basis)                                      | <u>1,958,869</u>                                  | <u>280,456</u>                                     |
| Subtotal (GAAP Basis)                                                             | 27,095,223                                        | 28,739,554                                         |
| Adjust tax revenue to accrual basis                                               | (178,205)                                         | -                                                  |
| Subtract beginning of year<br>appropriation carryforwards<br>from expenditures    | -                                                 | (5,071,223)                                        |
| Add end of year appropriation<br>carryforwards to expenditures                    | -                                                 | 3,838,551                                          |
| Recognize use of fund balance<br>as a funding source                              | 871,456                                           | -                                                  |
| Reverse effect of combining<br>general fund and capital reserve<br>funds (GASB54) | (11,608)                                          | (2,074)                                            |
| Reverse various timing differences                                                | <u>(19,160)</u>                                   | <u>(408,727)</u>                                   |
| Budgetary basis                                                                   | <u>\$ 27,757,706</u>                              | <u>\$ 27,096,081</u>                               |

(continued)



(continued)

|                                                                                | Revenues<br>and Other<br><u>Financing Sources</u> | Expenditures<br>and Other<br><u>Financing Uses</u> |
|--------------------------------------------------------------------------------|---------------------------------------------------|----------------------------------------------------|
| <u>Nonmajor Governmental Funds:</u>                                            |                                                   |                                                    |
| Revenues/Expenditures<br>(GAAP basis)                                          | \$ 7,332,877                                      | \$ 7,004,870                                       |
| Other financing sources/uses<br>(GAAP basis)                                   | <u>280,456</u>                                    | <u>958,869</u>                                     |
| Subtotal (GAAP Basis)                                                          | 7,613,333                                         | 7,963,739                                          |
| Less non-budgeted nonmajor funds                                               | (4,979,594)                                       | (5,614,232)                                        |
| Subtract beginning of year<br>appropriation carryforwards<br>from expenditures | -                                                 | (1,259,636)                                        |
| Add end of year appropriation<br>carryforwards to expenditures                 | -                                                 | 1,890,036                                          |
| Remove deferred revenue                                                        | <u>37,999</u>                                     | <u>-</u>                                           |
| Budgetary basis                                                                | <u>\$ 2,671,738</u>                               | <u>\$ 2,979,907</u>                                |

D. Excess of Expenditures Over Appropriations

Expenditures exceeding appropriations during the current fiscal year were as follows:

General Fund:

|                  |              |
|------------------|--------------|
| Town council     | \$ (2,178)   |
| General services | \$ (102,224) |
| Fire department  | \$ (99,922)  |

E. Deficit Fund Equity

The following funds had deficits as of June 30, 2011:

Nonmajor:

Capital project funds:

|                              |                |
|------------------------------|----------------|
| Exit 4A                      | \$ (1,096,162) |
| Mammoth Road/Litchfield Road | \$ (233,708)   |

The deficits in these funds will be eliminated through future bond proceeds and interfund transfers.

### 3. **Cash and Short-Term Investments**

*Custodial Credit Risk - Deposits.* Custodial credit risk is the risk that in the event of a bank failure, the Town's deposits may not be returned to it. New Hampshire RSA 41:29 stipulates that Town funds be deposited "in participation units in the public deposit investment pool established pursuant to RSA 383:22 or in federally insured banks chartered under the laws of New Hampshire or the federal government with a branch within the state, except that funds may be deposited in federally insured banks outside the state if such banks pledge and deliver to a third party custodial bank or the federal reserve bank collateral security of the following types:

- (a) United States governmental obligations
- (b) United States government agency obligations; or
- (c) Obligations of the State of New Hampshire in value at least equal to the amount of the deposit in each case."

In addition, RSA 41:29 allows excess funds "which are not immediately needed for the purpose of expenditure" to be invested in the "public deposit investment pool established pursuant to RSA 383:22, or in deposits, including money market accounts, or certificates of deposit, or repurchase agreements, and all other types on interest bearing accounts, of federally insured banks chartered under the laws of New Hampshire or the federal government with a branch within the state, or in obligations fully guaranteed as to principal and interest by the United States government."

The Town's deposit policy for custodial credit risk requires a comprehensive review of the credit worthiness and capital ratios of the institutions. The Town's deposit policy limits the investment of Town assets to U.S. Treasury Securities maturing in less than one year, fully insured or collateralized certificates of deposits at commercial banks of the State of New Hampshire, New England Region and the State of New York, repurchase agreements fully collateralized by the U.S. Treasury Securities or agencies, and any state approved pool or instrument. The Town's policy further stipulates that all Town assets be secured through third-party custody and safekeeping procedures.

As of June 30, 2011, none of the Town's bank balance of \$ 43,943,776 was exposed to custodial credit risk as uninsured, uncollateralized, or collateral held by pledging bank's trust department not in the Town's name.

The Town also maintains various trust funds that are managed by the Trustees of Trust Funds (Trustees). As of June 30, 2011, none of the Trustees' short-term cash and investment balances of \$ 29,573 were exposed to custodial credit risk as uninsured, uncollateralized, or collateral held by pledging bank's trust department not in the Town's name.



#### 4. Investments

##### A. Custodial Credit Risk

The custodial credit risk for investments is the risk that, in the event of the failure of the counterparty (e.g., broker-dealer) to a transaction, a government will not be able to recover the value of its investment or collateral securities that are in the possession of another party. Both the Town's and Trustees' investment policies follow the guidelines of New Hampshire RSA 31.

As of June 30, 2011, none of the Town's investments of \$ 12,003 were exposed to custodial credit risk.

As of June 30, 2011, none of the Trustees' investments of \$ 713,951 were exposed to custodial credit risk.

##### B. Credit Risk

Generally, credit risk is the risk that an issuer of an investment will not fulfill its obligation to the holder of the investment. State law employs the "prudent investor rule" whereby investments are made as a prudent person would be expected to act, with discretion and intelligence, to seek reasonable income, preserve capital, and, in general, avoid speculative investments. Neither the Town's nor the Trustees' policies specifically address investment credit risk.

Presented below (in thousands) is the actual rating as of year end for each of the Town's and Trustees' investments (All federal agency securities have an implied credit rating of AAA.):

| <u>Investment Type</u>    | <u>Fair Value</u> | <u>Rating as of Year End</u> |              |              | <u>Not Rated</u> |
|---------------------------|-------------------|------------------------------|--------------|--------------|------------------|
|                           |                   | <u>AAA</u>                   | <u>AA3</u>   | <u>BAA1</u>  |                  |
| Debt-related Securities:  |                   |                              |              |              |                  |
| Corporate bonds           | \$ 59             | \$ -                         | \$ 22        | \$ 10        | \$ 27            |
| Federal agency securities | <u>56</u>         | <u>56</u>                    | <u>-</u>     | <u>-</u>     | <u>-</u>         |
| Subtotal                  | 115               | <u>\$ 56</u>                 | <u>\$ 22</u> | <u>\$ 10</u> | <u>\$ 27</u>     |
| Certificates of deposit   | 23                |                              |              |              |                  |
| Corporate equities        | 240               |                              |              |              |                  |
| Mutual funds              | <u>348</u>        |                              |              |              |                  |
| Total                     | <u>\$ 726</u>     |                              |              |              |                  |

**C. Concentration of Credit Risk**

Neither the Town nor the Trustees place limits on the amount that may be invested in any one issuer.

As of June 30, 2011, all of the Town's investments were held in an FDIC-insured bank certificate of deposit.

As of June 30, 2011, the Trustees did not have investments in any one issuer greater than 5% of total investments.

**D. Interest Rate Risk**

Interest rate risk is the risk that changes in market interest rates will adversely affect the fair value of an investment. Generally, the longer the maturity of an investment, the greater the sensitivity of its fair value to changes in market interest rates. Neither the Town nor the Trustees have a formal investment policy that limits investment maturities as a means of managing their exposure to fair value losses arising from changing interest rates.

Information about the sensitivity of the fair values of the Town's investments to market interest rate fluctuations is as follows (in thousands):

| <u>Investment Type</u>    | <u>Fair Value</u> | <u>Investment Maturities (in Years)</u> |              |              |
|---------------------------|-------------------|-----------------------------------------|--------------|--------------|
|                           |                   | <u>Less Than 1</u>                      | <u>1-5</u>   | <u>6-10</u>  |
| Debt Related Securities:  |                   |                                         |              |              |
| Corporate bonds           | \$ 59             | \$ -                                    | \$ 59        | \$ -         |
| Federal agency securities | <u>56</u>         | <u>26</u>                               | <u>-</u>     | <u>30</u>    |
| Total                     | <u>\$ 115</u>     | <u>\$ 26</u>                            | <u>\$ 59</u> | <u>\$ 30</u> |

**E. Foreign Currency Risk**

Foreign currency risk is the risk that changes in foreign exchange rates will adversely affect the fair value of an investment. Neither the Town nor the Trustees have policies for foreign currency risk.

**5. Taxes Receivable**

The Town bills property taxes on a semi-annual basis, with property taxes due in July and December. Property tax revenues are recognized in the fiscal year for which taxes have been levied (budgeted) to the extent that they become available, i.e., due or receivable within the current fiscal year and collected within the current period or within 60 days of year end. Property taxes collected before the due date and in advance of the year for which they are levied are

recorded as a *taxes collected in advance* liability, as they are intended to finance the Town's subsequent year's operations.

Delinquent taxes are typically liened at the Registrar of Deeds on February 28 of the next year. If the liened property taxes (redemptions) are not paid within two years of the tax lien date, the property is conveyed to the Town by tax deed and could subsequently be sold at a public sale.

The Town annually budgets an amount (overlay) for residential and business property tax abatements and refunds. All abatements and refunds are charged to this overlay account and are classified as a contra-tax revenue in the general fund. The overlay account also includes probable abatements accrued to be paid.

Taxes receivable at June 30, 2011 consist of the following:

|                 |               |                     |
|-----------------|---------------|---------------------|
| Property Taxes: |               |                     |
| 2010            | \$ 3,975      |                     |
| 2009            | <u>4,934</u>  |                     |
|                 |               | 8,909               |
| Tax Liens:      |               |                     |
| 2010            | 603,437       |                     |
| 2009            | 347,436       |                     |
| 2008            | 49,810        |                     |
| Prior           | <u>15,787</u> |                     |
|                 |               | 1,016,470           |
| Yield tax       |               | <u>2,279</u>        |
| Total           |               | <u>\$ 1,027,658</u> |

#### Taxes Collected for Others

The Town collects property taxes for the Londonderry School District and for Rockingham County. Payments to the school district are normally made throughout the year and payment to the County is normally made in December. However, ultimate responsibility for the collection of these taxes rests with the Town.

## **6. User Fees Receivable and Allowance for Doubtful Accounts**

User fees receivable include amounts due from customers for ambulance and sewer services. Ambulance receivables are recorded in the general fund and are reported net of an allowance for doubtful accounts; the allowance amount is estimated using receivables that are more than 120 days past due. Sewer receivables are reported in special revenue funds; delinquent sewer receivables are liened in a manner similar to property taxes, as described in Note 5.

User fees receivable and related allowance for doubtful accounts at June 30, 2011 consist of the following:

|                                       | <u>Ambulance</u>  | <u>Sewer</u>     | <u>Total</u>      |
|---------------------------------------|-------------------|------------------|-------------------|
| Gross receivable                      | \$ 565,164        | \$ 37,999        | \$ 603,163        |
| Less: allowance for doubtful accounts | <u>(146,629)</u>  | <u>-</u>         | <u>(146,629)</u>  |
| Total                                 | <u>\$ 418,535</u> | <u>\$ 37,999</u> | <u>\$ 456,534</u> |

## 7. Intergovernmental Receivables

This balance represents reimbursements requested from Federal and State agencies for expenditures incurred in fiscal 2011.

## 8. Other Receivables

Other receivables consist of:

|                          |                |                   |
|--------------------------|----------------|-------------------|
| General fund:            |                |                   |
| Other                    |                | \$ 47,604         |
| Combined nonmajor funds: |                |                   |
| Police special detail    | 204,782        |                   |
| Police airport division  | <u>318,948</u> |                   |
| Subtotal                 |                | <u>523,730</u>    |
| Total                    |                | <u>\$ 571,334</u> |

## 9. Interfund Fund Receivables/Payables and Interfund Transfers

Although self-balancing funds are maintained, most transactions flow through the general fund. In order to obtain accountability for each fund, interfund receivable and payable accounts must be utilized. The following is an analysis of the June 30, 2011 balances in interfund receivable and payable accounts:

| <u>Fund</u>                  | <u>Due From<br/>Other Funds</u> | <u>Due To<br/>Other Funds</u> |
|------------------------------|---------------------------------|-------------------------------|
| General fund                 | \$ 2,883,304                    | \$ 6,027,757                  |
| Nonmajor Governmental Funds: |                                 |                               |
| Special Revenue Funds:       |                                 |                               |
| Sewer fund                   | 4,186,972                       | -                             |
| Cable fund                   | 538,791                         | -                             |
| Police detail fund           | -                               | 82,504                        |
| Police airport division      | -                               | 318,792                       |
| Conservation commission      | -                               | 29,738                        |
| Reclamation fund             | -                               | 1,028                         |
| Other special funds          | 65,438                          | -                             |
| Capital Project Funds:       |                                 |                               |
| Exit 4A                      | -                               | 1,098,265                     |
| Fire Facilities              | 117,287                         | -                             |
| Mammoth Rd/Litchfield Rd     | -                               | 233,708                       |
| Subtotal Nonmajor Funds      | <u>4,908,488</u>                | <u>1,764,035</u>              |
| Total                        | <u>\$ 7,791,792</u>             | <u>\$ 7,791,792</u>           |

Following is an analysis of interfund transfers during fiscal year 2011. The primary purpose of these transfers is to ensure budgetary compliance. Most transfers are budgeted in the general fund and transferred to/from other funds. The Town annually budgets transfers from the sewer and cable funds to the general fund to cover their share of general fund costs.

| <u>Fund</u>                  | <u>Transfers In</u> | <u>Transfers Out</u> |
|------------------------------|---------------------|----------------------|
| General fund                 | \$ 958,869          | \$ 280,456           |
| Nonmajor Governmental Funds: |                     |                      |
| Special Revenue Funds:       |                     |                      |
| Sewer fund                   | -                   | 300,000              |
| Cable fund                   | -                   | 40,000               |
| Police airport division      | -                   | 199,981              |
| Library trustees             | 110,000             | -                    |
| Other special funds          | 7,000               | 20,554               |
| Capital Project Funds:       |                     |                      |
| South Londonderry Phase II   | -                   | 353,446              |
| West Road fields             | -                   | 27,388               |
| Fire facilities              | 163,456             | -                    |
| Permanent Fund               | -                   | 17,500               |
| Subtotal Nonmajor Funds      | <u>280,456</u>      | <u>958,869</u>       |
| Total                        | <u>\$ 1,239,325</u> | <u>\$ 1,239,325</u>  |

In fiscal year 2011, the Town implemented GASB Statement No. 54, *Fund Balance Reporting and Governmental Fund Type Definitions* (GASB 54). One of the effects of this implementation is that the Town's capital reserve funds, which were formerly reported as nonmajor governmental funds, are now combined and reported with the Town's general fund. As a result, inter-fund transfers between these funds have been eliminated from the governmental fund financial statements.

Following is a summary of fiscal year 2011 budgeted transfers between the Town's general fund and capital reserve funds, which have been eliminated from the governmental fund financial statements in accordance with the reporting requirements of GASB 54.

| <u>Fund</u>             | <u>Transfers In</u> | <u>Transfers Out</u> |
|-------------------------|---------------------|----------------------|
| General Fund:           |                     |                      |
| General Fund            | \$ -                | \$ 535,000           |
| Capital Reserve Funds   |                     |                      |
| Fire department         | 145,000             | -                    |
| Ambulance               | 60,000              | -                    |
| Highway trucks          | 80,000              | -                    |
| Highway heavy equipment | 40,000              | -                    |
| Pillsbury cemetery      | 210,000             | -                    |
| Total                   | <u>\$ 535,000</u>   | <u>\$ 535,000</u>    |

#### **10. Prepaid Expenditures**

This balance represents subsequent year expenditures that were paid in the current fiscal year.

#### **11. Capital Assets**

Capital asset activity for the year ended June 30, 2011 was as follows (in thousands):

|                                              | Beginning<br>Balance | Increases | Decreases | Ending<br>Balance |
|----------------------------------------------|----------------------|-----------|-----------|-------------------|
| <b>Governmental Activities:</b>              |                      |           |           |                   |
| Capital assets, being depreciated:           |                      |           |           |                   |
| Buildings and improvements                   | \$ 12,562            | \$ 1,844  | \$ -      | \$ 14,406         |
| Machinery, equipment, and furnishings        | 8,657                | 984       | (5)       | 9,636             |
| Intangibles                                  | 1,358                | 78        | -         | 1,436             |
| Infrastructure                               | 84,309               | -         | -         | 84,309            |
| Improvements other than buildings            | 556                  | -         | -         | 556               |
| Total capital assets, being depreciated      | 107,442              | 2,906     | (5)       | 110,343           |
| Less accumulated depreciation for:           |                      |           |           |                   |
| Buildings and improvements                   | (2,245)              | (311)     | -         | (2,556)           |
| Machinery, equipment, and furnishings        | (6,500)              | (821)     | 5         | (7,316)           |
| Intangibles                                  | (1,357)              | (1)       | -         | (1,358)           |
| Infrastructure                               | (30,873)             | (1,668)   | -         | (32,541)          |
| Improvements other than buildings            | (89)                 | (52)      | -         | (141)             |
| Total accumulated depreciation               | (41,064)             | (2,853)   | 5         | (43,912)          |
| Total capital assets, being depreciated, net | 66,378               | 53        | -         | 66,431            |
| Capital assets, not being depreciated:       |                      |           |           |                   |
| Land                                         | 12,501               | -         | -         | 12,501            |
| Construction in progress                     | 7,130                | 211       | (286)     | 7,055             |
| Total capital assets, not being depreciated  | 19,631               | 211       | (286)     | 19,556            |
| Governmental activities capital assets, net  | \$ 86,009            | \$ 264    | \$ (286)  | \$ 85,987         |

Depreciation expense was charged to functions of the Town as follows (in thousands):

|                                                      |          |
|------------------------------------------------------|----------|
| Governmental Activities:                             |          |
| General government                                   | \$ 209   |
| Public safety                                        | 750      |
| Highways and streets                                 | 1,280    |
| Sanitation                                           | 547      |
| Culture and recreation                               | 66       |
| Economic development                                 | 1        |
| Total depreciation expense - governmental activities | \$ 2,853 |

## 12. Accounts Payable

Accounts payable represent 2011 expenditures paid after June 30, 2011.

**13. Accrued Liabilities**

Accrued liabilities on the governmental fund balance sheet primarily consist of accrued payroll and accrued benefit leave payable, while accrued liabilities on the statement of net assets include these same liabilities as well as accrued interest on long-term debt at June 30, 2011.

**14. Deferred Revenue**

Governmental funds report *deferred revenue* in connection with receivables for revenues that are not considered to be available to liquidate liabilities of the current period.

The balance of the General Fund *deferred revenues* account is equal to the total of all June 30, 2011 receivable balances, except property taxes that are accrued for subsequent 60-day collections.

**15. Taxes Collected in Advance**

Taxes collected in advance represent taxes collected before June 30, 2011 for the subsequent year's tax levy.

**16. Tax Refunds Payable**

This balance consists of an estimate of refunds due to property taxpayers for potential abatements. These cases are currently pending with the state Board of Tax and Land Appeals.

**17. Long-Term Debt**

**A. Long-Term Debt Supporting Governmental Activities**

General obligation bonds, issued by the Town of Londonderry for various municipal projects, are approved by voters and repaid with property taxes recorded in the general fund. Other debt issued to support governmental activities, such as compensated absences, is primarily paid from the general fund as well.

**B. General Obligation Bonds**

The Town issues general obligation bonds to provide funds for the acquisition and construction of major capital facilities. General obligation bonds currently outstanding are as follows:



| <u>Governmental Activities:</u> | <u>Serial</u><br><u>Maturities</u><br><u>Through</u> | <u>Net</u><br><u>Interest</u><br><u>Cost (%)</u> | <u>Amount</u><br><u>Outstanding</u><br><u>as of</u><br><u>6/30/11</u> |
|---------------------------------|------------------------------------------------------|--------------------------------------------------|-----------------------------------------------------------------------|
| Mammoth Road sewer              | 11/01/21                                             | 4.39%                                            | \$ 1,320,000                                                          |
| Multi-purpose bond              | 10/15/12                                             | 3.59%                                            | 330,000                                                               |
| Multi-purpose bond              | 07/01/23                                             | 3.83%                                            | 8,855,000                                                             |
| Refunding bonds                 | 10/15/15                                             | 2.74%                                            | 1,200,000                                                             |
| Open space conservation         | 12/01/14                                             | 3.31%                                            | 400,000                                                               |
| Open space & fire station       | 08/15/26                                             | 4.02%                                            | 3,475,000                                                             |
| Roadway improvements            | 01/15/18                                             | 3.07%                                            | 840,000                                                               |
| Roadway improvements            | 11/15/18                                             | 3.58%                                            | 1,200,000                                                             |
| Roadway improvements            | 07/15/19                                             | 2.43%                                            | 900,000                                                               |
| Roadway improvements            | 12/01/20                                             | 2.38%                                            | <u>1,000,000</u>                                                      |
| Total Governmental Activities:  |                                                      |                                                  | <u>\$ 19,520,000</u>                                                  |

*C. Future Debt Service*

The annual payments to retire all general obligation long-term debt outstanding as of June 30, 2011 are as follows:

| <u>Governmental Activities</u> | <u>Principal</u>     | <u>Interest</u>     | <u>Total</u>         |
|--------------------------------|----------------------|---------------------|----------------------|
| 2012                           | \$ 2,150,000         | \$ 692,187          | \$ 2,842,187         |
| 2013                           | 2,145,000            | 620,971             | 2,765,971            |
| 2014                           | 1,805,000            | 553,611             | 2,358,611            |
| 2015                           | 1,710,000            | 492,202             | 2,202,202            |
| 2016                           | 1,610,000            | 431,906             | 2,041,906            |
| 2017-2021                      | 6,715,000            | 1,321,073           | 8,036,073            |
| 2022-2026                      | 3,185,000            | 273,470             | 3,458,470            |
| Thereafter                     | <u>200,000</u>       | <u>4,150</u>        | <u>204,150</u>       |
| Total                          | <u>\$ 19,520,000</u> | <u>\$ 4,389,570</u> | <u>\$ 23,909,570</u> |

*D. Bond Authorizations/Unissued*

Long term debt authorizations which have not been issued or rescinded as of June 30, 2011 are as follows:

| <u>Purpose</u>                     | <u>Amount</u>       |
|------------------------------------|---------------------|
| Mammoth Road Sewer                 | \$ 225,000          |
| Auburn Road Water Line             | 49,600              |
| Exit 4A Construction               | 4,500,000           |
| Auburn Road Landfill Site          | 900,000             |
| Roadway Improvements               | <u>1,000,000</u>    |
| Total Unissued Bond Authorizations | <u>\$ 6,674,600</u> |

**E. Changes in General Long-Term Liabilities**

During the year ended June 30, 2011, the following changes occurred in long-term liabilities (in thousands):

|                                       | Total<br>Balance<br><u>7/1/10</u> | Additions       | Reductions        | Total<br>Balance<br><u>6/30/11</u> | Less<br>Current<br>Portion<br><u>6/30/11</u> | Equals<br>Long-Term<br>Portion<br><u>6/30/11</u> |
|---------------------------------------|-----------------------------------|-----------------|-------------------|------------------------------------|----------------------------------------------|--------------------------------------------------|
| <b><u>Governmental Activities</u></b> |                                   |                 |                   |                                    |                                              |                                                  |
| Bonds payable                         | \$ 20,585                         | \$ 1,000        | \$ (2,065)        | \$ 19,520                          | \$ (2,150)                                   | \$ 17,370                                        |
| Other:                                |                                   |                 |                   |                                    |                                              |                                                  |
| Compensated absences                  | 1,556                             | 45              | (23)              | 1,578                              | (637)                                        | 941                                              |
| Landfill post-closure                 | 160                               | -               | (10)              | 150                                | (10)                                         | 140                                              |
| OPEB liability                        | <u>1,199</u>                      | <u>936</u>      | <u>(292)</u>      | <u>1,843</u>                       | <u>-</u>                                     | <u>1,843</u>                                     |
| Totals                                | <u>\$ 23,500</u>                  | <u>\$ 1,981</u> | <u>\$ (2,390)</u> | <u>\$ 23,091</u>                   | <u>\$ (2,797)</u>                            | <u>\$ 20,294</u>                                 |

The general fund has been designated as the primary source to repay all governmental-type long-term liabilities.

**18. Landfill Closure and Post-closure Care Costs**

The Town's landfill has been closed and capped. However, State and Federal laws and regulations require the Town to perform certain maintenance and monitoring functions at its capped landfill site for a period of thirty years after closure. These *post-closure care* costs are reported as a long-term liability in the government-wide financial statements, and a portion of the liability is expensed each year. The amount of the post-closure care liability and the portion of costs expensed each year are based on estimates provided by management. Actual costs may be higher due to inflation, changes in technology, or changes in regulations.

**19. Restricted Net Assets**

The accompanying entity-wide financial statements report restricted net assets when external constraints from grantors or contributors are placed on net assets.

Permanent fund restricted net assets are segregated between nonexpendable and expendable. The nonexpendable portion represents the original restricted principal contribution, and the expendable represents accumulated earnings which are available to be spent based on donor restrictions.

## 20. Governmental Funds - Balances

Fund balances are segregated to account for resources that are either not available for expenditure in the future or are legally set aside for a specific future use.

In fiscal year 2011, the Town implemented GASB Statement No. 54 (GASB 54), *Fund Balance Reporting and Governmental Fund Type Definitions*, which enhances the usefulness of fund balance information by providing clearer fund balance classifications that can be more consistently applied and by clarifying existing governmental fund type definitions.

The following types of fund balances are reported at June 30, 2011:

Nonspendable - Represents amounts that cannot be spent because they are either (a) not in spendable form or (b) legally or contractually required to be maintained intact. This fund balance classification includes general fund reserves for prepaid expenditures and nonmajor governmental fund reserves for the principal portion of permanent trust funds.

Restricted - Represents amounts that are restricted to specific purposes by constraints imposed by creditors, grantors, contributors, or laws or regulations of other governments, or constraints imposed by law through constitutional provisions or enabling legislation. This fund balance classification includes general fund encumbrances funded by bond issuances, various special revenue funds, and the income portion of permanent trust funds.

Committed - Represents amounts that can only be used for specific purposes pursuant to constraints imposed by formal action of the Town's highest level of decision-making authority. This fund balance classification includes general fund encumbrances for non-lapsing, special article appropriations approved at Town Meeting, capital reserve funds set aside by Town Meeting vote for future capital acquisitions and improvements (now reported as part of the general fund per GASB 54), and various special revenue funds.

Assigned - Represents amounts that are constrained by the Town's intent to use these resources for a specific purpose. This fund balance classification includes general fund encumbrances that have been established by various Town departments for the expenditure of current year budgetary financial resources upon vendor performance in the subsequent budgetary period.

Following is a breakdown of the Town's fund balances at June 30, 2011:

|                                    | General<br>Fund     | Nonmajor<br>Governmental<br>Funds | Total<br>Governmental<br>Funds |
|------------------------------------|---------------------|-----------------------------------|--------------------------------|
| Nonspendable                       |                     |                                   |                                |
| Prepaid expenditures               | \$ 125,900          | \$ -                              | \$ 125,900                     |
| Nonexpendable permanent funds      | -                   | 641,919                           | 641,919                        |
|                                    | <u>\$ 125,900</u>   | <u>\$ 641,919</u>                 | <u>\$ 767,819</u>              |
| Restricted                         |                     |                                   |                                |
| Bonded projects                    | \$ 1,937,169        | \$ 117,287                        | \$ 2,054,456                   |
| Leach Library                      | -                   | 41,994                            | 41,994                         |
| Expendable permanent funds         | -                   | 101,605                           | 101,605                        |
|                                    | <u>\$ 1,937,169</u> | <u>\$ 260,886</u>                 | <u>\$ 2,198,055</u>            |
| Committed                          |                     |                                   |                                |
| Non-lapsing capital appropriations | \$ 1,168,225        | \$ -                              | \$ 1,168,225                   |
| Capital reserve funds              | 597,036             | -                                 | 597,036                        |
| Special revenue funds              | -                   | 6,243,346                         | 6,243,346                      |
|                                    | <u>\$ 1,765,261</u> | <u>\$ 6,243,346</u>               | <u>\$ 8,008,607</u>            |
| Assigned                           |                     |                                   |                                |
| Encumbrances                       | \$ 733,156          | \$ -                              | \$ 733,156                     |
| Appropriated fund balance          | 523,000             | -                                 | 523,000                        |
|                                    | <u>\$ 1,256,156</u> | <u>\$ -</u>                       | <u>\$ 1,256,156</u>            |

## 21. General Fund Unassigned Fund Balance

The unassigned general fund balance reported on the governmental funds balance sheet is stated in accordance with generally accepted accounting principles (GAAP), which differs in respect to how undesignated fund balance is reported in accordance with the budgetary basis for reporting to the State of New Hampshire for tax rate setting purposes. The major difference is the State of New Hampshire considers revenues in connection with property tax receivables to be available to liquidate liabilities when billed rather than received.

The following summarizes the specific differences between the GAAP basis and the budgetary basis of reporting the general fund unassigned fund balance:

|                          |                     |
|--------------------------|---------------------|
| GAAP basis balance       | \$ 3,309,342        |
| Deferred revenue         | <u>941,005</u>      |
| Tax Rate Setting Balance | <u>\$ 4,250,347</u> |

## 22. Retirement System

The Town follows the provisions of GASB Statement No. 27, *Accounting for Pensions by State and Local Governmental Employers*, (as amended by GASB 50) with respect to its employees' retirement funds.

### A. Plan Description

The Town contributes to the New Hampshire Retirement System (the System), a cost-sharing, multiple-employer, contributory public employee defined benefit pension plan qualified under Section 401(a) of the Internal Revenue Code and funded through a trust which is exempt from tax under Internal Revenue Code section 501(a). The System was established in 1967 and is governed by New Hampshire RSA 100-A, rules and regulations, federal laws, and policies adopted by its Board of Trustees. Membership in the System may be mandatory or optional, depending on employment position. Members are required to make regular contributions to the System. Member contribution rates are established and may be amended by the New Hampshire State Legislature.

System membership is divided into two groups. *Group I* includes full-time state employees (except police officers and firefighters) and teachers, as well as employees of a political subdivision (i.e., school district, county, town, or other unit of local government) that has elected to participate in the System. *Group II* includes permanent firefighters and permanent police officers. Membership is a condition of employment and System contributions are mandatory for both *Group I* and *Group II* employees who meet specific eligibility requirements.

Additional information on the System's eligibility requirements, group membership parameters, funding policies, benefits, and the System's annual financial report can be obtained from the New Hampshire Retirement System, 54 Regional Drive, Concord, New Hampshire, 03301-5097, or from the System's website at [www.nhrs.org](http://www.nhrs.org).

### B. Funding Policy

The System is supported by member contributions, employer contributions, and net earnings on the investments of the trust fund. Member contribution rates are set by statute at 5.00% of member's compensation for *Group I* members (employees and teachers) and 9.30% of member's compensation for *Group II* members (police and fire). Employer contributions are set by the System's Board of Trustees based on biennial actuarial valuations prepared as of June 30<sup>th</sup> on the odd numbered years (2005, 2007, 2009, etc.).

In fiscal year 2011, the Town was required to contribute 9.16% to the System for its eligible *Group I* employees, 14.63% for it eligible *Group II*

Police employees (19.51% for eligible *Group II* Police employees engaged in special detail work), and 18.52% for its eligible *Group II* Fire employees. The Town's contributions to the System for the years ended June 30, 2011, 2010, and 2009 were \$ 1,820,071, \$ 1,710,370, and \$ 1,531,209, respectively, which equaled its annual required contributions for each of these years.

## **23. Post-Employment Healthcare and Life Insurance Benefits**

### **Other Post-Employment Benefits**

GASB Statement 45, *Accounting and Financial Reporting by Employers for Postemployment Benefits Other Than Pensions*, requires governments to account for other post-employment benefits (OPEB), primarily healthcare, on an accrual basis rather than on a pay-as-you-go basis. The effect is the recognition of an actuarially required contribution as an expense on the Statement of Activities when a future retiree earns their post-employment benefits, rather than when they use them. To the extent that an entity does not fund their actuarially required contribution, a post-employment benefit liability is recognized on the Statement of Net Assets over time.

#### **A. Plan Description**

In addition to providing the retirement system benefits described in Note 20, the Town indirectly provides post-employment healthcare for retired employees through an implicit rate covered by current year employees. Retirees of the Town that participate in this single employer plan, pay to participate in the Town's healthcare program. Since they are included in the same pool as current employees, the insurance rates are higher for current employees due to the age consideration. This increased rate is an implicit rate the Town covers for the retirees. The benefits, benefit levels, employee contributions and employer contributions are governed by RSA 100-A:50. As of July 1, 2010, the actuarial valuation date, approximately 24 retirees and 173 active employees meet the eligibility requirements. The plan does not issue a separate financial report.

#### **B. Benefits Provided**

Retirees and their covered dependents are eligible to participate in the Town's medical, prescription drug, mental health/substance abuse programs. All active employees who retire from the Town and meet the eligibility criteria will receive these benefits.

#### **C. Funding Policy**

Retirees contribute 100% of the cost of the health plan, as determined by the Town. The Town contributes its implicit rate subsidy of the health plan costs on a pay-as-you-go basis.



D. Annual OPEB Costs and Net OPEB Obligation

The Town's fiscal 2011 annual OPEB expense is calculated based on the annual required contribution of the employer (ARC), an amount actuarially determined in accordance with the parameters of GASB Statement No. 45. The ARC represents a level of funding that, if paid on an ongoing basis, is projected to cover the normal cost per year and amortize the unfunded actuarial liability over a period of thirty years. The following table shows the components of the Town's annual OPEB cost for the year ending June 30, 2011, the amount actually contributed to the plan, and the change in the Town's net OPEB obligation based on an actuarial valuation as of July 1, 2010.

|                                         |                     |
|-----------------------------------------|---------------------|
| Annual Required Contribution (ARC)      | \$ 881,877          |
| Interest on net OPEB obligation         | 53,964              |
| Adjustment to ARC                       | <u>(51,114)</u>     |
| Annual OPEB cost                        | 884,727             |
| Contributions made                      | <u>(240,722)</u>    |
| Increase in net OPEB obligation         | 644,005             |
| Net OPEB obligation - beginning of year | <u>1,199,208</u>    |
| Net OPEB obligation - end of year       | <u>\$ 1,843,213</u> |

The Town's annual OPEB cost, the percentage of annual OPEB cost contributed to the plan, and the net OPEB obligation for the past three years were as follows:

| <u>Fiscal year ended</u> | <u>Annual<br/>OPEB<br/>Cost</u> | <u>Percentage of OPEB<br/>Cost Contributed</u> | <u>Net OPEB<br/>Obligation</u> |
|--------------------------|---------------------------------|------------------------------------------------|--------------------------------|
| 2011                     | \$ 884,727                      | 27.2%                                          | \$ 1,843,213                   |
| 2010                     | \$ 787,091                      | 23.8%                                          | \$ 1,199,208                   |
| 2009                     | \$ 787,091                      | 23.8%                                          | \$ 599,604                     |

E. Funded Status and Funding Progress

The funded status of the plan as of July 1, 2010, the date of the most recent actuarial valuation was as follows:

|                                                   |                      |
|---------------------------------------------------|----------------------|
| Actuarial accrued liability (AAL)                 | \$ 8,173,280         |
| Actuarial value of plan assets                    | <u>-</u>             |
| Unfunded actuarial accrued liability (UAAL)       | <u>\$ 8,173,280</u>  |
| Funded ratio (actuarial value of plan assets/AAL) | <u>0%</u>            |
| Covered payroll (active plan members)             | <u>\$ 10,437,881</u> |
| UAAL as a percentage of covered payroll           | <u>78.3%</u>         |

Actuarial valuations of an ongoing plan involve estimates of the value of reported amount and assumptions about the probability of occurrence of events far into the future. Examples included assumptions about future employment, mortality, and the healthcare cost trend. Amounts determined regarding the funded status of the plan and the annual required contributions of the employer are subject to continual revision as actual results are compared with past expectations and new estimates are made about the future. The schedule of funding progress, presented on page 62, presents multiyear trend information that shows whether the actuarial value of plan assets is increasing or decreasing over time relative to the actuarial accrued liabilities for benefits.

#### *F. Actuarial Methods and Assumptions*

Projections of benefits for financial reporting purposes are based on the plan as understood by the Town and the plan members and include the types of benefits provided at the time of each valuation and the historical pattern of sharing of benefit costs between the Town and plan members to that point. The actuarial methods and assumptions used include techniques that are designed to reduce short-term volatility in actuarial accrued liabilities and the actuarial value of assets, consistent with the long-term perspective of the calculations.

In the July 1, 2010 actuarial valuation, the Projected Unit Credit with linear proration to decrement cost method was used. The actuarial value of assets \$ 0, as the Town has not advance funded its obligation. The actuarial assumptions included a 4.5% investment rate of return and an initial annual healthcare cost trend rate of 9.5%, which decreases to a 5.0% long-term rate for all healthcare benefits after ten years. The amortization costs for the initial UAAL is a level percentage of payroll over thirty years based on an open group, with total payroll growth estimated at 3.0% per year.



## 24. Subsequent Events

### A. Debt

Subsequent to June 30, 2011, the Town has incurred the following additional debt:

|                          | <u>Amount</u> | <u>Interest Rate</u> | <u>Issue Date</u> | <u>Maturity Date</u> |
|--------------------------|---------------|----------------------|-------------------|----------------------|
| General obligation bonds | \$ 1,000,000  | 2.0 - 3.0%           | 07/15/11          | 07/15/21             |

## 25. Commitments and Contingencies

Outstanding Legal Issues - There are several pending legal issues in which the Town is involved. The Town's management is of the opinion that the potential future settlement of such claims would not materially affect its financial statements taken as a whole.

Grants - Amounts received or receivable from grantor agencies are subject to audit and adjustment by grantor agencies, principally the federal government. Any disallowed claims, including amounts already collected, may constitute a liability of the applicable funds. The amount of expenditures which may be disallowed by the grantor cannot be determined at this time, although the Town expects such amounts, if any, to be immaterial.

## 26. Risk Management

The Town is exposed to various risks of loss related to torts; theft of, damage to and destruction of assets; errors and omissions; and natural disasters for which the government carries commercial insurance. There were no significant reductions in insurance coverage from the previous year and have been no material settlements in excess of coverage in any of the past three fiscal years.

## 27. Beginning Fund Balance Restatement

The beginning (July 1, 2010) fund balances of the Town have been restated as follows:

Fund Basis Financial Statements:

|                                  | <u>General Fund</u>  | <u>Nonmajor Governmental Funds</u> |
|----------------------------------|----------------------|------------------------------------|
| As previously reported           | \$ 9,450,657         | \$ 6,754,189                       |
| Reclassify capital reserve funds | <u>587,502</u>       | <u>(587,502)</u>                   |
| As restated                      | <u>\$ 10,038,159</u> | <u>\$ 6,166,687</u>                |

**TOWN OF LONDONDERRY, NEW HAMPSHIRE**  
**SCHEDULE OF FUNDING PROGRESS**  
**REQUIRED SUPPLEMENTARY INFORMATION**

June 30, 2011  
(Unaudited)

| <b>Other Post-Employment Benefits</b> |                                        |                                                                  |                                    |                          |                           |                                                                    |
|---------------------------------------|----------------------------------------|------------------------------------------------------------------|------------------------------------|--------------------------|---------------------------|--------------------------------------------------------------------|
| Actuarial<br>Valuation<br>Date        | Actuarial<br>Value of<br>Assets<br>(a) | Actuarial<br>Accrued<br>Liability<br>(AAL) -<br>Entry Age<br>(b) | Unfunded<br>AAL<br>(UAAL)<br>(b-a) | Funded<br>Ratio<br>(a/b) | Covered<br>Payroll<br>(c) | UAAL as<br>a Percent-<br>age of<br>Covered<br>Payroll<br>[(b-a)/c] |
| 07/01/08                              | \$ -                                   | \$ 7,392,805                                                     | \$ 7,392,805                       | 0.0%                     | \$ 11,346,987             | 65.2%                                                              |
| 07/01/10                              | \$ -                                   | \$ 8,173,280                                                     | \$ 8,173,280                       | 0.0%                     | \$ 10,437,881             | 78.3%                                                              |

See Independent Auditors' Report.

**SUPPLEMENTARY STATEMENTS  
AND SCHEDULES**

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## **Combining Financial Statements**

## NON-MAJOR GOVERNMENTAL FUNDS

### SPECIAL REVENUE FUNDS

Special Revenue Funds are established to account for resources obtained and expended for specified purposes and restricted by law or local action.

Special Revenue Funds are established for the following purposes:

- Sewer Fund: To account for the operation of sewer pumping stations and sewer lines.
- Cable Fund: To account for the operations of the Cable Access Center.
- Police Detail Fund: To account for revenues and expenditures related to police outside special detail activities.
- Police Airport Division: To account for charges to City of Manchester Department of Aviation for security at the Manchester-Boston Regional Airport provided by the Londonderry Police Department and the related expenditures by the law enforcement personnel.
- Conservation Commission: To account for monies received through donations and bonds and expended for the conservation of local land and resources.
- Leach Library: To account for fines and fees collected by the library for the purchase of books and periodicals.
- Reclamation Fund: To account for revenues and expenditures related to motor vehicle parts disposal costs and capital improvements at the Drop-off Center.
- Other Special Funds: To account for the revenues and expenditures associated with various local activities supported by general fund appropriations, rental fees, participant donations, and other miscellaneous revenue sources.

### CAPITAL PROJECT FUNDS

Capital Project Funds are established to account for resources obtained and expended for the acquisition of major capital facilities or equipment.

The current funds were established for the following purposes:

- Exit 4A: To account for the architectural and engineering costs associated with the development of a new on/off ramp from Route 93.
- Fire Facilities: To account for the architectural, engineering and construction costs of two new fire substations.
- Mammoth Road/Litchfield Road: To account for the improvements and reconstruction of Mammoth Road and Litchfield Road intersections.

### **PERMANENT FUNDS**

Permanent Funds are established to account for certain assets held by the Town in a fiduciary capacity as trustee for cemetery, library, welfare, and other purposes.

TOWN OF LONDONDERRY, NEW HAMPSHIRE

Combining Balance Sheet

Nonmajor Governmental Funds

June 30, 2011

|                                        | Special Revenue Funds |                   |                          |
|----------------------------------------|-----------------------|-------------------|--------------------------|
|                                        | Sewer<br>Fund         | Cable<br>Fund     | Police<br>Detail<br>Fund |
| <u>ASSETS</u>                          |                       |                   |                          |
| Cash and short-term investments        | \$ -                  | \$ -              | \$ -                     |
| Investments                            | -                     | -                 | -                        |
| Property taxes receivable              | -                     | -                 | -                        |
| User fees receivable                   | 37,999                | -                 | -                        |
| Other receivable                       | -                     | -                 | 204,782                  |
| Due from other funds                   | <u>4,186,972</u>      | <u>538,791</u>    | <u>-</u>                 |
| Total Assets                           | <u>\$ 4,224,971</u>   | <u>\$ 538,791</u> | <u>\$ 204,782</u>        |
| <u>LIABILITIES AND FUND EQUITY</u>     |                       |                   |                          |
| Liabilities:                           |                       |                   |                          |
| Accounts payable                       | \$ 861                | \$ 3,063          | \$ -                     |
| Deferred revenues                      | 37,999                | -                 | -                        |
| Due to other funds                     | -                     | -                 | 82,504                   |
| Other liabilities                      | <u>2,242</u>          | <u>-</u>          | <u>-</u>                 |
| Total Liabilities                      | 41,102                | 3,063             | 82,504                   |
| Fund Balances:                         |                       |                   |                          |
| Nonspendable                           | -                     | -                 | -                        |
| Restricted                             | -                     | -                 | -                        |
| Committed                              | 4,183,869             | 535,728           | 122,278                  |
| Assigned                               | -                     | -                 | -                        |
| Unassigned                             | <u>-</u>              | <u>-</u>          | <u>-</u>                 |
| Total Fund Balances                    | <u>4,183,869</u>      | <u>535,728</u>    | <u>122,278</u>           |
| Total Liabilities and<br>Fund Balances | <u>\$ 4,224,971</u>   | <u>\$ 538,791</u> | <u>\$ 204,782</u>        |



| Special Revenue Funds                  |                                    |                          |                             |                                    |                     |
|----------------------------------------|------------------------------------|--------------------------|-----------------------------|------------------------------------|---------------------|
| <u>Police<br/>Airport<br/>Division</u> | <u>Conservation<br/>Commission</u> | <u>Leach<br/>Library</u> | <u>Reclamation<br/>Fund</u> | <u>Other<br/>Special<br/>Funds</u> | <u>Subtotals</u>    |
| \$ -                                   | \$ 1,149,088                       | \$ 41,994                | \$ 217,628                  | \$ -                               | \$ 1,408,710        |
| -                                      | -                                  | -                        | -                           | -                                  | -                   |
| -                                      | 26,000                             | -                        | -                           | -                                  | 26,000              |
| -                                      | -                                  | -                        | -                           | -                                  | 37,999              |
| 318,948                                | -                                  | -                        | -                           | -                                  | 523,730             |
| -                                      | -                                  | -                        | -                           | 65,438                             | 4,791,201           |
| <u>\$ 318,948</u>                      | <u>\$ 1,175,088</u>                | <u>\$ 41,994</u>         | <u>\$ 217,628</u>           | <u>\$ 65,438</u>                   | <u>\$ 6,787,640</u> |
|                                        |                                    |                          |                             |                                    |                     |
| \$ 73                                  | \$ -                               | \$ -                     | \$ -                        | \$ -                               | \$ 3,997            |
| -                                      | 26,000                             | -                        | -                           | -                                  | 63,999              |
| 318,792                                | 29,738                             | -                        | 1,028                       | -                                  | 432,062             |
| -                                      | -                                  | -                        | -                           | -                                  | 2,242               |
| 318,865                                | 55,738                             | -                        | 1,028                       | -                                  | 502,300             |
| -                                      | -                                  | -                        | -                           | -                                  | -                   |
| -                                      | -                                  | 41,994                   | -                           | -                                  | 41,994              |
| 83                                     | 1,119,350                          | -                        | 216,600                     | 65,438                             | 6,243,346           |
| -                                      | -                                  | -                        | -                           | -                                  | -                   |
| -                                      | -                                  | -                        | -                           | -                                  | -                   |
| <u>83</u>                              | <u>1,119,350</u>                   | <u>41,994</u>            | <u>216,600</u>              | <u>65,438</u>                      | <u>6,285,340</u>    |
| <u>\$ 318,948</u>                      | <u>\$ 1,175,088</u>                | <u>\$ 41,994</u>         | <u>\$ 217,628</u>           | <u>\$ 65,438</u>                   | <u>\$ 6,787,640</u> |

(continued)

(continued)

|                                        | Capital Project Funds |                            |                                     |                    |
|----------------------------------------|-----------------------|----------------------------|-------------------------------------|--------------------|
|                                        | <u>Exit 4A</u>        | <u>Fire<br/>Facilities</u> | <u>Mammoth Rd<br/>Litchfield Rd</u> | <u>Subtotals</u>   |
| <u>ASSETS</u>                          |                       |                            |                                     |                    |
| Cash and short-term investments        | \$ 2,103              | \$ -                       | \$ -                                | \$ 2,103           |
| Investments                            | -                     | -                          | -                                   | -                  |
| Property taxes receivable              | -                     | -                          | -                                   | -                  |
| User fees receivable                   | -                     | -                          | -                                   | -                  |
| Other receivable                       | -                     | -                          | -                                   | -                  |
| Due from other funds                   | -                     | 117,287                    | -                                   | 117,287            |
|                                        | <u>-</u>              | <u>117,287</u>             | <u>-</u>                            | <u>117,287</u>     |
| Total Assets                           | <u>\$ 2,103</u>       | <u>\$ 117,287</u>          | <u>\$ -</u>                         | <u>\$ 119,390</u>  |
| <u>LIABILITIES AND FUND EQUITY</u>     |                       |                            |                                     |                    |
| Liabilities:                           |                       |                            |                                     |                    |
| Accounts payable                       | \$ -                  | \$ -                       | \$ -                                | \$ -               |
| Deferred revenues                      | -                     | -                          | -                                   | -                  |
| Due to other funds                     | 1,098,265             | -                          | 233,708                             | 1,331,973          |
| Other liabilities                      | -                     | -                          | -                                   | -                  |
|                                        | <u>1,098,265</u>      | <u>-</u>                   | <u>233,708</u>                      | <u>1,331,973</u>   |
| Total Liabilities                      | 1,098,265             | -                          | 233,708                             | 1,331,973          |
| Fund Balances:                         |                       |                            |                                     |                    |
| Nonspendable                           | -                     | -                          | -                                   | -                  |
| Restricted                             | -                     | 117,287                    | -                                   | 117,287            |
| Committed                              | -                     | -                          | -                                   | -                  |
| Assigned                               | -                     | -                          | -                                   | -                  |
| Unassigned                             | (1,096,162)           | -                          | (233,708)                           | (1,329,870)        |
|                                        | <u>(1,096,162)</u>    | <u>-</u>                   | <u>(233,708)</u>                    | <u>(1,329,870)</u> |
| Total Fund Balances                    | <u>(1,096,162)</u>    | <u>117,287</u>             | <u>(233,708)</u>                    | <u>(1,212,583)</u> |
| Total Liabilities and<br>Fund Balances | <u>\$ 2,103</u>       | <u>\$ 117,287</u>          | <u>\$ -</u>                         | <u>\$ 119,390</u>  |

| Permanent<br><u>Fund</u> | Total<br>Nonmajor<br>Governmental<br><u>Funds</u> |
|--------------------------|---------------------------------------------------|
| \$ 29,573                | \$ 1,440,386                                      |
| 713,951                  | 713,951                                           |
| -                        | 26,000                                            |
| -                        | 37,999                                            |
| -                        | 523,730                                           |
| -                        | 4,908,488                                         |
| <u>743,524</u>           | <u>7,650,554</u>                                  |
| <br>                     |                                                   |
| \$ -                     | \$ 3,997                                          |
| -                        | 63,999                                            |
| -                        | 1,764,035                                         |
| -                        | 2,242                                             |
| <u>-</u>                 | <u>1,834,273</u>                                  |
| <br>                     |                                                   |
| 641,919                  | 641,919                                           |
| 101,605                  | 260,886                                           |
| -                        | 6,243,346                                         |
| -                        | -                                                 |
| -                        | (1,329,870)                                       |
| <u>743,524</u>           | <u>5,816,281</u>                                  |
| <br>                     |                                                   |
| \$ <u>743,524</u>        | \$ <u>7,650,554</u>                               |

TOWN OF LONDONDERRY, NEW HAMPSHIRE

Combining Statement of Revenues, Expenditures  
and Changes in Fund Equity

Nonmajor Governmental Funds

For the Year Ended June 30, 2011

|                                                              | Special Revenue Funds |               |                          |
|--------------------------------------------------------------|-----------------------|---------------|--------------------------|
|                                                              | Sewer<br>Fund         | Cable<br>Fund | Police<br>Detail<br>Fund |
| Revenues:                                                    |                       |               |                          |
| Interest, penalties and other taxes                          | \$ 8,679              | \$ -          | \$ -                     |
| Licenses and permits                                         | -                     | 397,047       | -                        |
| Intergovernmental                                            | -                     | -             | -                        |
| Charges for services                                         | 2,228,013             | -             | 652,598                  |
| Investment income                                            | -                     | -             | -                        |
| Other                                                        | -                     | -             | -                        |
| Total Revenues                                               | 2,236,692             | 397,047       | 652,598                  |
| Expenditures:                                                |                       |               |                          |
| Current:                                                     |                       |               |                          |
| General government                                           | -                     | 291,156       | -                        |
| Public safety                                                | -                     | -             | 589,635                  |
| Sanitation                                                   | 1,718,350             | -             | -                        |
| Health and welfare                                           | -                     | -             | -                        |
| Culture and recreation                                       | -                     | -             | -                        |
| Conservation                                                 | -                     | -             | -                        |
| Capital outlay                                               | -                     | -             | -                        |
| Total Expenditures                                           | 1,718,350             | 291,156       | 589,635                  |
| Excess (deficiency) of revenues over<br>(under) expenditures | 518,342               | 105,891       | 62,963                   |
| Other Financing Sources (Uses):                              |                       |               |                          |
| Transfers in                                                 | -                     | -             | -                        |
| Transfers out                                                | (300,000)             | (40,000)      | -                        |
| Total Other Financing Sources (Uses)                         | (300,000)             | (40,000)      | -                        |
| Net changes in fund balances                                 | 218,342               | 65,891        | 62,963                   |
| Fund Balances, beginning of year, as restated                | 3,965,527             | 469,837       | 59,315                   |
| Fund Balances, end of year                                   | \$ 4,183,869          | \$ 535,728    | \$ 122,278               |

| Special Revenue Funds                  |                                    |                          |                             |                                    |                     |
|----------------------------------------|------------------------------------|--------------------------|-----------------------------|------------------------------------|---------------------|
| <u>Police<br/>Airport<br/>Division</u> | <u>Conservation<br/>Commission</u> | <u>Leach<br/>Library</u> | <u>Reclamation<br/>Fund</u> | <u>Other<br/>Special<br/>Funds</u> | <u>Subtotals</u>    |
| \$ -                                   | \$ 14,392                          | \$ -                     | \$ -                        | \$ -                               | \$ 23,071           |
| -                                      | -                                  | -                        | 136,944                     | -                                  | 533,991             |
| -                                      | -                                  | -                        | -                           | -                                  | -                   |
| 2,177,722                              | -                                  | -                        | -                           | -                                  | 5,058,333           |
| -                                      | 1,428                              | 121                      | 224                         | -                                  | 1,773               |
| -                                      | 2,790                              | 36,940                   | -                           | 35,309                             | 75,039              |
| <u>2,177,722</u>                       | <u>18,610</u>                      | <u>37,061</u>            | <u>137,168</u>              | <u>35,309</u>                      | <u>5,692,207</u>    |
| -                                      | -                                  | -                        | -                           | 2,186                              | 293,342             |
| 2,012,639                              | -                                  | -                        | -                           | -                                  | 2,602,274           |
| -                                      | -                                  | -                        | 424,525                     | -                                  | 2,142,875           |
| -                                      | -                                  | -                        | -                           | 485                                | 485                 |
| -                                      | -                                  | 152,614                  | -                           | 33,969                             | 186,583             |
| -                                      | 396                                | -                        | -                           | -                                  | 396                 |
| -                                      | 8,137                              | -                        | -                           | -                                  | 8,137               |
| <u>2,012,639</u>                       | <u>8,533</u>                       | <u>152,614</u>           | <u>424,525</u>              | <u>36,640</u>                      | <u>5,234,092</u>    |
| 165,083                                | 10,077                             | (115,553)                | (287,357)                   | (1,331)                            | 458,115             |
| -                                      | -                                  | 110,000                  | -                           | 7,000                              | 117,000             |
| (199,981)                              | -                                  | -                        | -                           | (20,554)                           | (560,535)           |
| <u>(199,981)</u>                       | <u>-</u>                           | <u>110,000</u>           | <u>-</u>                    | <u>(13,554)</u>                    | <u>(443,535)</u>    |
| (34,898)                               | 10,077                             | (5,553)                  | (287,357)                   | (14,885)                           | 14,580              |
| <u>34,981</u>                          | <u>1,109,273</u>                   | <u>47,547</u>            | <u>503,957</u>              | <u>80,323</u>                      | <u>6,270,760</u>    |
| <u>\$ 83</u>                           | <u>\$ 1,119,350</u>                | <u>\$ 41,994</u>         | <u>\$ 216,600</u>           | <u>\$ 65,438</u>                   | <u>\$ 6,285,340</u> |

(continued)

(continued)

|                                                           | Capital Project Funds |                            |                 |
|-----------------------------------------------------------|-----------------------|----------------------------|-----------------|
|                                                           | Exit 4A               | South Londonderry Phase II | West Road Field |
| Revenues:                                                 |                       |                            |                 |
| Interest, penalties and other taxes                       | \$ -                  | \$ -                       | \$ -            |
| Licenses and permits                                      | -                     | -                          | -               |
| Intergovernmental                                         | -                     | -                          | -               |
| Charges for services                                      | -                     | -                          | -               |
| Investment income                                         | 1                     | -                          | -               |
| Other                                                     | -                     | -                          | -               |
| Total Revenues                                            | 1                     | -                          | -               |
| Expenditures:                                             |                       |                            |                 |
| Current:                                                  |                       |                            |                 |
| General government                                        | -                     | -                          | -               |
| Public safety                                             | -                     | -                          | -               |
| Sanitation                                                | -                     | -                          | -               |
| Health and welfare                                        | -                     | -                          | -               |
| Culture and recreation                                    | -                     | -                          | -               |
| Conservation                                              | -                     | -                          | -               |
| Capital outlay                                            | 198,376               | -                          | -               |
| Total Expenditures                                        | 198,376               | -                          | -               |
| Excess (deficiency) of revenues over (under) expenditures | (198,375)             | -                          | -               |
| Other Financing Sources (Uses):                           |                       |                            |                 |
| Transfers in                                              | -                     | -                          | -               |
| Transfers out                                             | -                     | (353,446)                  | (27,388)        |
| Total Other Financing Sources (Uses)                      | -                     | (353,446)                  | (27,388)        |
| Net changes in fund balances                              | (198,375)             | (353,446)                  | (27,388)        |
| Fund Balances, beginning of year, as restated             | (897,787)             | 353,446                    | 27,388          |
| Fund Balances, end of year                                | \$ (1,096,162)        | \$ -                       | \$ -            |

| Capital Project Funds      |                                     |                  |
|----------------------------|-------------------------------------|------------------|
| <u>Fire<br/>Facilities</u> | <u>Mammoth Rd<br/>Litchfield Rd</u> | <u>Subtotals</u> |
| \$ -                       | \$ -                                | \$ -             |
| -                          | -                                   | -                |
| 1,490,154                  | -                                   | 1,490,154        |
| -                          | -                                   | -                |
| -                          | -                                   | 1                |
| -                          | -                                   | -                |
| 1,490,154                  | -                                   | 1,490,155        |
| -                          | -                                   | -                |
| -                          | -                                   | -                |
| -                          | -                                   | -                |
| -                          | -                                   | -                |
| -                          | -                                   | -                |
| 1,571,169                  | -                                   | 1,769,545        |
| 1,571,169                  | -                                   | 1,769,545        |
| (81,015)                   | -                                   | (279,390)        |
| 163,456                    | -                                   | 163,456          |
| -                          | -                                   | (380,834)        |
| 163,456                    | -                                   | (217,378)        |
| 82,441                     | -                                   | (496,768)        |
| 34,846                     | (233,708)                           | (715,815)        |
| \$ 117,287                 | \$ (233,708)                        | \$ (1,212,583)   |

(continued)

(continued)

|                                                              | Permanent<br><u>Fund</u> | Total<br>Nonmajor<br>Governmental<br><u>Funds</u> |
|--------------------------------------------------------------|--------------------------|---------------------------------------------------|
| Revenues:                                                    |                          |                                                   |
| Interest, penalties and other taxes                          | \$ -                     | \$ 23,071                                         |
| Licenses and permits                                         | -                        | 533,991                                           |
| Intergovernmental                                            | -                        | 1,490,154                                         |
| Charges for services                                         | -                        | 5,058,333                                         |
| Investment income                                            | 137,335                  | 139,109                                           |
| Other                                                        | <u>13,180</u>            | <u>88,219</u>                                     |
| Total Revenues                                               | 150,515                  | 7,332,877                                         |
| Expenditures:                                                |                          |                                                   |
| Current:                                                     |                          |                                                   |
| General government                                           | 1,220                    | 294,562                                           |
| Public safety                                                | -                        | 2,602,274                                         |
| Sanitation                                                   | -                        | 2,142,875                                         |
| Health and welfare                                           | 4                        | 489                                               |
| Culture and recreation                                       | 9                        | 186,592                                           |
| Conservation                                                 | -                        | 396                                               |
| Capital outlay                                               | <u>-</u>                 | <u>1,777,682</u>                                  |
| Total Expenditures                                           | <u>1,233</u>             | <u>7,004,870</u>                                  |
| Excess (deficiency) of revenues over<br>(under) expenditures | 149,282                  | 328,007                                           |
| Other Financing Sources (Uses):                              |                          |                                                   |
| Transfers in                                                 | -                        | 280,456                                           |
| Transfers out                                                | <u>(17,500)</u>          | <u>(958,869)</u>                                  |
| Total Other Financing Sources (Uses)                         | <u>(17,500)</u>          | <u>(678,413)</u>                                  |
| Net changes in fund balances                                 | 131,782                  | (350,406)                                         |
| Fund Balances, beginning of year, as restated                | <u>611,742</u>           | <u>6,166,687</u>                                  |
| Fund Balances, end of year                                   | <u>\$ 743,524</u>        | <u>\$ 5,816,281</u>                               |



TOWN OF LONDONDERRY, NEW HAMPSHIRE

Combining Statement of Changes in Assets and Liabilities

Agency Funds

For the Year Ended June 30, 2011

|                                          | Balance<br>July 1,<br>2010 | Additions           | Deductions            | Balance<br>June 30,<br>2011 |
|------------------------------------------|----------------------------|---------------------|-----------------------|-----------------------------|
| <u>Construction Escrows:</u>             |                            |                     |                       |                             |
| Assets - cash and short-term investments | \$ <u>2,333,758</u>        | \$ <u>664,097</u>   | \$ <u>(759,328)</u>   | \$ <u>2,238,527</u>         |
| Liabilities - other liabilities          | \$ <u>2,333,758</u>        | \$ <u>664,097</u>   | \$ <u>(759,328)</u>   | \$ <u>2,238,527</u>         |
| <br><u>School Capital Reserve:</u>       |                            |                     |                       |                             |
| Assets - cash and short-term investments | \$ <u>323,365</u>          | \$ <u>550,633</u>   | \$ <u>(502,658)</u>   | \$ <u>371,340</u>           |
| Liabilities - other liabilities          | \$ <u>323,365</u>          | \$ <u>550,633</u>   | \$ <u>(502,658)</u>   | \$ <u>371,340</u>           |
| <br><u>Totals:</u>                       |                            |                     |                       |                             |
| Assets - cash and short-term investments | \$ <u>2,657,123</u>        | \$ <u>1,214,730</u> | \$ <u>(1,261,986)</u> | \$ <u>2,609,867</u>         |
| Liabilities - other liabilities          | \$ <u>2,657,123</u>        | \$ <u>1,214,730</u> | \$ <u>(1,261,986)</u> | \$ <u>2,609,867</u>         |

**Detail and Combining Budget  
and Actual Statements**

## **GENERAL FUND**

The General Fund is established to account for all resources obtained and used for those services commonly provided by the Town which are not accounted for in any other fund. These services include among other items: General Government, Public Safety, Highways and Streets, Sanitation, Health and Welfare, Culture and Recreation, Conservation, and Economic Development. The primary sources of revenue of the General Fund are: property taxes, unrestricted state revenue sharing grants, certain restricted grants and fees for services rendered.

TOWN OF LONDONDERRY, NEW HAMPSHIRE

Detail Schedule of Revenues and Other Financing Sources -  
Budget and Actual - General Fund

For the Year Ended June 30, 2011

|                                             | <u>Original<br/>Budget</u> | <u>Final<br/>Budget</u> | <u>Actual</u> | Variance with<br>Final Budget<br>Positive<br>(Negative) |
|---------------------------------------------|----------------------------|-------------------------|---------------|---------------------------------------------------------|
| <u>Revenues</u>                             |                            |                         |               |                                                         |
| <u>Taxes</u>                                |                            |                         |               |                                                         |
| Property taxes                              | \$ 15,012,973              | \$ 15,012,973           | \$ 15,012,973 | \$ -                                                    |
| Total Taxes                                 | 15,012,973                 | 15,012,973              | 15,012,973    | -                                                       |
| <u>Interest, Penalties, and Other Taxes</u> |                            |                         |               |                                                         |
| Yield taxes                                 | 9,990                      | 9,990                   | 16,819        | 6,829                                                   |
| Excavation taxes                            | 10,000                     | 10,000                  | 8,152         | (1,848)                                                 |
| Payment in lieu of taxes                    | 585,604                    | 585,604                 | 585,825       | 221                                                     |
| Interest and penalties on taxes             | 265,000                    | 265,000                 | 284,772       | 19,772                                                  |
| Total Interest, Penalties, and Other Taxes  | 870,594                    | 870,594                 | 895,568       | 24,974                                                  |
| <u>Licenses and Permits</u>                 |                            |                         |               |                                                         |
| Motor vehicle permits                       | 6,425,000                  | 6,425,000               | 5,711,807     | (713,193)                                               |
| Business licenses and permits               | 9,000                      | 9,000                   | 5,863         | (3,137)                                                 |
| Building permits                            | 250,000                    | 250,000                 | 123,722       | (126,278)                                               |
| Other licenses, permits and fees            | 42,500                     | 42,500                  | 49,294        | 6,794                                                   |
| Total Licenses and Permits                  | 6,726,500                  | 6,726,500               | 5,890,686     | (835,814)                                               |
| <u>Intergovernmental</u>                    |                            |                         |               |                                                         |
| Meals and room distribution                 | 1,097,672                  | 1,097,672               | 1,097,672     | -                                                       |
| Highway block grant                         | 589,596                    | 589,596                 | 590,146       | 550                                                     |
| Water pollution grants                      | 48,059                     | 48,059                  | 48,059        | -                                                       |
| Other grants                                | 75,000                     | 75,000                  | 113,826       | 38,826                                                  |
| Total Intergovernmental Revenues            | 1,810,327                  | 1,810,327               | 1,849,703     | 39,376                                                  |
| <u>Charges for Services</u>                 |                            |                         |               |                                                         |
| Income from departments                     | 585,500                    | 585,500                 | 929,255       | 343,755                                                 |
| Total Charges for Services                  | 585,500                    | 585,500                 | 929,255       | 343,755                                                 |
| <u>Investment Income</u>                    |                            |                         |               |                                                         |
| Interest on deposits                        | 375,000                    | 375,000                 | 36,094        | (338,906)                                               |
| Total Investment Income                     | 375,000                    | 375,000                 | 36,094        | (338,906)                                               |
| <u>Other Revenues</u>                       |                            |                         |               |                                                         |
| Insurance dividends and reimbursements      | 35,000                     | 35,000                  | 56,482        | 21,482                                                  |
| Other miscellaneous revenue                 | 130,000                    | 130,000                 | 267,217       | 137,217                                                 |
| Total Miscellaneous Revenues                | 165,000                    | 165,000                 | 323,699       | 158,699                                                 |
| Total Revenues                              | 25,545,894                 | 25,545,894              | 24,937,978    | (607,916)                                               |

(continued)

TOWN OF LONDONDERRY, NEW HAMPSHIRE

Detail Schedule of Revenues and Other Financing Sources -  
Budget and Actual - General Fund

For the Year Ended June 30, 2011

(continued)

|                                               | <u>Original<br/>Budget</u> | <u>Final<br/>Budget</u> | <u>Actual</u>        | Variance with<br>Final Budget<br>Positive<br>(Negative) |
|-----------------------------------------------|----------------------------|-------------------------|----------------------|---------------------------------------------------------|
| <u>Other Financing Sources</u>                |                            |                         |                      |                                                         |
| Bond Issuance                                 | 1,000,000                  | 1,000,000               | 1,000,000            | -                                                       |
| Operating Transfers In:                       |                            |                         |                      |                                                         |
| Sewer fund                                    | 300,000                    | 300,000                 | 300,000              | -                                                       |
| Cable fund                                    | 40,000                     | 40,000                  | 40,000               | -                                                       |
| Police airport division fund                  | 165,000                    | 165,000                 | 165,000              | -                                                       |
| Other special revenue funds                   | -                          | -                       | 44,938               | 44,938                                                  |
| Capital project funds                         | -                          | -                       | 380,834              | 380,834                                                 |
| Permanent fund                                | <u>17,500</u>              | <u>17,500</u>           | <u>17,500</u>        | <u>-</u>                                                |
| Total Transfers In                            | 522,500                    | 522,500                 | 948,272              | 425,772                                                 |
| Use of Fund Balance                           | <u>871,456</u>             | <u>871,456</u>          | <u>871,456</u>       | <u>-</u>                                                |
| Total Other Financing Sources                 | <u>2,393,956</u>           | <u>2,393,956</u>        | <u>2,819,728</u>     | <u>425,772</u>                                          |
| Total Revenues and<br>Other Financing Sources | <u>\$ 27,939,850</u>       | <u>\$ 27,939,850</u>    | <u>\$ 27,757,706</u> | <u>\$ (182,144)</u>                                     |

TOWN OF LONDONDERRY, NEW HAMPSHIRE

Detail Schedule of Expenditures and Other Financing Uses  
Budget and Actual - General Fund

For the Year Ended June 30, 2011

|                               | Original<br><u>Budget</u> | Final<br><u>Budget</u> | <u>Actual</u> | Variance with<br>Final Budget<br>Positive<br>(Negative) |
|-------------------------------|---------------------------|------------------------|---------------|---------------------------------------------------------|
| <u>Expenditures</u>           |                           |                        |               |                                                         |
| <u>General Government</u>     |                           |                        |               |                                                         |
| Town council                  | \$ 12,739                 | \$ 12,739              | \$ 14,917     | \$ (2,178)                                              |
| Town manager                  | 379,194                   | 379,194                | 370,186       | 9,008                                                   |
| Moderator                     | 300                       | 300                    | -             | 300                                                     |
| Budget committee              | 50                        | 50                     | 40            | 10                                                      |
| Town clerk/tax collector      | 500,655                   | 500,655                | 477,354       | 23,301                                                  |
| Supervisor of checklist       | 17,039                    | 17,039                 | 14,179        | 2,860                                                   |
| Finance                       | 604,745                   | 604,745                | 577,480       | 27,265                                                  |
| Assessing                     | 391,830                   | 391,830                | 383,993       | 7,837                                                   |
| Information technology        | 336,660                   | 336,660                | 320,834       | 15,826                                                  |
| Legal                         | 110,000                   | 110,000                | 109,604       | 396                                                     |
| Zoning board                  | 41,271                    | 41,271                 | 36,787        | 4,484                                                   |
| General services              | 435,757                   | 435,757                | 537,981       | (102,224)                                               |
| Cemeteries                    | 34,710                    | 34,710                 | 32,706        | 2,004                                                   |
| Municipal insurances          | 225,440                   | 225,440                | 191,261       | 34,179                                                  |
| Total General Government      | 3,090,390                 | 3,090,390              | 3,067,322     | 23,068                                                  |
| <u>Public Safety</u>          |                           |                        |               |                                                         |
| Police department             | 6,853,207                 | 6,853,207              | 6,733,695     | 119,512                                                 |
| Fire department               | 5,624,253                 | 5,624,253              | 5,724,175     | (99,922)                                                |
| Building department           | 269,508                   | 269,508                | 212,619       | 56,889                                                  |
| Total Public Safety           | 12,746,968                | 12,746,968             | 12,670,489    | 76,479                                                  |
| <u>Highways and Streets</u>   |                           |                        |               |                                                         |
| Highway department            | 3,260,101                 | 3,260,101              | 3,110,646     | 149,455                                                 |
| Total Highways and Streets    | 3,260,101                 | 3,260,101              | 3,110,646     | 149,455                                                 |
| <u>Sanitation</u>             |                           |                        |               |                                                         |
| Solid waste                   | 1,849,006                 | 1,849,006              | 1,807,602     | 41,404                                                  |
| Total Sanitation              | 1,849,006                 | 1,849,006              | 1,807,602     | 41,404                                                  |
| <u>Health and Welfare</u>     |                           |                        |               |                                                         |
| General assistance            | 200,480                   | 200,480                | 149,803       | 50,677                                                  |
| Family mediation              | 27,834                    | 27,834                 | 25,125        | 2,709                                                   |
| Total Health and Welfare      | 228,314                   | 228,314                | 174,928       | 53,386                                                  |
| <u>Culture and Recreation</u> |                           |                        |               |                                                         |
| Recreation department         | 143,815                   | 143,815                | 132,740       | 11,075                                                  |
| Library                       | 1,194,304                 | 1,194,304              | 1,158,791     | 35,513                                                  |
| Senior affairs                | 54,085                    | 54,085                 | 49,895        | 4,190                                                   |
| Other culture and recreation  | 10,620                    | 10,620                 | 10,100        | 520                                                     |
| Total Culture and Recreation  | 1,402,824                 | 1,402,824              | 1,351,526     | 51,298                                                  |

(continued)

TOWN OF LONDONDERRY, NEW HAMPSHIRE

Detail Schedule of Expenditures and Other Financing Uses  
Budget and Actual - General Fund

For the Year Ended June 30, 2011

|                                                |                            |                         |                      |                                                         |
|------------------------------------------------|----------------------------|-------------------------|----------------------|---------------------------------------------------------|
| (continued)                                    |                            |                         |                      | Variance with<br>Final Budget<br>Positive<br>(Negative) |
|                                                | <u>Original<br/>Budget</u> | <u>Final<br/>Budget</u> | <u>Actual</u>        |                                                         |
| <u>Conservation</u>                            |                            |                         |                      |                                                         |
| Conservation                                   | <u>3,476</u>               | <u>3,476</u>            | <u>2,010</u>         | <u>1,466</u>                                            |
|                                                | 3,476                      | 3,476                   | 2,010                | 1,466                                                   |
| <u>Economic Development</u>                    |                            |                         |                      |                                                         |
| Community development                          | <u>474,564</u>             | <u>474,564</u>          | <u>436,155</u>       | <u>38,409</u>                                           |
|                                                | 474,564                    | 474,564                 | 436,155              | 38,409                                                  |
| <u>Capital Outlay</u>                          |                            |                         |                      |                                                         |
| Capital outlay                                 | <u>1,248,000</u>           | <u>1,248,000</u>        | <u>861,646</u>       | <u>386,354</u>                                          |
| Total Capital Outlay                           | <u>1,248,000</u>           | <u>1,248,000</u>        | <u>861,646</u>       | <u>386,354</u>                                          |
| <u>Debt Service</u>                            |                            |                         |                      |                                                         |
| Debt service                                   | <u>2,820,751</u>           | <u>2,820,751</u>        | <u>2,798,301</u>     | <u>22,450</u>                                           |
| Total Debt Service                             | <u>2,820,751</u>           | <u>2,820,751</u>        | <u>2,798,301</u>     | <u>22,450</u>                                           |
| Total Expenditures                             | <u>27,124,394</u>          | <u>27,124,394</u>       | <u>26,280,625</u>    | <u>843,769</u>                                          |
| <u>Other Financing Uses</u>                    |                            |                         |                      |                                                         |
| Operating Transfers Out:                       |                            |                         |                      |                                                         |
| Library trustees                               | 110,000                    | 110,000                 | 110,000              | -                                                       |
| Old Home Day                                   | 7,000                      | 7,000                   | 7,000                | -                                                       |
| Capital reserve funds                          | 535,000                    | 535,000                 | 535,000              | -                                                       |
| Capital project fund - Fire Facility           | <u>163,456</u>             | <u>163,456</u>          | <u>163,456</u>       | <u>-</u>                                                |
| Total Other Financing Uses                     | <u>815,456</u>             | <u>815,456</u>          | <u>815,456</u>       | <u>-</u>                                                |
| Total Expenditures and<br>Other Financing Uses | <u>\$ 27,939,850</u>       | <u>\$ 27,939,850</u>    | <u>\$ 27,096,081</u> | <u>\$ 843,769</u>                                       |

TOWN OF LONDONDERRY, NEW HAMPSHIRE  
Combining Schedule of Revenues and Expenditures  
Budget and Actual

Annually Budgeted Special Revenue Funds

For the Year Ended June 30, 2011

|                                                                                                 | Sewer Fund                 |                         |               | Variance with<br>Final Budget<br>Positive<br>(Negative) |
|-------------------------------------------------------------------------------------------------|----------------------------|-------------------------|---------------|---------------------------------------------------------|
|                                                                                                 | <u>Original<br/>Budget</u> | <u>Final<br/>Budget</u> | <u>Actual</u> |                                                         |
| Revenues:                                                                                       |                            |                         |               |                                                         |
| Charges for services                                                                            | \$ 2,686,076               | \$ 2,686,076            | \$ 2,266,012  | \$ (420,064)                                            |
| Licenses and permits                                                                            | -                          | -                       | -             | -                                                       |
| Interest and penalties                                                                          | -                          | -                       | 8,679         | 8,679                                                   |
| Total Revenues                                                                                  | 2,686,076                  | 2,686,076               | 2,274,691     | (411,385)                                               |
| Other Financing Sources:                                                                        |                            |                         |               |                                                         |
| Use of surplus                                                                                  | -                          | -                       | -             | -                                                       |
| Total Revenues and<br>Other Financing Sources                                                   | 2,686,076                  | 2,686,076               | 2,274,691     | (411,385)                                               |
| Expenditures:                                                                                   |                            |                         |               |                                                         |
| General government                                                                              | -                          | -                       | -             | -                                                       |
| Sanitation                                                                                      | 2,386,076                  | 2,386,076               | 2,340,812     | 45,264                                                  |
| Total Expenditures                                                                              | 2,386,076                  | 2,386,076               | 2,340,812     | 45,264                                                  |
| Other Financing Uses:                                                                           |                            |                         |               |                                                         |
| Transfers out                                                                                   | 300,000                    | 300,000                 | 300,000       | -                                                       |
| Total Expenditures and<br>Other Financing Uses                                                  | 2,686,076                  | 2,686,076               | 2,640,812     | 45,264                                                  |
| Excess of revenues and other financing<br>sources over expenditures and<br>other financing uses | \$ -                       | \$ -                    | \$ (366,121)  | \$ (366,121)                                            |



| Cable Fund                 |                         |               |                                                         |
|----------------------------|-------------------------|---------------|---------------------------------------------------------|
| <u>Original<br/>Budget</u> | <u>Final<br/>Budget</u> | <u>Actual</u> | Variance with<br>Final Budget<br>Positive<br>(Negative) |
| \$ -                       | \$ -                    | \$ -          | \$ -                                                    |
| 371,052                    | 371,052                 | 397,047       | 25,995                                                  |
| -                          | -                       | -             | -                                                       |
| 371,052                    | 371,052                 | 397,047       | 25,995                                                  |
| -                          | -                       | -             | -                                                       |
| 371,052                    | 371,052                 | 397,047       | 25,995                                                  |
| 331,052                    | 331,052                 | 299,095       | 31,957                                                  |
| -                          | -                       | -             | -                                                       |
| 331,052                    | 331,052                 | 299,095       | 31,957                                                  |
| 40,000                     | 40,000                  | 40,000        | -                                                       |
| 371,052                    | 371,052                 | 339,095       | 31,957                                                  |
| \$ -                       | \$ -                    | \$ 57,952     | \$ 57,952                                               |

(continued)

(continued)

|                                                                                                 | Totals                     |                         |                     | Variance with<br>Final Budget<br>Positive<br>(Negative) |
|-------------------------------------------------------------------------------------------------|----------------------------|-------------------------|---------------------|---------------------------------------------------------|
|                                                                                                 | <u>Original<br/>Budget</u> | <u>Final<br/>Budget</u> | <u>Actual</u>       |                                                         |
| Revenues:                                                                                       |                            |                         |                     |                                                         |
| Charges for services                                                                            | \$ 2,686,076               | \$ 2,686,076            | \$ 2,266,012        | \$ (420,064)                                            |
| Licenses and permits                                                                            | 371,052                    | 371,052                 | 397,047             | 25,995                                                  |
| Interest and penalties                                                                          | <u>-</u>                   | <u>-</u>                | <u>8,679</u>        | <u>8,679</u>                                            |
| Total Revenues                                                                                  | 3,057,128                  | 3,057,128               | 2,671,738           | (385,390)                                               |
| Other Financing Sources:                                                                        |                            |                         |                     |                                                         |
| Use of surplus                                                                                  | <u>-</u>                   | <u>-</u>                | <u>-</u>            | <u>-</u>                                                |
| Total Revenues and<br>Other Financing Sources                                                   | <u>3,057,128</u>           | <u>3,057,128</u>        | <u>2,671,738</u>    | <u>(385,390)</u>                                        |
| Expenditures:                                                                                   |                            |                         |                     |                                                         |
| Sanitation                                                                                      | 331,052                    | 331,052                 | 299,095             | 31,957                                                  |
| Culture and recreation                                                                          | <u>2,386,076</u>           | <u>2,386,076</u>        | <u>2,340,812</u>    | <u>45,264</u>                                           |
| Total Expenditures                                                                              | 2,717,128                  | 2,717,128               | 2,639,907           | 77,221                                                  |
| Other Financing Uses:                                                                           |                            |                         |                     |                                                         |
| Transfers out                                                                                   | <u>340,000</u>             | <u>340,000</u>          | <u>340,000</u>      | <u>-</u>                                                |
| Total Expenditures and<br>Other Financing Uses                                                  | <u>3,057,128</u>           | <u>3,057,128</u>        | <u>2,979,907</u>    | <u>77,221</u>                                           |
| Excess of revenues and other financing<br>sources over expenditures and<br>other financing uses | <u>\$ -</u>                | <u>\$ -</u>             | <u>\$ (308,169)</u> | <u>\$ (308,169)</u>                                     |

**Capital Assets Used in Operation  
Governmental Funds**

TOWN OF LONDONDERRY, NEW HAMPSHIRE

Schedule of Capital Assets By Source

June 30, 2011

CAPITAL ASSETS

|                                    |                      |
|------------------------------------|----------------------|
| Buildings                          | \$ 11,849,649        |
| Machinery, vehicles, and equipment | 2,320,096            |
| Intangibles                        | 77,920               |
| Infrastructure                     | 51,768,381           |
| Improvements other than buildings  | 414,653              |
| Land and improvements              | 12,500,700           |
| Construction in progress           | <u>7,055,044</u>     |
| Total General Capital Assets       | \$ <u>85,986,443</u> |

INVESTMENTS IN CAPITAL ASSETS

|                                             |                      |
|---------------------------------------------|----------------------|
| General fund revenues                       | \$ 53,997,905        |
| Special revenue fund revenues               | 23,512,296           |
| Capital project funds                       | <u>8,476,242</u>     |
| Total Investments in General Capital Assets | \$ <u>85,986,443</u> |

TOWN OF LONDONDERRY, NEW HAMPSHIRE

Schedule of Changes in Capital Assets  
By Function and Activity

For the Year Ended June 30, 2011

|                                  | Capital Assets<br><u>July 1, 2010</u> | <u>Additions</u>        | <u>Deductions</u>       | Capital Assets<br><u>June 30, 2011</u> |
|----------------------------------|---------------------------------------|-------------------------|-------------------------|----------------------------------------|
| General Government:              |                                       |                         |                         |                                        |
| Town manager                     | \$ 135                                | \$ 55,092               | \$ 5,853                | \$ 49,374                              |
| Finance                          | 133,358                               | -                       | 26,520                  | 106,838                                |
| Information technology           | 49,553                                | 55,096                  | 16,933                  | 87,716                                 |
| Planning and zoning              | 1,996                                 | -                       | 452                     | 1,544                                  |
| General services                 | 17,319,696                            | 39,134                  | 127,473                 | 17,231,357                             |
| Cable                            | <u>275,528</u>                        | <u>21,937</u>           | <u>32,314</u>           | <u>265,151</u>                         |
| Total General Government         | 17,780,266                            | 171,259                 | 209,545                 | 17,741,980                             |
| Public Safety:                   |                                       |                         |                         |                                        |
| Police                           | 5,457,379                             | 46,846                  | 300,927                 | 5,203,298                              |
| Fire                             | <u>4,329,037</u>                      | <u>2,405,462</u>        | <u>735,236</u>          | <u>5,999,263</u>                       |
| Total Public Safety              | 9,786,416                             | 2,452,308               | 1,036,163               | 11,202,561                             |
| Highways and Streets:            |                                       |                         |                         |                                        |
| Public works                     | <u>35,437,121</u>                     | <u>397,900</u>          | <u>1,279,835</u>        | <u>34,555,186</u>                      |
| Total Highways and Streets       | 35,437,121                            | 397,900                 | 1,279,835               | 34,555,186                             |
| Sanitation                       |                                       |                         |                         |                                        |
| Sewer                            | <u>19,914,337</u>                     | <u>-</u>                | <u>547,362</u>          | <u>19,366,975</u>                      |
| Total Sanitation                 | 19,914,337                            | -                       | 547,362                 | 19,366,975                             |
| Culture and Recreation:          |                                       |                         |                         |                                        |
| Parks and recreation             | 1,764,896                             | -                       | 12,090                  | 1,752,806                              |
| Library                          | <u>1,320,671</u>                      | <u>18,000</u>           | <u>54,396</u>           | <u>1,284,275</u>                       |
| Total Culture and Recreation     | 3,085,567                             | 18,000                  | 66,486                  | 3,037,081                              |
| Economic Development             | <u>4,837</u>                          | <u>77,920</u>           | <u>97</u>               | <u>82,660</u>                          |
| Total Economic Development       | 4,837                                 | 77,920                  | 97                      | 82,660                                 |
| <br>Total General Capital Assets | <br><u>\$ 86,008,544</u>              | <br><u>\$ 3,117,387</u> | <br><u>\$ 3,139,488</u> | <br><u>\$ 85,986,443</u>               |

TOWN OF LONDONDERRY, NEW HAMPSHIRE

Schedule of Capital Assets  
By Function and Category

June 30, 2011

|                              | <u>Buildings</u>     | <u>Machinery,<br/>Vehicles, and<br/>Equipment</u> | <u>Intangibles</u> |
|------------------------------|----------------------|---------------------------------------------------|--------------------|
| General Government:          |                      |                                                   |                    |
| Town manager                 | \$ -                 | \$ 49,374                                         | \$ -               |
| Finance                      | -                    | 106,838                                           | -                  |
| Information technology       | -                    | 82,312                                            | -                  |
| Planning and zoning          | -                    | 1,544                                             | -                  |
| General services             | 3,140,795            | 77,368                                            | -                  |
| Cable                        | <u>201,463</u>       | <u>63,688</u>                                     | <u>-</u>           |
| Total General Government     | 3,342,258            | 381,124                                           | -                  |
| Public Safety:               |                      |                                                   |                    |
| Police department            | 4,780,817            | 208,195                                           | -                  |
| Fire department              | <u>2,289,665</u>     | <u>1,290,091</u>                                  | <u>-</u>           |
| Total Public Safety          | 7,070,482            | 1,498,286                                         | -                  |
| Highways and Streets:        |                      |                                                   |                    |
| Public Works                 | <u>194,091</u>       | <u>375,964</u>                                    | <u>-</u>           |
| Total Highways and Streets   | 194,091              | 375,964                                           | -                  |
| Sanitation                   |                      |                                                   |                    |
| Sewer                        | <u>-</u>             | <u>33,110</u>                                     | <u>-</u>           |
| Total Sanitation             | -                    | 33,110                                            | -                  |
| Culture and Recreation:      |                      |                                                   |                    |
| Recreation department        | -                    | 16,986                                            | -                  |
| Library                      | <u>1,242,818</u>     | <u>14,626</u>                                     | <u>-</u>           |
| Total Culture and Recreation | 1,242,818            | 31,612                                            | -                  |
| Economic Development         | <u>-</u>             | <u>-</u>                                          | <u>77,920</u>      |
| Total Economic Development   | -                    | -                                                 | <u>77,920</u>      |
| Total General Capital Assets | \$ <u>11,849,649</u> | \$ <u>2,320,096</u>                               | \$ <u>77,920</u>   |

| <u>Infrastructure</u> | Improvements<br>other than<br><u>Buildings</u> | <u>Land</u>          | Construction<br>in Progress | <u>Total</u>         |
|-----------------------|------------------------------------------------|----------------------|-----------------------------|----------------------|
| \$ -                  | \$ -                                           | \$ -                 | \$ -                        | \$ 49,374            |
| -                     | -                                              | -                    | -                           | 106,838              |
| -                     | 5,404                                          | -                    | -                           | 87,716               |
| -                     | -                                              | -                    | -                           | 1,544                |
| 97,852                | 41,754                                         | 12,248,740           | 1,624,848                   | 17,231,357           |
| -                     | -                                              | -                    | -                           | 265,151              |
| <u>97,852</u>         | <u>47,158</u>                                  | <u>12,248,740</u>    | <u>1,624,848</u>            | <u>17,741,980</u>    |
| -                     | 214,286                                        | -                    | -                           | 5,203,298            |
| 920                   | 66,916                                         | -                    | 2,351,671                   | 5,999,263            |
| <u>920</u>            | <u>281,202</u>                                 | <u>-</u>             | <u>2,351,671</u>            | <u>11,202,561</u>    |
| 32,480,398            | 44,710                                         | 251,960              | 1,208,063                   | 34,555,186           |
| <u>32,480,398</u>     | <u>44,710</u>                                  | <u>251,960</u>       | <u>1,208,063</u>            | <u>34,555,186</u>    |
| 19,184,471            | 2,929                                          | -                    | 146,465                     | 19,366,975           |
| <u>19,184,471</u>     | <u>2,929</u>                                   | <u>-</u>             | <u>146,465</u>              | <u>19,366,975</u>    |
| -                     | 29,823                                         | -                    | 1,705,997                   | 1,752,806            |
| -                     | 8,831                                          | -                    | 18,000                      | 1,284,275            |
| <u>-</u>              | <u>38,654</u>                                  | <u>-</u>             | <u>1,723,997</u>            | <u>3,037,081</u>     |
| 4,740                 | -                                              | -                    | -                           | 82,660               |
| <u>4,740</u>          | <u>-</u>                                       | <u>-</u>             | <u>-</u>                    | <u>82,660</u>        |
| <u>\$ 51,768,381</u>  | <u>\$ 414,653</u>                              | <u>\$ 12,500,700</u> | <u>\$ 7,055,044</u>         | <u>\$ 85,986,443</u> |

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**STATISTICAL  
SECTION**

# TOWN OF LONDONDERRY, NEW HAMPSHIRE

## STATISTICAL SECTION

The Town of Londonderry's comprehensive annual financial report presents detailed information as a context for understanding what the information in the financial statements, note disclosures, and required supplementary information says about the government's overall financial health.

|                                                                                                                                                                                                                                      | <u>Pages</u> |
|--------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|--------------|
| Financial Trends                                                                                                                                                                                                                     |              |
| <i>These schedules contain trend information to help the reader understand how the government's financial performance and well-being, have changed over time.</i>                                                                    | 94-101       |
| Revenue Capacity                                                                                                                                                                                                                     |              |
| <i>These schedules contain information to help the reader assess the government's most significant local revenue source, the property tax.</i>                                                                                       | 102-106      |
| Debt Capacity                                                                                                                                                                                                                        |              |
| <i>These schedules present information to help the reader assess the affordability of the government's current levels of outstanding debt and the government's ability to issue additional debt in the future.</i>                   | 107-110      |
| Demographic and Economic Information                                                                                                                                                                                                 |              |
| <i>These schedules offer demographic and economic indicators to help the reader understand the environment within which the government's financial activities take place.</i>                                                        | 111-112      |
| Operating Information                                                                                                                                                                                                                |              |
| <i>These schedules contain service and infrastructure data to help the reader understand how the information in the government's financial report relates to the service the government provides and the activities it performs.</i> | 113-115      |

Sources: Unless otherwise noted, the information in these schedules is derived from the comprehensive annual financial reports for the relevant year.

**TOWN OF LONDONDERRY, NEW HAMPSHIRE**

Net Assets by Component  
Last Ten Fiscal Years (1)  
(accrual basis of accounting)

|                                                    | Fiscal Year          |                      |                      |                      |                      |                      |                      |                      |                      |  |
|----------------------------------------------------|----------------------|----------------------|----------------------|----------------------|----------------------|----------------------|----------------------|----------------------|----------------------|--|
|                                                    | <u>2003</u>          | <u>2004</u>          | <u>2005</u>          | <u>2006</u>          | <u>2007</u>          | <u>2008</u>          | <u>2009</u>          | <u>2010</u>          | <u>2011</u>          |  |
| <b>Governmental Activities:</b>                    |                      |                      |                      |                      |                      |                      |                      |                      |                      |  |
| Invested in capital assets,<br>net of related debt | \$ 64,030,712        | \$ 63,306,962        | \$ 63,373,228        | \$ 64,953,187        | \$ 64,992,645        | \$ 66,322,703        | \$ 65,478,547        | \$ 69,168,086        | \$ 70,406,443        |  |
| Restricted                                         | 524,087              | 568,649              | 589,622              | 598,187              | 663,039              | 645,183              | 566,002              | 611,742              | 743,524              |  |
| Unrestricted                                       | <u>5,995,236</u>     | <u>8,478,840</u>     | <u>9,970,885</u>     | <u>10,836,397</u>    | <u>12,491,720</u>    | <u>11,733,839</u>    | <u>12,824,164</u>    | <u>9,778,247</u>     | <u>6,685,269</u>     |  |
| Total net assets                                   | <u>\$ 70,550,035</u> | <u>\$ 72,354,451</u> | <u>\$ 73,933,735</u> | <u>\$ 76,387,771</u> | <u>\$ 78,147,404</u> | <u>\$ 78,701,725</u> | <u>\$ 78,868,713</u> | <u>\$ 79,558,075</u> | <u>\$ 77,835,236</u> |  |

Notes:

(1) The Town will continue to annually report information until this schedule includes 10 fiscal years.

**TOWN OF LONDONDERRY, NEW HAMPSHIRE**

Changes in Net Assets  
Last Ten Fiscal Years (1)  
(accrual basis of accounting)

|                                                                   | Fiscal Year Ending  |                     |                     |                     |                     |                     |                     |                     |                       |  |
|-------------------------------------------------------------------|---------------------|---------------------|---------------------|---------------------|---------------------|---------------------|---------------------|---------------------|-----------------------|--|
|                                                                   | 2003                | 2004                | 2005                | 2006                | 2007                | 2008                | 2009                | 2010                | 2011                  |  |
| <b>Governmental Activities:</b>                                   |                     |                     |                     |                     |                     |                     |                     |                     |                       |  |
| <b>Expenses</b>                                                   |                     |                     |                     |                     |                     |                     |                     |                     |                       |  |
| General government                                                | \$ 4,242,392        | \$ 6,314,035        | \$ 3,021,855        | \$ 2,776,708        | \$ 2,922,857        | \$ 3,934,902        | \$ 5,139,243        | \$ 3,958,532        | \$ 4,022,647          |  |
| Public safety                                                     | 9,151,225           | 9,476,231           | 10,965,243          | 11,577,220          | 13,762,946          | 13,762,995          | 15,473,889          | 16,121,622          | 16,350,045            |  |
| Highways and streets                                              | 2,911,730           | 2,869,982           | 4,055,649           | 5,311,941           | 5,570,348           | 5,074,427           | 3,892,894           | 4,276,080           | 6,279,279             |  |
| Sanitation                                                        | 2,211,939           | 2,235,465           | 2,775,629           | 3,334,611           | 3,109,377           | 3,702,251           | 4,073,017           | 3,440,061           | 4,491,804             |  |
| Health and welfare                                                | 210,390             | 278,411             | 281,960             | 278,625             | 307,796             | 178,496             | 159,825             | 165,490             | 175,417               |  |
| Culture and recreation                                            | 1,316,126           | 1,564,275           | 1,733,731           | 1,809,430           | 2,280,477           | 2,001,143           | 1,889,678           | 1,578,831           | 1,596,464             |  |
| Conservation                                                      | -                   | -                   | -                   | -                   | -                   | -                   | -                   | 3,426               | 2,406                 |  |
| Economic development                                              | 260,360             | 409,449             | 383,894             | 382,881             | 418,691             | 420,413             | 440,869             | 470,697             | 425,783               |  |
| Interest                                                          | 594,862             | 723,029             | 1,050,508           | 769,362             | 768,978             | 896,326             | 802,585             | 743,540             | 705,234               |  |
| <b>Total expenses</b>                                             | <b>20,899,024</b>   | <b>23,870,877</b>   | <b>24,268,469</b>   | <b>26,240,778</b>   | <b>29,141,470</b>   | <b>29,970,953</b>   | <b>31,872,000</b>   | <b>30,758,279</b>   | <b>34,049,079</b>     |  |
| <b>Program Revenues</b>                                           |                     |                     |                     |                     |                     |                     |                     |                     |                       |  |
| Charges for services                                              |                     |                     |                     |                     |                     |                     |                     |                     |                       |  |
| General government                                                | 5,840,211           | 6,425,238           | 105,539             | 104,910             | 100,797             | 98,425              | 75,788              | 433,522             | 378,670               |  |
| Public Safety                                                     | 742,457             | 691,028             | 877,921             | 1,240,672           | 3,750,817           | 3,383,247           | 3,923,272           | 3,577,429           | 3,678,903             |  |
| Highways and streets                                              | 257,790             | 340,528             | 60,683              | 70,045              | 74,255              | 69,503              | 5,314               | -                   | -                     |  |
| Sanitation                                                        | 862,987             | 1,460,833           | 1,045,003           | 1,894,540           | 1,630,125           | 2,273,247           | 1,864,968           | 2,221,087           | 2,331,359             |  |
| Health and welfare                                                | -                   | -                   | -                   | -                   | -                   | 10,070              | 9,767               | -                   | -                     |  |
| Culture and recreation                                            | 207,231             | 299,008             | 355,492             | 397,426             | 503,848             | 401,348             | 401,468             | 9,843               | 6,820                 |  |
| <b>Total charges for services</b>                                 | <b>7,910,676</b>    | <b>9,216,635</b>    | <b>2,444,638</b>    | <b>3,707,593</b>    | <b>6,059,842</b>    | <b>6,235,840</b>    | <b>6,280,577</b>    | <b>6,241,881</b>    | <b>6,395,752</b>      |  |
| Operating grants and contributions                                | 237,798             | 638,593             | 315,764             | 416,026             | 378,830             | 734,657             | 846,877             | 850,265             | 923,042               |  |
| Capital grants and contributions                                  | 745,525             | 646,392             | 677,759             | 1,687,078           | 716,096             | 582,909             | 627,826             | 1,332,518           | 1,490,155             |  |
| <b>Total program revenues</b>                                     | <b>8,893,999</b>    | <b>10,501,620</b>   | <b>3,438,161</b>    | <b>5,810,697</b>    | <b>7,154,768</b>    | <b>7,553,406</b>    | <b>7,755,280</b>    | <b>8,424,664</b>    | <b>8,808,949</b>      |  |
| <b>Net (Expenses) Revenues</b>                                    | <b>(12,005,025)</b> | <b>(13,369,257)</b> | <b>(20,830,308)</b> | <b>(20,430,081)</b> | <b>(21,986,702)</b> | <b>(22,417,547)</b> | <b>(24,116,720)</b> | <b>(22,333,615)</b> | <b>(25,240,130)</b>   |  |
| <b>General Revenues and</b>                                       |                     |                     |                     |                     |                     |                     |                     |                     |                       |  |
| <b>Other Changes in Net Assets</b>                                |                     |                     |                     |                     |                     |                     |                     |                     |                       |  |
| Property taxes                                                    | 10,428,606          | 11,576,174          | 12,321,459          | 13,665,446          | 13,685,209          | 13,661,626          | 14,300,221          | 14,829,912          | 15,257,216            |  |
| Interest, penalties and other taxes                               | 824,305             | 860,732             | 862,921             | 769,467             | 1,634,295           | 848,179             | 1,227,157           | 870,500             | 894,631               |  |
| Motor vehicle registration fees                                   | -                   | -                   | 6,404,091           | 6,309,859           | 5,915,524           | 6,023,616           | 5,910,220           | 5,736,380           | 5,711,807             |  |
| Grants and contributions not restricted to specific programs      | 1,000,011           | 1,011,663           | 1,094,177           | 1,175,993           | 1,250,709           | 1,333,129           | 1,395,230           | 1,199,451           | 1,247,462             |  |
| Investment income                                                 | 363,602             | 321,210             | 427,774             | 675,545             | 867,176             | 605,702             | 196,401             | 102,261             | 37,105                |  |
| Other                                                             | 288,386             | 1,380,794           | 425,370             | 281,206             | 386,972             | 488,916             | 646,877             | 267,073             | 355,890               |  |
| <b>Total general revenues before permanent fund contributions</b> | <b>12,904,910</b>   | <b>15,150,573</b>   | <b>21,535,792</b>   | <b>22,877,516</b>   | <b>23,739,885</b>   | <b>22,961,168</b>   | <b>23,676,106</b>   | <b>23,005,557</b>   | <b>23,504,111</b>     |  |
| <b>Permanent fund contributions</b>                               | <b>328,012</b>      | <b>23,100</b>       | <b>21,200</b>       | <b>6,601</b>        | <b>6,450</b>        | <b>10,700</b>       | <b>607,602</b>      | <b>17,420</b>       | <b>13,180</b>         |  |
| <b>Change in Net Assets</b>                                       | <b>\$ 1,227,897</b> | <b>\$ 1,804,416</b> | <b>\$ 726,684</b>   | <b>\$ 2,454,036</b> | <b>\$ 1,759,633</b> | <b>\$ 554,321</b>   | <b>\$ 166,988</b>   | <b>\$ 689,362</b>   | <b>\$ (1,722,839)</b> |  |

Notes:

(1) The Town will continue to annually report information until this schedule includes 10 fiscal years.

**TOWN OF LONDONDERRY, NEW HAMPSHIRE**

Fund Balances, Governmental Funds  
Last Ten Fiscal Years  
(modified accrual basis of accounting)

|                                        | 2002                | 2003                 | 2004                 | 2005                 | 2006                 | 2007                 | 2008                 | 2009                 | 2010                 |
|----------------------------------------|---------------------|----------------------|----------------------|----------------------|----------------------|----------------------|----------------------|----------------------|----------------------|
| <b>All governmental funds</b>          |                     |                      |                      |                      |                      |                      |                      |                      |                      |
| Reserved for encumbrances              | \$ 491,100          | \$ 2,102,373         | \$ 3,546,161         | \$ 2,025,837         | \$ 3,209,825         | \$ 3,077,071         | \$ 3,304,418         | \$ 3,882,636         | \$ 6,331,745         |
| Reserved for perpetual permanent funds | 1,396,355           | 524,087              | 459,099              | 480,931              | 589,622              | 598,186              | 545,217              | 465,605              | 513,729              |
| Reserved for prepaid expenditures      | -                   | -                    | -                    | -                    | -                    | -                    | -                    | -                    | 409,581              |
| Unreserved                             | 8,067,079           | 7,772,587            | 13,648,380           | 10,733,716           | 9,079,385            | 10,930,309           | 9,759,496            | 11,125,971           | 8,949,791            |
| Total all governmental funds           | <u>\$ 9,954,534</u> | <u>\$ 10,399,027</u> | <u>\$ 17,653,640</u> | <u>\$ 13,240,484</u> | <u>\$ 12,878,832</u> | <u>\$ 14,605,566</u> | <u>\$ 13,609,131</u> | <u>\$ 15,474,212</u> | <u>\$ 16,204,846</u> |
| <b>General Fund</b>                    |                     |                      |                      |                      |                      |                      |                      |                      |                      |
| Reserved for encumbrances              | \$ 459,538          | \$ 2,028,605         | \$ 3,348,698         | \$ 1,980,498         | \$ 3,157,776         | \$ 2,525,847         | \$ 2,509,562         | \$ 3,438,842         | \$ 5,071,226         |
| Reserved for prepaid expenditures      | -                   | -                    | -                    | -                    | -                    | -                    | -                    | -                    | 409,581              |
| Unreserved                             | 2,622,771           | 3,636,998            | 3,833,991            | 3,826,115            | 3,886,856            | 4,375,300            | 4,363,212            | 4,786,216            | 3,969,850            |
| Total General Fund                     | <u>\$ 3,082,309</u> | <u>\$ 5,665,603</u>  | <u>\$ 7,182,689</u>  | <u>\$ 5,806,613</u>  | <u>\$ 7,044,632</u>  | <u>\$ 6,901,147</u>  | <u>\$ 6,872,774</u>  | <u>\$ 8,225,058</u>  | <u>\$ 9,450,657</u>  |
| <b>Special Revenue Funds</b>           |                     |                      |                      |                      |                      |                      |                      |                      |                      |
| Reserved for encumbrances              | \$ 31,562           | \$ 73,768            | \$ 197,463           | \$ 45,339            | \$ 52,049            | \$ 551,224           | \$ 794,856           | \$ 443,794           | \$ 1,260,519         |
| Unreserved                             | 3,083,711           | 4,096,868            | 2,886,848            | 5,933,244            | 5,003,500            | 6,302,967            | 5,580,561            | 6,605,909            | 5,597,742            |
| Total Special Revenue Funds            | <u>\$ 3,115,273</u> | <u>\$ 4,170,636</u>  | <u>\$ 3,084,311</u>  | <u>\$ 5,978,583</u>  | <u>\$ 5,055,549</u>  | <u>\$ 6,854,191</u>  | <u>\$ 6,375,417</u>  | <u>\$ 7,049,703</u>  | <u>\$ 6,858,261</u>  |
| <b>Capital Project Funds</b>           |                     |                      |                      |                      |                      |                      |                      |                      |                      |
| Reserved for encumbrances              | \$ -                | \$ -                 | \$ -                 | \$ -                 | \$ -                 | \$ -                 | \$ -                 | \$ -                 | \$ -                 |
| Unreserved                             | 2,246,567           | 38,711               | 2,887,339            | 865,666              | 180,464              | 187,189              | (284,243)            | (366,551)            | (715,814)            |
| Total Capital Project Funds            | <u>\$ 2,246,567</u> | <u>\$ 38,711</u>     | <u>\$ 2,887,339</u>  | <u>\$ 865,666</u>    | <u>\$ 180,464</u>    | <u>\$ 187,189</u>    | <u>\$ (284,243)</u>  | <u>\$ (366,551)</u>  | <u>\$ (715,814)</u>  |
| <b>Permanent Funds</b>                 |                     |                      |                      |                      |                      |                      |                      |                      |                      |
| Reserved for perpetual permanent funds | \$ 1,396,355        | \$ 524,087           | \$ 459,099           | \$ 480,931           | \$ 589,622           | \$ 598,186           | \$ 545,217           | \$ 465,605           | \$ 513,729           |
| Unreserved                             | 113,970             | -                    | 109,650              | 108,691              | 8,565                | 64,853               | 99,966               | 100,397              | 98,013               |
| Total Permanent Funds                  | <u>\$ 1,510,325</u> | <u>\$ 524,087</u>    | <u>\$ 568,749</u>    | <u>\$ 589,622</u>    | <u>\$ 598,187</u>    | <u>\$ 663,039</u>    | <u>\$ 645,183</u>    | <u>\$ 566,002</u>    | <u>\$ 611,742</u>    |

(1) With the implementation of GASB 54 in fiscal year 2011, the presentation of fund balance classifications has changed and is shown prospectively.

(1) GASB 54 Implementation 2011

|                                     |                             |
|-------------------------------------|-----------------------------|
| <b>All Governmental Funds</b>       |                             |
| Nonspendable                        | \$ 767,819                  |
| Restricted                          | 2,188,055                   |
| Committed                           | 8,008,607                   |
| Assigned                            | 1,256,156                   |
| Unassigned                          | 1,979,472                   |
| <b>Total all governmental funds</b> | <b><u>\$ 14,210,109</u></b> |

|                           |                            |
|---------------------------|----------------------------|
| <b>General Fund</b>       |                            |
| Nonspendable              | \$ 125,900                 |
| Restricted                | 1,937,169                  |
| Committed                 | 1,765,261                  |
| Assigned                  | 1,256,156                  |
| Unassigned                | 3,309,342                  |
| <b>Total General Fund</b> | <b><u>\$ 8,393,828</u></b> |

|                                    |                            |
|------------------------------------|----------------------------|
| <b>Special Revenue Funds</b>       |                            |
| Nonspendable                       | \$ -                       |
| Restricted                         | 41,994                     |
| Committed                          | 6,243,346                  |
| Assigned                           | -                          |
| Unassigned                         | -                          |
| <b>Total Special Revenue Funds</b> | <b><u>\$ 6,285,340</u></b> |

|                                    |                              |
|------------------------------------|------------------------------|
| <b>Capital Project Funds</b>       |                              |
| Nonspendable                       | \$ -                         |
| Restricted                         | 117,287                      |
| Committed                          | -                            |
| Assigned                           | -                            |
| Unassigned                         | (1,329,870)                  |
| <b>Total Capital Project Funds</b> | <b><u>\$ (1,212,583)</u></b> |

|                              |                          |
|------------------------------|--------------------------|
| <b>Permanent Funds</b>       |                          |
| Nonspendable                 | \$ 641,919               |
| Restricted                   | 101,605                  |
| <b>Total Permanent Funds</b> | <b><u>\$ 743,524</u></b> |

**TOWN OF LONDONDERRY, NEW HAMPSHIRE**

Changes in Fund Balances, Total Governmental Funds  
Last Ten Fiscal Years  
(modified accrual basis of accounting)

|                                                                        | 2002               | 2003                | 2004                | 2005                  | 2006                | 2007                | 2008                | 2009                | 2010              | 2011                  |
|------------------------------------------------------------------------|--------------------|---------------------|---------------------|-----------------------|---------------------|---------------------|---------------------|---------------------|-------------------|-----------------------|
| <b>Revenues</b>                                                        |                    |                     |                     |                       |                     |                     |                     |                     |                   |                       |
| Property taxes                                                         | \$ 9,609,844       | \$ 10,374,680       | \$ 11,910,212       | \$ 12,491,926         | \$ 13,737,247       | \$ 13,625,893       | \$ 13,569,699       | \$ 14,157,575       | \$ 14,739,367     | \$ 15,191,178         |
| Interest, penalties and other taxes                                    | -                  | 762,227             | 860,732             | 862,921               | 773,347             | 1,637,971           | 848,179             | 1,227,157           | 1,031,385         | 917,702               |
| Licenses and permits                                                   | 5,873,392          | 6,041,086           | 6,648,688           | 6,682,683             | 6,613,897           | 6,186,242           | 6,294,434           | 5,970,111           | 5,793,928         | 6,424,678             |
| Intergovernmental                                                      | 1,528,525          | 1,858,801           | 2,177,884           | 1,968,126             | 2,845,981           | 2,168,019           | 2,538,562           | 2,755,321           | 3,005,215         | 3,339,857             |
| Charges for services                                                   | 2,024,584          | 1,783,783           | 2,553,861           | 2,421,151             | 3,098,295           | 5,617,281           | 5,757,916           | 6,723,820           | 6,072,627         | 5,987,588             |
| Investment income                                                      | -                  | 359,460             | 321,159             | 427,776               | 675,546             | 867,177             | 605,702             | 196,401             | 153,326           | 176,214               |
| Other revenues                                                         | 611,861            | 807,151             | 1,627,686           | 800,098               | 723,699             | 575,756             | 611,748             | 772,389             | 606,437           | 432,014               |
| <b>Total revenues</b>                                                  | <b>19,648,206</b>  | <b>21,987,188</b>   | <b>26,100,222</b>   | <b>25,654,681</b>     | <b>28,468,012</b>   | <b>30,678,339</b>   | <b>30,226,240</b>   | <b>31,802,774</b>   | <b>31,402,285</b> | <b>32,469,231</b>     |
| <b>Expenditures</b>                                                    |                    |                     |                     |                       |                     |                     |                     |                     |                   |                       |
| <b>Current:</b>                                                        |                    |                     |                     |                       |                     |                     |                     |                     |                   |                       |
| General government                                                     | 2,321,345          | 3,857,551           | 6,371,261           | 6,605,675             | 4,914,456           | 4,832,993           | 4,650,824           | 3,360,704           | 4,500,995         | 3,558,605             |
| Public safety                                                          | 8,163,737          | 9,645,099           | 13,229,370          | 11,062,970            | 11,323,017          | 15,583,706          | 13,500,753          | 14,612,788          | 14,570,939        | 15,245,071            |
| Highways and streets                                                   | 2,368,862          | 3,595,722           | 3,021,933           | 4,197,445             | 4,061,864           | 4,211,039           | 3,752,042           | 3,369,085           | 3,333,082         | 3,042,461             |
| Sanitation                                                             | 1,622,631          | 2,582,099           | 1,996,555           | 2,570,067             | 2,807,984           | 2,991,411           | 3,112,440           | 3,743,357           | 2,898,257         | 3,954,443             |
| Health and welfare                                                     | 181,719            | 199,789             | 264,470             | 277,614               | 292,607             | 307,333             | 177,474             | 163,733             | 164,853           | 175,417               |
| Culture and recreation                                                 | 1,149,831          | 1,227,397           | 1,485,667           | 1,599,418             | 1,888,868           | 1,808,476           | 1,867,375           | 1,800,392           | 1,874,563         | 1,538,117             |
| Conservation                                                           | -                  | -                   | -                   | -                     | -                   | -                   | -                   | -                   | -                 | 2,407                 |
| Economic development                                                   | 203,953            | 259,381             | 300,719             | 371,907               | 373,737             | 414,538             | 414,561             | 449,867             | 453,087           | 422,655               |
| Capital outlay                                                         | 3,658,743          | 736,810             | 3,675,161           | 1,531,153             | 512,657             | 507,788             | 2,043,955           | 1,679,200           | 1,034,107         | 4,726,491             |
| <b>Debt service:</b>                                                   |                    |                     |                     |                       |                     |                     |                     |                     |                   |                       |
| Principal                                                              | 1,183,938          | 1,303,784           | 1,431,395           | 1,992,761             | 1,883,498           | 1,865,000           | 2,075,000           | 2,055,000           | 2,065,000         | 2,065,000             |
| Interest                                                               | 495,726            | 615,100             | 721,503             | 858,827               | 770,976             | 804,321             | 828,251             | 800,269             | 776,768           | 733,301               |
| <b>Total expenditures</b>                                              | <b>21,350,485</b>  | <b>23,922,732</b>   | <b>32,498,034</b>   | <b>31,067,837</b>     | <b>28,829,664</b>   | <b>33,326,605</b>   | <b>32,422,675</b>   | <b>32,034,395</b>   | <b>31,671,651</b> | <b>35,463,968</b>     |
| <b>Excess (deficiency) of revenues over (under) expenditures</b>       | <b>(1,702,279)</b> | <b>(1,935,544)</b>  | <b>(6,397,812)</b>  | <b>(5,413,156)</b>    | <b>(361,652)</b>    | <b>(2,648,266)</b>  | <b>(2,196,435)</b>  | <b>(231,621)</b>    | <b>(269,366)</b>  | <b>(2,994,737)</b>    |
| <b>Other Financing Sources (Uses)</b>                                  |                    |                     |                     |                       |                     |                     |                     |                     |                   |                       |
| Proceeds of refunding bonds                                            | -                  | -                   | 4,545,000           | -                     | -                   | -                   | -                   | -                   | -                 | -                     |
| Payment to refunded bond escrow agent                                  | -                  | -                   | (4,545,259)         | -                     | -                   | -                   | -                   | -                   | -                 | -                     |
| Proceeds of bonds                                                      | 2,400,000          | 1,650,000           | 13,652,674          | 1,000,000             | -                   | 4,375,000           | 1,200,000           | 1,500,000           | 1,000,000         | 1,000,000             |
| Transfers in                                                           | 1,690,889          | 1,770,570           | 1,799,503           | 1,130,168             | 938,223             | 5,059,702           | 931,064             | 1,304,360           | 1,192,756         | 1,239,325             |
| Transfers out                                                          | (1,673,389)        | (1,770,570)         | (1,799,503)         | (1,130,168)           | (938,223)           | (5,059,702)         | (931,064)           | (1,304,360)         | (1,192,756)       | (1,239,325)           |
| <b>Total other financing sources (uses)</b>                            | <b>2,417,500</b>   | <b>1,650,000</b>    | <b>13,652,415</b>   | <b>1,000,000</b>      | <b>-</b>            | <b>4,375,000</b>    | <b>1,200,000</b>    | <b>1,500,000</b>    | <b>1,000,000</b>  | <b>1,000,000</b>      |
| <b>Special Items:</b>                                                  |                    |                     |                     |                       |                     |                     |                     |                     |                   |                       |
| Return of settlement liability                                         | -                  | -                   | -                   | -                     | -                   | -                   | -                   | 596,702             | -                 | -                     |
| <b>Total special items</b>                                             | <b>-</b>           | <b>-</b>            | <b>-</b>            | <b>-</b>              | <b>-</b>            | <b>-</b>            | <b>-</b>            | <b>596,702</b>      | <b>-</b>          | <b>-</b>              |
| <b>Net changes in fund balances</b>                                    | <b>\$ 715,221</b>  | <b>\$ (285,544)</b> | <b>\$ 7,254,603</b> | <b>\$ (4,413,156)</b> | <b>\$ (361,652)</b> | <b>\$ 1,726,734</b> | <b>\$ (996,435)</b> | <b>\$ 1,865,081</b> | <b>\$ 730,634</b> | <b>\$ (1,994,737)</b> |
| <b>Debt Service as a percentage of non-capital outlay expenditures</b> | <b>9.49%</b>       | <b>7.84%</b>        | <b>7.47%</b>        | <b>9.65%</b>          | <b>9.37%</b>        | <b>8.13%</b>        | <b>9.56%</b>        | <b>9.41%</b>        | <b>9.28%</b>      | <b>9.10%</b>          |

**TOWN OF LONDONDERRY, NEW HAMPSHIRE**

Changes in Fund Balances, General Fund  
Last Ten Fiscal Years  
(modified accrual basis of accounting)

|                                                                        | <u>2002</u>         | <u>2003</u>         | <u>2004</u>         | <u>2005</u>           | <u>2006</u>         | <u>2007</u>         | <u>2008</u>        | <u>2009</u>         | <u>2010</u>         | <u>2011</u>           |
|------------------------------------------------------------------------|---------------------|---------------------|---------------------|-----------------------|---------------------|---------------------|--------------------|---------------------|---------------------|-----------------------|
| <b>Revenues</b>                                                        |                     |                     |                     |                       |                     |                     |                    |                     |                     |                       |
| Property taxes                                                         | \$ 9,114,827        | \$ 10,374,680       | \$ 11,910,212       | \$ 12,491,926         | \$ 13,737,247       | \$ 13,625,893       | \$ 13,569,699      | \$ 14,157,575       | \$ 14,739,367       | \$ 15,191,178         |
| Interest, penalties and other taxes                                    | -                   | 762,227             | 845,099             | 862,921               | 769,452             | 789,174             | 840,286            | 854,527             | 870,500             | 894,631               |
| Licenses and permits                                                   | 5,689,761           | 6,041,086           | 6,648,688           | 6,682,683             | 6,613,897           | 6,186,242           | 6,294,434          | 5,970,111           | 5,917,550           | 5,890,687             |
| Intergovernmental                                                      | 1,528,525           | 1,758,801           | 1,826,676           | 1,830,461             | 2,586,076           | 2,148,993           | 2,538,562          | 2,549,893           | 2,934,709           | 1,849,703             |
| Charges for services                                                   | 1,100,718           | 409,350             | 553,210             | 433,508               | 554,473             | 862,419             | 802,420            | 1,188,733           | 852,862             | 929,255               |
| Investment income                                                      | -                   | 308,862             | 244,972             | 384,339               | 619,149             | 769,844             | 599,574            | 256,008             | 100,165             | 37,105                |
| Other revenues                                                         | 493,687             | 292,971             | 1,100,592           | 378,644               | 203,725             | 378,683             | 168,950            | 531,998             | 196,413             | 343,795               |
| <b>Total revenues</b>                                                  | <b>17,927,518</b>   | <b>19,947,977</b>   | <b>23,129,449</b>   | <b>23,064,482</b>     | <b>25,084,019</b>   | <b>24,761,248</b>   | <b>24,813,925</b>  | <b>25,508,845</b>   | <b>25,611,566</b>   | <b>25,136,354</b>     |
| <b>Expenditures</b>                                                    |                     |                     |                     |                       |                     |                     |                    |                     |                     |                       |
| Current:                                                               |                     |                     |                     |                       |                     |                     |                    |                     |                     |                       |
| General government                                                     | 2,194,135           | 2,542,594           | 2,666,080           | 2,842,400             | 2,940,412           | 2,948,169           | 3,204,130          | 3,012,487           | 2,929,828           | 3,264,043             |
| Public Safety                                                          | 8,162,694           | 8,549,081           | 9,113,259           | 9,785,664             | 10,430,161          | 10,478,279          | 11,169,578         | 11,932,980          | 12,291,199          | 12,642,797            |
| Highways and streets                                                   | 2,368,862           | 3,042,377           | 2,765,923           | 3,942,857             | 3,581,885           | 4,007,119           | 3,518,334          | 3,364,600           | 3,082,476           | 3,042,461             |
| Sanitation                                                             | 1,122,037           | 1,319,356           | 1,223,130           | 1,471,600             | 1,864,448           | 1,875,281           | 1,896,988          | 1,804,100           | 1,882,694           | 1,811,568             |
| Health and welfare                                                     | 178,040             | 199,789             | 264,470             | 277,614               | 292,607             | 307,333             | 177,474            | 163,733             | 164,853             | 174,928               |
| Culture and recreation                                                 | 807,836             | 966,809             | 1,063,461           | 1,176,759             | 1,261,314           | 1,345,309           | 1,385,091          | 1,385,987           | 1,445,295           | 1,351,525             |
| Conservation                                                           | -                   | -                   | -                   | -                     | -                   | -                   | -                  | -                   | 3,416               | 2,011                 |
| Economic development                                                   | 203,953             | 259,381             | 300,719             | 371,907               | 373,737             | 414,538             | 414,561            | 449,867             | 453,087             | 422,655               |
| Capital outlay                                                         | 197,249             | 736,810             | 3,675,161           | 1,531,153             | 512,657             | 507,788             | 2,043,955          | 1,679,200           | 1,034,107           | 2,948,809             |
| Debt service                                                           | 1,679,664           | 1,818,884           | 2,152,898           | 2,851,588             | 2,654,474           | 2,669,321           | 2,903,251          | 2,855,269           | 2,841,768           | 2,798,301             |
| <b>Total expenditures</b>                                              | <b>16,914,470</b>   | <b>19,435,081</b>   | <b>23,225,101</b>   | <b>24,251,542</b>     | <b>23,911,495</b>   | <b>24,553,137</b>   | <b>26,713,362</b>  | <b>26,648,223</b>   | <b>26,128,723</b>   | <b>28,459,098</b>     |
| <b>Excess (deficiency) of revenues over (under) expenditures</b>       | <b>1,013,048</b>    | <b>512,896</b>      | <b>(95,652)</b>     | <b>(1,187,060)</b>    | <b>1,172,524</b>    | <b>208,111</b>      | <b>(1,899,437)</b> | <b>(1,139,378)</b>  | <b>(517,157)</b>    | <b>(3,322,744)</b>    |
| <b>Other Financing Sources (Uses)</b>                                  |                     |                     |                     |                       |                     |                     |                    |                     |                     |                       |
| Issuance of refunding bonds                                            | -                   | -                   | 4,545,000           | -                     | -                   | -                   | -                  | -                   | -                   | -                     |
| Payment to refunded bond escrow agent                                  | -                   | -                   | (4,545,259)         | -                     | -                   | -                   | -                  | -                   | -                   | -                     |
| Issuance of bonds                                                      | 73,905              | 300,000             | 2,900,000           | -                     | -                   | 4,375,000           | 1,200,000          | 1,500,000           | 1,000,000           | 1,000,000             |
| Transfers in                                                           | 164,496             | 1,599,177           | 256,250             | 470,576               | 401,110             | 166,553             | 801,064            | 872,160             | 967,756             | 958,869               |
| Transfers out                                                          | (1,526,393)         | (171,393)           | (1,543,253)         | (659,592)             | (335,615)           | (4,893,149)         | (130,000)          | (477,200)           | (225,000)           | (280,456)             |
| <b>Total other financing sources (uses)</b>                            | <b>(1,287,992)</b>  | <b>1,727,784</b>    | <b>1,612,738</b>    | <b>(189,016)</b>      | <b>65,495</b>       | <b>(351,596)</b>    | <b>1,871,064</b>   | <b>1,894,960</b>    | <b>1,742,756</b>    | <b>1,678,413</b>      |
| <b>Special Items:</b>                                                  |                     |                     |                     |                       |                     |                     |                    |                     |                     |                       |
| Return of settlement liability                                         | -                   | -                   | -                   | -                     | -                   | -                   | -                  | 596,702             | -                   | -                     |
| <b>Total special items</b>                                             | <b>-</b>            | <b>-</b>            | <b>-</b>            | <b>-</b>              | <b>-</b>            | <b>-</b>            | <b>-</b>           | <b>596,702</b>      | <b>-</b>            | <b>-</b>              |
| <b>Net change in fund balances</b>                                     | <b>\$ (274,944)</b> | <b>\$ 2,240,680</b> | <b>\$ 1,517,086</b> | <b>\$ (1,376,076)</b> | <b>\$ 1,238,019</b> | <b>\$ (143,485)</b> | <b>\$ (28,373)</b> | <b>\$ 1,352,284</b> | <b>\$ 1,225,599</b> | <b>\$ (1,644,331)</b> |
| <b>Debt service as a percentage of non-capital outlay expenditures</b> | <b>10.05%</b>       | <b>9.73%</b>        | <b>11.01%</b>       | <b>12.55%</b>         | <b>11.34%</b>       | <b>11.10%</b>       | <b>11.77%</b>      | <b>11.44%</b>       | <b>11.32%</b>       | <b>10.97%</b>         |



**TOWN OF LONDONDERRY, NEW HAMPSHIRE**

Changes in Fund Balances, Special Revenue Funds  
Last Ten Fiscal Years  
(modified accrual basis of accounting)

|                                                              | <u>2002</u>         | <u>2003</u>         | <u>2004</u>       | <u>2005</u>        | <u>2006</u>         | <u>2007</u>         | <u>2008</u>         | <u>2009</u>       | <u>2010</u>         | <u>2011</u>      |
|--------------------------------------------------------------|---------------------|---------------------|-------------------|--------------------|---------------------|---------------------|---------------------|-------------------|---------------------|------------------|
| <b>Revenues</b>                                              |                     |                     |                   |                    |                     |                     |                     |                   |                     |                  |
| Interest, penalties and other taxes                          | \$ 495,017          | \$ -                | \$ -              | \$ -               | \$ 3,895            | \$ 848,797          | \$ 7,893            | \$ 372,630        | \$ 160,885          | \$ 23,071        |
| Licenses and permits                                         | 183,631             | -                   | -                 | -                  | -                   | -                   | -                   | -                 | 453,230             | 533,991          |
| Intergovernmental                                            | 1,528,525           | 1,363,183           | 335,808           | 109,476            | -                   | 19,026              | -                   | 205,428           | -                   | -                |
| Charges for services                                         | 700,876             | 15,303              | 2,000,651         | 1,961,550          | 2,543,822           | 4,754,862           | 4,955,496           | 5,535,087         | 4,752,698           | 5,058,333        |
| Investment income                                            | -                   | 119,949             | 11,151            | 23,826             | 24,116              | 19,979              | 15,539              | 11,500            | 6,476               | 1,773            |
| Other revenues                                               | 85,228              | 387,181             | 126,356           | 400,254            | 512,577             | 187,941             | 382,098             | 229,491           | 188,059             | 75,039           |
| Total revenues                                               | 2,993,277           | 1,885,616           | 2,473,966         | 2,495,106          | 3,084,410           | 5,830,605           | 5,361,026           | 6,354,136         | 5,561,348           | 5,692,207        |
| <b>Expenditures</b>                                          |                     |                     |                   |                    |                     |                     |                     |                   |                     |                  |
| Current:                                                     |                     |                     |                   |                    |                     |                     |                     |                   |                     |                  |
| General government                                           | 127,210             | 1,314,957           | 356,353           | 1,409,504          | 1,377,793           | 1,882,308           | 1,158,966           | 265,906           | 272,250             | 293,342          |
| Public safety                                                | 1,043               | 330,744             | 247,164           | 301,383            | 603,482             | 2,780,137           | 2,331,175           | 2,679,808         | 2,530,346           | 2,602,274        |
| Highways and streets                                         | -                   | -                   | -                 | -                  | -                   | -                   | -                   | 4,485             | -                   | -                |
| Sanitation                                                   | 500,594             | 640,966             | 765,549           | 1,090,696          | 943,536             | 1,116,130           | 1,215,452           | 1,939,257         | 1,015,563           | 2,142,875        |
| Health and welfare                                           | 3,679               | -                   | -                 | -                  | -                   | -                   | -                   | -                 | 637                 | 485              |
| Culture and recreation                                       | 341,995             | 259,170             | 418,876           | 420,953            | 622,953             | 461,728             | 480,643             | 412,934           | 174,050             | 186,583          |
| Conservation                                                 | -                   | -                   | -                 | -                  | -                   | -                   | -                   | -                 | 10                  | 396              |
| Economic development                                         | -                   | -                   | -                 | -                  | -                   | -                   | -                   | -                 | 5                   | -                |
| Capital outlay                                               | -                   | -                   | -                 | -                  | -                   | -                   | -                   | -                 | 1,034,673           | 8,137            |
| Total expenditures                                           | 974,521             | 2,545,837           | 1,787,942         | 3,222,536          | 3,547,764           | 6,240,303           | 5,186,236           | 5,302,390         | 5,027,534           | 5,234,092        |
| Excess (deficiency) of revenues<br>over (under) expenditures | 2,018,756           | (660,221)           | 686,024           | (727,430)          | (463,354)           | (409,698)           | 174,790             | 1,051,746         | 533,814             | 458,115          |
| <b>Other Financing Sources (Uses)</b>                        |                     |                     |                   |                    |                     |                     |                     |                   |                     |                  |
| Issuance of bonds                                            | -                   | 1,000,000           | -                 | 1,000,000          | -                   | -                   | -                   | -                 | -                   | -                |
| Transfers in                                                 | 395,000             | 171,393             | 124,377           | 157,393            | 107,393             | 2,357,393           | 130,000             | 432,200           | 225,000             | 117,000          |
| Transfers out                                                | (26,996)            | (852,224)           | (238,750)         | (453,076)          | (567,073)           | (149,053)           | (783,564)           | (809,660)         | (950,256)           | (560,535)        |
| Total other financing sources (uses)                         | 368,004             | 319,169             | (114,373)         | 704,317            | (459,680)           | 2,208,340           | (653,564)           | (377,460)         | (725,256)           | (443,535)        |
| Net change in fund balances                                  | <u>\$ 2,386,760</u> | <u>\$ (341,052)</u> | <u>\$ 571,651</u> | <u>\$ (23,113)</u> | <u>\$ (923,034)</u> | <u>\$ 1,798,642</u> | <u>\$ (478,774)</u> | <u>\$ 674,286</u> | <u>\$ (191,442)</u> | <u>\$ 14,580</u> |

**TOWN OF LONDONDERRY, NEW HAMPSHIRE**

Changes in Fund Balances, Capital Projects Funds  
Last Ten Fiscal Years  
(modified accrual basis of accounting)

|                                                           | <u>2002</u>       | <u>2003</u>           | <u>2004</u>         | <u>2005</u>           | <u>2006</u>         | <u>2007</u>      | <u>2008</u>         | <u>2009</u>        | <u>2010</u>         | <u>2011</u>         |
|-----------------------------------------------------------|-------------------|-----------------------|---------------------|-----------------------|---------------------|------------------|---------------------|--------------------|---------------------|---------------------|
| <b>Revenues</b>                                           |                   |                       |                     |                       |                     |                  |                     |                    |                     |                     |
| Intergovernmental                                         | \$ -              | \$ 100,000            | \$ 15,400           | \$ 28,189             | \$ 259,905          | \$ -             | \$ -                | \$ -               | \$ 165,517          | \$ 1,490,154        |
| Charges for services                                      | 222,990           | 11,250                | -                   | 26,093                | -                   | -                | -                   | -                  | -                   | -                   |
| Investment income                                         | -                 | 742                   | 333                 | 732                   | 181                 | 13               | 4                   | 3                  | 1                   | 1                   |
| Other revenues                                            | 1,753             | -                     | -                   | -                     | 796                 | 2,682            | 50,000              | -                  | -                   | -                   |
| <b>Total revenues</b>                                     | <b>224,743</b>    | <b>111,992</b>        | <b>15,733</b>       | <b>55,014</b>         | <b>260,882</b>      | <b>2,695</b>     | <b>50,004</b>       | <b>3</b>           | <b>165,518</b>      | <b>1,490,155</b>    |
| <b>Expenditures</b>                                       |                   |                       |                     |                       |                     |                  |                     |                    |                     |                     |
| Current:                                                  |                   |                       |                     |                       |                     |                  |                     |                    |                     |                     |
| General government                                        | -                 | -                     | 192,655             | 2,353,771             | 596,251             | 2,516            | 287,728             | 82,311             | -                   | -                   |
| Public safety                                             | -                 | 765,274               | -                   | 975,923               | 289,374             | 2,325,290        | -                   | -                  | -                   | -                   |
| Highways and streets                                      | -                 | 553,345               | 256,010             | 254,588               | 480,179             | 203,920          | 233,708             | -                  | -                   | -                   |
| Sanitation                                                | -                 | 621,777               | 7,876               | 7,771                 | -                   | -                | -                   | -                  | -                   | -                   |
| Culture and recreation                                    | -                 | -                     | -                   | -                     | -                   | -                | -                   | -                  | -                   | -                   |
| Capital outlay                                            | 3,359,427         | -                     | -                   | -                     | -                   | -                | -                   | -                  | 514,781             | 1,769,545           |
| <b>Total expenditures</b>                                 | <b>3,359,427</b>  | <b>1,940,396</b>      | <b>456,541</b>      | <b>3,592,053</b>      | <b>1,365,804</b>    | <b>2,531,726</b> | <b>521,436</b>      | <b>82,311</b>      | <b>514,781</b>      | <b>1,769,545</b>    |
| Excess (deficiency) of revenues over (under) expenditures | (3,134,684)       | (1,828,404)           | (440,808)           | (3,537,039)           | (1,104,922)         | (2,529,031)      | (471,432)           | (82,308)           | (349,263)           | (279,390)           |
| <b>Other Financing Sources (Uses)</b>                     |                   |                       |                     |                       |                     |                  |                     |                    |                     |                     |
| Issuance of bonds                                         | 2,400,000         | 350,000               | 1,851,274           | -                     | -                   | -                | -                   | -                  | -                   | -                   |
| Transfers in                                              | 960,000           | -                     | 1,057,876           | 502,199               | 429,720             | 2,535,756        | -                   | -                  | -                   | 163,456             |
| Transfers out                                             | -                 | (729,453)             | -                   | -                     | (10,000)            | -                | -                   | -                  | -                   | (380,834)           |
| <b>Total other financing sources (uses)</b>               | <b>3,360,000</b>  | <b>(379,453)</b>      | <b>2,909,150</b>    | <b>502,199</b>        | <b>419,720</b>      | <b>2,535,756</b> | <b>-</b>            | <b>-</b>           | <b>-</b>            | <b>(217,378)</b>    |
| <b>Net change in fund balances</b>                        | <b>\$ 225,316</b> | <b>\$ (2,207,857)</b> | <b>\$ 2,468,342</b> | <b>\$ (3,034,840)</b> | <b>\$ (685,202)</b> | <b>\$ 6,725</b>  | <b>\$ (471,432)</b> | <b>\$ (82,308)</b> | <b>\$ (349,263)</b> | <b>\$ (496,768)</b> |

**TOWN OF LONDONDERRY, NEW HAMPSHIRE**

General Government Tax Revenues by Source  
Last Ten Fiscal Years

| <b>Fiscal<br/>Year</b> | <b>Property<br/>Taxes</b> | <b>Payment in<br/>Lieu of Taxes</b> | <b>Yield<br/>Taxes</b> | <b>Excavation<br/>Taxes</b> | <b>Interest,<br/>Penalties<br/>and Other Taxes</b> | <b>Total</b>  |
|------------------------|---------------------------|-------------------------------------|------------------------|-----------------------------|----------------------------------------------------|---------------|
| 2002                   | \$ 15,674,144             | \$ -                                | \$ 1,813               | \$ -                        | \$ -                                               | \$ 15,675,957 |
| 2003                   | 10,948,316                | 500,000                             | 2,018                  | 34,614                      | 225,595                                            | 11,710,543    |
| 2004                   | 11,666,113                | 510,000                             | 21,504                 | 13,117                      | 300,478                                            | 12,511,212    |
| 2005                   | 12,580,255                | 520,200                             | 5,283                  | 14,908                      | 322,530                                            | 13,443,176    |
| 2006                   | 13,737,247                | 530,604                             | 18,888                 | 10,090                      | 209,870                                            | 14,506,699    |
| 2007                   | 13,625,893                | 541,216                             | 14,536                 | 11,184                      | 222,238                                            | 14,415,067    |
| 2008                   | 13,569,699                | 551,828                             | 11,466                 | 9,264                       | 267,728                                            | 14,409,985    |
| 2009                   | 14,157,575                | 563,081                             | 9,700                  | 15,058                      | 266,688                                            | 15,012,102    |
| 2010                   | 14,739,367                | 574,122                             | 974                    | 10,816                      | 445,473                                            | 15,770,752    |
| 2011                   | 15,191,178                | 585,825                             | 16,819                 | 8,152                       | 284,772                                            | 16,086,746    |

TOWN OF LONDONDERRY, NEW HAMPSHIRE

Property Tax Levies and Collections  
Last Ten Fiscal Years

| Fiscal<br>Year | Property Tax<br>Levied for<br>Fiscal Year(1) | Collected within the<br>Fiscal Year of the Levy |           | Balance at<br>Fiscal Year End<br>of Levy Year | Delinquent<br>Tax<br>Collections | Delinquent<br>Balance at end<br>of Current<br>Fiscal Year | Total Collections to Date |           | Number of Parcels |        |          |
|----------------|----------------------------------------------|-------------------------------------------------|-----------|-----------------------------------------------|----------------------------------|-----------------------------------------------------------|---------------------------|-----------|-------------------|--------|----------|
|                |                                              | Amount                                          | % of Levy |                                               |                                  |                                                           | Amount                    | % of Levy | In Levy           | Liened | % Liened |
| 2002           | \$ 44,182,718                                | \$ 42,748,357                                   | 96.8%     | \$ 1,434,361                                  | \$ 688,106                       | \$ 746,255                                                | \$ 43,436,463             | 98.3%     | 9,083             | 223    | 2.46%    |
| 2003           | 44,069,941                                   | 42,855,222                                      | 97.2%     | 1,214,719                                     | 580,359                          | 634,360                                                   | 43,435,581                | 98.6%     | 9,095             | 187    | 2.06%    |
| 2004           | 47,056,462                                   | 46,717,917                                      | 99.3%     | 338,545                                       | 116,219                          | 222,326                                                   | 46,834,136                | 99.5%     | 9,382             | 220    | 2.34%    |
| 2005           | 55,130,236                                   | 53,168,196                                      | 96.4%     | 1,962,040                                     | 1,327,748                        | 634,292                                                   | 54,495,944                | 98.8%     | 9,506             | 223    | 2.35%    |
| 2006           | 57,067,122                                   | 56,326,597                                      | 98.7%     | 740,525                                       | 161,711                          | 578,814                                                   | 56,488,308                | 99.0%     | 9,610             | 227    | 2.36%    |
| 2007           | 59,122,596                                   | 58,572,792                                      | 99.1%     | 549,804                                       | 75,364                           | 474,440                                                   | 58,648,156                | 99.2%     | 9,609             | 324    | 3.37%    |
| 2008           | 59,029,250                                   | 58,244,149                                      | 98.7%     | 785,101                                       | 274,802                          | 510,299                                                   | 58,518,951                | 99.1%     | 9,606             | 278    | 2.89%    |
| 2009           | 61,326,245                                   | 60,783,858                                      | 99.1%     | 609,773                                       | 480,349                          | 293,977                                                   | 61,264,207                | 99.9%     | 9,609             | 236    | 2.46%    |
| 2010           | 63,549,682                                   | 62,971,895                                      | 99.1%     | 703,313                                       | 526,188                          | 371,628                                                   | 63,498,083                | 99.9%     | 9,658             | 323    | 3.34%    |
| 2011           | 65,885,833                                   | 64,970,290                                      | 98.6%     | 607,412                                       | 623,125                          | 417,967                                                   | 65,593,415                | 99.6%     | 9,658             | 357    | 3.70%    |

TOWN OF LONDONDERRY, NEW HAMPSHIRE

Assessed and Estimated Full Value of Real Property  
Last Ten Fiscal Years

| Fiscal<br>Year | Local Assessed Value |                           |               | Total Assessed<br>Value | Less Exemptions<br>to Assessed<br>Value | Total Net Taxable<br>Assessed<br>Value | Total Direct<br>Tax Rate per<br>\$1,000 of Value | Estimated<br>Full Value | Ratio of Total<br>Net Taxable<br>Assessed Value to<br>Total Estimated Value |
|----------------|----------------------|---------------------------|---------------|-------------------------|-----------------------------------------|----------------------------------------|--------------------------------------------------|-------------------------|-----------------------------------------------------------------------------|
|                | Residential          | Commercial/<br>Industrial | Utilities     |                         |                                         |                                        |                                                  |                         |                                                                             |
| 2002           | \$ 1,768,304,053     | \$ 489,617,721            | \$ 51,941,600 | \$ 2,309,863,374        | \$ 182,837,509                          | \$ 2,127,025,865                       | \$ 24.67                                         | \$ 2,486,036,535        | 85.6%                                                                       |
| 2003           | 1,878,365,836        | 263,313,473               | 331,532,000   | 2,473,211,309           | 253,052,809                             | 2,220,158,500                          | 20.88                                            | 2,738,112,442           | 81.1%                                                                       |
| 2004           | 2,165,070,811        | 288,983,575               | 305,363,300   | 2,759,417,686           | 273,204,550                             | 2,486,213,136                          | 21.98                                            | 3,050,888,586           | 81.5%                                                                       |
| 2005           | 2,479,609,162        | 336,023,677               | 344,743,200   | 3,160,376,039           | 296,295,600                             | 2,864,080,439                          | 21.56                                            | 3,291,493,812           | 87.0%                                                                       |
| 2006           | 2,896,242,641        | 349,576,134               | 344,743,200   | 3,590,561,975           | 339,916,000                             | 3,250,645,975                          | 19.85                                            | 3,274,163,075           | 99.3%                                                                       |
| 2007           | 2,899,570,144        | 350,861,934               | 355,557,000   | 3,605,989,078           | 338,204,200                             | 3,267,784,878                          | 18.28                                            | 3,346,869,655           | 97.6%                                                                       |
| 2008           | 2,616,156,685        | 369,102,678               | 349,557,000   | 3,334,816,363           | 346,682,050                             | 2,988,134,313                          | 18.22                                            | 3,323,828,044           | 89.9%                                                                       |
| 2009           | 2,636,484,995        | 385,083,538               | 394,757,000   | 3,416,325,533           | 418,540,150                             | 2,997,785,383                          | 18.48                                            | 3,343,051,059           | 89.7%                                                                       |
| 2010           | 2,469,243,134        | 383,432,206               | 481,207,000   | 3,333,882,340           | 505,119,150                             | 2,828,763,190                          | 19.68                                            | 3,317,787,719           | 85.3%                                                                       |
| 2011           | 2,477,756,918        | 381,999,026               | 481,957,000   | 3,341,712,944           | 365,467,400                             | 2,976,245,544                          | 20.33                                            | 3,147,464,465           | 94.6%                                                                       |

TOWN OF LONDONDERRY, NEW HAMPSHIRE

Principal Taxpayers  
Current Year and Nine Years Ago

| Taxpayer                         | Type of Business         | 2011<br>Assessed<br>Value | 2011 Rank | Percentage<br>of net<br>Assessed<br>Value | 2002<br>Assessed<br>Value | 2002 Rank | Percentage<br>of net<br>Assessed<br>Value |
|----------------------------------|--------------------------|---------------------------|-----------|-------------------------------------------|---------------------------|-----------|-------------------------------------------|
| GRANITE RIDGE ENERGY             | Utility                  | \$ 350,000,000            | 1         | 11.76%                                    | \$ 235,260,000            | 1         | 11.06%                                    |
| PUBLIC SERVICE CO. OF NH         | Electric Utility         | 91,185,504                | 2         | 3.06%                                     | 26,154,800                | 2         | 1.23%                                     |
| COCA-COLA OF NORTHERN NE         | Bottling Plant           | 21,257,400                | 3         | 0.71%                                     | 18,423,200                | 3         | 0.87%                                     |
| HARVEY INDUSTRIES                | Window Manufacturer      | 18,037,600                | 4         | 0.61%                                     | -                         | -         | -                                         |
| ELLICO PROPERTIES II, LLC        | Research and Development | 17,681,100                | 5         | 0.59%                                     | -                         | -         | -                                         |
| TENNECO INCORPORATED             | Gas Utility              | 15,884,100                | 6         | 0.53%                                     | 9,645,000                 | 5         | 0.45%                                     |
| HOME DEPOT                       | Retail                   | 15,884,100                | 7         | 0.53%                                     | 5,068,300                 | 10        | 0.24%                                     |
| LIEVENS ROBERT                   | Retail                   | 14,813,700                | 8         | 0.50%                                     | 9,144,000                 | 6         | 0.43%                                     |
| APPLETREE MALL ASSOCIATES, INC   | Retail Mall Plaza        | 14,326,400                | 9         | 0.48%                                     | 9,853,700                 | 4         | 0.46%                                     |
| ANAGNOST LONDONDERRY LIMITED     | Health Care Facility     | 11,749,500                | 10        | 0.39%                                     | -                         | -         | -                                         |
| F&S TRANSIT MIX CO.              | Manufacturing            | -                         | -         | -                                         | 6,326,100                 | 8         | 0.30%                                     |
| LONDONDERRY FREEZER WAREHOUSE    | Warehouse                | -                         | -         | -                                         | 6,281,000                 | 9         | 0.30%                                     |
| GLENBERVIE INC                   | Manufacturing            | -                         | -         | -                                         | 6,876,900                 | 7         | 0.32%                                     |
| Total Principal Taxpayers        |                          | <u>\$ 570,819,404</u>     |           | 19.18%                                    | <u>\$ 333,033,000</u>     |           | 15.66%                                    |
| Total Net Assessed Taxable Value |                          | <u>\$ 2,976,245,544</u>   |           |                                           | <u>\$ 2,127,025,865</u>   |           |                                           |

Source:  
Town of Londonderry Assessors Office

**TOWN OF LONDONDERRY, NEW HAMPSHIRE**

Property Tax Rates per \$1,000 of Assessed Value  
Direct and Overlapping Governments  
Last Ten Fiscal Years

| <b>Fiscal<br/>Year</b> | <b>Town Direct Rates</b> |                                          |                       |                         |                         |                         |                         | <b>Overlapping<br/>Rates</b> |              |
|------------------------|--------------------------|------------------------------------------|-----------------------|-------------------------|-------------------------|-------------------------|-------------------------|------------------------------|--------------|
|                        | <b>Town</b>              | <b>Budgetary Use<br/>of Fund Balance</b> | <b>Total<br/>Town</b> | <b>Local<br/>School</b> | <b>State<br/>School</b> | <b>Total<br/>School</b> | <b>Total<br/>Direct</b> | <b>County</b>                | <b>Total</b> |
| 2002                   | \$ 6.08                  | \$ (0.32)                                | \$ 5.76               | \$ 11.95                | \$ 5.59                 | \$ 17.54                | \$ 23.30                | \$ 1.37                      | \$ 24.67     |
| 2003                   | 5.94                     | (0.69)                                   | 5.25                  | 10.13                   | 4.42                    | 14.55                   | 19.80                   | 1.08                         | 20.88        |
| 2004                   | 5.66                     | (0.28)                                   | 5.38                  | 10.48                   | 4.91                    | 15.39                   | 20.77                   | 1.21                         | 21.98        |
| 2005                   | 5.53                     | (0.26)                                   | 5.27                  | 11.88                   | 3.31                    | 15.19                   | 20.46                   | 1.10                         | 21.56        |
| 2006                   | 5.23                     | (0.20)                                   | 5.03                  | 11.06                   | 2.78                    | 13.84                   | 18.87                   | 0.98                         | 19.85        |
| 2007                   | 4.67                     | (0.23)                                   | 4.44                  | 10.55                   | 2.43                    | 12.98                   | 17.42                   | 0.86                         | 18.28        |
| 2008                   | 4.60                     | (0.22)                                   | 4.38                  | 10.67                   | 2.31                    | 12.98                   | 17.36                   | 0.86                         | 18.22        |
| 2009                   | 4.71                     | (0.33)                                   | 4.38                  | 11.03                   | 2.21                    | 13.24                   | 17.62                   | 0.86                         | 18.48        |
| 2010                   | 4.93                     | (0.28)                                   | 4.65                  | 11.79                   | 2.30                    | 14.09                   | 18.74                   | 0.94                         | 19.68        |
| 2011                   | 5.01                     | (0.27)                                   | 4.74                  | 12.29                   | 2.36                    | 14.65                   | 19.39                   | 0.94                         | 20.33        |

# TOWN OF LONDONDERRY, NEW HAMPSHIRE

## Ratios of Outstanding Debt by Type Last Ten Fiscal Years

| Fiscal<br>Year | General<br>Obligation<br>Bonds | Capital<br>Leases | Total<br>Primary<br>Government | Percentage of Personal Income |                   |
|----------------|--------------------------------|-------------------|--------------------------------|-------------------------------|-------------------|
|                |                                |                   |                                | Median<br>Family (1)          | Per<br>Capita (1) |
| 2002           | \$ 14,141,155                  | \$ 660,184        | \$ 14,801,339                  | 0.52%                         | 0.19%             |
| 2003           | 11,190,097                     | 303,560           | 11,493,657                     | 0.69%                         | 0.25%             |
| 2004           | 23,662,784                     | 596,441           | 24,259,225                     | 0.33%                         | 0.12%             |
| 2005           | 22,445,000                     | 301,349           | 22,746,349                     | 0.36%                         | 0.13%             |
| 2006           | 20,570,000                     | -                 | 20,570,000                     | 0.41%                         | 0.15%             |
| 2007           | 23,080,000                     | 426,058           | 23,506,058                     | 0.31%                         | 0.11%             |
| 2008           | 22,205,000                     | 113,060           | 22,318,060                     | 0.33%                         | 0.12%             |
| 2009           | 21,650,000                     | -                 | 21,650,000                     | 0.34%                         | 0.12%             |
| 2010           | 20,585,000                     | -                 | 20,585,000                     | 0.36%                         | 0.13%             |
| 2011           | 19,520,000                     | -                 | 19,520,000                     | 0.45%                         | 0.18%             |



**TOWN OF LONDONDERRY, NEW HAMPSHIRE**

Ratios of General Bonded Debt Outstanding  
Last Ten Fiscal Years

| <b>Fiscal<br/>Year</b> | <b>General<br/>Obligation<br/>Bonds</b> | <b>Percentage of<br/>Estimated Actual<br/>Taxable Value<br/>of Property (1)</b> | <b>Per<br/>Capita (2)</b> |
|------------------------|-----------------------------------------|---------------------------------------------------------------------------------|---------------------------|
| 2002                   | \$ 14,141,155                           | 0.57%                                                                           | 0.20%                     |
| 2003                   | 11,190,097                              | 0.41%                                                                           | 0.26%                     |
| 2004                   | 23,662,784                              | 0.78%                                                                           | 0.12%                     |
| 2005                   | 22,445,000                              | 0.68%                                                                           | 0.13%                     |
| 2006                   | 20,570,000                              | 0.63%                                                                           | 0.15%                     |
| 2007                   | 23,080,000                              | 0.69%                                                                           | 0.11%                     |
| 2008                   | 22,205,000                              | 0.67%                                                                           | 0.12%                     |
| 2009                   | 21,650,000                              | 0.65%                                                                           | 0.12%                     |
| 2010                   | 20,585,000                              | 0.62%                                                                           | 0.13%                     |
| 2011                   | 19,520,000                              | 0.62%                                                                           | 0.18%                     |

# TOWN OF LONDONDERRY, NEW HAMPSHIRE

## Computation of Direct and Overlapping Debt

| Jurisdiction |                                         | Net General<br>Obligation<br>Bonded Debt<br>Outstanding | Percentage<br>Applicable<br>To Town of<br>Londonderry | Amount<br>Applicable<br>To Town of<br>Londonderry |
|--------------|-----------------------------------------|---------------------------------------------------------|-------------------------------------------------------|---------------------------------------------------|
| Direct:      | Town of Londonderry                     | \$ 19,520,000                                           | 100.00%                                               | \$ 19,520,000                                     |
| Overlapping: | Rockingham County (6/30/2011)           | 2,125,000                                               | 6.86%                                                 | 145,775                                           |
|              | Londonderry School District (6/30/2011) | <u>21,480,000</u>                                       | 100.00%                                               | <u>21,480,000</u>                                 |
| Total        |                                         | <u>\$ 43,125,000</u>                                    |                                                       | <u>\$ 41,145,775</u>                              |

Source:

Town Finance Department

TOWN OF LONDONDERRY, NEW HAMPSHIRE

Legal Debt Margin Information  
Last Ten Fiscal Years

|                                                                         | Fiscal Year          |                      |                      |                      |                      |                      |                      |                      |                      |                      |
|-------------------------------------------------------------------------|----------------------|----------------------|----------------------|----------------------|----------------------|----------------------|----------------------|----------------------|----------------------|----------------------|
|                                                                         | <u>2002</u>          | <u>2003</u>          | <u>2004</u>          | <u>2005</u>          | <u>2006</u>          | <u>2007</u>          | <u>2008</u>          | <u>2009</u>          | <u>2010</u>          | <u>2011</u>          |
| Debt Limit                                                              | \$ 75,079,312        | \$ 58,018,965        | \$ 58,018,965        | \$ 92,048,298        | \$ 99,700,251        | \$ 100,913,325       | \$ 100,913,325       | \$ 104,740,690       | \$ 99,288,135        | \$ 99,288,135        |
| Total net debt applicable to limit                                      | <u>10,938,641</u>    | <u>13,119,600</u>    | <u>26,502,274</u>    | <u>24,754,600</u>    | <u>23,264,600</u>    | <u>26,154,600</u>    | <u>25,654,600</u>    | <u>25,444,600</u>    | <u>24,594,600</u>    | <u>23,649,600</u>    |
| Legal debt margin                                                       | <u>\$ 64,140,671</u> | <u>\$ 44,899,365</u> | <u>\$ 31,516,691</u> | <u>\$ 67,293,698</u> | <u>\$ 76,435,651</u> | <u>\$ 74,758,725</u> | <u>\$ 75,258,725</u> | <u>\$ 79,296,090</u> | <u>\$ 74,693,535</u> | <u>\$ 75,638,535</u> |
| Total net debt applicable to the<br>limit as a percentage of debt limit | 14.57%               | 22.61%               | 45.68%               | 26.89%               | 23.33%               | 25.92%               | 25.42%               | 24.29%               | 24.77%               | 23.82%               |

Source:  
Town Finance Department

# TOWN OF LONDONDERRY, NEW HAMPSHIRE

Principal Employers  
Current Year and Nine Years Ago

| Employer                    | Type of Business        | 2011                |      |                                     | 2002                |      |                                     |
|-----------------------------|-------------------------|---------------------|------|-------------------------------------|---------------------|------|-------------------------------------|
|                             |                         | Number of Employees | Rank | Percentage of Total Town Employment | Number of Employees | Rank | Percentage of Total Town Employment |
| Insight Technologies        | Manufacturing           | 1,300               | 1    | 9.00%                               | 300                 | 3    | 2.35%                               |
| Harvey Industry             | Window Manufacturing    | 500                 | 2    | 3.46%                               | -                   | -    | 0.00%                               |
| Londonderry School District | Education               | 493                 | 3    | 3.41%                               | 450                 | 1    | 3.53%                               |
| Stonyfield Farms            | Yogurt                  | 375                 | 4    | 2.60%                               | 120                 | 8    | 0.94%                               |
| United Parcel Service Inc.  | Parcel Delivery         | 288                 | 5    | 1.99%                               | 288                 | 4    | 2.26%                               |
| Coca Cola                   | Beverage Manufacturer   | 200                 | 6    | 1.38%                               | -                   | -    | 0.00%                               |
| Vibro-meter                 | Manufacturer            | 188                 | 7    | 1.30%                               | -                   | -    | -                                   |
| Continental Paving          | Road Construction       | 165                 | 8    | 1.14%                               | 100                 | 10   | 0.78%                               |
| Shaw's Supermarket          | Supermarket             | 140                 | 9    | 0.97%                               | 200                 | 5    | 1.57%                               |
| CTS, Corp.                  | Electronic Manufacturer | 130                 | 10   | 0.90%                               | -                   | -    | 0.00%                               |
| Federal Express             | Parcel Delivery         | -                   | -    | -                                   | 100                 | 9    | 0.78%                               |
| K Mart                      | Department Store        | -                   | -    | -                                   | 150                 | 6    | 1.18%                               |
| Summit Packaging            | Manufacturer            | -                   | -    | -                                   | 320                 | 2    | 2.51%                               |
| Wire Belt                   | Manufacturer            | -                   | -    | -                                   | 128                 | 7    | 1.00%                               |

Source:  
NH Employment Security, Economic & Labor Market Information Bureau

# TOWN OF LONDONDERRY, NEW HAMPSHIRE

## Demographic Statistics Last Ten Fiscal Years

| Fiscal<br>Year | Population | Median<br>Family<br>Income | Per<br>Capita<br>Income | Town       |                | Unemployment Rates |                |                  |
|----------------|------------|----------------------------|-------------------------|------------|----------------|--------------------|----------------|------------------|
|                |            |                            |                         | Unemployed | Labor<br>Force | Town               | State of<br>NH | United<br>States |
| 2002           | 23,544     | \$ 77,097                  | \$ 28,012               | 591        | 13,763         | 4.3%               | 4.7%           | 5.8%             |
| 2003           | 23,853     | 78,889                     | 28,772                  | 590        | 13,966         | 4.3%               | 5.7%           | 6.7%             |
| 2004           | 24,161     | 80,681                     | 29,532                  | 589        | 14,170         | 4.2%               | 6.7%           | 7.6%             |
| 2005           | 24,469     | 82,473                     | 30,293                  | 588        | 14,374         | 4.1%               | 7.7%           | 8.5%             |
| 2006           | 24,777     | 84,264                     | 31,053                  | 587        | 14,577         | 3.3%               | 3.7%           | 4.9%             |
| 2007           | 24,837     | 73,513                     | 26,491                  | 555        | 14,446         | 3.5%               | 3.6%           | 4.8%             |
| 2008           | 24,879     | 73,513                     | 26,491                  | 428        | 12,248         | 3.5%               | 3.6%           | 4.6%             |
| 2009           | 24,567     | 73,513                     | 26,491                  | 919        | 14,592         | 6.3%               | 6.5%           | 9.4%             |
| 2010           | 24,567     | 73,513                     | 26,491                  | 919        | 14,592         | 7.7%               | 7.7%           | 10.4%            |
| 2011           | 24,129     | 86,962                     | 35,045                  | 872        | 14,538         | 6.0%               | 5.2%           | 9.2%             |

### Source:

Bond Official Statements  
NH Employment Security Division

**TOWN OF LONDONDERRY, NEW HAMPSHIRE**

Full-time Equivalent Town Employees by Function  
Last Ten Fiscal Years

| Function                            | 2002          | 2003          | 2004          | 2005          | 2006          | 2007          | 2008          | 2009          | 2010          | 2011          |
|-------------------------------------|---------------|---------------|---------------|---------------|---------------|---------------|---------------|---------------|---------------|---------------|
| <b>General Government</b>           |               |               |               |               |               |               |               |               |               |               |
| Executive                           | 3             | 3             | 3             | 3             | 3             | 3             | 3             | 3             | 3             | 3             |
| Assessing                           | 5             | 5             | 5             | 5             | 5             | 5             | 4             | 4             | 4             | 4             |
| Building                            | 4             | 4             | 4             | 4             | 4             | 4             | 4             | 4             | 3             | 3             |
| Cable                               | 1             | 2             | 2             | 3             | 3             | 3             | 3             | 3             | 3             | 3             |
| Family Mediation                    | 1             | 1             | 1             | 1             | 1             | 1             | 1             | 1             | 1             | 1             |
| Finance                             | 4             | 4             | 5             | 5             | 5             | 5             | 5             | 5             | 5             | 5             |
| Information Technologies            | 1             | 1             | -             | -             | -             | -             | -             | -             | -             | -             |
| Planning                            | 3             | 3             | 3             | 4             | 4             | 4             | 4             | 4             | 4             | 4             |
| Zoning                              | 1             | 1             | 1             | 1             | 1             | 1             | 1             | 1             | 1             | 1             |
| Town Clerk/Tax Collector            | 5             | 5             | 6             | 6             | 5             | 5             | 5             | 5             | 5             | 5             |
| <b>Total General Government</b>     | <b>28</b>     | <b>29</b>     | <b>30</b>     | <b>32</b>     | <b>31</b>     | <b>31</b>     | <b>30</b>     | <b>30</b>     | <b>29</b>     | <b>29</b>     |
| <b>Human Services</b>               |               |               |               |               |               |               |               |               |               |               |
| Welfare                             | 2             | 2             | 2             | 1             | 1             | 1             | -             | -             | -             | -             |
| <b>Total Human Services</b>         | <b>2</b>      | <b>2</b>      | <b>2</b>      | <b>1</b>      | <b>1</b>      | <b>1</b>      | <b>-</b>      | <b>-</b>      | <b>-</b>      | <b>-</b>      |
| <b>Public Safety</b>                |               |               |               |               |               |               |               |               |               |               |
| <b>Fire</b>                         |               |               |               |               |               |               |               |               |               |               |
| Administration                      | 2             | 2             | 2             | 2             | 2             | 2             | 2             | 2             | 2             | 2             |
| Captains                            | 3             | 4             | 4             | 5             | 4             | 4             | 4             | 4             | 4             | 4             |
| Lieutenants                         | 7             | 7             | 7             | 9             | 9             | 9             | 9             | 12            | 11            | 11            |
| Firefighters                        | 29            | 28            | 28            | 27            | 27            | 27            | 27            | 24            | 25            | 25            |
| Communication                       | 5             | 5             | 4             | 4             | 4             | 4             | 4             | 4             | 4             | 4             |
| Prevention                          | 2             | 2             | 2             | 2             | 2             | 2             | 2             | 2             | 2             | 1             |
| <b>Total Fire</b>                   | <b>48</b>     | <b>48</b>     | <b>47</b>     | <b>49</b>     | <b>48</b>     | <b>48</b>     | <b>48</b>     | <b>48</b>     | <b>48</b>     | <b>47</b>     |
| <b>Police</b>                       |               |               |               |               |               |               |               |               |               |               |
| Administration                      | 4             | 4             | 4             | 4             | 4             | 4             | 4             | 4             | 4             | 4             |
| Captains                            | 2             | 2             | 2             | 2             | 2             | 3             | 3             | 3             | 3             | 3             |
| Lieutenants                         | 5             | 5             | 5             | 5             | 5             | 4             | 4             | 4             | 4             | 4             |
| Sergeants                           | 8             | 6             | 6             | 8             | 8             | 11            | 11            | 11            | 11            | 12            |
| Officers                            | 20            | 19            | 21            | 22            | 23            | 39            | 39            | 39            | 39            | 38            |
| Support Services                    | 7             | 7             | 6             | 5             | 5             | 4             | 3             | 3             | 3             | 3             |
| Detectives                          | 3             | 4             | 4             | 4             | 4             | 4             | 4             | 4             | 4             | 4             |
| Communications                      | 7             | 8             | 7             | 7             | 7             | 7             | 7             | 7             | 7             | 7             |
| Records                             | 3             | 3             | 3             | 3             | 3             | 3             | 3             | 3             | 3             | 4             |
| Animal Control Officer              | 1             | 1             | 1             | 1             | 1             | 1             | 1             | 1             | 1             | 1             |
| Building Maintenance                | 1             | 1             | 1             | 1             | 1             | 1             | 1             | 1             | 1             | 1             |
| <b>Total Police</b>                 | <b>61</b>     | <b>60</b>     | <b>60</b>     | <b>62</b>     | <b>63</b>     | <b>81</b>     | <b>80</b>     | <b>80</b>     | <b>80</b>     | <b>81</b>     |
| <b>Total Public Safety</b>          | <b>109</b>    | <b>108</b>    | <b>107</b>    | <b>111</b>    | <b>111</b>    | <b>129</b>    | <b>128</b>    | <b>128</b>    | <b>128</b>    | <b>128</b>    |
| <b>Public Works</b>                 |               |               |               |               |               |               |               |               |               |               |
| Administration                      | 4             | 4             | 4             | 4             | 4             | 4             | 3             | 3             | 3             | 3             |
| Highway                             | 2             | 2             | 2             | 2             | 2             | 2             | 2             | 2             | 2             | 2             |
| Equipment Operators                 | 2             | 2             | 2             | 3             | 3             | 3             | 3             | 3             | 3             | 3             |
| Truck Drivers/Laborers              | 5             | 6             | 7             | 5             | 5             | 5             | 5             | 4             | 4             | 5             |
| Mechanic                            | 2             | 2             | 1             | 1             | 1             | 1             | 1             | 2             | 2             | 1             |
| Environmental Services              | 1             | 1             | 1             | 1             | 1             | 1             | 1             | 1             | 1             | 1             |
| <b>Total Public Works</b>           | <b>16</b>     | <b>17</b>     | <b>17</b>     | <b>16</b>     | <b>16</b>     | <b>16</b>     | <b>15</b>     | <b>15</b>     | <b>15</b>     | <b>15</b>     |
| <b>Cultural and Recreation</b>      |               |               |               |               |               |               |               |               |               |               |
| Library                             | 21            | 21            | 18            | 17            | 17            | 17            | 16            | 16            | 16            | 16            |
| Recreation                          | 1             | 1             | 1             | 1             | 1             | 1             | 1             | 1             | 1             | 1             |
| <b>Total Culture and Recreation</b> | <b>22</b>     | <b>22</b>     | <b>19</b>     | <b>18</b>     | <b>18</b>     | <b>18</b>     | <b>17</b>     | <b>17</b>     | <b>17</b>     | <b>17</b>     |
| <b>Total All Functions</b>          | <b>177</b>    | <b>178</b>    | <b>175</b>    | <b>178</b>    | <b>177</b>    | <b>195</b>    | <b>190</b>    | <b>190</b>    | <b>189</b>    | <b>189</b>    |
| <b>Percent of Total</b>             |               |               |               |               |               |               |               |               |               |               |
| General Government                  | 15.8%         | 16.3%         | 17.1%         | 18.0%         | 17.5%         | 15.9%         | 15.8%         | 15.8%         | 15.3%         | 15.3%         |
| Human Services                      | 1.1%          | 1.1%          | 1.1%          | 0.6%          | 0.6%          | 0.5%          | 0.0%          | 0.0%          | 0.0%          | 0.0%          |
| Public Safety                       | 61.6%         | 60.7%         | 61.1%         | 62.4%         | 62.7%         | 66.2%         | 67.4%         | 67.4%         | 67.7%         | 67.7%         |
| Public Works                        | 9.0%          | 9.6%          | 9.7%          | 9.0%          | 9.0%          | 8.2%          | 7.9%          | 7.9%          | 7.9%          | 7.9%          |
| Cultural and Recreation             | 12.4%         | 12.4%         | 10.9%         | 10.1%         | 10.2%         | 9.2%          | 8.9%          | 8.9%          | 9.0%          | 9.0%          |
| <b>Total</b>                        | <b>100.0%</b> | <b>100.0%</b> | <b>100.0%</b> | <b>100.0%</b> | <b>100.0%</b> | <b>100.0%</b> | <b>100.0%</b> | <b>100.0%</b> | <b>100.0%</b> | <b>100.0%</b> |

Source:  
Annual Town Reports

TOWN OF LONDONDERRY, NEW HAMPSHIRE

Capital Asset Statistics by Function  
Last Ten Fiscal Years

| Function                                        | 2002      | 2003      | 2004      | 2005      | 2006      | 2007      | 2008      | 2009      | 2010      | 2011      |
|-------------------------------------------------|-----------|-----------|-----------|-----------|-----------|-----------|-----------|-----------|-----------|-----------|
| Police                                          |           |           |           |           |           |           |           |           |           |           |
| Number of stations                              | 1         | 1         | 1         | 1         | 1         | 1         | 1         | 1         | 1         | 1         |
| Number of patrol units                          | 24        | 24        | 24        | 27        | 27        | 27        | 27        | 27        | 27        | 27        |
| Fire                                            |           |           |           |           |           |           |           |           |           |           |
| Number of stations                              | 3         | 3         | 3         | 3         | 3         | 3         | 3         | 3         | 3         | 3         |
| Number of pumpers                               | 4         | 4         | 4         | 4         | 4         | 4         | 4         | 4         | 4         | 4         |
| Number of ladder trucks                         | 1         | 1         | 1         | 1         | 1         | 1         | 1         | 1         | 1         | 1         |
| Number of ambulances                            | 2         | 2         | 2         | 2         | 2         | 2         | 2         | 2         | 2         | 3         |
| Number of command vehicles                      | 1         | 1         | 1         | 1         | 1         | 1         | 1         | 1         | 1         | 1         |
| Number of rescue trucks                         | 1         | 1         | 1         | 1         | 1         | 1         | 1         | 1         | 1         | 1         |
| Number of staff vehicles                        | 3         | 3         | 3         | 3         | 3         | 3         | 3         | 3         | 3         | 3         |
| Public Works                                    |           |           |           |           |           |           |           |           |           |           |
| Miles of streets                                | 174       | 176       | 176       | 180       | 180       | 180       | 180       | 180       | 180       | 180       |
| Number of street lights                         | 134       | 134       | 134       | 134       | 143       | 143       | 142       | 142       | 142       | 142       |
| Number of traffic lights                        | 1         | 1         | 1         | 1         | 1         | 1         | 1         | 1         | 1         | 1         |
| Miles of sanitary sewers                        | 32        | 32        | 32        | 34        | 40        | 40        | 40        | 40        | 40        | 40        |
| Number of service connections                   | 742       | 856       | 856       | 1,119     | 1,280     | 1,441     | 1,510     | 1,554     | 1,554     | 1,594     |
| Daily average treatment in gallons              | 530,000   | 900,000   | 900,000   | 1,486,000 | 1,500,000 | 1,500,000 | 1,500,000 | 1,700,000 | 1,700,000 | 1,700,000 |
| Number of pump stations                         | 4         | 4         | 4         | 5         | 5         | 5         | 5         | 5         | 5         | 5         |
| Maximum daily capacity in gallons               | 3,200,000 | 3,200,000 | 3,200,000 | 3,200,000 | 3,200,000 | 3,200,000 | 3,200,000 | 3,200,000 | 3,200,000 | 3,200,000 |
| Culture and Recreation                          |           |           |           |           |           |           |           |           |           |           |
| Number of libraries                             | 1         | 1         | 1         | 1         | 1         | 1         | 1         | 1         | 1         | 1         |
| Number of community centers                     | 2         | 2         | 2         | 2         | 2         | 2         | 2         | 2         | 2         | 2         |
| Number of parks                                 |           |           |           |           |           |           |           |           |           |           |
| Tennis                                          | 2         | 4         | 4         | 4         | 4         | 4         | 4         | 4         | 4         | 4         |
| Ball fields                                     | 5         | 6         | 6         | 6         | 8         | 8         | 8         | 8         | 8         | 8         |
| Basketball courts                               | 2         | 2         | 2         | 2         | 2         | 2         | 2         | 2         | 2         | 2         |
| Skateboard                                      | 1         | 1         | 1         | 1         | 1         | 1         | 1         | 1         | 1         | 1         |
| Soccer fields                                   | 2         | 3         | 3         | 3         | 7*        | 7*        | 7*        | 7*        | 7*        | 7*        |
| Schools (not included in this reporting entity) |           |           |           |           |           |           |           |           |           |           |
| High Schools                                    | 1         | 1         | 1         | 1         | 1         | 1         | 1         | 1         | 1         | 1         |
| Middle Schools                                  | 1         | 1         | 1         | 1         | 1         | 1         | 1         | 1         | 1         | 1         |
| Elementary Schools                              | 3         | 3         | 3         | 3         | 3         | 3         | 3         | 3         | 3         | 3         |
| Kindergartens                                   | 1         | 1         | 1         | 1         | 1         | 1         | 1         | 1         | 1         | 1         |

\*Includes multipurpose fields

Source:

Annual Town Reports  
Various Town Departments

TOWN OF LONDONDERRY, NEW HAMPSHIRE

Operating Indicators by Function  
Last Ten Fiscal Years

| Function                               | 2002    | 2003    | 2004    | 2005    | 2006    | 2007    | 2008    | 2009    | 2010    | 2011    |
|----------------------------------------|---------|---------|---------|---------|---------|---------|---------|---------|---------|---------|
| General Government                     |         |         |         |         |         |         |         |         |         |         |
| Taxable property parcels assessed      | 9,083   | 9,095   | 9,382   | 9,506   | 9,610   | 9,609   | 9,606   | 9,609   | 9,658   | 9,658   |
| Motor vehicles registered              | 34,053  | 34,679  | 36,276  | 38,861  | 36,287  | 35,645  | 37,978  | 37,600  | 35,281  | 34,942  |
| Building permits issued                | 778     | 796     | 768     | 592     | 605     | 594     | 492     | 465     | 381     | 319     |
| Human service contacts                 | 364     | 321     | 458     | 419     | 318     | 398     | 271     | 589     | 268     | 512     |
| Human service applications granted     | 141     | 125     | 173     | 161     | 168     | 163     | 103     | 54      | 80      | 42      |
| Registered voters                      | 12,423  | 12,385  | 15,092  | 14,863  | 14,867  | 15,007  | 15,772  | 16,000  | 16,989  | 17,286  |
| Fire                                   |         |         |         |         |         |         |         |         |         |         |
| Fires extinguished                     | 89      | 70      | 119     | 92      | 95      | 75      | 64      | 98      | 79      | 78      |
| Non fire responses                     | 762     | 969     | 766     | 1,160   | 1,062   | 1,261   | 1,164   | 1,586   | 1,165   | 1,178   |
| Rescue EMS responses                   | 1,577   | 1,491   | 1,444   | 1,500   | 1,598   | 1,585   | 1,724   | 1,810   | 1,855   | 1,875   |
| Inspections and plan/permit review     | 711     | 740     | 876     | 1,097   | 1,142   | 1,258   | 1,435   | 1,742   | 1,580   | 1,671   |
| Police                                 |         |         |         |         |         |         |         |         |         |         |
| Total incidents dispatched             | 18,868  | 22,677  | 20,779  | 19,654  | 19,919  | 25,222  | 28,613  | 24,838  | 24,252  | 25,527  |
| Total traffic accidents and violations | 8,311   | 8,108   | 8,349   | 6,863   | 8,168   | 10,157  | 12,818  | 10,583  | 9,921   | 10,911  |
| Total physical arrests                 | 655     | 864     | 975     | 618     | 593     | 801     | 820     | 696     | 698     | 756     |
| Total crimes investigated              | 2,199   | 2,458   | 2,107   | 1,861   | 1,919   | 2,332   | 2,678   | 2,321   | 2,183   | 2,282   |
| Total animal control contacts          | 1,864   | 1,609   | 1,742   | 1,922   | 1,350   | 1,495   | 471     | 544     | 113     | 377     |
| Public Works                           |         |         |         |         |         |         |         |         |         |         |
| Streets resurfaced (LF)                | 26,000  | 57,000  | 39,000  | 47,000  | 46,132  | 36,720  | 42,520  | 53,096  | 33,981  | 24,600  |
| Refuse collected (tons)                | 10,253  | 10,412  | 10,535  | 10,290  | 10,404  | 9,951   | 9,631   | 9,290   | 8,862   | 8,873   |
| Recycling (tons)                       | 1,686   | 1,718   | 1,717   | 1,676   | 1,950   | 1,935   | 1,736   | 1,795   | 2,264   | 2,302   |
| Library                                |         |         |         |         |         |         |         |         |         |         |
| Total circulation                      | 198,501 | 199,335 | 215,659 | 237,559 | 249,408 | 255,563 | 282,360 | 321,585 | 336,750 | 341,274 |
| Total volumes in collection            | 71,732  | 77,587  | 81,203  | 85,277  | 82,921  | 88,251  | 90,118  | 85,269  | 86,913  | 87,341  |
| Total registered borrowers             | 16,638  | 17,555  | 18,139  | 17,988  | 18,180  | 17,323  | 14,313  | 15,076  | 16,239  | 16,353  |
| Total program attendance               | 8,840   | 4,629   | 4,587   | 4,934   | 5,188   | 6,611   | 6,820   | 11,400  | 12,963  | 13,557  |

Source:

Annual Town Reports

Various Town Departments



**REPORT OF CAPITAL RESERVE FUNDS**  
**Fiscal Year Ended June 30, 2011**

| <u>Description</u>          | <u>Beginning<br/>Balance 7/01/10</u> | <u>Contributions</u>          | <u>Withdrawals</u>            | <u>Interest<br/>Earned</u> | <u>Ending<br/>Balance 6/30/11</u> |
|-----------------------------|--------------------------------------|-------------------------------|-------------------------------|----------------------------|-----------------------------------|
| Fire Trucks                 | 191.75                               | 145,000.00                    | 125,581.00                    | 18.80                      | 19,629.55                         |
| Fire - Ambulance            | 25,060.39                            | 185,581.00                    | 173,241.00                    | 164.39                     | 37,564.78                         |
| Highway - Heavy Equipment   | 166,339.77                           | 40,000.00                     | 203,698.50                    | 173.94                     | 2,815.21                          |
| Highway - Trucks            | 228,848.70                           | 80,000.00                     |                               | 319.02                     | 309,167.72                        |
| Cemetery Land               | 33,306.85                            | -                             |                               | 34.64                      | 33,341.49                         |
| Eco Park Trust              | 33,483.97                            | 10,596.63                     |                               | 35.88                      | 44,116.48                         |
| Master Plan                 | 100,270.97                           | -                             |                               | 104.33                     | 100,375.30                        |
| School Building Maintenance | 188,198.99                           | 550,000.00                    | 502,657.61                    | 492.11                     | 236,033.49                        |
| SPED Tuition                | 104,415.51                           | -                             |                               | 108.63                     | 104,524.14                        |
| Pillsbury Cemetery          | -                                    | 210,000.00                    | 160,134.13                    | 160.17                     | 50,026.04                         |
| School Capital Projects     | 30,750.19                            | -                             | -                             | 31.99                      | 30,782.18                         |
| <b><i>Totals</i></b>        | <b><i>\$ 910,867.09</i></b>          | <b><i>\$ 1,221,177.63</i></b> | <b><i>\$ 1,165,312.24</i></b> | <b><i>\$ 1,643.90</i></b>  | <b><i>\$ 968,376.38</i></b>       |

**IMPACT FEES AND CONSTRUCTION ESCROW ACCOUNTS**  
**Through June 30, 2011**

| <b><u>Impact Fee Category</u></b>                        | <b><u>Amount</u></b>             |
|----------------------------------------------------------|----------------------------------|
| Route 102 Central Corridor                               | \$311,381.29                     |
| Route 102 Lower Corridor                                 | 194,129.83                       |
| Route 28 Eastern Segment                                 | 160,045.06                       |
| Route 102 Upper Corridor                                 | 93,392.81                        |
| School                                                   | 89,938.79                        |
| West Fire District                                       | 88,673.31                        |
| Recreation                                               | 70,129.78                        |
| Police                                                   | 41,724.42                        |
| Offsite Improvement                                      | 21,710.76                        |
| Roads                                                    | 15,259.15                        |
| Library                                                  | 4,856.15                         |
| Route 28 Western Segment                                 | -106,350.99                      |
| <br><b><i>Total Impact Fees:</i></b>                     | <br><b><i>\$984,890.36</i></b>   |
| <br><b><i>Total Escrow Accounts:</i></b>                 | <br><b><i>\$8,482,624.08</i></b> |
| <br><b><i>Total Impact Fees and Escrow Accounts:</i></b> | <br><b><i>\$9,467,514.44</i></b> |

**LONG TERM DEBT SCHEDULE**  
**Fiscal Year Ended June 30, 2011**

| <b><u>General Obligations Bonds Payable</u></b> | <b><u>Serial<br/>Maturities<br/>Through</u></b> | <b><u>Annual Payment</u></b> | <b><u>Amount<br/>Outstanding<br/>6/30/11</u></b> |
|-------------------------------------------------|-------------------------------------------------|------------------------------|--------------------------------------------------|
| Refunded Multiple Bond Issues                   | 2/15/2014                                       | 275,000.00                   | \$ 1,200,000.00                                  |
| Mammoth Road Sewer                              | 11/1/2021                                       | 120,000.00                   | 1,320,000.00                                     |
| Multi Purpose Bond                              | 10/15/2012                                      | 165,000.00                   | 330,000.00                                       |
| Open Space Land                                 | 12/1/2014                                       | 100,000.00                   | 400,000.00                                       |
| Multi Purpose Bond - Facilities                 | 7/1/2023                                        | 685,000.00                   | 8,855,000.00                                     |
| Open Space Land and South Fire Station          | 8/15/2026                                       | 218,750.00                   | 3,475,000.00                                     |
| Roadway Improvements                            | 1/15/2018                                       | 120,000.00                   | 840,000.00                                       |
| Roadway Improvements                            | 11/15/2018                                      | 150,000.00                   | 1,200,000.00                                     |
| Roadway Improvements                            | 7/15/2019                                       | 100,000.00                   | 900,000.00                                       |
| Roadway Improvements                            | 12/1/2020                                       | 100,000.00                   | 1,000,000.00                                     |
| <b><i>Total</i></b>                             |                                                 |                              | <b><u>\$ 19,520,000</u></b>                      |

**REPORT OF SPECIAL REVENUE ACCOUNTS**  
**Fiscal Year Ended June 30, 2011**

| <u>Department</u>          | <u>Beginning<br/>Balance 7/01/10</u> | <u>Revenues</u>               | <u>Expenditures</u>           | <u>Ending<br/>Balance 6/30/11</u> |
|----------------------------|--------------------------------------|-------------------------------|-------------------------------|-----------------------------------|
| Beautify Londonderry       | 11,366.94                            | 4,550.00                      | 2,185.67                      | 13,731.27                         |
| Cable                      | 468,837.00                           | 397,046.86                    | 331,156.00                    | 534,727.86                        |
| Cemetery Restoration       | 9,207.49                             | -                             | 9,207.49                      | -                                 |
| Dare Program               | 2,133.98                             | -                             | -                             | 2,133.98                          |
| Eco Park                   | 10,596.63                            | -                             | 10,596.63                     | -                                 |
| Family Mediation           | 750.20                               | -                             | 750.20                        | -                                 |
| Holiday Basket             | 9,570.81                             | -                             | 484.00                        | 9,086.81                          |
| Senior Affairs Program     | 9,093.01                             | 6,104.45                      | 3,372.92                      | 11,824.54                         |
| International Cmte         | 2,035.07                             | -                             | -                             | 2,035.07                          |
| Old Home Day               | 24,303.36                            | 24,335.00                     | 26,320.03                     | 22,318.33                         |
| Cultural Resources Program | 926.14                               | 7,320.00                      | 4,276.48                      | 3,969.66                          |
| Open Space/Conservation    | 1,109,273.00                         | 18,610.00                     | 8,533.00                      | 1,119,350.00                      |
| PAL Program                | 338.83                               | -                             | -                             | 338.83                            |
| Police Outside Details     | 59,315.62                            | 652,598.00                    | 589,635.00                    | 122,278.62                        |
| Police Airport Division    | 34,981.25                            | 2,177,722.00                  | 2,212,620.00                  | 83.25                             |
| Sewer                      | 3,965,527.00                         | 2,236,692.00                  | 2,018,350.00                  | 4,183,869.00                      |
| <b><i>Totals</i></b>       | <b><u>\$ 5,718,256.33</u></b>        | <b><u>\$ 5,524,978.31</u></b> | <b><u>\$ 5,217,487.42</u></b> | <b><u>\$ 6,025,747.22</u></b>     |

**REVENUE PROJECTIONS**  
**Recommended 2012 – 2013 Revenues**

| <b>From State:</b>              |                        | <b>Departmental Revenue:</b>      |                         |
|---------------------------------|------------------------|-----------------------------------|-------------------------|
| Revenue Sharing Grants          | \$ -                   | Zoning Review                     | \$ 25,000.00            |
| Meals and Room Tax              | 1,097,672.00           | Police Revenue                    | 53,300.00               |
| Highway Block Grant             | 506,177.00             | Police Outside Detail (SRF)       | 469,244.00              |
| Water Pollution Grant           | 48,059.00              | Police Airport Division (SRF)     | 2,582,307.00            |
| Auburn Road Landfill Grant      | 75,000.00              | Fire Revenue                      | 21,500.00               |
| Grants                          | -                      | Ambulance Revenue                 | 480,000.00              |
|                                 |                        | Solid Waste Revenue               | 70,000.00               |
|                                 |                        | Sewer (SRF)                       | 3,003,706.00            |
|                                 |                        | Cable (SRF)                       | 265,132.00              |
|                                 |                        | Recreation                        | 8,500.00                |
| <b>Total From State</b>         | <b>\$ 1,726,908.00</b> |                                   |                         |
| <b>From Local Sources:</b>      |                        | <b>Total Departmental Revenue</b> | <b>\$ 6,978,689.00</b>  |
| Motor Vehicle Permits           | \$ 6,325,000.00        |                                   |                         |
| Dog Licenses                    | 22,000.00              |                                   |                         |
| Marriage Licenses               | 4,000.00               |                                   |                         |
| Reclamation Fees                | 16,000.00              |                                   |                         |
| Other Permits/Fees              | 2,500.00               |                                   |                         |
| Yield Taxes                     | 12,000.00              |                                   |                         |
| Gravel Tax                      | 10,000.00              |                                   |                         |
| Payment in Lieu of Taxes        | 609,263.00             |                                   |                         |
| Interest/Costs on Late Taxes    | 270,000.00             |                                   |                         |
| UCC Filing Fees                 | 7,000.00               |                                   |                         |
| Interest on Investments         | 150,000.00             |                                   |                         |
| Other Insurance Reimbursements  | 35,000.00              |                                   |                         |
| Miscellaneous                   | 50,000.00              |                                   |                         |
| Building Permits                | 200,000.00             |                                   |                         |
| Impact Fees                     | 80,000.00              |                                   |                         |
| <b>Total from Local Sources</b> | <b>\$ 7,792,763.00</b> |                                   |                         |
|                                 |                        | <b>Transfers:</b>                 |                         |
|                                 |                        | Transfer from Special Revenue Fu  | \$ 304,000.00           |
|                                 |                        | Transfer from Capital Reserve     | -                       |
|                                 |                        | Transfer from Trust and Agency    | 17,500.00               |
|                                 |                        | Transfer from Sewer Fund Balance  | 320,000.00              |
|                                 |                        | <b>Total Transfers</b>            | <b>\$ 641,500.00</b>    |
|                                 |                        |                                   |                         |
|                                 |                        | <b>Total Revenue</b>              | <b>\$ 17,139,860.00</b> |

**LEACH LIBRARY TRUSTEES**  
**July 1, 2010 – June 30, 2011**

**STARTING CASH BALANCE:**

Starting Cash Balance (7/1/2010)                      \$ 47,546.53

**Income:**

|                       |              |
|-----------------------|--------------|
| Interest              | 121.07       |
| Fines                 | 24,035.65    |
| Book Allotment        | 110,000.00   |
| Donations             | 3,614.91     |
| Book Sales            | 6,089.50     |
| Lost & Paid For Books | 2,050.23     |
| Copies                | 1,105.00     |
| Disks                 | 6.00         |
| Ear Buds              | <u>39.00</u> |

**Total Income:**                                              \$ 194,607.89

**EXPENDITURES:**

|                                                             |               |
|-------------------------------------------------------------|---------------|
| Books, Periodicals, Videos, Data-<br>bases, Audios and DVDs | \$ 152,263.65 |
| Employee Holiday Luncheon                                   | 251.25        |
| Londonderry Grange # 44                                     | 75.00         |
| Richards Free Library                                       | <u>24.00</u>  |

**Total Expenditures:**                                      \$ 152,613.90

**ENDING CASH BALANCE** (6/30/2011) \$ 41,993.99

**CASH SUMMARY:**

|                 |               |
|-----------------|---------------|
| Trustee Account | \$ 41,893.99  |
| Book Account    | <u>100.00</u> |

**TOTAL**                                                              \$ 41,993.99

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## TAX COLLECTOR'S REPORT

For the Municipality of Londonderry N.H.      Year Ending    2011

7/1/2010 - 6/30/2011

### DEBITS

| UNCOLLECTED TAXES-        |       | Levy for Year<br>2011<br>of this Report | PRIOR LEVIES<br><br>(PLEASE SPECIFY YEARS) |              |             |
|---------------------------|-------|-----------------------------------------|--------------------------------------------|--------------|-------------|
| BEG. OF YEAR*             |       |                                         | 2010                                       | 2009         | PRIOR       |
| Property Taxes            | #3110 |                                         | \$ 4,135,035.29                            | \$ 11,578.42 | \$ 2,217.00 |
| PREPAY-PROP. TAX          |       |                                         | \$ (15,830.24)                             |              |             |
| PREPAY-SEWER              |       |                                         | \$ (2,116.94)                              |              |             |
| Land Use Change           | #3120 |                                         | \$ 15,000.00                               |              |             |
| Yield Taxes               | #3185 |                                         |                                            |              |             |
| Excavation Tax @ \$.02/yd | #3187 |                                         | \$ 1,130.46                                |              |             |
| Utility Charges           | #3189 |                                         | \$ 44,084.36                               |              | \$ 271.00   |
|                           |       |                                         |                                            |              |             |

### TAXES COMMITTED THIS YEAR

|                           |       |                  |                  |
|---------------------------|-------|------------------|------------------|
| Property Taxes            | #3110 | \$ 33,196,101.00 | \$ 34,025,139.17 |
| Resident Taxes            | #3180 |                  |                  |
| Land Use Change           | #3120 | \$ 36,000.00     | \$ 3,860.00      |
| Yield Taxes               | #3185 | \$ 5,115.67      | \$ 11,703.20     |
| Excavation Tax @ \$.02/yd | #3187 | \$ 8,151.84      |                  |
| Utility Charges           | #3189 | \$ 1,073,850.11  | \$ 1,032,430.60  |
|                           |       |                  |                  |

### FOR DRA USE ONLY

### OVERPAYMENT:

|                           |       |                         |                         |                     |                    |
|---------------------------|-------|-------------------------|-------------------------|---------------------|--------------------|
| Property Taxes            | #3110 |                         | \$ 145,638.63           |                     |                    |
| Resident Taxes            | #3180 |                         |                         |                     |                    |
| Land Use Change           | #3120 |                         |                         |                     |                    |
| Yield Taxes               | #3185 |                         |                         |                     |                    |
| Excavation Tax @ \$.02/yd | #3187 |                         |                         |                     |                    |
| OPEN SPACE FEE            |       | \$ 37.88                |                         |                     |                    |
| Interest - Late Tax       | #3190 |                         | \$ 142,247.80           |                     |                    |
| Resident Tax Penalty      | #3190 |                         |                         |                     |                    |
| <b>TOTAL DEBITS</b>       |       | <b>\$ 34,319,256.50</b> | <b>\$ 39,538,322.33</b> | <b>\$ 11,578.42</b> | <b>\$ 2,488.00</b> |

## TAX COLLECTOR'S REPORT

For the Municipality of Londonderry N.H.    Year Ending    2011

7/1/2010 - 6/30/2011

### CREDITS

| REMITTED TO TREASURER               | Levy for this<br>Year<br>2011 | PRIOR LEVIES<br>(PLEASE SPECIFY YEARS) |             |             |
|-------------------------------------|-------------------------------|----------------------------------------|-------------|-------------|
|                                     |                               | 2010                                   | 2009        | PRIOR       |
| Property Taxes                      | \$ 29,065,458.28              | \$ 37,253,916.53                       | \$ 6,643.41 | \$ 2,217.00 |
| PREPAY PROP TX                      | \$ 11,802.14                  | \$ (15,830.24)                         |             |             |
| PREPAY SEWER                        | \$ 2,052.11                   | \$ (2,116.94)                          |             |             |
| Land Use Change                     | \$ 10,000.00                  | \$ 18,860.00                           |             |             |
| Yield Taxes                         | \$ 2,837.36                   | \$ 10,120.05                           |             |             |
| Interest (include lien conversion)  |                               | \$ 142,247.80                          |             |             |
| OVERPAYMENTS                        |                               | \$ 145,638.63                          |             |             |
| Excavation Tax @ \$.02/yd           | \$ 8,151.84                   | \$ 1,130.46                            |             |             |
| Utility Charges                     | \$ 1,036,086.12               | \$ 1,046,318.30                        |             | \$ 271.00   |
| Conversion to Lien (principal only) |                               | \$ 889,151.96                          |             |             |
| OPEN SPACE FEE                      | \$ 37.88                      |                                        |             |             |
| DISCOUNTS ALLOWED                   |                               |                                        |             |             |

### ABATEMENTS MADE

|                             |             |              |  |  |
|-----------------------------|-------------|--------------|--|--|
| Property Taxes              |             | \$ 42,999.44 |  |  |
| Resident Taxes              |             |              |  |  |
| Land Use Change             |             |              |  |  |
| Yield Taxes                 |             | \$ 1,583.15  |  |  |
| Excavation Tax @ \$.02/yd   |             |              |  |  |
| Utility Charges             | \$ 1,910.94 | \$ 328.19    |  |  |
| CURRENT LEVY DEEDED - SEWER |             |              |  |  |
| CURRENT LEVY DEEDED - PROP. |             |              |  |  |
| CURRENT LEVY DEEDED         |             |              |  |  |

### UNCOLLECTED TAXES -    END OF YEAR #1080

|                           |                         |                         |                     |                    |
|---------------------------|-------------------------|-------------------------|---------------------|--------------------|
| Property Taxes            | \$ 4,130,642.72         | \$ 3,975.00             | \$ 4,935.01         |                    |
| PREPAY PROP TX            | \$ (11,802.14)          |                         |                     |                    |
| PREPAY SEWER              | \$ (2,052.11)           |                         |                     |                    |
| Land Use Change           | \$ 26,000.00            |                         |                     |                    |
| Yield Taxes               | \$ 2,278.31             |                         |                     |                    |
| Excavation Tax @ \$.02/yd |                         |                         |                     |                    |
| Utility Charges           | \$ 35,853.05            |                         |                     |                    |
| <b>TOTAL CREDITS</b>      | <b>\$ 34,319,256.50</b> | <b>\$ 39,538,322.33</b> | <b>\$ 11,578.42</b> | <b>\$ 2,488.00</b> |



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## TAX COLLECTOR'S REPORT

For the Municipality of Londonderry N.H.      Year Ending 2011

### DEBITS

7/1/2010 - 6/30/2011

|                                                 | Last Year's Levy     | PRIOR LEVIES           |                      |                     |
|-------------------------------------------------|----------------------|------------------------|----------------------|---------------------|
|                                                 |                      | (PLEASE SPECIFY YEARS) |                      |                     |
|                                                 | 2010                 | 2009                   | 2008                 | PRIOR               |
| Unredeemed Liens Balance at Beg. of Fiscal Year |                      | \$ 698,911.82          | \$ 323,912.41        | \$ 40,231.23        |
| Liens Executed During Fiscal Year               | \$ 947,669.64        |                        |                      |                     |
| Interest & Costs Collected      Deeded          | \$ 75.19             | \$ 625.88              | \$ 1,271.39          |                     |
| (AFTER LIEN EXECUTION)                          | \$ 9,240.30          | \$ 41,410.13           | \$ 89,431.97         | \$ 9,502.57         |
|                                                 |                      |                        |                      |                     |
|                                                 |                      |                        |                      |                     |
|                                                 |                      |                        |                      |                     |
| <b>TOTAL DEBITS</b>                             | <b>\$ 956,985.13</b> | <b>\$ 740,947.83</b>   | <b>\$ 414,615.77</b> | <b>\$ 49,733.80</b> |

### CREDITS

| REMITTED TO TREASURER:         |        | Last Year's Levy     | PRIOR LEVIES           |                      |                     |
|--------------------------------|--------|----------------------|------------------------|----------------------|---------------------|
|                                |        |                      | (PLEASE SPECIFY YEARS) |                      |                     |
|                                |        | 2010                 | 2009                   | 2008                 | PRIOR               |
| Redemptions                    |        | \$ 340,670.32        | \$ 327,799.70          | \$ 270,881.27        | \$ 24,444.13        |
| Interest & Costs Collected     | Deeded | \$ 75.19             | \$ 625.88              | \$ 1,271.39          |                     |
| (After Lien Execution)         | #3190  | \$ 9,240.30          | \$ 41,410.13           | \$ 89,431.97         | \$ 9,502.57         |
|                                |        |                      |                        |                      |                     |
|                                |        |                      |                        |                      |                     |
|                                |        |                      |                        |                      |                     |
| Abatements of Unredeemed Liens |        |                      | \$ 20,181.02           |                      |                     |
| Liens Deeded to Municipality   |        | \$ 3,562.10          | \$ 3,495.53            | \$ 3,221.03          |                     |
| Unredeemed Liens Balance       |        |                      |                        |                      |                     |
| End of Year                    | #1110  | \$ 603,437.22        | \$ 347,435.57          | \$ 49,810.11         | \$ 15,787.10        |
| <b>TOTAL CREDITS</b>           |        | <b>\$ 956,985.13</b> | <b>\$ 740,947.83</b>   | <b>\$ 414,615.77</b> | <b>\$ 49,733.80</b> |

**TOWN CLERK'S REPORT**  
**July 1, 2010 - June 30, 2011**

**DEBITS**

**Motor Vehicle Permits:**

2010 Motor Vehicles \$ 2,358,510.23

2011 Motor Vehicles 3,355,689.82

**Sub Total:** \$5,714,200.05

**Dog Licenses:**

2010 & 2011 38,011.50

**Sub Total:** 38,011.50

**Records:**

Commercial Code Records 5,863.20

Vital Records 13,410.00

**Sub Total:** 19,273.20

**Zoning Fees:**

Subdivisions & Zoning 33,145.64

**Sub Total:** 33,145.64

**Other Fees:**

Junkyard Permits 1,000.00

Mech. Amusement Dev. Licenses 1,100.00

Other Permits (peddlers & hawkers) -0-

Drop-off Center 64,153.00

Miscellaneous Fees 14,588.50

Over/Under Account 88.15

**Sub Total:** 80,929.65

**Fire Department:**

Oil Burners 10,825.00

Place of Assembly 680.00

Sprinkler/Alarm Plan Rev 1,835.00

Misc. Revenues 13,947.00

**Sub-Total** 27,287.00

**TOWN CLERK'S REPORT** (Cont'd.)  
**July 1, 2010 - June 30, 2011**

**Police Department:**

|                      |                  |
|----------------------|------------------|
| Pistol Permits       | 2,810.00         |
| Parking Tickets      | 1,210.00         |
| Finger Prints        | 730.00           |
| Criminal & MV Record | 30.00            |
| Insurance            | 795.00           |
| Misc. Income         | 40.00            |
| Police Testing       | 4,350.00         |
| Gun Storage          | -0-              |
| Court Fees           | <u>18,654.82</u> |

**SubTotal:**

28,619.82

**Building Department:**

|                            |                   |
|----------------------------|-------------------|
| Permits – New World System | <u>122,872.00</u> |
|----------------------------|-------------------|

**Sub Total:**

122,872.00

**Recreation:**

|      |                 |
|------|-----------------|
| Fees | <u>6,820.00</u> |
|------|-----------------|

**SubTotal:**

6,820.00

**Reclamation Fee:**

|                  |                  |
|------------------|------------------|
| Town Clerk       | 15,449.50        |
| Reclamation Fund | <u>72,967.50</u> |

**Sub Total:**

88,417.00

**E-Reg Fees:**

|                           |                 |
|---------------------------|-----------------|
| Administration Fees (.35) | 710.50          |
| Administration Fees (.65) | 1,319.50        |
| Convenience Fees          | <u>4,539.00</u> |

**SubTotal:**

6,569.00

**Total Debits**

**6,166,144.86**

**TOWN CLERK'S REPORT** (Cont'd.)  
**July 1, 2010 - June 30, 2011**  
**CREDITS**

Payment to Town Treasurer: \$6,166,144.86

Total Amount of Money Sent to  
The State of New Hampshire: \$2,657,770.90

Local & State Revenue: \$8,823,915.76

Total Number Registration Transactions.....34,942  
Total Number State Transactions .....32,746  
Total Number of Titles .....7,634

~~Total Number of Records Filed in Clerk's Office~~

|          | <u>2011</u> | <u>2010</u> | <u>2009</u> | <u>2008</u> | <u>2007</u> | <u>2006</u> | <u>2005</u> | <u>2004</u> | <u>2003</u> | <u>2002</u> |
|----------|-------------|-------------|-------------|-------------|-------------|-------------|-------------|-------------|-------------|-------------|
| MARRIAGE | 105         | 3           | 103         | 89          | 99          | 113         | 117         | 109         | 113         | 137         |
| BIRTHS   | N/A         | N/A         | 2           | 1           | N/A         | N/A         | N/A         | N/A         | 1           | N/A         |
| DEATHS   | N/A         | N/A         | N/A         | N/A         | N/A         | N/A         | N/A         | 84          | 23          | 30          |

~~Total Number of Londonderry Residents for 2011~~

Marriages/Civil Unions 66      Births 102      Deaths 86

~~ Total Number of Certified Vital Records Issued ~~

| <u>2011</u> | <u>2010</u> | <u>2009</u> | <u>2008</u> | <u>2007</u> | <u>2006</u> | <u>2005</u> | <u>2004</u> | <u>2003</u> | <u>2002</u> |
|-------------|-------------|-------------|-------------|-------------|-------------|-------------|-------------|-------------|-------------|
| 504         | 545         | 564         | 507         | 482         | 751         | 427         | 376         | 286         | 257         |

**Town of Londonderry**  
*Employee List*  
*Gross Wages – 2011*

| <i>Employee</i>     | <i>Regular<br/>Wages</i> | <i>Overtime<br/>Wages</i> | <i>Special Detail<br/>Wages</i> | <i>Gross<br/>Wages</i> |
|---------------------|--------------------------|---------------------------|---------------------------------|------------------------|
| Allaire, Brian      | 67,489.20                | 20,728.14                 | 7,310.61                        | 95,527.95              |
| Anderson, Jeffrey   | 62,085.87                | 10,676.63                 | -                               | 72,762.50              |
| Aprile, Glenn       | 71,008.24                | 14,048.81                 | 12,548.55                       | 97,605.60              |
| Archambault, Jason  | 66,298.83                | 6,055.74                  | 7,157.19                        | 79,511.76              |
| Arel, Eric          | 66,922.80                | 16,143.89                 | 19,198.96                       | 102,265.65             |
| Balukonis, Scott    | 68,217.01                | 9,457.04                  | 5,904.49                        | 83,578.54              |
| Barnett, Kevin      | 56,675.68                | 13,029.06                 | -                               | 69,704.74              |
| Barry, Erin         | 42,350.56                | 968.67                    | -                               | 43,319.23              |
| Bean, Kimberly      | 14,779.80                | -                         | -                               | 14,779.80              |
| Belanger, Jeffrey   | 4,410.00                 | 37.50                     | -                               | 4,447.50               |
| Bellino, Joseph     | 71,845.43                | 28,078.39                 | 6,328.38                        | 106,252.20             |
| Bennett, Michael    | 29,939.81                | -                         | -                               | 29,939.81              |
| Benoit, Michael     | 1,161.50                 | -                         | -                               | 1,161.50               |
| Benson, Andrew      | 46,992.16                | 420.26                    | -                               | 47,412.42              |
| Benson, Cecile      | 15,366.98                | -                         | -                               | 15,366.98              |
| Bernard, Kim        | 77,376.54                | 21,876.08                 | 7,983.77                        | 107,236.39             |
| Berry, Michael      | 11,332.66                | 286.16                    | -                               | 11,618.82              |
| Bettencourt, Alvin  | 67,080.59                | 7,247.26                  | 16,326.41                       | 90,654.26              |
| Bilodeau, James     | 59,782.06                | 12,566.50                 | -                               | 72,348.56              |
| Blackburn, Lisa     | 2,297.55                 | -                         | -                               | 2,297.55               |
| Blake, Benjamin     | 6,073.83                 | -                         | -                               | 6,073.83               |
| Blanchette, Donald  | 4,796.00                 | -                         | -                               | 4,796.00               |
| Boudreau, Catherine | 30,401.78                | -                         | -                               | 30,401.78              |
| Breen, Jason        | 77,672.43                | 1,575.23                  | -                               | 79,247.66              |
| Brideau, Richard    | 62,278.86                | 2,956.51                  | -                               | 65,235.37              |
| Brien, Mark         | 71,693.09                | 15,871.25                 | -                               | 87,564.34              |
| Brown, William      | 59,252.59                | 1,162.84                  | -                               | 60,415.43              |
| Bryson, Sean        | 39,984.69                | 9,732.74                  | -                               | 49,717.43              |
| Bubelnyk, Brian     | 40,099.69                | 10,812.22                 | -                               | 50,911.91              |
| Buco, Michael       | 59,080.24                | 12,467.30                 | -                               | 71,547.54              |
| Butler, James       | 55,974.56                | 11,178.52                 | -                               | 67,153.08              |
| Calawa, Mary        | 4,935.64                 | -                         | -                               | 4,935.64               |
| Camire, Jonathan    | 56,229.97                | 14,504.19                 | 200.00                          | 70,934.16              |
| Campbell, Christie  | 27,417.51                | -                         | -                               | 27,417.51              |

**Town of Londonderry**  
*Employee List*  
*Gross Wages – 2011*

| <i>Employee</i>     | <i>Regular<br/>Wages</i> | <i>Overtime<br/>Wages</i> | <i>Special Detail<br/>Wages</i> | <i>Gross<br/>Wages</i> |
|---------------------|--------------------------|---------------------------|---------------------------------|------------------------|
| Canuel, Libby       | 53,280.48                | 3,381.36                  | -                               | 56,661.84              |
| Canuel, Richard     | 66,172.08                | 3,781.37                  | -                               | 69,953.45              |
| Cardwell, Douglas   | 83,161.76                | 35,368.45                 | -                               | 118,530.21             |
| Cares, Jonathan     | 77,913.11                | 11,259.60                 | -                               | 89,172.71              |
| Caron, David        | 133,203.06               | -                         | -                               | 133,203.06             |
| Caron, Drew         | 47,616.90                | 774.09                    | -                               | 48,390.99              |
| Carrier, Shawn      | 57,726.88                | 11,508.72                 | -                               | 69,235.60              |
| Carter, Arthur      | 841.50                   | -                         | -                               | 841.50                 |
| Carter, Kenneth     | 41,286.16                | 10,485.89                 | -                               | 51,772.05              |
| Carter, Robert      | 62,355.59                | 15,823.94                 | -                               | 78,179.53              |
| Carver, David       | 78,647.28                | 14,211.56                 | 176.00                          | 93,034.84              |
| Cavallaro, Kevin    | 77,529.45                | 18,485.95                 | 21,254.90                       | 117,270.30             |
| Cavedon, Melanie    | 46,196.46                | 419.88                    | -                               | 46,616.34              |
| Cawthron, Rachael   | 48,532.20                | 1,917.80                  | -                               | 50,450.00              |
| Cheetham, Patrick   | 77,727.96                | 22,710.19                 | 10,639.79                       | 111,077.94             |
| Cooper, Nancy       | 7,582.29                 | -                         | -                               | 7,582.29               |
| Corl, Michael       | 19,214.45                | -                         | -                               | 19,214.45              |
| Cotton, Leiann      | 49,190.46                | -                         | -                               | 49,190.46              |
| Cotton, Stephen E   | 53,558.29                | 4,140.30                  | -                               | 57,698.59              |
| Cotton, Stephen R   | 43,331.68                | -                         | -                               | 43,331.68              |
| Coyle, Kevin        | 88,206.40                | -                         | -                               | 88,206.40              |
| Coyle, Shannon      | 68,700.00                | 12,315.19                 | 12,244.63                       | 93,259.82              |
| Currier, Deborah    | 2,782.01                 | -                         | -                               | 2,782.01               |
| Curro, Vincent      | 11,696.50                | 16.00                     | 79.35                           | 11,791.85              |
| Czyzowski, Janusz   | 121,060.74               | -                         | -                               | 121,060.74             |
| Daniels, Edward     | 65,940.12                | 10,124.98                 | -                               | 76,065.10              |
| Daynard, Kristen    | 10,787.00                | -                         | -                               | 10,787.00              |
| Delvillar, Jennifer | 57,333.10                | -                         | -                               | 57,333.10              |
| Demers, Scott       | 1,995.00                 | -                         | -                               | 1,995.00               |
| Devoe, Peter        | 59,080.24                | 12,676.39                 | -                               | 71,756.63              |
| Dion, Gary          | 67,761.71                | 17,393.36                 | 400.00                          | 85,555.07              |
| Dirs, Catherine     | 7,837.77                 | 244.76                    | -                               | 8,082.53               |
| Dolan, George       | 2,000.00                 | -                         | -                               | 2,000.00               |

**Town of Londonderry**  
*Employee List*  
*Gross Wages – 2011*

| <i>Employee</i>     | <i>Regular<br/>Wages</i> | <i>Overtime<br/>Wages</i> | <i>Special Detail<br/>Wages</i> | <i>Gross<br/>Wages</i> |
|---------------------|--------------------------|---------------------------|---------------------------------|------------------------|
| Donnelly, Kathleen  | 12,527.33                | 385.20                    | -                               | 12,912.53              |
| Donovan, Megan      | 24,782.74                | -                         | -                               | 24,782.74              |
| Doolan, Nicole      | 37,089.42                | -                         | -                               | 37,089.42              |
| Doyle, Herbert      | 5,175.00                 | -                         | -                               | 5,175.00               |
| Doyle, Sean         | 65,089.04                | 10,477.94                 | 16,552.84                       | 92,119.82              |
| Dubois, Linda       | 45,481.99                | -                         | -                               | 45,481.99              |
| Dugan, Meredith     | 4,617.76                 | -                         | -                               | 4,617.76               |
| Duguay, Randy       | 65,107.40                | 3,344.39                  | 2,417.81                        | 70,869.60              |
| Dussault, Gerard    | 93,446.63                | -                         | -                               | 93,446.63              |
| Dyer, Adam          | 78,970.06                | 33,870.56                 | 15,823.38                       | 128,664.00             |
| Dyer, Randy         | 64,385.28                | 8,281.45                  | 15,990.52                       | 88,657.25              |
| Elwood, Wayne       | 5,080.00                 | -                         | -                               | 5,080.00               |
| Emerson, Donald     | 500.50                   | -                         | -                               | 500.50                 |
| Farrell, John       | 2,000.00                 | -                         | -                               | 2,000.00               |
| Faucher, Sally      | 13,863.36                | -                         | -                               | 13,863.36              |
| Foley, Kevin        | 481.00                   | -                         | -                               | 481.00                 |
| Freda, James        | 66,912.20                | 7,686.41                  | 15,464.55                       | 90,063.16              |
| Freda, Thomas       | 2,000.00                 | -                         | -                               | 2,000.00               |
| Fulone, Paul        | 86,424.62                | -                         | -                               | 86,424.62              |
| Gagne, James        | 63,702.69                | 1,907.91                  | -                               | 65,610.60              |
| Gandia, Christopher | 77,789.63                | 10,442.64                 | 5,716.18                        | 93,948.45              |
| Garron, Andre'      | 107,668.24               | -                         | -                               | 107,668.24             |
| Geraghty, Scott     | 63,534.79                | 13,692.38                 | -                               | 77,227.17              |
| Gilcreast, John     | 13,782.28                | -                         | -                               | 13,782.28              |
| Gillespie, Michael  | 51,134.20                | 5,712.04                  | -                               | 56,846.24              |
| Goodnow, Russell    | 55,176.14                | -                         | -                               | 55,176.14              |
| Goodnow, Shaun      | 68,831.28                | 5,531.19                  | 10,040.62                       | 84,403.09              |
| Gore, Kristen       | 68,439.80                | 4,048.05                  | 8,830.61                        | 81,318.46              |
| Grady, Patrick      | 2,582.15                 | -                         | -                               | 2,582.15               |
| Green, Joseph       | 2,000.00                 | -                         | -                               | 2,000.00               |
| Greenberg, Adam     | 1,663.20                 | -                         | -                               | 1,663.20               |

**Town of Londonderry**  
*Employee List*  
*Gross Wages – 2011*

| <i>Employee</i>      | <i>Regular<br/>Wages</i> | <i>Overtime<br/>Wages</i> | <i>Special Detail<br/>Wages</i> | <i>Gross<br/>Wages</i> |
|----------------------|--------------------------|---------------------------|---------------------------------|------------------------|
| Greenwood, Mark      | 67,529.90                | 18,475.23                 | -                               | 86,005.13              |
| Greenwood, Mary Jane | 26,099.98                | 125.91                    | -                               | 26,225.89              |
| Grover, Dorothy      | 64,621.60                | -                         | -                               | 64,621.60              |
| Hallowell, Bruce     | 54,663.60                | 16,473.55                 | 876.10                          | 72,013.25              |
| Hamann, Patricia     | 58,772.61                | 12,084.93                 | -                               | 70,857.54              |
| Hannan, Steven       | 52,322.60                | -                         | -                               | 52,322.60              |
| Hart, William        | 112,326.22               | -                         | -                               | 112,326.22             |
| Hebert, Suzanne      | 49,654.58                | 6,149.77                  | -                               | 55,804.35              |
| Heinrich, Fred       | 80,293.81                | 36,980.82                 | 272.72                          | 117,547.35             |
| Hickey, Susan        | 126,977.60               | -                         | -                               | 126,977.60             |
| Hicks, Jane          | 30,925.86                | 187.27                    | -                               | 31,113.13              |
| Hodges, Dawn         | 3,135.65                 | -                         | -                               | 3,135.65               |
| Hovey, Brian         | 65,282.83                | 14,374.98                 | -                               | 79,657.81              |
| Hurley, Daniel       | 64,323.71                | 10,364.58                 | 4,914.86                        | 79,603.15              |
| Jastrem, Eugene      | 82,095.67                | 16,459.96                 | -                               | 98,555.63              |
| Jimenez, Nelson      | 66,182.38                | 2,247.93                  | 3,796.08                        | 72,226.39              |
| Johnson, Brian       | 69,463.82                | 18,302.75                 | -                               | 87,766.57              |
| Johnson, David       | 59,926.40                | 14,605.73                 | -                               | 74,532.13              |
| Johnson, Gerald      | 50,124.83                | 19,808.92                 | -                               | 69,933.75              |
| Jones, Barbara       | 52,822.64                | 1,503.54                  | -                               | 54,326.18              |
| Jones, Robert        | 57,759.08                | 4,449.12                  | -                               | 62,208.20              |
| Jones, Timothy       | 79,707.57                | 5,638.79                  | -                               | 85,346.36              |
| Joudrey, Gordon      | 69,989.30                | 12,804.06                 | -                               | 82,793.36              |
| Kay, Laurel          | 42,238.33                | -                         | -                               | 42,238.33              |
| Kearney, Ryan        | 76,857.42                | 11,967.88                 | 2,126.90                        | 90,952.20              |
| Keil, Bridget        | 2,153.05                 | -                         | -                               | 2,153.05               |
| Kenison, Bruce       | 1,293.75                 | -                         | 476.10                          | 1,769.85               |
| Kerr, Sidney         | 22,125.00                | -                         | -                               | 22,125.00              |
| Kerry, Robert        | 71,491.68                | -                         | -                               | 71,491.68              |
| Kimball, Lynda       | 2,419.00                 | -                         | -                               | 2,419.00               |
| King, Adam           | 66,275.33                | 3,276.08                  | 12,225.89                       | 81,777.30              |
| King, Jonathan       | 64,829.13                | 5,171.14                  | 6,600.76                        | 76,601.03              |
| Koladish, Kendall    | 32,539.06                | -                         | -                               | 32,539.06              |
| Kramer, Daniel       | 23,544.00                | -                         | -                               | 23,544.00              |



**Town of Londonderry  
Employee List  
Gross Wages – 2011**

| <i>Employee</i>       | <i>Regular<br/>Wages</i> | <i>Overtime<br/>Wages</i> | <i>Special Detail<br/>Wages</i> | <i>Gross<br/>Wages</i> |
|-----------------------|--------------------------|---------------------------|---------------------------------|------------------------|
| Kulig, Kelly          | 47,834.79                | 177.00                    | -                               | 48,011.79              |
| LaCourse, Scott       | 66,104.51                | 18,793.13                 | -                               | 84,897.64              |
| Laduke, Donald        | 71,481.74                | 17,050.45                 | 2,970.29                        | 91,502.48              |
| Lamy, Christopher     | 50,430.01                | 10,972.74                 | -                               | 61,402.75              |
| Landry, Sara          | 21,280.41                | -                         | -                               | 21,280.41              |
| Lane, Adam            | 65,095.08                | 2,843.62                  | -                               | 67,938.70              |
| Lapietro, Margaret    | 61,511.98                | 3,940.19                  | -                               | 65,452.17              |
| Laquerre, Matthew     | 64,740.46                | 1,622.68                  | 3,133.85                        | 69,496.99              |
| Laren, Kevin          | 66,868.40                | 8,869.50                  | 15,281.96                       | 91,019.86              |
| Leblanc, Philip       | 50,926.93                | 10,065.42                 | -                               | 60,992.35              |
| Ledoux, John          | 48,701.92                | 2,922.47                  | -                               | 51,624.39              |
| Lee, Keith            | 66,518.20                | 15,708.65                 | 21,310.14                       | 103,536.99             |
| Lewis, Cody           | 1,174.00                 | -                         | -                               | 1,174.00               |
| Limoli, Donna         | 53,019.52                | 7,916.90                  | -                               | 60,936.42              |
| MacCaffrie, Kevin     | 115,437.33               | -                         | -                               | 115,437.33             |
| MacCallum, Paul       | 346.50                   | -                         | -                               | 346.50                 |
| Maccarone, Anthony    | 63,321.47                | 15,910.13                 | -                               | 79,231.60              |
| Magdziarz, Colleen    | 10,040.80                | -                         | -                               | 10,040.80              |
| Mague, Jeremy         | 64,094.28                | 11,657.19                 | -                               | 75,751.47              |
| Mague, Kathleen       | 74,970.50                | -                         | -                               | 74,970.50              |
| Mahon, Elizabeth      | 56,078.71                | 16,377.88                 | -                               | 72,456.59              |
| Malloy, Garrett       | 66,476.89                | 18,743.88                 | 10,373.87                       | 95,594.64              |
| Margolin, Bonnie Anne | 1,092.96                 | -                         | -                               | 1,092.96               |
| Marino, Karen         | 98,674.14                | -                         | -                               | 98,674.14              |
| May, Cynthia          | 15,039.04                | -                         | -                               | 15,039.04              |
| McCann, Cynthia       | 62,302.72                | -                         | -                               | 62,302.72              |
| McCutcheon, Michael   | 77,672.94                | 23,168.21                 | 9,846.39                        | 110,687.54             |
| McGillen, Vaughn      | 39,900.56                | 2,042.49                  | -                               | 41,943.05              |
| McKearney, Tracy      | 3,571.01                 | -                         | -                               | 3,571.01               |
| McQuillen, Michael    | 76,750.40                | 16,836.31                 | -                               | 93,586.71              |
| Megarry, William      | 67,533.00                | 1,908.43                  | -                               | 69,441.43              |
| Melcher, Patricia     | 57,547.90                | -                         | -                               | 57,547.90              |
| Michaud, Robert       | 81,372.00                | 4,442.99                  | 2,084.45                        | 87,899.44              |
| Moran, Timothy        | 57,462.91                | 5,783.99                  | 10,061.83                       | 73,308.73              |
| Morin, Matthew        | 66,453.08                | 1,869.55                  | 4,893.48                        | 73,216.11              |
| Morrill, Samantha     | 1,957.71                 | -                         | -                               | 1,957.71               |
| Morrison, Mark        | 75,287.36                | 29,056.72                 | 5,518.81                        | 109,862.89             |
| Mottram, George       | 67,130.20                | 13,539.31                 | 10,125.88                       | 90,795.39              |

| <b>Town of Londonderry</b><br><b><i>Employee List</i></b><br><b><i>Gross Wages – 2011</i></b> |                          |                           |                                  |                        |
|-----------------------------------------------------------------------------------------------|--------------------------|---------------------------|----------------------------------|------------------------|
| <i>Employee</i>                                                                               | <i>Regular<br/>Wages</i> | <i>Overtime<br/>Wages</i> | <i>Special Detail<br/>Detail</i> | <i>Gross<br/>Wages</i> |
| Nelson, Sally                                                                                 | 69,749.21                | -                         | -                                | 69,749.21              |
| Newman, Nicole                                                                                | 1,522.50                 | -                         | -                                | 1,522.50               |
| Nickerson, Charles                                                                            | 66,908.08                | 6,314.94                  | 10,984.71                        | 84,207.73              |
| Noonan, Shannon                                                                               | 26,721.92                | -                         | -                                | 26,721.92              |
| O'Brien, Darren                                                                               | 97,313.34                | 38,282.51                 | -                                | 135,595.85             |
| O'Keefe, Carol                                                                                | 48,690.39                | 3,777.02                  | -                                | 52,467.41              |
| O'Keefe, Sean                                                                                 | 2,500.00                 | -                         | -                                | 2,500.00               |
| Olsen, Thomas                                                                                 | 66,426.20                | 9,580.70                  | 3,990.42                         | 79,997.32              |
| Olson, Christopher                                                                            | 68,387.01                | 2,662.72                  | 6,186.65                         | 77,236.38              |
| Ostertag-Holtkamp, Barbara                                                                    | 107,122.07               | -                         | -                                | 107,122.07             |
| Padellaro, Keith                                                                              | 66,381.83                | 8,759.42                  | 16,748.10                        | 91,889.35              |
| Paiva, Deanne                                                                                 | 27,976.36                | -                         | -                                | 27,976.36              |
| Payson, William                                                                               | 63,521.90                | 14,976.53                 | -                                | 78,498.43              |
| Perry, Daniel                                                                                 | 67,074.20                | 7,009.65                  | 15,620.64                        | 89,704.49              |
| Perry, John                                                                                   | 68,882.19                | 20,665.17                 | 4,106.70                         | 93,654.06              |
| Pickering, Russell                                                                            | 73,884.28                | 25,797.20                 | -                                | 99,681.48              |
| Pinardi, Nicholas                                                                             | 65,860.01                | 6,270.81                  | 6,917.97                         | 79,048.79              |
| Pinault, Jason                                                                                | 52,596.80                | 2,611.17                  | -                                | 55,207.97              |
| Pratt, Donna                                                                                  | 80,619.51                | -                         | -                                | 80,619.51              |
| Psaedas, Arthur                                                                               | 24,035.06                | -                         | -                                | 24,035.06              |
| Randall, Ronald                                                                               | 65,055.08                | 1,427.66                  | 2,247.22                         | 68,729.96              |
| Reinhart, Linda                                                                               | 29,700.72                | -                         | -                                | 29,700.72              |
| Reinhold, Laura                                                                               | 22,967.45                | -                         | -                                | 22,967.45              |
| Richard, Cathy                                                                                | 3,504.75                 | -                         | -                                | 3,504.75               |
| Rines-Leach, Rachel                                                                           | 12,335.90                | -                         | -                                | 12,335.90              |
| Roberson, Michael                                                                             | 6,607.66                 | 152.26                    | -                                | 6,759.92               |
| Roberts, Michael                                                                              | 68,187.65                | 6,388.08                  | -                                | 74,575.73              |
| Roger, James                                                                                  | 81,385.64                | 28,028.68                 | -                                | 109,414.32             |
| Rogers, Emily                                                                                 | 65,497.21                | 3,554.86                  | 3,916.05                         | 72,968.12              |
| Rosenberg, Elaine                                                                             | 3,382.14                 | -                         | -                                | 3,382.14               |
| Ross, Kathleen                                                                                | 46,196.56                | 441.30                    | -                                | 46,637.86              |
| Roy, Suzanne                                                                                  | 50,506.06                | 6,644.91                  | -                                | 57,150.97              |
| Sargent, Shannon                                                                              | 66,327.64                | 3,072.34                  | 13,106.09                        | 82,506.07              |
| Saucier, Denise                                                                               | 52,164.16                | 2,392.93                  | -                                | 54,557.09              |
| Saunders, Scott                                                                               | 28,575.03                | 645.03                    | -                                | 29,220.06              |
| Schacht, Maria                                                                                | 58,220.34                | 18,197.47                 | -                                | 76,417.81              |
| Schacht, Paul                                                                                 | 68,956.14                | 20,471.87                 | -                                | 89,428.01              |
| Schacht, Paul Sr                                                                              | 6,088.50                 | -                         | -                                | 6,088.50               |
| Schofield, Christopher                                                                        | 7,289.60                 | 1,500.16                  | -                                | 8,789.76               |
| Sequin, Marion                                                                                | 8,937.24                 | -                         | -                                | 8,937.24               |

**Town of Londonderry  
Employee List  
Gross Wages – 2011**

| <i>Employee</i>         | <i>Regular<br/>Wages</i> | <i>Overtime<br/>Wages</i> | <i>Special Detail<br/>Wages</i> | <i>Gross<br/>Wages</i>  |
|-------------------------|--------------------------|---------------------------|---------------------------------|-------------------------|
| Seymour, Marguerite     | 82,891.22                | -                         | -                               | 82,891.22               |
| Simard, Robert          | 49,979.36                | 14,182.92                 | -                               | 64,162.28               |
| Simpson, Michael        | 48,794.01                | 1,351.82                  | -                               | 50,145.83               |
| Slade, Jack             | 68,002.18                | 8,816.88                  | 21,863.03                       | 98,682.09               |
| Smith, Douglas          | 23,880.00                | -                         | -                               | 23,880.00               |
| Smolen, David           | 51,581.88                | -                         | -                               | 51,581.88               |
| Sousa, Elizabeth        | 3,320.59                 | -                         | -                               | 3,320.59                |
| Srugis, Martin          | 922.50                   | -                         | -                               | 922.50                  |
| St Jean, William        | 56,712.96                | 13,939.83                 | 200.00                          | 70,852.79               |
| Steele McCay, Joanne    | 11,611.14                | -                         | -                               | 11,611.14               |
| Stocks, Brad            | 62,897.53                | 7,015.23                  | -                               | 69,912.76               |
| Stowell, Brian          | 59,359.93                | 14,567.43                 | -                               | 73,927.36               |
| Sullivan, Daniel        | 2,653.65                 | -                         | -                               | 2,653.65                |
| Tallini, David          | 71,786.90                | 16,441.89                 | 450.00                          | 88,678.79               |
| Tatham, Steve           | 71,380.60                | 476.52                    | 3,884.01                        | 75,741.13               |
| Teufel, Jason           | 65,829.08                | 15,932.03                 | 3,992.93                        | 85,754.04               |
| Thompson, Timothy       | 52,546.26                | -                         | -                               | 52,546.26               |
| Trammell, Alexander     | 1,435.50                 | -                         | -                               | 1,435.50                |
| Trotochaud, Derek       | 52.50                    | -                         | -                               | 52.50                   |
| Trottier, Jaye          | 49,980.85                | 2,730.42                  | -                               | 52,711.27               |
| Trottier, John          | 90,708.48                | -                         | -                               | 90,708.48               |
| Tuck, Cindy             | 52,392.34                | 16,986.65                 | -                               | 69,378.99               |
| Uy, Andre               | 65,337.08                | 5,057.43                  | 5,776.28                        | 76,170.79               |
| Vangrevenhof, Geraldine | 3,085.54                 | -                         | -                               | 3,085.54                |
| Vogl, John              | 64,808.73                | 2,038.38                  | -                               | 66,847.11               |
| Waldron, Donald         | 71,586.86                | 12,389.07                 | -                               | 83,975.93               |
| Walsh, Michael          | 64,508.90                | 13,877.87                 | 279.35                          | 78,666.12               |
| Wardwell, William       | 3,080.00                 | -                         | -                               | 3,080.00                |
| Warner, Anne            | 1,718.01                 | -                         | -                               | 1,718.01                |
| Warriner, Bradford      | 71,942.47                | 3,077.05                  | -                               | 75,019.52               |
| White, Olivia           | 1,021.20                 | -                         | -                               | 1,021.20                |
| Wiggin, Christopher     | 65,241.09                | 10,207.12                 | 6,437.62                        | 81,885.83               |
| Young, Bryan            | 50,148.89                | 11,560.87                 | 400.00                          | 62,109.76               |
| Zins, Kevin             | 63,942.73                | 14,853.70                 | -                               | 78,796.43               |
| <b>Grand Totals</b>     | <b>\$ 11,729,961.15</b>  | <b>1,473,102.14</b>       | <b>472,587.67</b>               | <b>\$ 13,675,650.96</b> |

**MUNICIPAL LAND AND BUILDINGS**

| <b><u>Parcel ID</u></b> | <b><u>Location</u></b> | <b><u>LUC</u></b> | <b><u>Area</u></b> | <b><u>Total Value</u></b> |
|-------------------------|------------------------|-------------------|--------------------|---------------------------|
| 006 006 0               | 120 HIGH RANGE RD      | 903               | 13.98              | 886,400                   |
| 006 019A 0              | 256 MAMMOTH RD         | 903               | 1.60               | 380,500                   |
| 006 057 0               | 17 YOUNG ROAD          |                   |                    | 1,247,400                 |
| 006 097 1               | 259 MAMMOTH ROAD       | 903               | 11.80              | 276,100                   |
| 006 098 0               | 265 MAMMOTH RD         | 903               | 1.00               | 114,800                   |
| 009 030 0               | 326 MAMMOTH RD         | 903               | 0.44               | 52,500                    |
| 009 031 0               | 318 MAMMOTH RD         | 903               | 3.80               | 104,500                   |
| 009 032A A              | 323 A MAMMOTH RD       | 903               | 1,400              | 36,800                    |
| 009 041 1               | 280 MAMMOTH RD         | 903               | 1.52               | 608,100                   |
| 009 045 0               | 268 C MAMMOTH RD       | 903               | 20.00              | 10,600,200                |
| 012 084 0               | 453 MAMMOTH RD         | 903               | 10.72              | 23500                     |
| 015 205 0               | 535 A MAMMOTH RD       | 903               | 0.96               | 566,000                   |
| 017 005 1               | 20 GRENIER FIELD RD    | 903               | 2.00               | 1,248,500                 |
| <b>Parcel Count</b>     |                        | <b>13</b>         | <b>70.82</b>       | 15,579,300                |
| <b>Total</b>            |                        |                   |                    | 15,579,300                |

**RECREATION**

| <b><u>Parcel ID</u></b> | <b><u>Location</u></b> | <b><u>LUC</u></b> | <b><u>Area</u></b> | <b><u>Total Value</u></b> |
|-------------------------|------------------------|-------------------|--------------------|---------------------------|
| 005 062 0               | 94 WEST RD             | 919               | 40.00              | 241,900                   |
| 005 071 0               | 102 WEST ROAD          | 919               | 40.00              | 632,300                   |
| 009 055A 0              | 19 SARGENT ROAD        | 919               | 37.20              | 565,600                   |
| <b>Parcel Count:</b>    |                        | <b>3</b>          | <b>117.20</b>      | 1,389,000                 |
| <b>Totals</b>           |                        |                   |                    | 1,389,000                 |

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**CEMETARIES**

| <b><u>Parcel ID</u></b> | <b><u>Location</u></b> | <b><u>LUC</u></b>   | <b><u>Area</u></b> | <b><u>Total Value</u></b> |
|-------------------------|------------------------|---------------------|--------------------|---------------------------|
| 006 137 0               | 38 KENDALL POND RD     | 920                 | 3.30               | 121,900                   |
| 009 088 0               | 69 PILLSBURY RD        | 920                 | 1.80               | 97,700                    |
| 010 154 0               | 49 HOVEY RD            | 920                 | 2.81               | 421,100                   |
| 011 114 0               | 129 LITCHFIELD RD      | 920                 | 1.20               | 94,700                    |
| 012 146 0               | 409 MAMMOTH RD         | 920                 | 6.89               | 123,100                   |
|                         |                        | <b>Parcel Count</b> | <b>6</b>           |                           |
|                         |                        |                     | <b>16.20</b>       | 913,200                   |
|                         |                        |                     | Totals             | 913,200                   |

**TAX ACQUIRED**

| <b><u>Parcel ID</u></b> | <b><u>Location</u></b> | <b><u>LUC</u></b>   | <b><u>Area</u></b> | <b><u>Total Value</u></b> |
|-------------------------|------------------------|---------------------|--------------------|---------------------------|
| 003 045 0               | REAR WINDSOR BV        | 914                 | 41.00              | 217,000                   |
| 003 134 13              | 8 APOLLO RD            | 914                 | 1.00               | 50,100                    |
| 007 040 13              | 2 ORCHARD VIEW DR      | 914                 | 0.25               | 14,500                    |
| 007 124C33 1            | 1 A CONSTITUTION DR    | 914                 | 0.00               | 74,400                    |
| 008 022 0               | HIGH RANGE RD          | 914                 | 36.00              | 44,900                    |
| 009 002 1               | 136 HIGH RANGE RD      | 914                 | 1.39               | 19,100                    |
| 010 081 0               | 30 BEACON ST EX        | 914                 | 0.18               | 52,200                    |
| 011 058 28              | 21 JUSTIN CR           | 914                 | 1.10               | 360,900                   |
| 012 003 62              | 14 A GRAPEVINE CR      | 914                 | 2.90               | 29,500                    |
| 012 080 0               | 3 ABINGTON DR          | 914                 | 41.26              | 53,100                    |
| 013 062 0               | 56 ROCKINGHAM RD       | 914                 | 0.20               | 3,100                     |
| 015 031 0               | 64 NOYES RD            | 914                 | 0.75               | 108,700                   |
| 016 028C 1A             | 14 REAR ALLISON LN     | 914                 | 1.21               | 15,500                    |
| 028 006 0               | 2 REAR HIGHLANDER WY   | 914                 | 0.50               | 14,500                    |
|                         |                        | <b>Parcel Count</b> | <b>14</b>          |                           |
|                         |                        |                     | <b>127.74</b>      | 1,057,500                 |
|                         |                        |                     | <b>Total:</b>      | 1,057,500                 |

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**MUNICIPAL LAND**

| <b><u>Parcel ID</u></b> | <b><u>Location</u></b> | <b><u>LUC</u></b> | <b><u>Area</u></b> | <b><u>Total Value</u></b> |
|-------------------------|------------------------|-------------------|--------------------|---------------------------|
| 001 028 31              | 18 REAR MAPLEWOOD DR   | 916               | 3.25               | 30,000                    |
| 001 037 0               | 48 REAR OWL RD         | 916               | 1.67               | 93,500                    |
| 002 030 0               | 7 B REAR BURBANK RD    | 916               | 1.00               | 8,300                     |
| 002 036 1               | 13 RECOVERY WAY        | 916               | 4.03               | 21,600                    |
| 003 019 88              | 5 MORNINGSIDE DR       | 916               | 4.90               | 115,800                   |
| 003 172 0               | 4 SUNRISE DR           | 916               | 11.18              | 129,400                   |
| 003 181 24              | 21 RIDGEMONT DR        | 916               | 4.20               | 116,200                   |
| 006 094 1               | 37 A WILSHIRE DR       | 916               | 11.03              | 108,600                   |
| 006 099 37              | 15 WILSHIRE DR         | 916               | 4.57               | 117,300                   |
| 008 003 0               | 16 REAR JEWEL CT       | 916               | 13.02              | 15,500                    |
| 008 023D 0              | 46 RAINTREE DR         | 916               | 2.74               | 10,900                    |
| 009 001 62              | REAR HIGH RANGE RD     | 916               | 7.10               | 49,200                    |
| 009 008A 0              | 204 HIGH RANGE RD      | 916               | 25.81              | 36,200                    |
| 009 012 62              | 20 DAVIS DR            | 916               | 68.00              | 387,500                   |
| 009 089 0               | 69 REAR ISABELLA DR    | 916               | 5.00               | 35,100                    |
| 010 034 0               | 4 TROLLEY CAR LN       | 916               | 0.20               | 10,800                    |
| 010 142 2               | 6 REAR WEDGEWOOD DR    | 916               | 1.25               | 11,300                    |
| 011 026 1-1             | 116 LITCHFIELD RD      | 916               | 1.26               | 10,700                    |
| 011 058 36A             | 67 REAR JUSTIN CR      | 916               | 4.49               | 117,600                   |
| 011 079A 0              | 285 HIGH RANGE RD      | 916               | 4.50               | 55,600                    |
| 012 001 46              | 7 GREGG CR             | 916               | 6.50               | 117,700                   |
| 012 038 0               | 36 KELLEY RD           | 916               | 1.20               | 14,500                    |
| 012 063 7               | 17 REAR KELLEY RD      | 916               | 1.30               | 10,900                    |
| 013 045 21              | 6 WOODHENG CR          | 916               | 3.23               | 105,800                   |
| 013 071 76              | 5 SNOWFLAKE LN         | 916               | 0.50               | 8,600                     |
| 013 098 0               | 11 ROCKINGHAM RD       | 916               | 0.44               | 10,600                    |
| 013 115 0               | 16 BREWSTER RD         | 916               | 12.00              | 138,000                   |
| 013 115 1               | 24 BREWSTER RD         | 916               | 0.55               | 78,200                    |
| 013 119 0               | 28 BREWSTER RD         | 916               | 0.25               | 13,000                    |
| 015 064 1               | 66 NOYES RD            | 916               | 1.04               | 252,800                   |
| 015 083 2               | 30 SANBORN RD          | 916               | 13.67              | 437,700                   |
| 015 148 0               | 230 ROCKINGHAM RD      | 916               | 0.11               | 11,500                    |
| 016 023 0               | 58 OLD DERRY RD        | 916               | 180.00             | 1,676,200                 |
| 016 101 0               | 104 PARTRIDGE LN       | 916               | 13.00              | 49,800                    |
| 028 029 7               | 52 GRENIER FIELD RD    | 916               | 0.55               | 51,500                    |
| <b>Parcel Count 35</b>  |                        |                   | <b>413.54</b>      | <b>4,446,500</b>          |
| <b>Totals</b>           |                        |                   |                    | <b>4,446,500</b>          |

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**CONSERVATION LAND**

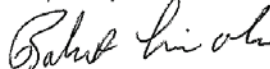
| <u>Parcel ID</u> | <u>Location</u>        | <u>LUC</u> | <u>Acres</u> | <u>Total Value</u> |
|------------------|------------------------|------------|--------------|--------------------|
| 001 063 1        | 30 CHASE RD            | 915        | 4.28         | 27,900             |
| 004 009 0        | 74 SOUTH RD            | 915        | 15.10        | 49,800             |
| 004 054 1        | 85 KENDALL POND RD     | 915        | 0.13         | 11,400             |
| 004 056 0        | 95 SOUTH RD            | 915        | 57.00        | 193,300            |
| 004 065 74       | 59 REAR FOREST ST      | 915        | 3.00         | 22,000             |
| 004 097 0        | 37 KENDALL POND RD     | 915        | 0.77         | 25,200             |
| 005 007 0        | 101 REAR WEST RD       | 915        | 10.00        | 120,300            |
| 005 009 24       | 107 WEST RD            | 915        | 1.28         | 75,600             |
| 005 009 25       | 105 WEST RD            | 915        | 2.78         | 30,800             |
| 005 009 26       | 105 REAR ALAN CR       | 915        | 3.47         | 31,800             |
| 005 010 40       | REAR TANAGER WY        | 915        | 4.08         | 47,100             |
| 005 012 0        | 106 WILEY HILL RD      | 915        | 138.96       | 469,100            |
| 005 017 0        | 72 WILEY HILL RD       | 915        | 73.00        | 235,500            |
| 005 058 11       | 103 WILEY HILL RD      | 915        | 27.50        | 196,700            |
| 006 033 13       | 85 ADAMS RD            | 915        | 9.68         | 121,900            |
| 006 084A 0       | 6 ACROPOLIS AVE        | 915        | 8.00         | 97,900             |
| 006 084B 0       | DIANNA RD              | 915        | 14.00        | 121,900            |
| 006 113 0        | 62 ADAMS RD            | 915        | 29.00        | 100,200            |
| 007 106 0        | 2 REAR GILCREAST RD    | 915        | 2.00         | 21,200             |
| 007 115 0        | 159 SOUTH RD           | 915        | 25.30        | 33,300             |
| 007 136 0        | 155 SOUTH RD           | 915        | 6.00         | 21,900             |
| 008 009 46-1     | 6A RED FERN CR         | 915        | 15.51        | 92,900             |
| 008 011 0        | ROLLING RIDGE RD       | 915        | 33.00        | 44,200             |
| 008 016 0        | HIGH RANGE RD          | 915        | 73.00        | 312,200            |
| 008 024 0        | 227 HIGH RANGE RD      | 915        | 544.80       | 896,900            |
| 011 011 0        | 169 LITCHFIELD RD      | 915        | 30.00        | 461,500            |
| 011 021 0        | 14 REAR TETON DR       | 915        | 7.75         | 26,900             |
| 011 044A 0       | 21 REAR TETON DR       | 915        | 7.00         | 39,500             |
| 011 048 0        | 49 B REAR ROLLING RIDG | 915        | 41.00        | 88,500             |
| 011 048 1        | 49 A REAR ROLLING RIDG | 915        | 35.25        | 79,200             |
| 011 049 0        | 56 B REAR KIMBALL RD   | 915        | 14.00        | 68,000             |
| 011 050 0        | 49 ROLLING RIDGE RD    | 915        | 79.00        | 116,500            |
| 011 057 12       | 17 FAUCHER RD          | 915        | 28.54        | 210,900            |
| 011 058 91       | 1 SARA BETH LN         | 915        | 1.68         | 108,900            |
| 013 001 13       | 74 REAR HOVEY RD       | 915        | 5.10         | 24,200             |
| 013 001 14       | 60 REAR HOVEY RD       | 915        | 1.30         | 14,800             |
| 013 004 0        | 51 REAR TROLLEY CAR LN | 915        | 11.00        | 31,200             |
| 014 029 6        | 58 REAR HALL RD        | 915        | 15.40        | 31,300             |
| 014 029 7        | 60 HALL RD             | 915        | 2.80         | 18,400             |
| 014 029 9        | 52 HALL RD             | 915        | 0.88         | 53,200             |
| 015 004 1        | 22 REAR HALL RD        | 915        | 42.18        | 38,600             |
| 015 005 0        | 24 REAR HALL RD        | 915        | 4.00         | 21,500             |
| 015 007 0        | 19 REAR HALL RD        | 915        | 8.50         | 28,200             |
| 015 010 0        | 44 HALL RD             | 915        | 23.90        | 36,900             |
| 018 034 0        | 115 AUBURN RD          | 915        | 15.00        | 140,100            |

|                     |           |                 |              |                  |
|---------------------|-----------|-----------------|--------------|------------------|
| <b>Parcel Count</b> | <b>45</b> | <b>1,475.92</b> |              | <b>5,039,300</b> |
|                     |           |                 | <b>Total</b> | <b>5,039,300</b> |

**TREASURER'S REPORT**  
**July 1, 2010 – June 30, 2011**

| Revenue Received              |                         | Summary of Cash Balances      |                                |
|-------------------------------|-------------------------|-------------------------------|--------------------------------|
| Property Taxes                | \$ 66,943,081.77        | General Fund Account          |                                |
| Payment in Lieu of Taxes      | 585,824.84              | Balance as of July 1, 2010    | \$ 27,308,736.63               |
| Yield Taxes                   | 16,818.87               | Revenue Received              | 78,390,586.02                  |
| Gravel Taxes                  | 8,151.84                | Less Expenses Paid            | <u>77,106,002.12</u>           |
| Interest/Penalties on Taxes   | 284,772.14              | Balance as of June 30, 2011   | <u><b>\$ 28,593,320.53</b></u> |
| Motor Vehicle Fees            | 5,711,807.05            |                               |                                |
| Business Licenses and Permits | 5,863.20                |                               |                                |
| Building Permits              | 123,722.00              |                               |                                |
| Other Licenses                | 49,294.16               |                               |                                |
| State Shared Revenue          | -                       |                               |                                |
| Meals and Room Tax            | 1,097,671.91            | Other Accounts                |                                |
| Highway Block Grant           | 590,145.55              | Citizens Bank Investment      | \$ 664,592.83                  |
| Water Pollution Grant         | 48,059.00               | Citizens Bank Investment (CD) | 257,023.55                     |
| Landfill Closure/Other Grant  | 101,731.26              | MBIA Investment               | <u>10,580,937.32</u>           |
| COPS Grant                    | -                       | Total Investments             | <u><b>\$ 11,502,553.70</b></u> |
| Other State Revenue           | -                       |                               |                                |
| Income from Departments       | 929,255.30              |                               |                                |
| Interest Income               | 36,094.26               |                               |                                |
| Sale of Town Property         | -                       |                               |                                |
| Insurance Reimbursements      | 56,482.06               |                               |                                |
| Bond Proceeds                 | 1,000,000.00            |                               |                                |
| Grant/Donation Revenue        | 12,095.31               |                               |                                |
| Other Miscellaneous           | 187,215.50              |                               |                                |
| Transfer from Sewer Fund      | 300,000.00              | Conservation Commission       |                                |
| Transfer from Capital Reserve | -                       | Balance as of July 1, 2010    | \$ 26,790.84                   |
| Other Special Revenue Funds   | 205,000.00              | Revenue less Expenses         | <u>1,930.61</u>                |
| Transfer from Trust & Agency  | <u>97,500.00</u>        | Balance as of June 30, 2011   | <u><b>\$ 28,721.45</b></u>     |
| <b>Total Revenue Received</b> | <b>\$ 78,390,586.02</b> |                               |                                |

Respectfully Submitted,



Robert Lincoln, Treasurer



## **Dates Town Offices Are Closed**

| <b><u>Holiday</u></b> |              | <b><u>Date Closed</u></b> |
|-----------------------|--------------|---------------------------|
| President's Day       | Monday       | February 20, 2012         |
| Memorial Day          | Monday       | May 28, 2012              |
| Independence Day      | Wednesday    | July 4, 2012              |
| Labor Day             | Monday       | September 3, 2012         |
| Columbus Day          | Monday       | October 8, 2012           |
| Veteran's Day         | Monday*      | November 12, 2012         |
| Thanksgiving Holiday  | Thursday     | November 22, 2012         |
| Thanksgiving Holiday  | Friday       | November 23, 2012         |
| Christmas Holiday     | Noon, Monday | December 24, 2012         |
| Christmas Holiday     | Tuesday      | December 25, 2012         |
| New Year's Holiday    | Noon, Monday | December 31, 2012         |
| New Year's Holiday    | Tuesday      | January 1, 2013           |

\*Actual Veteran's Day falls on Sunday November 11, 2012

LONDONDERRY



RECYCLES

## **NO TRASH PICKUP/REMOVAL DATES**

Trash and Recycling pick up will be **delayed one day** for all recognized holidays:

|                  |           |                   |
|------------------|-----------|-------------------|
| Memorial Day     | Monday    | May 28, 2012      |
| Independence Day | Wednesday | July 4, 2012      |
| Labor Day        | Monday    | September 3, 2012 |
| Thanksgiving Day | Thursday  | November 22, 2012 |
| Christmas Day    | Tuesday   | December 25, 2012 |
| New Year's Day   | Tuesday   | January 1, 2013   |

If you have any questions regarding trash removal or recycling, please call:

**Public Works Department at 432-1100 Ext. 137**

# TOWN OF LONDONDERRY, NH

## EMERGENCY NUMBERS

|                 |     |                           |                |
|-----------------|-----|---------------------------|----------------|
| Fire .....      | 911 | Statewide Emergency ..... | 911            |
| Ambulance ..... | 911 | Civil Defense .....       | 432-1125       |
| Police .....    | 911 | Poison Control .....      | 1-800-562-8236 |

## **MUNICIPAL SERVICES - 432-1100 (Connecting All Departments at 268B Mammoth Road)**

### **Administration:**

|                                                |               |
|------------------------------------------------|---------------|
| Dave Caron - Town Manager.....                 | Extension 120 |
| Margo Lapietro - Executive Assistant.....      | Extension 120 |
| Steve Cotton - Admin. Support Coordinator..... | Extension 119 |

### **Assessing Department:**

|                                            |               |
|--------------------------------------------|---------------|
| Karen Marchant - Assessor.....             | Extension 135 |
| Richard Brideau - Assistant Assessor ..... | Extension 109 |
| Steve Hannan - Appraiser .....             | Extension 135 |
| Nicole Doolan – Secretary (PT).....        | Extension 135 |

### **Community Development:**

|                                                  |               |
|--------------------------------------------------|---------------|
| Andre Garron - Director.....                     | Extension 101 |
| Cynthia May - Town Planner.....                  | Extension 103 |
| John Vogl - GIS Manager/Planner .....            | Extension 128 |
| Jaye Trottier – C. D./ZBA/Cons. Comm. Sec. ....  | Extension 134 |
| Richard Canuel - Sr. Bldg.Insp/Hlth./Zon Ofc ... | Extension 115 |
| Dan Cramer - Asst. B. Insp/Deputy Hlth. Ofc. ... | Extension 115 |
| Libby Canuel – Building/P.B. Secretary.....      | Extension 115 |

### **Finance Department:**

|                                               |               |
|-----------------------------------------------|---------------|
| Susan Hickey - Director/Asst. Town Manager .. | Extension 138 |
| Doug Smith- Controller (PT).....              | Extension 102 |
| Sally Faucher - Payroll Clerk (PT) .....      | Extension 141 |
| Leiann Cotton - Accounts Payable Clerk.....   | Extension 143 |

### **Human Resources:**

|                                            |               |
|--------------------------------------------|---------------|
| Donna Pratt - Human Resources Manager..... | Extension 127 |
|--------------------------------------------|---------------|

### **Information Technology Coordinators:**

|                               |               |
|-------------------------------|---------------|
| Kevin Barbosa & Tom Roy ..... | Extension 136 |
|-------------------------------|---------------|

### **Public Works & Engineering Department:**

|                                                |               |
|------------------------------------------------|---------------|
| Janusz Czyzowski - P.E., Director .....        | Extension 193 |
| John Trottier - P. E., Assistant Dir .....     | Extension 146 |
| Robert Kerry - Env. Eng; Sewer/Solid Waste.... | Extension 137 |
| Russ Pickering - Highway Foreman. ....         | Extension 193 |
| Donna Limoli - Administrative Assistant. ....  | Extension 139 |

### **Supervisor of the Checklist:**

|                          |               |
|--------------------------|---------------|
| Gerry VanGrevenhof ..... | Extension 198 |
|--------------------------|---------------|

### **Town Clerk/Tax Collector:**

|                                              |               |
|----------------------------------------------|---------------|
| Meg Seymour - Town Clerk/Tax Collector ..... | Extension 118 |
| Kathleen Gardner - Deputy TC/TC.....         | Extension 105 |
| Melanie Cavedon - Clerk .....                | Extension 113 |
| Kathi Ross – Clerk .....                     | Extension 133 |
| Vacant - Clerk .....                         | Extension 116 |
| Christie Campbell – Clerk (PT) .....         | Extension 114 |

### **Town Council Office:**

|                                           |               |
|-------------------------------------------|---------------|
| Margo Lapietro - Executive Assistant..... | Extension 120 |
|-------------------------------------------|---------------|

### **Town Council: (Voice Mail Only)**

|                               |               |
|-------------------------------|---------------|
| Sean O’Keefe - Chairman ..... | Extension 167 |
| Joe Green - V. Chairman ..... | Extension 168 |
| John Farrell.....             | Extension 164 |
| Tom Dolan.....                | Extension 165 |
| Tom Freda .....               | Extension 166 |

### **Deputy Treasurer:**

|                                     |               |
|-------------------------------------|---------------|
| John Conley (Voice Mail Only). .... | Extension 162 |
|-------------------------------------|---------------|

### **Other Departments:**

#### **Conservation Commission:**

|                  |               |
|------------------|---------------|
| Deb Lievens..... | Extension 160 |
|------------------|---------------|

#### **Londonderry Access Center:**

|                                               |               |
|-----------------------------------------------|---------------|
| Dottie Grover - Director .....                | Extension 178 |
| Drew Caron - Assistant Director .....         | Extension 179 |
| Erin Barry - Training Coordinator.....        | Extension 185 |
| Barbara Mirando - Volunteer Coordinator ..... | Extension 187 |

#### **Fire Department:**

|                                           |               |
|-------------------------------------------|---------------|
| Kevin MacCaffrie – Chief (432-1124) ..... | Extension 310 |
| Brian Johnson - Fire Marshal .....        | Extension 312 |

#### **Leach Library:**

|                                                      |          |
|------------------------------------------------------|----------|
| Barbara J. Ostertag-Holtkamp - Library Director..... | 432-1132 |
| Children’s Services.....                             | 432-1127 |

#### **Police Department:**

|                                           |          |
|-------------------------------------------|----------|
| William R. Hart, Jr. - Chief.....         | 432-1118 |
| Suzanne Hebert – Executive Secretary..... | 432-1145 |
| Mike Bennett – P/T Animal Control .....   | 432-1138 |

#### **Recreation:**

|                               |          |
|-------------------------------|----------|
| Art Psaledas - Director ..... | 437-2675 |
|-------------------------------|----------|

#### **Schools:**

|                              |          |
|------------------------------|----------|
| Superintendent’s Office..... | 432-6920 |
| High School.....             | 432-6941 |
| Middle School .....          | 432-6925 |
| Matthew Thornton .....       | 432-6937 |
| Moose Hill Kindergarten..... | 437-5855 |
| North School .....           | 432-6933 |
| South School .....           | 432-6956 |

#### **Senior Affairs Coordinator:**

|                     |          |
|---------------------|----------|
| Kimberly Bean ..... | 432-7509 |
|---------------------|----------|

## TOWN OFFICE HOURS

|                                                     |                    |
|-----------------------------------------------------|--------------------|
| All Offices - Monday through Friday .....           | 8:30 AM to 5:00 PM |
| (See back page of Town Report for Holiday Schedule) |                    |

## LEACH LIBRARY HOURS

|                               |                     |
|-------------------------------|---------------------|
| Monday through Thursday ..... | 9:00 AM to 8:00 PM  |
| Friday, Saturday .....        | 10:00 AM to 2:00 PM |