# CAPITAL IMPROVEMENTS PROGRAM MEETING July 25, 2022

	July 23, 2022			
1 2	The Capital Improvement Program meeting was held at 6:00 P.M. in Moose Hill Council			
3	Chambers, Town Hall, 268B Mammoth Road, and Londonderry.			
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5	PRESENT: Steve Breault, Joe Green, Bob Slater, Jeff Penta and Jake Butler.			
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7	Staff Present: Peter Curro, SAU Business Administrator, Amy Kizak, GIS			
8	Manager/Comprehensive Planner			
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10	<u>CALL TO ORDER</u>			
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12	Chairman Breault called the Capital Improvement Program Committee meeting to order.			
13	I Dente made a motion to write the vote of the June 12, 2022, mosting			
14 15	J. Penta made a motion to ratify the vote of the June 13, 2022, meeting. seconded. The motion			
15 16	passed, 3-0-2, with J. Green and J. Butler abstaining.			
10 17	APPROVAL OF MINUTES			
18	ATTROVAL OF MINUTES			
19	Chairman Breault made a motion to approve the minutes from the kick-off meeting on June 13,			
20	2022, as presented. seconded the motion. The motion was granted, 3-0-2 with J. Green and			
21	J. Butler abstaining.			
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23	PROJECT OVERVIEW/PRESENTATIONS			
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Peter Curro, SAU Business Administrator, addressed the committee. P. Curro informed the committee that the School District underwent a comprehensive project of evaluating/assessing all the school buildings in town. He noted that they hired Trident, as a program consultant, and brought on Lavallee Bresinger Architects, as the architect. He explained that they went through all the buildings and presented a comprehensive assessment such as the age of the buildings, mechanical safety, fire code, building code, etc. He added that they included any improvements that the administration or teachers feel are necessary to continue to make Londonderry a vibrant and comprehensive program.

Dan Black, Interim school Superintendent, addressed the Committee. D. Black stated that parts of the school buildings are old, as stated in the plan, and now they have to really think about a long-term plan. He noted that the needs of the schools are different than when the buildings were constructed. He commented that the School Board has yet to figure out what their priorities are yet. He mentioned that he believes this process will be longer than six-years and may be as long as 20-years. He said that it will take a while to address all the needs of the six school buildings. He added that they are leasing the school administration building on Kitty Hawk Lane. He pointed out that they are running out of space at Moose Hill, which will be driving some of the decision making. He remarked that if anything is going to break in the buildings in the next year to five

years, they want to get ahead of it. He pointed out that the student needs are different from when these buildings were constructed as well.

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Eric LeBlanc, Project Architect, from Lavallee Bresinger Architects, 155 Dow Street, #400, Manchester, NH, addressed the Board. E. LeBlanc gave the Committee an overview of their role in the process, stating that they started with Task One, which was to evaluate the existing conditions of all the school buildings. He said that they evaluated the mechanical systems, exterior wall systems, physical spaces themselves, etc. He went on noting that Task Two was to involve educators and administrative staff to figure out how the buildings are being used and what is missing from the buildings that is detrimental to the curriculum. He commented that Task Three was the integration of Task One and Task Two, which is to figure out the needs of each of the buildings and combine it with the programming needs, to come up with a concept for each building. He said that Task Four is to work on prioritizing the projects and what the long-term plan is, noting that this has not been determined yet. He remarked that Task Five would be refining the idea once a conceptual design has been determined. He stated that Task Six is getting district wide and community engagement and Task Seven would be the preparation for final build out. He explained that they score each building from 10 to 100, where 10 means it is at the end of its service life and is due for failure and 100 means the system is relatively new. He went on stating that anywhere in the 40 to 60 range means the building is in the midspan of its service life.

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86 87 He started off with the high school. He told the Committee that the oldest part of the high school, which was built in 1971, has many very old systems, noting the envelope is beginning to fall apart and the mechanical systems, such as the roof top units are very old. He complimented the facilities staff for extending the life of many pieces of mechanical equipment that typically last 25 to 30 years. He pointed out that when you start getting past 30 years it is very difficult to source parts for the systems, and that means spending more money maintaining the older systems than if there was a new fuel efficient system in place. He mentioned that they did not find any of the buildings to have imminent life safety issues, but noted that the building is wood framed, which is not allowed by building code now. He remarked that it will cost more to try and modify this building than to tear it down and start fresh. P. Curro remarked that the plywood floor is the reason that the high school footprint cannot be expanded any larger than is recommended and is becoming rubbery. E. Leblanc mentioned that the buildings that were designed and built before 1991, usually have many accessibility issues. He pointed out that highest issue that came up after meeting with staff was a lack of auditorium or large person gathering area. He added that special education space, modernizing the cafeteria and kitchen, and small group rooms or learning rooms were also issues noted about the high school. He reviewed the square footage of the high school with what they proposed to meet the Department of Education's (DOE) compliance to right-sizing the classrooms, noting a delta of 75,000 SF. He explained how they would approach each phase of construction with the Committee. He noted that the price of the project he has listed today, which is \$9 million, would be if the process began today and construction was completed in a few years. He added that they are architects, not estimators or contractors, so these are very conceptual designs. J. Green asked if the field would be displaced as part of this project and if the cost of this was included. E. LeBlanc replied that they factored in field displacement, parking and all the site issues as well in their \$9 million estimate. B. Slater asked if the estimate reflects the DOE requirements for square footage. E. LeBlanc replied that is correct. J. Penta asked if the report

includes any roadway management plans or growth management. E. LeBlanc replied that he is unsure if there is an updated demographic report. P. Curro stated that the demographics were projected two years out.

He went on to the middle school, noting the original building was constructed in 1982. He said that if they were to renovate parts of a 1982 building, the energy code requires them to add installation to the roof, which might entail structural upgrades to the rest of the building. He noted that the 1997 building at the middle school is in relatively good condition and some systems are in the middle part of their life. He added that the library should be modernized, the cafeteria is undersized for the population, and they should reconfigure the entrance to the kitchen. He reviewed the square footage of the middle school, noting to meet DOE compliance and other improvements there is a delta of 25,000 SF. He explained the construction proposal with the Committee. He reiterated that if this project started now and construction continued over the next couple of years, the estimated cost is \$51 million.

He went on to Matthew Thornton elementary school stating that this is the oldest building in the district from 1949. He commented that it is no surprise that a lot of things such as the interior finishes, envelope, window systems, and the roof need repair. He said that any structural upgrades to this building would be very challenging to meet current code. He stated that the 1985 building here fairs better as it has been well maintained. He reviewed the current square footage of the building, noting there is delta of 16,000 SF to meet DOE compliance and upgrades. He explained the proposal to the Committee and noted that estimated cost is \$32 million.

He went on to North School noting the buildings were constructed in the 1960's. He mentioned that a lot of these buildings are bad at efficient energy costs. He pointed out that there were some additions from 1990s and 2006 which faired very well. He commented that they are proposing a new kitchen, adding staff restrooms and offices, as well as small group one-on-one intervention spaces. He noted that there is a delta of 22,000 SF. He explained the construction proposal to the Committee noting that the estimate is \$19 million. P. Curro added that this school might need more classrooms added in five years due to the projected enrollment in the area.

He went on to South School stating it was constructed in 1978. He pointed out that a lot of this building has classrooms in the interior, so they do not have direct sunlight or great ventilation. He remarked that this does not meet modern structural code. He stated that the additions were constructed in 1996 and 2008, which are in great shape for their age. He said that there would be a lot of programming needs, a new kitchen, a stem lab, small group rooms, larger sensory rooms and more classrooms. He reviewed the square footage of the current building noting they have a difference of 23,000 SF. He explained the construction proposal to the Committee noting that the estimate is \$57 million because it would be a completely new building.

He concluded with Moose Hill School, noting is one of the newer buildings in the district that has not had any additions, but portables have been added as needed. He commented that this building is in great condition and really well maintained even though it was built in 2000. He pointed out that excluding full-day kindergarten, this building is undersized. He mentioned that if they did go to full-day kindergarten they would need permanent locations for the kitchen, cafeteria, multi-

purpose room, art and music rooms, additional special education rooms, and additional classrooms. He remarked that the existing building is almost 35,000 SF and they would need to almost double the size of this building to meet the DOE standards and to accommodate full-day kindergarten.

D. Black summarized that through this exercise they learned that the average age of the school buildings is 40-years and the population has doubled. He said that there are about \$40 million in updates for mechanical upgrades. He commented that the challenge today is to try and educate in older buildings. He stated that there were a lot of needs and wants identified by staff, and now they have to figure out how to prioritize this. He remarked that it was difficult to watch Matthew Thornton School have leaks this winter.

P. Curro explained that the entire debt schedule for the school district expires in 2029, which can be viewed both positively and negatively. He went on stating that investors might view this negatively because the school has not been investing in the infrastructure on a periodic basis. He mentioned that the available debt of the school district as of June 21, 2022, was \$357 million. He reviewed the difference between authorized bonds/notes and issuance bonds/notes with the Committee.

Chairman Breault asked for the next part of the presentation. A. Kizak explained that the Committee can now go through the table and give each project a score. She noted that they will see what score the School District gave to each project as well. J. Penta asked to hear the justification of the School District scoring. Chairman Breault asked why all four boxes are selected on the Capital Project Request Form under "Primary Effect of the Project is to" when it only says to check one. P. Curro voiced his opinion that if he had to pick one it would be "Improve quality of existing facilities or equipment." He explained that he checked all four boxes as there is a part A and part B, of which part A is expanding the classrooms to meet the existing enrollment and part B is to add a whole program.

Chairman Breault opened up the discussion to the public.

Tony DeFrancesco, One Cheshire Court, addressed the Committee. T. DeFrancesco commented that he thought there was a logistics issue and asked who scored the Capital Project Request Form. P. Curro replied that the school administration scored it. T. DeFrancesco pointed out that the School Board has not reacted to any part of the report yet. P. Curro replied that is correct. T. DeFrancesco said that he does not know how this Committee can rank order something that is less than a wish list. P. Curro remarked that the process has always been that the school administration always provides the initial scoring to the CIP Committee and the Committee can agree or not. He went on noting that once the Committee puts their stamp on it, the document is recommended to the Planning Board for a workshop meeting and public hearing. A. Kizak pointed out that the CIP Plan is a planning document. She said that the projects proposed are for planning purposes and does not mean that they will be constructed, but rather this is the projection of what could happen in the next five or six years, so the Town can plan ahead. She said that the CIP Committee is made up of a number of different members from different Boards or Committees and the CIP document is advisory only. She noted that the CIP process is done every year. J. Butler expressed his opinion that he believes the School Board needs to prioritize these before this Committee gives their

recommendation. D. Black mentioned that this is on the School Board agenda for August 18, 2022, and he thought it would take at least four to six weeks to get through the process. Chairman Breault asked the Committee if the School Board's decision would affect their ranking. J. Green replied that he would like to hear the School Board's input, and maybe the schedule of how the CIP is done could be revised, to make sure there is time for the School Board to review this before it comes to this Committee. Chairman Breault agreed that he would like to see the input of the School Board as well and asked if there was enough information to move forward this evening. A. Kizak reiterated that this is an advisory document and the Committee can move forward tonight with their scoring. P. Curro stated that the workshop meeting with the Planning Board is on September 14, 2022, and the School Board's rankings can be provided then. Chairman Breault asked again why the School Board could not vote separately and then the Planning Board would get all three recommendations.

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John Farrell, Chair of Town Council, addressed the Committee. J. Farrell pointed out that he ran the CIP Committee for 15 years and expressed his opinion that if this document was in front of him this evening, he would rank them in years four to six. He commented that the document is not final until the Planning Board receives it and pointed out that the Planning Board can change everything if they wanted to. Chairman Breault asked why the School Board would not have a ranking column for the Planning Board. J. Farrell responded that the Planning Board can make that decision, but this Committee works under the rules they have been given. He said that if the Planning Board votes to add another column, it is totally under their purview. Chairman Breault asked if this Committee can recommend another column for the School Board to the Planning Board. J. Farrell replied that he would recommend this Committee work their way through the process tonight and through Staff let the Chairman of the Planning Board know that this is the position of the Committee. J. Green asked if this has been the way the document has been received, without School Board input. J. Farrell replied the answer is both yes and no. He explained that there have been projects on the town end that never made it to the Town Council. He remarked that he thought since it is such a large amount of money for school projects that there should be input from the School Board. B. Slater mentioned that there is a magnitude of \$300 million, of which the School District has never done this in the Town before, and this is a concern. P. Curro said that it would be a good start to figure out the logistics and where to start. He voiced his opinion that the Moose Hill project would be the first choice, then the middle school, high school and elementary schools. He pointed out then when doing the bonds, all three elementary schools should be together and be upgraded at the same time. J. Penta voiced his concern that the only mention of this proposed \$300 million project was at the School Board meeting and now it is before this Committee. He said that now this Committee is being asked to prioritize something that the School Board has not assessed. He mentioned that he did not see anything in this packet as to why these projects are scored the way they are. P. Curro agreed with J. Penta noting that the first meeting at the Planning Board is a workshop and then they will have a public hearing.

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Ray Breslin, Three Gary Drive, addressed the Committee. R. Breslin thanked everyone on the Committee for trying to get a firm grasp on the issues. He noted that these are major projects for the Town to take on and wanted the public included. He offered that the parents of school-age children should be included to decide which project should be addressed first, such as kindergarten or the high school. Chairman Breault and J. Green agreed with R. Breslin. J. Green mentioned that

the school administration is not elected by the residents, but the School Board is, so they have accountability to the residents that elected them.

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Tony DeFrancesco, One Cheshire Court, addressed the Committee again. T. DeFrancesco said that if you score it out four to six years, it gives time for public input with all the Committees that discuss this.

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Ray Breslin, Three Gary Drive, addressed the Committee again. R. Breslin pointed out that the cost presented this evening is if the projects started today, but wondered what will happen in the next four to six years regarding cost.

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Chairman Breault asked how the scoring is done. A. Kizak replied that the Committee will fill out the spreadsheet that is up on the screen with their scores. J. Green noted that Moose Hill is only a priority because of full-time kindergarten, but the town does not know if the residents want full-time kindergarten. B. Slater pointed out that Moose Hill is broken down into two phases. A. Kizak asked if it would be helpful if P. Curro gave a quick synopsis of what was submitted before them. Chairman Breault replied that he would like to hear about each one and why it was ranked that way before they vote.

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P. Curro started off with Moose Hill that was ranked priority 1, noting the project is broken down into part A and part B. He commented that right now Moose Hill is out of classroom space and needs to be addressed. Chairman Breault asked if Moose Hill is a driver as it feeds the rest of the schools. P. Curro replied it is a possibility, but from an administration standpoint, they need more space there now. B. Slater remarked that the Kindergarten Committee is still months away from any decision on full-day kindergarten, but the first phase of the Moose Hill project is for four additional classrooms and two special education classrooms. Chairman Breault asked about the rationale being needed immediately for public health or safety. P. Curro replied that in his opinion the forms are skewed towards municipal government, which is to protect public health and safety, but that is not the mission of the School District. He added that the mission of the School District is curriculum, education and school safety. He mentioned that he has asked for many years to get a form that allows the school the same kind of scoring, but for now he told the Committee that whenever he saw public health and safety, he substitutes education and curriculum. Chairman Breault mentioned that he has a problem between safety and education, as he believes that safety is everyone's main concern. He said that he does not want to comingle it with education. P. Curro reiterated that there is no spot for education on the forms, so he has to make a correlation between the mission of the town and mission of the school. A. Kizak explained that the form is from the Planning Board, so any suggestions to modify this would be taken to the Planning Board. She noted that the Planning Board is open to suggestions on how to modify this. P. Curro stated that the cost is \$30 million for the Moose Hill project. Chairman Breault asked why there was no number for "Impact on Operating & Main. Costs." P. Curro replied that he did not want to put a number there without knowing if it is right. J. Penta asked if the scoring of this project of a one, meant it was an urgent need. P. Curro responded that it is the number one priority of the School Board based on conversations with them. He added that urgent need would be the first phase of the Moose Hill project and then full-day kindergarten would be one less than urgent. Chairman Breault asked if the first phase of the Moose Hill project was \$9 million. P. Curro replied that is

correct. J. Penta asked if it would be acceptable to break the Moose Hill project down to part A and part B. P. Curro replied that he could update it this way and get it to A. Kizak at the beginning of next week. Chairman Breault asked if scoring a five meant it was important to get it implemented in the next six months or year. P. Curro replied the next year to three years. J. Green asked why matching funds available for a limited time was scored a three. P. Curro replied that it could be building aide. The Committee moved to scoring, Exhibit 1, which is attached hereto. A. Kizak told the Committee that she would update the spreadsheet for Moose Hill to have part A and part B. P. Curro reviewed his new numbers for part B of Moose Hill with the Committee.

Chairman Breault asked which project is next. P. Curro pointed out that he put the high school and middle school together and then the three elementary schools together. He thought the high school would be next given the plywood floor. He said that this allows the bonds to be authorized for the projects. J. Green commented that the would separate the high school and middle school, but agrees with keeping the three elementary schools grouped together. A. Kizak asked if the Committee wanted her to separate out the high school and middle school. The Committee replied that was correct. The Committee moved to scoring, Exhibit 1, which is attached hereto. A. Kizak stated that they still need to assign anticipated construction year and because some of them scored a five, they may need to be pushed out further. P. Curro commented that he would put kindergarten in year 2025-2026. The Committee reviewed the dates, Exhibit 1, which is attached hereto. A. Kizak told the Committee she would look into whether or not they have to have dates for some projects that are five and farther out.

A. Kizak told the Committee that the Planning Board workshop is scheduled for September 14, 2022, and the public hearing October 5, 2022. She explained that she will write the report and email it to the Committee for their comment and review. She said then it is presented to the Planning Board at the workshop meeting. J. Penta asked the School District to email the Chair of the Planning Board, Arthur Rugg, with the forms and comments. A. Kizak replied to email her with the form and comments and she would circulate it.

#### **ADJOURNMENT**

S. Breault made a motion to adjourn at 8:26 PM. \_\_\_\_\_ seconded the motion. The motion passed, 5-0-0. The Chair voted in the affirmative.

Minutes Typed by: Beth Morrison Date: 07/28/22 Approved: 11/28/22

		Project P	riority and Scoring	g Summary				
Project	Department	Cost	Placement in 2023-2028 CIP	2021 CIP Committee Score	2022 Dept Score	2022 CIP Committee Score	CIP Committee Priority Assignment	CIP Committee Placement in 24-29 CIP FY
Moose Hill 1A - 6 Rooms	School District	\$8,950,000	Priority 2 AE 2024 Const 2025	21	25	24	2	Priority 2 AE 2024 Const 2025
Moose Hill 1B -Full Day K	School District	\$20,900,000	Priority 2 AE 2024 Const 2025	21	19	14	5	Priority 5 Const TBD
Middle School	School District	\$50,600,000	N/A	N/A	14	14	5	Priority 5 Const TBD
High School	School District	\$98,750,000	N/A	N/A	17	17	3	Priority 3 Const 2028
Elementrary School Project	School District	\$127,000,000	N/A	N/A	22	17	3	Priority 3 Const 2028
SAU Project	School District	\$4,500,000	Priority 4 AE 2028 Const 2029	18	19	7	2	Priority 2 Const 2027

1 - Urgent Cannot be Delayed; Needed immediately for health & safety

2 - Necessary Needed within 3 years to maintain basic level & quality of community services

**3 - Desirable** Needed within 4-6 years to improve quality or level of services.

**4 - Deferrable** Can be placed on hold until after 6 year scope of current CIP, but supports community development goals.

**5 - Premature** Needs more research, planning & coordination

**6 - Inconsisten**Contrary to land use planning or community development goals.

Department:	Project Name	
School District	BA 112H 4 A	C.D
	Moose Hill 1A	- 6 Rooms
	Department	Committee
Evaluation Criteria (0-very low to 5-very high)	Score	Score
Addresses an emergency of public safety need	5	5
Addresses a deficiency in service or facility	5	5
Provides capacity needed to serve existing population		
or future growth	5	5
Results in long-term cost savings	4	4
Supports job development/increased tax base	3	3
Leverages the non-property tax revenues	0	0
Matching funds available for a limited time	3	2

## **CIP Priority Assignment**

Total

- 1 Urgent Cannot be Delayed; Needed immediately for health & safety
- 2 Necessary Needed within 3 years to maintain basic level & quality of community services
- 3 Desirable Needed within 4-6 years to improve quality or level of services
- 4 Deferrable Can be placed on hold until after 6 year scope of current CIP, but supports community development goals

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- 5 Premature Needs more research, planning & coordination
- 6 Inconsistent Contrary to land use planning or community development goals

Department:	Project Name	
School District		
	Moose Hill 1B	-Full Day K
	Department	Committee
Evaluation Criteria (0-very low to 5-very high)	Score	Score
Addresses an emergency of public safety need	4	2
Addresses a deficiency in service or facility	4	2
Provides capacity needed to serve existing population		
or future growth	2	2
Results in long-term cost savings	4	3
Supports job development/increased tax base	3	3
Leverages the non-property tax revenues	0	0
Matching funds available for a limited time	2	2

### **CIP Priority Assignment**

Total

- 1 Urgent Cannot be Delayed; Needed immediately for health & safety
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- 5 Premature Needs more research, planning & coordination
- 6 Inconsistent Contrary to land use planning or community development goals

Department:	Project Name
School District	
	Middle School

#### **Evaluation Criteria (0-very low to 5-very high)**

Addresses an emergency of public safety need
Addresses a deficiency in service or facility
Provides capacity needed to serve existing population
or future growth
Results in long-term cost savings
Supports job development/increased tax base
Leverages the non-property tax revenues
Matching funds available for a limited time

	Department	Committee
	Score	Score
	3	3
	4	4
า		
	2	2
	3	3
	0	0
	0	0
	2	2
	14	14

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## **CIP Priority Assignment**

Total

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- 2 Necessary Needed within 3 years to maintain basic level & quality of community services
- 3 Desirable Needed within 4-6 years to improve quality or level of services
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- 5 Premature Needs more research, planning & coordination
- 6 Inconsistent Contrary to land use planning or community development goals

School District	High School	
Evaluation Criteria (0-very low to 5-very high)	Department Score	Committee Score
Addresses an emergency of public safety need	4	4
Addresses a deficiency in service or facility	5	5
Provides capacity needed to serve existing population		
or future growth	3	3
Results in long-term cost savings	3	3
Supports job development/increased tax base	0	0
Leverages the non-property tax revenues	0	0
Matching funds available for a limited time	2	2
Total	17	17
CIP Priority Assignment		3

- 1 Urgent Cannot be Delayed; Needed immediately for health & safety
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- 4 Deferrable Can be placed on hold until after 6 year scope of current CIP, but supports community development goals

**Project Name** 

5 - Premature - Needs more research, planning & coordination

Department:

6 - Inconsistent - Contrary to land use planning or community development goals

Department:	Project Name
School District	Elementrary School Project

#### **Evaluation Criteria (0-very low to 5-very high)**

Matching funds available for a limited time

Addresses an emergency of public safety need
Addresses a deficiency in service or facility
Provides capacity needed to serve existing population
or future growth
Results in long-term cost savings
Supports job development/increased tax base
Leverages the non-property tax revenues

Department	Committee
Score	Score
5	4
5	4
5	4
4	3
0	0
0	0
3	2
22	17

Total

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## **CIP Priority Assignment**

- 1 Urgent Cannot be Delayed; Needed immediately for health & safety
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- 3 Desirable Needed within 4-6 years to improve quality or level of services
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- 5 Premature Needs more research, planning & coordination
- 6 Inconsistent Contrary to land use planning or community development goals

Department:	Project Name
School District	SAU Project

#### **Evaluation Criteria (0-very low to 5-very high)**

Addresses an emergency of public safety need
Addresses a deficiency in service or facility
Provides capacity needed to serve existing population
or future growth
Results in long-term cost savings
Supports job development/increased tax base
Leverages the non-property tax revenues
Matching funds available for a limited time

	Department	Committee
	Score	Score
	5	3
	5	0
1		
	5	0
	4	4
	0	0
	0	0
	0	0
	19	7
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CIP	Priority	Assignment

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- 1 Urgent Cannot be Delayed; Needed immediately for health & safety
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