

COMPREHENSIVE ANNUAL FINANCIAL REPORT

For the Year Ended June 30, 2007

Comprehensive Annual Financial Report

For the Year Ended June 30, 2007



Prepared by:
The Finance and Administration Department

Susan A. Hickey Assistant Town Manager for Finance and Administration Patrick M. Delaney, Sr. Town Accountant

Town of Londonderry, New Hampshire Comprehensive Annual Financial Report For the Fiscal Year Ended June 30, 2007

TABLE OF CONTENTS

INTRODUCTORY SECTION:	<u>Page</u>
Transmittal Letter	1
Organizational Chart	11
Directory of Officials	12
Certificate of Achievement for Excellence in Financial Reporting	13
FINANCIAL SECTION:	
Independent Auditors' Report	15
Management's Discussion And Analysis	17
Basic Financial Statements:	
Government-Wide Financial Statements:	
Statement of Net Assets	26
Statement of Activities	27
Fund Financial Statements:	
Governmental Funds:	
Balance Sheet	28
Reconciliation of Total Governmental Fund Balances to Net Assets of Governmental Activities in the Statement of Net Assets	29
Statement of Revenues, Expenditures, and Changes in Fund Balances	30
Reconciliation of the Statement of Revenues, Expenditures, and Changes in Fund Balances of Governmental Funds to the Statement of Activities	31
Statement of Revenues and Other Sources, and Expenditures and Other Uses - Budget and Actual - General Fund	32

	<u>Page</u>
Fiduciary Funds:	
Statement of Fiduciary Net Assets	33
Notes to the Financial Statements	34
SUPPLEMENTARY STATEMENTS AND SCHEDULES:	
Combining Financial Statements:	
Combining Balance Sheet - Nonmajor Governmental Funds	54
Combining Statement of Revenues, Expenditures, and Changes in Fund Equity - Nonmajor Governmental Funds	60
Combining Statement of Changes in Assets and Liabilities - Agency Funds	65
Detail and Combining Budget and Actual Statements:	
Detail Schedule of Revenues and Other Financing Sources - Budget and Actual - General Fund	68
Detail Schedule of Expenditures and Other Financing Uses - Budget and Actual - General Fund	70
Combining Schedule of Revenues and Expenditures - Budget and Actual - Annually Budgeted Special Revenue Funds	72
Capital Assets Used in Operation Governmental Funds:	
Schedule of Capital Assets by Source	76
Schedule of Changes in Capital Assets by Function and Activity	77
Schedule of Capital Assets by Function and Category	78
STATISTICAL SECTION:	
Financial Trend Data:	
Net Assets by Component	82
Changes in Net Assets	83
Fund Balances, Governmental Funds	84
Changes in Fund Balances, Total Governmental Funds	85

	<u>Page</u>
Changes in Fund Balances, General Fund	86
Changes in Fund Balances, Special Revenue Funds	87
Changes in Fund Balances, Capital Project Funds	88
General Government Tax Revenues by Source	89
Information on Revenue Capacity:	
Property Tax Levies and Collections	90
Assessed and Estimated Full Value of Real Property	91
Principal Taxpayers	92
Property Tax Rates per \$ 1,000 of Assessed Value	93
Debt Capacity Information:	
Ratios of Outstanding Debt by Type	94
Ratios of General Bonded Debt Outstanding	95
Computation of Direct and Overlapping Debt	96
Legal Debt Margin Information	97
Demographic and Economic Information:	
Principal Employers	98
Demographic Statistics	99
Operating Information:	
Full-time Equivalent Town Employees by Function	100
Capital Asset Statistics by Function	101
Operating Indicators by Function	102

INTRODUCTORY SECTION



Town of Londonderry 268 B Mammoth Road Londonderry, NH 03053 (603) 432-1100

July 30, 2007

To the Citizens and Members of the Town Council:

The Comprehensive Annual Financial Report (CAFR) of the Town of Londonderry for the fiscal year ended June 30, 2007, is hereby submitted. Responsibility for both the accuracy of the data, and the completeness and fairness of the presentation, including all disclosures, rest with the Town. To the best of our knowledge and belief, the following data, including the financial statements, supporting schedules and statistical tables, is accurate in all material respects and is reported in a manner designed to present fairly the financial position and results of operations of the various funds and account groups of the Town. We also believe that the Town's existing internal control systems are adequate. All disclosures necessary to enable the reader to gain an understanding of the Town's financial activities have been included.

The Town management's narrative on the financial activities of the Town for the fiscal year ended June 30, 2007, is in the Management's Discussion and Analysis (MD&A) section of this report, immediately following the Report of Independent Auditors. The letter of transmittal is written to complement the MD&A and the financial statements, and should be read from that perspective and in conjunction with all other sections of the CAFR.

The Comprehensive Annual Financial Report is presented in three sections: introductory, financial and statistical. The introductory section includes this transmittal letter, the Town's organizational chart and a list of principal officials. The financial section includes the basic financial statements and schedules, as well as, the auditor's report on the financial statements and schedules. The statistical section includes selected financial and demographic information, generally presented on a multi-year basis.

This report includes all funds of the Town. The Town provides a full range of services including police and fire protection, public works operations, planning, zoning and code enforcement, health and welfare, library and recreation. The Town has sewer utilities and accounts for it as a special revenue fund. This report does not report on the funds of the Londonderry School District or Rockingham County. These governmental units are independent of the Town and do not meet the criteria for inclusion in this CAFR.

Independent Audit

State Statues require an annual audit by independent public accountants. The Town's accounting firm is Melanson, Heath and Company. In addition to meeting the requirements set forth in state statutes, the audit was also designed to meet any requirements of the Federal Single Audit Act amendments of 1996 and the U.S. Office of Management Budget Circular A-133. The financial statements, combining and individual fund statements and schedules are included in the financial section of this report.

PROFILE OF THE GOVERNMENT

Geography. The Town of Londonderry is located in Rockingham County in southern New Hampshire, approximately 40 minutes northwest of Boston via Route 93, and is situated between Salem and Derry, New Hampshire's two largest towns. The Town has a population of 24,837 (according to the Office of Energy & Planning 2005 Population Estimate) and occupies 42.12 square miles of land.

Londonderry was incorporated in 1722 and since 1996 has operated under a charter with a Council-Manager form of local government.

Londonderry has a diverse character, combining residential, commercial, industrial and recreational activities. The Town has experienced significant tax base growth with an increasing amount of the growth occurring in commercial and industrial property. This is due to Londonderry's proximity to one of New Hampshire's major north/south highways, as well as the presence of Manchester Airport (MHT) within the community. MHT offers direct flights to many major cities around the nation.

Governing Boards. The Town Council consists of five members elected to staggered three-year terms. The Council acts as the legislative body of the Town (except for the adoption of the annual budget) and appoints a Town Manager to serve an indefinite term as the Town's chief executive. A Budgetary Town Meeting approves long-term debt, in addition to the annual budget. The funds approved at the Budgetary Town Meeting include General Fund Operations, Special Revenue Funds and Capital Projects Funds.

Services. The Town provides a full-range of services to residents including waste water treatment, refuse collection and disposal, highway construction and maintenance, including snow plowing, storm sewer system and related infrastructure maintenance and construction; police and fire protective services; library and recreational facilities and services; human services; and planning, economic and community development, and code enforcement services.

Administration. Administrative functions of the Town are carried out by the Town Manager. The Town Manager is responsible for the administrative and financial affairs of the Town overseeing the day-to-day operations, and implements policies established by the Town Council. The Town Manager is responsible for appointing the heads of the various departments, for negotiating with the various bargaining units of the Town and making recommendation to the Town Council on various issues.

Fiscal Year and Budget. The Town's fiscal year begins on July 1st of each year and ends the following June 30th. The Town's budget process commences in the fall of each year with the Capital Improvements Program budget. All capital spending of \$300,000 or more with useful lives of 3 years or longer is included in this budget. The Capital Improvement Committee reviews all projects and determines the priority based on defined parameters. The plan is submitted to the Planning Board for approval. The approved plan is then presented to the Town Council. Based on the Town administrative financing policy, items are identified for length of bonding or other type of financing by the Town Council.

Items identified for the annual operating budget are included in the Town Manager's recommended annual budget. Departments are responsible for submitting their annual budget requests to the Town Manager. After reviews with the departments, the Town Manager makes any final adjustments to his recommended budget. The Department Heads and Town Manager's recommended budget is presented to the Town Council beginning in October of each year.

The Town Council may adjust the Manager's recommended annual budget by majority vote. The Council is required to hold two public hearings on the budget, and all budget adjustments and petition warrant articles are presented to the public at a hearing in February. The budget is then presented for voting by the taxpayers at the annual town meeting in March.

INFORMATION USEFUL IN ASSESSING THE GOVERNMENT'S ECONOMIC CONDITION

Local Economy

The economy has continued to be strong with a 2006 unemployment rate for Londonderry of 3.8%, which is under the overall 2006 U.S. unemployment rate of 4.8%.

Londonderry is one of the fastest growing communities in the state and southern NH. With I-93 running along the eastern segment, Rt. 128 through the middle, Rt. 28 the northern segment and Rt. 102 the southern segment, Londonderry has ample access to the major highway systems. With then pending construction of the Airport Access Road, Londonderry will enjoy direct access to the Everett Turnpike/Route 3 by 2010. The total workforce of the Londonderry/Manchester area was greater than previous years with overall earnings increasing over the prior year. From July 2005 to July 2006, over 2,700 jobs have been created in the Londonderry/Manchester area according to the New Hampshire Employment Security Bureau.

The development that occurred within the Town over the past year has reduced compared to the previous year, with approximately 30,832 square feet of new or expanded commercial value. This has led to a number of new jobs and further commercial expansion of the local tax base.

Throughout the year Londonderry has increased its commercial and industrial growth significantly. Many businesses have been approved to build new facilities or expand existing facilities in Town. Londonderry welcomes the following new or expanded businesses:

Enterprise Rent-A-Car (New) Car Rental Walgreen Pharmacy (New) Retail Pharmacy Alcumet, Inc (Expanded) Precision Investment Casting Flooring Associates (New) Floor Covering

The Town's Planning and Economic Development Department, along with the dedicated service of the individuals from the various land use and development boards, continue to promote economic development to make Londonderry an even better place to live and do business.

Long-Term Financial Planning

The Town continues to revise its budget review process to insure the efficient use of government resources, the application of non-recurring revenues for one-time capital items, and the presentation of revenue estimates consistent with anticipated performance levels in light of current economic conditions and operational policies. These and other financial policies are summarized in a comprehensive Financial Management Policy adopted by the Town Council.

The Town is completing a Revenue Study to determine appropriate levels for its feefor-service programs, including Emergency Medical Services; Building Inspection Programs; wastewater facilities; and other revenue programs. It is anticipated that the revised program will reflect actual costs and market rates for its services, thereby further solidifying the Town's financial position. In FY 03, the adequacy of its Fire, Ambulance and Highway Equipment Capital Reserve Programs were reviewed and adjusted to insure that sufficient funds will be available in the future to purchase equipment at appropriate intervals, without reliance upon long-term bonding mechanisms. In FY 2008, Town voters appropriated \$ 217,410 for the purchase of public safety/highway equipment or contributions to Capital Reserve Funds.

In FY 04, the Town Council and Town Meeting established an Expendable Maintenance Trust Fund for Buildings and Grounds. This program is designed to systematically plan for the repair and improvements of town facilities over a multi-year period, resulting in safe, efficient town facilities funded by a constant level of taxpayer investment. Town meeting continues to support this initiative with an annual appropriation of \$ 205,000.

The Town's Planning and Economic Development Department is leading efforts to plan for the development of an industrial area south of Manchester Airport, and a multi-use area located between NH Rte. 28 and I-93 (Jack's Bridge Development). The Department is planning infrastructure improvements to the area adjacent to the Airport, and is actively working with a private developer to master plan the Jack's Bridge Development. This development will benefit from a 330,000 square foot anchor tenant, Harvey Industries, which is currently under construction.

Tax Increment Financing Districts are being considered for both locations. Both areas were included as part of a 2003 Design Charette (the largest ever held in the State), to help the Town create a vision of its non-residential development opportunities. Both areas at full build out have the potential of creating approximately six million square feet of new commercial and industrial development. A third area was also included in the study, comprising a grand total of over 1,100 acres for all three areas. The Town's goal is to position itself to accommodate appropriate development, which will follow the completion of the Airport Access Road, and the impending widening of I-93.

Relevant Financial Policies

The Town of Londonderry developed and adopted into the Town's Administrative Code a comprehensive Financial Policy in June 2003. During the fiscal year, in accordance with the policy, excess funds over the prescribed level established for budgeting purposes were used as a one-time revenue source towards various capital projects. The total amount allocated was \$766,819 for General Fund projects and \$100,000 for Special Revenue Fund projects.

Major Initiatives

Throughout FY2007, many notable projects and initiatives took place in the Town including the following:

Londonderry has taken a strong position managing its growth with the adoption of a growth management ordinance and impact fee system. In 1988, Londonderry was one of the first communities to adopt a growth management ordinance. In 2002, the Town Council revised its growth ordinances in response to continuing growth pressures. In 1994, it was one of the first communities to adopt an impact fee ordinance, which is reviewed annually and updated every two to four years. In 2002, the Town Council was able to appropriate approximately \$ 1.0 Million received in impact fees for debt service payments associated with a \$ 12 Million addition to Londonderry High School. Currently, impact fees are assessed to defray costs of growth which impacts our school, police, fire, library and recreational facilities as well as a number of major thoroughfares.

The Manchester Airport Authority completed a major expansion, which included the lengthening of MHT's main runway to over 9,000 feet, and construction of a new terminal building located in Londonderry. The terminal and expansion costs were between \$65-70 million. This airport expansion includes a new state-of-the art terminal facility, increased cargo and commercial flights and the designation of the airport and surrounding 939 acres as a U. S. Customs foreign trade zone. Value added within the zone is not taxed upon entry into the U.S. market, and no duty is paid on foreign products entering the zone. The majority of this area is in Londonderry. Manchester-Boston Regional Airport had another successful year in fiscal year 2007, enjoying its best financial performance to date despite the devastating impact of September 11 on the aviation industry in general. MHT also continued its efforts to improve airline services and modernize airport facilities and infrastructure. Year-end passenger activity totals surpassed the three million mark, with nearly 3.5 million passengers using Manchester-Boston Regional Airport. Air travelers from throughout Northern New England and Massachusetts continue to discover Manchester's easy access, competitive airfares, convenient jet service and inexpensive parking.

The Town and the City of Manchester renegotiated the Intermunicipal Agreement governing the operation of the airport; changes include a Payment-in-Lieu of Taxes to the Town in the amount of \$500,000 annually, adjusted each year by 2%. The Town received \$541,216 in FY2007.

The industrial area south of the airport holds significant opportunities for job creation and commercial and industrial development. The area consists of approximately 800 acres of industrial land. It is one of the largest contiguous pieces of industrial land in the state. The Department of Transportation proposes to construct an airport access road from Everett Turnpike/Route 3 in Bedford across the Merrimack River and into the Manchester Airport. A portion of the access road will encompass the northwest section of Londonderry. Supported by a \$260,000 appropriation at the 2002 Town Meeting, the Planning & Economic Development and Public Works and Engineering Departments are actively working on the planning issues involved with constructing a roadway designed to connect to the state access road and facilitate the ultimate development of this area.

In the late 90's, the Londonderry Economic Development Committee set up one of the most comprehensive town sites on the web. The site consists of 200-plus pages including dozens of photographs, extensive text information, hundreds of links to online resources and numerous interaction features. It is divided into six major sections: Living in Londonderry; Economic Development; Government and Services; Sustainable Londonderry and the Eco-Park; Education; News; and the Londonderry Chamber of Commerce. Londonderry's website is continuously being updated to provide additional information and services. The web site is http://www.londonderrynh.org/.

In addition to the above, the Town of Londonderry was chosen, along with 9 municipalities in the United States, to participate in a new pilot project sponsored by the U. S. Environmental Protection Agency for small and medium sized government organizations to implement ISO 14001 Environmental Management Systems at a facility/organization of its choice. The Public Works Department, which includes the divisions of Sewer, Solid Waste, Highway and Engineering, was chosen for the project. Londonderry will also be able to encourage businesses located or hoping to locate in Town to become ISO 14000 certified and will be in the position to help them accomplish that goal.

In 2003, the Town engaged the services of Behan Planning Associates to assist Londonderry in the update of its Master Plan. The update established new goals and objectives that work towards the new vision Londonderry has set for itself. The Planning Board adopted the new Master Plan on November 10, 2004. This process was managed by the Planning and Economic Development Department, with the assistance of a citizen committee. Additional citizen input was encouraged through the Best Towns Process, a comprehensive community engagement process designed to insure that the Town's development and preservation proceeds in accordance with the direction established by its citizenry.

Another tool being implemented to assist with the orderly development of the community and preservation of its natural and aesthetic resources is continued voter support of Open Space Preservation Bonds. The Town has raised over \$12,035,000 for Open Space Preservation and managed growth strategies over the past seven years. In addition to open space preservation, the Town raised funds to continue the development of the West Road Athletic Complex. The complex has six regulation sized soccer fields and comprises 41 acres. The Town also received \$200,000 in Land and Water Conservation Fund grants towards the development of the complex. Finally, in response to demands by all segments of the community seeking passive and active recreation opportunities, the Town has formed a Recreation Facilities Planning Committee. The Committee is conducting an inventory of current recreation facilities, and identifying additional facilities necessary to meet residents' demands. The Committee's Findings and Recommendations are included in the town-wide Master Plan.

A significant initiative which gained universal community support in FY 03 was the passage of a \$ 2.9 Million Limited Development Rights Bond. Proceeds of the bond were used to purchase partial development rights on a significant parcel of property

in South Londonderry. The proposed development has now been transformed from its planned 361 units of multi-family housing to 125 single-family units. Occupancy of these units will be limited to one occupant of at least 55 years of age, with no occupants under the age of 21. This program guarantees affordable housing opportunities for the Town's elder population; limits impact upon town services resulting from the construction of several other multi-family projects in the community, and further addresses current and anticipated traffic impacts on NH Rte. 102.

In fiscal year 2004 the Town issued a \$ 10 Million bond for the construction of a new Police Facility and Town Hall Facility, with \$ 4 Million being directed towards the Town's expanding Open Space Preservation Program. This bond will make a great advancement towards updating our infrastructure. In FY06, voters approved \$ 200,000 to design replacement fire substations in North and South Londonderry and in FY07 approved a \$ 2,375,000 bond to construct a new substation in south Londonderry.

The Town continued its efforts to enhance its Geographical Information System (GIS). This system enables all departments and committees to better plan for the future needs of the Town and assists in making more informed land use and infrastructure improvement decisions. The GIS system was used to complete the 2006 update to the open space preservation program.

ACKNOWLEDGEMENTS

This report continues to refine the financial reporting of the Town. It is the fourth year the Town has produced a comprehensive annual financial report (CAFR). The Town received the Certificate of Achievement for Excellence in Financial Reporting for the Fiscal Years ended 2003, 2004, 2005 and 2006. This recognized the Town's Finance Department's efforts for full disclosure of the financial information of the Town. A CAFR is a much more detailed reporting of the Town's finances, as well as providing historical information in the statistical section of this report.

The Certificate of Achievement is valid for a period of one year only. The Town believes that the current CAFR continues to meet the Certificate of Achievement Program's requirements and it will be submitted to the Government Finance Officer's Association to determine its eligibility for another certificate.

The Town invites you to visit our web site at www.Londonderrynh.org where summary financial information is prominently displayed.

The publication of the CAFR requires many staff hours to accomplish and would not have been possible without the dedication of the entire staff of the Finance Department.

The strong financial position of the Town would not have been possible without the guidance and direction of the Town Council through its fiscal policies; the professional and diligent efforts of the entire staff of the Town; and the funding

support provided by the Londonderry community through actions at the Annual Budgetary Town Meeting, all to whom we owe our sincere appreciation.

Respectfully submitted,

David Caron Town Manager Susan Hickey

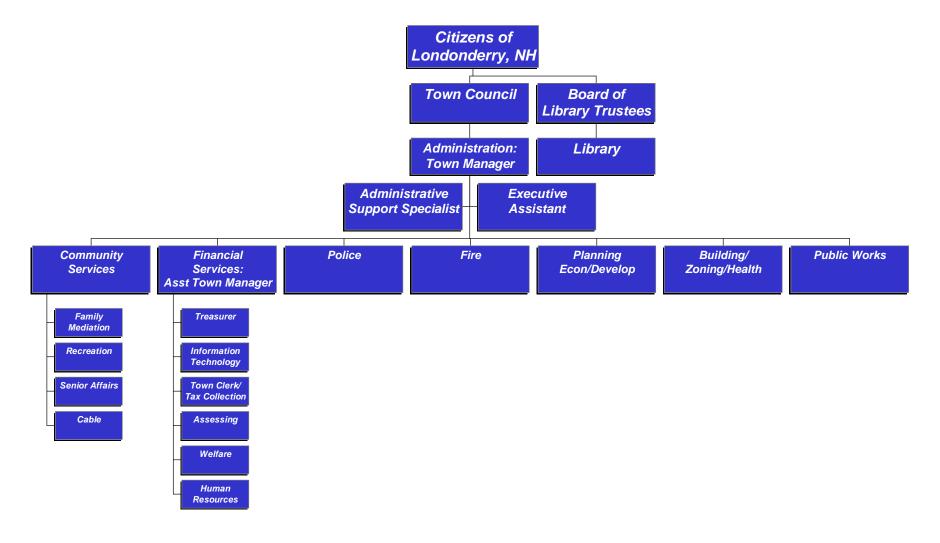
Assistant Town Manager -

Finance & Administration

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Town of Londonderry

Organizational Chart



TOWN OF LONDONDERRY

DIRECTORY OF OFFICIALS June 30, 2007

TOWN COUNCIL

Joe Paradis Martin Bove Mark Oswald Kathy Wagner Brian Farmer

OTHER ELECTED OFFICIALS

Cindi Rice-Conley, Moderator Marguerite Seymour, Town Clerk/Tax Collector Robert Lincoln, Treasurer

OTHER OFFICIALS

David Caron, Town Manager Susan Hickey, Assistant Town Manager - Finance & Administration

Certificate of Achievement for Excellence in Financial Reporting

Presented to

Town of Londonderry New Hampshire

For its Comprehensive Annual Financial Report for the Fiscal Year Ended June 30, 2006

A Certificate of Achievement for Excellence in Financial Reporting is presented by the Government Finance Officers Association of the United States and Canada to government units and public employee retirement systems whose comprehensive annual financial reports (CAFRs) achieve the highest standards in government accounting and financial reporting.

USE OF THE USE OF THE

President

Executive Director

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FINANCIAL SECTION

Certified Public Accountants Management Advisors

102 Perimeter Road Nashua, NH 03063-1301 Tel (603) 882-1111 Fax (603) 882-9456 www.melansonheath.com

INDEPENDENT AUDITORS' REPORT

To the Town Council
Town of Londonderry, New Hampshire

We have audited the accompanying financial statements of the governmental activities, each major fund, and the aggregate remaining fund information of the Town of Londonderry, New Hampshire, as of and for the year ended June 30, 2007, which collectively comprise the Town's basic financial statements as listed in the table of contents. These financial statements are the responsibility of the Town of Londonderry's management. Our responsibility is to express an opinion on these financial statements based on our audit.

We conducted our audit in accordance with auditing standards generally accepted in the United States of America. Those standards require that we plan and perform the audit to obtain reasonable assurance about whether the financial statements are free of material misstatement. An audit includes examining, on a test basis, evidence supporting the amounts and disclosures in the financial statements. An audit also includes assessing the accounting principles used and significant estimates made by management, as well as evaluating the overall financial statement presentation. We believe that our audit provides a reasonable basis for our opinions.

In our opinion, the financial statements referred to above present fairly, in all material respects, the respective financial position of the governmental activities, each major fund, and the aggregate remaining fund information of the Town of Londonderry, as of June 30, 2007, and the respective changes in financial position thereof, and the respective budgetary comparison for the General Fund, for the year then ended in conformity with accounting principles generally accepted in the United States of America.

The management's discussion and analysis is not a required part of the basic financial statements but is supplementary information required by accounting principles generally accepted in the United States of America. We have applied certain limited procedures, which consisted principally of inquiries of management regarding the methods of measurement and presentation of the required supplementary information. However, we did not audit the information and express no opinion on it.

Our audit was made for the purpose of forming opinions on the financial statements that collectively comprise the Town of Londonderry, New Hampshire's basic financial statements. The introductory section, supplementary statements and schedules, and statistical tables are presented for purposes of additional analysis and are not a required part of the basic financial statements. The supplementary statements and schedules have been subjected to the auditing procedures applied in the audit of the basic financial statements and, in our opinion, are fairly stated in all material respects in relation to the basic financial statements taken as a whole. The introductory section and statistical tables have not been subjected to the auditing procedures applied in the audit of the basic financial statements and, accordingly, we express no opinion on them.

Nashua, New Hampshire

Melanson, Heath + Company P. C.

August 17, 2007

MANAGEMENT'S DISCUSSION AND ANALYSIS (MD&A)

As management of the Town of Londonderry, we offer readers this narrative overview and analysis of the financial activities of the Town of Londonderry for the fiscal year ended June 30, 2007. We encourage readers to consider the information here in conjunction with additional information that we have furnished in our letter of transmittal.

A. OVERVIEW OF THE FINANCIAL STATEMENTS

This discussion and analysis is intended to serve as an introduction to the Town of Londonderry's basic financial statements. The basic financial statements are comprised of three components: (1) government-wide financial statements, (2) fund financial statements, and (3) notes to the financial statements. This report also contains other supplementary information in addition to the basic financial statements themselves.

<u>Government-wide financial statements</u>. The government-wide financial statements are designed to provide readers with a broad overview of our finances in a manner similar to a private-sector business.

The statement of net assets presents information on all assets and liabilities, with the difference between the two reported as net assets. Over time, increases or decreases in net assets may serve as a useful indicator of whether the financial position of the Town is improving or deteriorating.

The statement of activities presents information showing how the government's net assets changed during the most recent fiscal year. All changes in net assets are reported as soon as the underlying event giving rise to the change occurs, regardless of the timing of related cash flows. Thus, revenues and expenses are reported in this statement for some items that will only result in cash flows in future fiscal periods (e.g., uncollected taxes and earned but unused vacation leave).

<u>Fund financial statements</u>. A fund is a grouping of related accounts that is used to maintain control over resources that have been segregated for specific activities or objectives. Fund accounting is used to ensure and demonstrate compliance with finance-related legal requirements. All of the funds can be divided into two categories: governmental funds and fiduciary funds.

<u>Governmental funds</u>. Governmental funds are used to account for essentially the same functions reported as governmental activities in the government-wide financial statements. However, unlike the government-wide financial statements, governmental fund financial statements focus on near-term inflows and outflows

of spendable resources, as well as on balances of spendable resources available at the end of the fiscal year. Such information may be useful in evaluating a government's near-term financing requirements.

Because the focus of governmental funds is narrower than that of the government-wide financial statements, it is useful to compare the information presented for governmental funds with similar information presented for governmental activities in the government-wide financial statements. By doing so, readers may better understand the long-term impact of the government's near-term financing decisions. Both the governmental fund balance sheet and the governmental fund statement of revenues, expenditures and changes in fund balances provide a reconciliation to facilitate this comparison between governmental funds and governmental activities.

An annual appropriated budget is adopted for the general fund and certain nonmajor special revenue funds. Budgetary comparison statements have been provided to demonstrate compliance with the budget.

<u>Fiduciary funds</u>. Fiduciary funds are used to account for resources held for the benefit of parties outside the government. Fiduciary funds are not reflected in the government-wide financial statements because the resources of those funds are not available to support the Town's own programs.

<u>Notes to the financial statements</u>. The notes provide additional information that are essential to a full understanding of the data provided in the government-wide and fund financial statements.

<u>Other information</u>. In addition to the basic financial statements and accompanying notes, this report also presents certain required supplementary information which is required to be disclosed by the *Governmental Accounting Standards Board*. Additional combining statements and schedules are presented immediately following the notes to the financial statements.

B. FINANCIAL HIGHLIGHTS

- As of the close of the current fiscal year, the total of assets exceeded liabilities by \$ 78,147,404 (i.e., net assets), an increase of \$ 1,759,633 in comparison to the prior year.
- As of the close of the current fiscal year, governmental funds reported combined ending fund balances of \$ 14,605,566, an increase of \$ 1,726,734 in comparison with the prior year.
- Total bonds payable at the close of the current fiscal year was \$23,080,000, an increase of \$2,510,000 in comparison to the prior year.

C. GOVERNMENT-WIDE FINANCIAL ANALYSIS

The following is a summary of condensed government-wide financial data for the current and prior fiscal years (in thousands).

	<u>2007</u>	<u>2006</u>	Amount <u>Change</u>	% <u>Change</u>
Current and other assets Capital assets Total assets	\$ 39,770 <u>87,883</u> 127,653	\$ 36,789 <u>85,122</u> 121,911	\$ 2,981 <u>2,761</u> 5,742	8% 3% 5%
Long-term liabilities outstanding Other liabilities Total liabilities	25,129 24,377 49,506	22,187 23,336 45,523	2,942 <u>1,041</u> 3,983	13% 4% 9%
Net assets: Invested in capital assets, net Restricted Unrestricted	64,993 663 12,491	64,953 598 10,837	40 65 <u>1,654</u>	0% 11% 15%
Total net assets	\$ <u>78,147</u>	\$ <u>76,388</u>	\$ <u>1,759</u>	2%

The largest portion of net assets \$ 64,992,645 (83 percent) reflects our investment in capital assets (e.g., land, buildings, machinery and equipment), less any related debt used to acquire those assets that is still outstanding. These capital assets are used to provide services to citizens; consequently, these assets are not available for future spending. Although the investment in capital assets is reported net of related debt, it should be noted that the resources needed to repay this debt must be provided from other sources, since the capital assets themselves cannot be used to liquidate these liabilities.

Net assets of \$ 663,039 are restricted by constraints imposed from outside the Town.

The balance of unrestricted net assets \$ 12,491,720 may be used to meet the government's ongoing obligations to citizens and creditors.

The Town's overall financial position has improved during fiscal year 2007.

The following is a summary of changes in government-wide net assets for the current and prior fiscal years (in thousands).

CHANGES IN NET ASSETS

			Increase	%
	<u>2007</u>	<u>2006</u>	(Decrease)	<u>Change</u>
Revenues:				
Program revenues:		•		
Charges for services	\$ 11,975	\$ 10,017	\$ 1,958	20%
Operating grants and contribution		416	(37)	(9)%
Capital grants and contributions	716	1,687	(971)	(58)%
General revenues:				
Taxes	13,685	13,665	20	0%
Interest, penalties and other taxes	s 1,634	769	865	112%
Grants and contributions not				
restricted to specific programs	1,251	1,176	75	6%
Investment income	867	676	191	28%
Other	387	<u>281</u>	<u>106</u>	38%
Total revenues	30,894	28,687	2,207	8%
Expenses:				
General government	2,923	2,769	154	6%
Public safety	13,763	11,577	2,186	19%
Highway and streets	5,570	5,312	258	5%
Sanitation	3,109	3,335	(226)	(7)%
Health and welfare	307	278	29	10%
Culture and recreation	2,281	1,817	464	26%
Economic development	419	383	36	9%
Interest	<u>769</u>	<u>769</u>	2.004	0%
Total expenses	<u>29,141</u>	<u>26,240</u>	<u>2,901</u>	11%
Increase in net assets before				
permanent fund contributions	1,753	2,447	(694)	(28)%
Permanent fund contributions	6	7	(1)	(14)%
Change in net assets	1,759	2,454	(695)	(28)%
Net assets - beginning of year	<u>76,388</u>	<u>73,934</u>	<u>2,454</u>	3%
Net assets - end of year	\$ <u>78,147</u>	\$ <u>76,388</u>	\$ <u>1,759</u>	2%

Governmental activities. Governmental activities for the year resulted in an increase in net assets of \$ 1,759,633. Key elements of this increase are as follows:

Although the overall tax rate continued to decreased (\$ 18.28 in comparison to \$ 19.85 in the previous year), most taxpayers saw an increase in their actual tax bills. In a continuing effort to comply with the assessing standards enforced by the State of New Hampshire, the Assessing

Department is adjusting values to more closely approximate fair market value. Accordingly, more property assessments were increased to reflect market activity.

- The Town continues to raise taxes for the open space conservation program, which is reported in the Conservation Commission Special Revenue Fund. In fiscal year 2007, an additional \$ 845,121 was raised and \$ 2,000,000 was bonded for the purchase of open space, and the purchase of \$ 1,822,100 open space was capitalized.
- During FY2007, the Town entered into a contract with Manchester Airport to provide airport security. As a result, the Town received \$ 202,109 of unbudgeted General Fund revenue from the Manchester Airport to offset administration costs incurred by the Town.

D. FINANCIAL ANALYSIS OF THE GOVERNMENT'S FUNDS

As noted earlier, fund accounting is used to ensure and demonstrate compliance with finance-related legal requirements.

Governmental funds. The focus of governmental funds is to provide information on near-term inflows, outflows and balances of spendable resources. Such information is useful in assessing financing requirements. In particular, unreserved fund balance may serve as a useful measure of a government's net resources available for spending at the end of the fiscal year. The governmental fund balances have increased by \$ 1,726,734 in fiscal year 2007.

The Town did not have any other major funds in fiscal year 2007. The non-major governmental fund balances increased by \$1,870,219, causing an overall increase in governmental fund balances. Most of the increase was attributable to the Conservation Commission special revenue fund and the sewer special revenue fund. The Conservation Commission special revenue fund had a change in fund balance of \$995,877 because of a timing issue, whereby revenue sources including bond proceeds of \$2 million, exceeded the cost of land purchases. The sewer special revenue fund's fund balance increased by \$328,023 due to an increase in user fees.

The general fund is the chief operating fund. As a measure of the general fund's liquidity, it may be useful to compare both unreserved fund balance and total fund balance to total fund expenditures. Unreserved fund balance represents 18 percent of total general fund expenditures, while total fund balance represents 28 percent of that same amount.

The fund balance of the general fund decreased by \$ (143,485) during the current fiscal year. Key factors in this change are as follows:

Excess of revenues over budget estimates	\$	558,724
Excess appropriations not spent or encumbered by departments		683,382
Use of fund balance as a funding source	(766,819)
Timing differences related to expenses made in the		-
current year from appropriations raised in prior years	(2	2,058,335)
Timing differences related to appropriations raised		-
in current year, but not yet spent		426,433
Bond proceeds budgeted timing difference	1	000,000
Other timing differences	-	13,130
Total	\$ (_	143,485)

E. GENERAL FUND BUDGETARY HIGHLIGHTS

Significant budget to actual variances for general fund revenues and expenditures included the following:

- Motor vehicle did not meet budget due to the loss of a significant rental car customer, who moved out of Town.
- Rate of return on short-term investments has improved in the fiscal year, therefore investment income significantly exceeded budget.
- Highways and streets expenditures exceeded the budget due to unexpected floods in the spring of 2007.
- The Police Department's general fund budget was underspent by \$ 490,848, primarily because a new contract with the Manchester-Boston Regional Airport that provides for Police airport security costs to be charged to a new special revenue fund, established in fiscal 2007.

F. CAPITAL ASSET AND DEBT ADMINISTRATION

<u>Capital assets</u>. Total investment in capital assets at year end amounted to \$87,883,070, net of accumulated depreciation, an increase of \$2,179,830 from the prior year. This investment in capital assets includes land and improvements, buildings, machinery, vehicles, and equipment, intangibles, construction in progress, and improvements other than buildings.

Capital asset additions during the current fiscal year included the following:

Land and improvements additions (conservation easements):

 Conservation Commission fund's expenditures included acquisition of agricultural and conservation land of \$ 1,822,100. The Conservation Commission continues to implement the recommendations of the Open Space Task Force Report in an effort to preserve the community's rural character.

Construction in progress additions:

- The Town hall facility project and the Police facility were completed allowing the Town to reclassify both projects from construction in progress to buildings.
- Exit 4A capitalized costs were \$ 203,920.
- In 2007, the Town bonded \$ 2,375,000 for the construction of a replacement fire substation in south Londonderry. Expenditures of \$ 2,323,361 were incurred towards to project.

Other capital additions of \$1,146,785 consisted primarily of vehicle purchases.

For additional information on capital assets, please refer to footnote 10 in the notes to the financial statements.

Long-term debt. At the end of the current fiscal year, total bonded debt outstanding was \$ 23,080,000, all of which was backed by the full faith and credit of the government.

Additional information on long-term debt can be found in footnote 16 to the financial statements.

G. ECONOMIC FACTORS AND NEXT YEAR'S BUDGETS AND RATES

The general outlook for the Town of Londonderry is positive. The 3.8% unemployment rate for the Manchester/Londonderry area, according to the New Hampshire Employment Security Bureau, is under the overall U.S. unemployment rate of 4.8%. The development that occurred within the Town over the past year has been stable in comparison to the previous year, with approximately 30,832 square feet of new or expanded commercial value; over 400,000 square feet previously approved projects nearing completion and placed on the tax rolls for FY08, and approximately 205,000 square feet under plan review. This has led to a number of new jobs and further commercial expansion of the local tax base.

For the upcoming fiscal year, the taxpayers approved at the Annual Budgetary Town Meeting a \$ 31,970,189 operating and capital improvement budget. During the year the Town will be issuing a \$ 1,200,000 bond for the Town's Roadway Management Program. In FY08, the Town will be completing a Revenue Study to determine appropriate levels for its fee-for-service programs, including emergency medical services; building inspection programs; wastewater facilities; and other revenue programs. It is anticipated that the revised

program will reflect actual costs and market rates for its services, thereby further solidifying its financial position.

REQUESTS FOR INFORMATION

This financial report is designed to provide a general overview of the Town of Londonderry's finances for all those with an interest in the government's finances. Questions concerning any of the information provided in this report or requests for additional financial information should be addressed to:

Office of Assistant Town Manager
for Finance and Administration
Town of Londonderry
268 B Mammoth Rd
Londonderry, New Hampshire 03053

Basic Financial Statements

STATEMENT OF NET ASSETS

JUNE 30, 2007

	(Governmental Activities
ASSETS		
Current:	Φ	20,000,005
Cash and short-term investments	\$	36,896,385
Investments		615,889
Receivables, net of allowance for uncollectibles:		650 202
Property taxes User fees		650,392
		668,263
Intergovernmental Other		87,573 851,712
Total current assets	_	39,770,214
Noncurrent:		33,770,214
Capital assets:		
Land and construction in progress		15,718,335
Other capital assets, net of accumulated depreciation		72,164,735
Total noncurrent assets	_	87,883,070
Total nonounous about	_	0.,000,0.0
TOTAL ASSETS		127,653,284
LIABILITIES		
Current:		
Accounts payable		610,554
Accrued liabilities		564,049
Taxes collected in advance		22,349,699
Tax refunds payable		580,413
Due to other governments		2,515
Retainage payable		14,409
Other liabilities		254,873
Current portion of long-term liabilities:		0.075.000
Bonds payable		2,075,000
Compensated absences		571,917
Other liabilities		322,998
Total current liabilities		27,346,427
Noncurrent:		24 005 000
Bonds payable, net of current portion Compensated absences, net of current portion		21,005,000 861,393
Other liabilities, net of current portion		293,060
Total noncurrent liabilities	_	22,159,453
	_	,,
TOTAL LIABILITIES		49,505,880
NET ASSETS		
Invested in capital assets, net of related debt		64,992,645
Restricted externally or constitutionally for:		
Permanent funds:		
Expendable		64,853
Nonexpendable		598,186
Unrestricted	_	12,491,720
TOTAL NET ASSETS	\$_	78,147,404

STATEMENT OF ACTIVITIES

FOR THE YEAR ENDED JUNE 30, 2007

					Net (Expenses) Revenues and
			Program Revenues		Changes in Net Assets
			Operating	Capital	
	_	Charges for	Grants and	Grants and	Governmental
	<u>Expenses</u>	<u>Services</u>	<u>Contributions</u>	Contributions	<u>Activities</u>
Governmental Activities:					
General government	\$ 2,922,857	\$ 6,016,321	\$ 92,646	\$ -	\$ 3,186,110
Public safety	13,762,946	3,533,895	173,898	-	(10,055,153)
Highways and streets	5,570,348	291,177	, -	716,096	(4,563,075)
Sanitation	3,109,377	1,630,125	-	, -	(1,479,252)
Health and welfare	307,796	-	-	-	(307,796)
Culture and recreation	2,280,477	503,848	112,286	-	(1,664,343)
Economic development	418,691	-	-	-	(418,691)
Interest	768,978				(768,978)
Total Governmental Activities	\$ 29,141,470	\$ <u>11,975,366</u>	\$ 378,830	\$ <u>716,096</u>	(16,071,178)
			General Revenu	es:	
			Property taxes		13,685,209
				ies and payments i	·
			of taxes	, ,	1,634,295
			Grants and con	ntributions not restri	
			to specific pro	ograms	1,250,709
			Investment inco	_	867,176
			Other		386,972
			Total general rev	enues	17,824,361
			Evenes hefer	e permanent fund	
			contribution		1,753,183
					,,
			Permanent fund	contributions	6,450
			Change in N	let Assets	1,759,633
			Net Assets:		
			Beginning of y	ear	76,387,771
			End of year		\$ 78,147,404

See notes to financial statements.

GOVERNMENTAL FUNDS

BALANCE SHEET

JUNE 30, 2007

ASSETS	<u>General</u>	Nonmajor Governmental <u>Funds</u>	Total Governmental <u>Funds</u>
Cash and short-term investments Investments Receivables, net of allowance for uncollectibles:	\$ 33,143,130 -	\$ 3,753,255 615,889	\$ 36,896,385 615,889
Property taxes User fees Intergovernmental	650,392 190,018 87,573	- 478,245 -	650,392 668,263 87,573
Other Due from other funds	40,203 2,141,611	811,510 3,628,878	851,713 5,770,489
TOTAL ASSETS	\$ 36,252,927	\$ <u>9,287,777</u>	\$ 45,540,704
LIABILITIES AND FUND BALANCES			
Liabilities: Accounts payable Retainage payable Accrued liabilities Deferred revenues Taxes collected in advance Tax refunds payable Due to other funds Due to other governments Other liabilities	\$ 561,262 - 298,089 575,850 22,349,699 580,413 4,729,079 2,515 254,873	\$ 49,294 14,409 - 478,245 - - 1,041,410 - -	\$ 610,556 14,409 298,089 1,054,095 22,349,699 580,413 5,770,489 2,515 254,873
TOTAL LIABILITIES Fund Balances:	29,351,780	1,583,358	30,935,138
Reserved for: Encumbrances and continuing appropriations Perpetual permanent funds Unreserved:	2,525,847 -	551,224 598,186	3,077,071 598,186
Undesignated, reported in: General fund Special revenue funds Capital project funds Permanent funds	4,375,300 - - -	- 6,302,967 187,189 64,853	4,375,300 6,302,967 187,189 64,853
TOTAL FUND BALANCES	6,901,147	7,704,419	14,605,566
TOTAL LIABILITIES AND FUND BALANCES	\$ 36,252,927	\$ 9,287,777	\$ 45,540,704

See notes to financial statements.

RECONCILIATION OF TOTAL GOVERNMENTAL FUND BALANCES TO NET ASSETS OF GOVERNMENTAL ACTIVITIES IN THE STATEMENT OF NET ASSETS

JUNE 30, 2007

Total governmental fund balances	\$	14,605,566
 Capital assets used in governmental activities are not financial resources and, therefore, are not reported in the funds. 		87,883,070
 Revenues are reported on the accrual basis of accounting and are not deferred until collection. 		1,054,095
 In the statement of activities, interest is accrued on outstanding long-term debt, whereas in governmental funds interest is not reported until due. 		(265,959)
 Long-term liabilities, including bonds payable, compensated absences, and landfill liability are not due and payable in the current period and, therefore, are not reported in the governmental funds. 	_	(25,129,368)
Net assets of governmental activities	\$	78,147,404

See notes to financial statements.

GOVERNMENTAL FUNDS

STATEMENT OF REVENUES, EXPENDITURES AND CHANGES IN FUND BALANCES

FOR THE YEAR ENDED JUNE 30, 2007

		<u>General</u>	(Nonmajor Governmental <u>Funds</u>	Total Governmental <u>Funds</u>
Revenues:					
Property taxes	\$	13,625,893	\$	-	\$ 13,625,893
Interest, penalties, and					
payments in lieu of taxes		789,174		848,797	1,637,971
Licenses and permits		6,186,242		-	6,186,242
Intergovernmental		2,148,993		19,026	2,168,019
Charges for services		862,419		4,754,862	5,617,281
Investment income		769,844		97,333	867,177
Contributions		-		118,736	118,736
Other revenues		378,683		78,337	457,020
Total Revenues	•	24,761,248	•	5,917,091	30,678,339
Expenditures:					
Current:					
General government		2,948,169		1,884,824	4,832,993
Public safety		10,478,279		5,105,427	15,583,706
Highways and streets		4,007,119		203,920	4,211,039
Sanitation		1,875,281		1,116,130	2,991,411
Health and welfare		307,333		-	307,333
Culture and recreation		1,345,309		463,167	1,808,476
Economic development		414,538		-	414,538
Capital outlay		507,788		-	507,788
Debt service		2,669,321		-	2,669,321
Total Expenditures		24,553,137		8,773,468	33,326,605
Excess (deficiency) of revenues					
over (under) expenditures		208,111		(2,856,377)	(2,648,266)
Other Financing Sources (Uses):					
Bond proceeds		4,375,000		-	4,375,000
Transfers in		166,553		4,893,149	5,059,702
Transfers out		(4,893,149)		(166,553)	(5,059,702)
Total Other Financing Sources (Uses)	,	(351,596)		4,726,596	4,375,000
Net changes in fund balances		(143,485)		1,870,219	1,726,734
Fund Balances, beginning of year	,	7,044,632		5,834,200	12,878,832
Fund Balances, end of year	\$	6,901,147	\$	7,704,419	\$ <u>14,605,566</u>
See notes to financial statements.		30			

RECONCILIATION OF THE STATEMENT OF REVENUES, EXPENDITURES, AND CHANGES IN FUND BALANCES OF GOVERNMENTAL FUNDS TO THE STATEMENT OF ACTIVITIES

FOR THE YEAR ENDED JUNE 30, 2007

NET CHANGES IN FUND BALANCES - TOTAL GOVERNMENTAL FUNDS	\$ 1,726,734
 Governmental funds report capital outlays as expenditures. However, in the Statement of Activities the cost of those assets is allocated over their estimated useful lives and reported as depreciation expense: 	
Capital outlay purchases Loss on disposal of fixed assets Depreciation	5,552,554 (148,556) (2,643,094)
 Governmental funds report debt expense for refunding when paid. On the statement of Activities, it is amortized over the life of refunded debt. 	(46,250)
 Revenues in the Statement of Activities that do not provide current financial resources are fully deferred in the Statement of Revenues, Expenditures and Changes in Fund Balances. Therefore, the recognition of revenue for various types of accounts receivable (e.g., property taxes) differ between the two statements. This amount represents the net change in deferred revenue. 	224,801
 The issuance of long-term debt (e.g., bonds and leases) provides current financial resources to governmental funds, while the repayment of the principal of long-term debt consumes the financial resources of governmental funds. Neither transaction, however, has any effect on net assets: 	
Repayments of bonded debt	1,865,000
Issuance of bond debt	(4,375,000)
Repayments of leased debt Issuance of leased debt	303,572 (729,630)
 In the statement of activities, interest is accrued on outstanding long-term debt, whereas in governmental funds interest is not 	(1.25,000)
reported until due.	35,342
 Some expenses reported in the Statement of Activities, do not require the use of current financial resources and therefore, are not reported as expenditures in the governmental funds. 	
Compensated absences	(15,840)
Landfill liability	10,000
CHANGE IN NET ASSETS OF GOVERNMENTAL ACTIVITIES	\$_1,759,633

GENERAL FUND

STATEMENT OF REVENUES AND OTHER SOURCES, AND EXPENDITURES AND OTHER USES - BUDGET AND ACTUAL

FOR THE YEAR ENDED JUNE 30, 2007

	Original <u>Budget</u>	Final <u>Budget</u>	Actual Amounts (Budgetary <u>Basis)</u>	Variance with Final Budget Positive (Negative)
Revenues and other sources:				
Property taxes	\$ 13,787,263	\$ 13,787,263	\$ 13,787,263	\$ -
Interest, penalties, and other taxes	808,368	808,368	789,174	(19,194)
Licenses and permits	6,716,183	6,716,183	6,186,242	(529,941)
Intergovernmental	1,952,231	1,952,231	2,148,993	196,762
Charges for services	533,902	533,902	862,419	328,517
Investment income	375,000	375,000	769,844	394,844
Other revenues	190,000	190,000	378,683	188,683
Other financing sources:				
Bond proceeds	3,375,000	3,375,000	3,375,000	-
Transfers in	167,500	167,500	166,553	(947)
Use of fund balance	766,819	766,819	766,819	
Total Revenues	28,672,266	28,672,266	29,230,990	558,724
Expenditures and other uses: Current:				
General government	2,957,699	2,957,699	2,895,482	62,217
Public safety	10,928,334	10,928,334	10,501,354	426,980
Highways and streets	3,435,461	3,435,461	3,463,021	(27,560)
Sanitation	2,056,759	2,056,759	1,893,734	163,025
Health and welfare	333,730	333,730	307,333	26,397
Culture and recreation	1,374,140	1,374,140	1,345,309	28,831
Economic development	405,745	405,745	404,970	775
Capital outlay	615,000	615,000	615,211	(211)
Debt service	2,672,249	2,672,249	2,669,321	2,928
Other financing uses:				
Transfers out	3,893,149	3,893,149	3,893,149	
Total Expenditures	28,672,266	28,672,266	27,988,884	683,382
Excess of revenues and other sources				
over expenditures and other uses	\$ <u> </u>	\$ <u> </u>	\$ <u>1,242,106</u>	\$ <u>1,242,106</u>

See notes to financial statements.

FIDUCIARY FUNDS

STATEMENT OF FIDUCIARY NET ASSETS

JUNE 30, 2007

<u>ASSETS</u>	Agency <u>Funds</u>
Cash and short term investments	\$ 4,485,992
Total Assets	\$ 4,485,992
<u>LIABILITIES</u>	
Escrow deposits held School funds held	\$ 4,052,471 433,521
Total Liabilities	\$ 4.485.992

See notes to financial statements.

Town of Londonderry, New Hampshire

Notes to Financial Statements

1. Summary of Significant Accounting Policies

The accounting policies of the Town of Londonderry (the Town) conform to generally accepted accounting principles (GAAP) as applicable to governmental units. The following is a summary of the more significant policies:

A. Reporting Entity

The government is a municipal corporation governed by an elected Town Council. As required by generally accepted accounting principles, these financial statements present the government and applicable component units for which the government is considered to be financially accountable. In fiscal year 2007, it was determined that no entities met the required GASB-39 criteria of component units.

B. Government-Wide and Fund Financial Statements

Government-Wide Financial Statements

The government-wide financial statements (i.e., the statement of net assets and the statement of changes in net assets) report information on all of the nonfiduciary activities of the primary government. For the most part, the effect of interfund activity has been removed from these statements. *Governmental activities* are supported primarily by taxes and intergovernmental revenues.

The statement of activities demonstrates the degree to which the direct expenses of a given function or segment are offset by program revenues. *Direct expenses* are those that are clearly identifiable with a specific function or segment. Program revenues include (1) charges to customers or applicants who purchase, use, or directly benefit from goods, services, or privileges provided by a given function or segment and (2) grants and contributions that are restricted to meeting the operational or capital requirements of a particular function or segment. Taxes and other items not properly included among program revenues are reported instead as *general revenues*.

Fund Financial Statements

Separate financial statements are provided for governmental funds and fiduciary funds, even though the latter are excluded from the government-wide financial statements. Major individual governmental funds are reported in separate columns in the fund financial statements.

C. <u>Measurement Focus, Basis of Accounting, and Financial Statement</u> Presentation

Government-Wide Financial Statements

The government-wide financial statements are reported using the *economic resources measurement focus* and the *accrual basis of accounting*, as are fiduciary fund financial statements. Revenues are recorded when earned and expenses are recorded when a liability is incurred, regardless of the timing of related cash flows. Property taxes are recognized as revenues in the year for which they are levied. Grants and similar items are recognized as revenue as soon as all eligibility requirements imposed by the provider have been met. As a general rule, the effect of interfund activity has been eliminated from the government-wide financial statements.

Amounts reported as *program revenues* include (1) charges to customers or applicants for goods, services, or privileges provided, (2) operating grants and contributions, and (3) capital grants and contributions. Internally dedicated resources are reported as *general revenues* rather than as program revenues. Likewise, general revenues include all taxes.

Fund Financial Statements

Governmental fund financial statements are reported using the *current* financial resources measurement focus and the modified accrual basis of accounting. Revenues are recognized as soon as they are both measurable and available. Revenues are considered to be available when they are collectible within the current period or soon enough thereafter to pay liabilities of the current period. For this purpose, the government considers property tax revenues to be available if they are collected within 60 days of the end of the current fiscal period. All other revenue items are considered to be measurable and available only when cash is received by the government. Expenditures generally are recorded when a liability is incurred, as under accrual accounting. However, debt service expenditures, as well as expenditures related to compensated absences and claims and judgments, are recorded only when payment is due.

The government reports the following major governmental fund:

• The General Fund is the government's primary operating fund. It accounts for all financial resources of the general government, except those required to be accounted for in another fund.

Additionally, the Town reports the following fund type:

• The *Agency Funds* account for construction escrows and school capital reserves. Agency funds, unlike other funds, have no measurement focus, reporting only assets and liabilities.

D. Cash and Short-Term Investments

Cash balances from all funds, except those required to be segregated by law, are combined to form a consolidation of cash. Cash balances are invested to the extent available, and interest earnings are recognized in the General Fund. Certain special revenue and fiduciary funds segregate cash, and investment earnings become a part of those funds. Deposits with financial institutions consist primarily of demand deposits, certificates of deposits, and savings accounts. A cash and investment pool is maintained that is available for use by all funds. Each fund's portion of this pool is reflected on the combined financial statements under the caption "cash and short-term investments". The interest earnings attributable to each fund type is included in other income.

E. Investments

State and local statutes place certain limitations on the nature of deposits and investments available. Deposits in any financial institution may not exceed certain levels within the financial institution. Non-fiduciary fund investments can be made in securities issued by or unconditionally guaranteed by the U.S. Government or agencies that have a maturity of one year or less from the date of purchase and repurchase agreements guaranteed by such securities with maturity dates of no more than 90 days from the date of purchase. Investments are carried at fair value.

F. Interfund Receivables and Payables

Transactions between funds that are representative of lending/ borrowing arrangements outstanding at the end of the fiscal year are referred to as either "due from/to other funds" (i.e., the current portion of interfund loans) or "advances to/from other funds" (i.e., the non-current portion of interfund loans).

G. Inventories

The costs of governmental fund-type inventories are recorded as expenditures when purchased rather than when consumed. No significant inventory balances were on hand in governmental funds.

H. Capital Assets

Capital assets, which include property, plant and equipment are reported in the government-wide financial statements. Capital assets are defined by the government as assets with an initial individual cost of more than \$1,000 and an estimated useful life in excess of two years. Such assets are recorded at historical cost or estimated historical cost if purchased or constructed. Donated capital assets are recorded at estimated fair market value at the date of donation.

The costs of normal maintenance and repairs that do not add to the value of the asset or materially extend assets lives are not capitalized. Major outlays for capital assets and improvements are capitalized as projects are constructed.

Property, plant and equipment of the primary government is depreciated using the straight-line method over the following estimated useful lives:

<u>Assets</u>	<u>Years</u>
Buildings	40
Machinery, vehicles, and equipment	3-10
Intangibles	3
Infrastructure	50
Improvements other than buildings	20-40

I. Compensated Absences

It is the government's policy to permit employees to accumulate earned but unused vacation and sick pay benefits. All vested sick and vacation pay is accrued when incurred in the government-wide financial statements. A liability for these amounts is reported in governmental funds only if they have matured, for example, as a result of employee resignations and retirements.

J. Long-Term Obligations, Deferred Debt Expense, and Bond Premium

In the government-wide financial statements, long-term debt and other long-term obligations are reported as liabilities in the applicable governmental activities.

Bond issuance costs, bond premium, and the difference between the reacquisition price and the net carrying amount of the old debt is deferred and amortized over the remaining life of the old debt, which is shorter than the new debt.

The governmental fund financial statements recognize the proceeds of debt as other financing sources in the current period. Issuance costs are reported as expenditures.

K. Fund Equity

In the fund financial statements, governmental funds report reservations of fund balance for amounts that are not available for appropriation or are legally restricted by outside parties for use for a specific purpose.

L. Use of Estimates

The preparation of basic financial statements in conformity with generally accepted accounting principles requires management to make estimates

and assumptions that affect the reported amounts of assets and liabilities and disclosures for contingent assets and liabilities at the date of the basic financial statements, and the reported amounts of the revenues and expenditures/expenses during the fiscal year. Actual results could vary from estimates that were used.

2. Stewardship, Compliance and Accountability

A. Budgetary Information

At the annual town meeting, the Town Council presents an operating and capital budget for the proposed expenditures of the fiscal year commencing the following July 1. The budget, as enacted by town meeting, establishes the legal level of control and specifies that certain appropriations are to be funded by particular revenues. The original budget is amended during the fiscal year at special town meetings as required by changing conditions.

The legal spending limit is at the department level, as voted by town meeting.

Formal budgetary integration is employed as a management control device during the year for the General Fund and certain Special Revenue Funds (Sewer Fund and Cable Fund).

At year end, appropriation balances lapse, except for certain unexpended capital items and encumbrances which will be honored during the subsequent year.

B. Budgetary Basis

The General and Special Revenue Funds final appropriations appearing on the "Budget and Actual" pages of the fund financial statements and supplementary information represents the final budget after all transfers and supplemental appropriations.

C. <u>Budget/GAAP Reconciliation</u>

The budgetary data for the general and special revenue funds are based upon accounting principles that differ from generally accepted accounting principles (GAAP). Therefore, in addition to the GAAP basis financial statements, the results of operations of the general and special revenue funds are presented in accordance with budgetary accounting principles to provide a meaningful comparison with budgetary data.

The following is a summary of adjustments made to the actual revenues and other sources, and expenditures and other uses, to conform to the budgetary basis of accounting.

	Revenues and Other	Expenditures and Other
General Fund:	Financing Sources	Financing Uses
Revenues/Expenditures (GAAP basis)	\$ 24,761,248	\$ 24,553,137
Other financing sources/uses (GAAP basis)	4,541,553	4,893,149
Subtotal (GAAP Basis)	29,302,801	29,446,286
Adjust tax revenue to accrual basis	161,370	-
Reverse expenditures related to beginning of year appropriation carryforwards	-	(2,058,335)
Add end of year appropriation carryforwards to expenditures	-	426,433
Adjustment for budget timing difference	(1,000,000)	174,500
Recognize use of fund balance as funding source	766,819	
Budgetary basis	\$ <u>29,230,990</u>	\$ <u>27,988,884</u>
Nonmajor Governmental Funds: Revenues/Expenditures (GAAP basis)	\$ 5,917,091	\$ 8,773,468
Other financing sources/uses (GAAP basis)	4,893,149	166,553
Subtotal (GAAP Basis)	10,810,240	8,940,021
Less non-budgeted nonmajor funds	(8,909,260)	(7,433,019)
Reverse expenditures related to beginning of year appropriation carryforwards	-	(4,369)
Add end of year appropriation carryforwards to expenditures	-	507,044
Recognize use of fund balance as funding source	100,000	
Budgetary basis	\$ <u>2,000,980</u>	\$ <u>2,009,677</u>

D. Excess of Expenditures Over Appropriations

Expenditures exceeding appropriations during the current fiscal year were as follows:

General Fund:	
Finance	\$ 24,107
Zoning board	2,678
General services	21,151
Emergency management	31,490
Fire department	32,378
Highway department	33,583
Recreation department	113
Capital outlay	211
Nonmajor Governmental Funds:	
Sewer Fund	54,697
Cable Fund	29

3. Cash and Short-Term Investments

Custodial Credit Risk - Deposits. Custodial credit risk is the risk that in the event of a bank failure, the Town's deposits may not be returned to it. RSA 48:16 states that "deposit in any one bank shall not at any time exceed the sum of its paid-up capital and surplus, exception that a city with a population in excess of 50,000 is authorized to deposit funds in a solvent bank in excess of the paid-up capital surplus of said bank." The Town's deposit policy for custodial credit risk requires a comprehensive review of the credit worthiness of the institutions along with the capital ratios of the institutions. Assets of the funds of the Town may be invested in U.S Treasury Securities maturing in less than one year, fully insured or collateralized certificates of deposits at commercial banks of the State of New Hampshire, New England Region and the State of New York, repurchase agreements fully collateralized by the U.S. Treasury Securities or agencies, and any state approved pool or instrument. The assets of the Town shall be secured through third-party custody and safekeeping procedures.

As of June 30, 2007, of the Town's bank balance of \$ 41,286,055, \$ 13,396,411 was held in repurchase agreements, which are securities held by the investment's counterparty, not in the name of the Town.

4. Investments

A. Credit Risk

Generally, credit risk is the risk that an issuer of an investment will not fulfill its obligation to the holder of the investment. State law employs the prudent person rule whereby investments are made as a prudent person would be expected to act, with discretion and intelligence, to seek

reasonable income, preserve capital, and, in general, avoid speculative investments.

Presented below is the actual rating as of year end for each investment type of the Town.

		Rating as of Year End			Weighted Average
Investment Type Debt related securities:	Fair <u>Value</u>	<u>AAA</u>	<u>AA-</u>	BBB+	Duration (Years)
U.S. Treasury notes Corporate bonds Federal agency securities	\$ 70,456 44,299 <u>129,165</u>	\$ 70,456 - 129,165	\$ - 19,198 -	\$ - 25,101 -	1.38 5.68 5.12
Subtotal	243,920	\$ <u>199,621</u>	\$ <u>19,198</u>	\$ <u>25,101</u>	
Certificates of deposits Corporate equities	11,395 <u>360,574</u>				
Total	\$ <u>615,889</u>				

B. Custodial Credit Risk

The custodial credit risk for investments is the risk that, in the event of the failure of the counterparty (e.g. broker-dealer) to a transaction, a government will not be able to recover the value of its investment or collateral securities that are in the possession of another party. The Town's Trust Department does not have a policy for custodial credit risk.

C. Concentration of Credit Risk

The Town places no limit on the amount the Town may invest in any one issuer. The Town does not have an investment in one issuer greater than 5% of total investments.

D. Interest Rate Risk

Interest rate risk is the risk that changes in market interest rates will adversely affect the fair value of an investment. Generally, the longer the maturity of an investment, the greater the sensitivity of its fair value to changes in market interest rates. The Town does not have a formal investment policy that limits investment maturities as a means of managing its exposure to fair value losses arising from increasing interest rates. For weighted average duration, please see the table in Section A of this footnote.

E. Foreign Currency Risk

Foreign currency risk is the risk that changes in foreign exchange rates will adversely affect the fair value of an investment. The Town does not have policies for foreign currency risk.

5. Property Taxes

The Town bills property taxes on a semi-annual basis, which are due in July and December. Property tax revenues are recognized in the fiscal year for which taxes have been levied (budgeted) to the extent that they become available, i.e., due or receivable within the current fiscal year and collected within the current period or within 60 days of year end. Property taxes collected before the due date and in advance of the year for which they are levied, are recorded as a taxes collected in advance liability, as they are intended to finance the subsequent year's operations.

Delinquent taxes are typically liened at the Registrar of Deeds on February 28 of the next year. If the property taxes (redemptions) are not paid within two years of the tax lien date, the property is conveyed to the Town by deed and could subsequently be sold at public sale.

The Town annually budgets an amount for residential and business property tax abatements and refunds. All abatements and refunds are charged to the account and are classified as a contra-tax revenue in the General Fund. The account also includes the probable abatements accrued to be paid.

Taxes receivable, at June 30, 2007, consists of the following:

Property taxes	\$ 3,357
Tax liens: 2006	471,596
2005	154,540
2004	16,254
2003	4,156
Yield tax Gravel pit tax	451 38
Total	\$ <u>650,392</u>

6. <u>User Fees and Allowance for Doubtful Accounts</u>

User fees receivable include amounts due from customers primarily for sewer and ambulance services. Ambulance accounts receivable are reported net of an allowance for doubtful accounts, and revenues net of uncollectibles. The allowance amount is estimated using accounts receivable past due more than 120 days. Sewer delinquent receivables are liened in a similar manner as property taxes described in Note 5.

User fees receivable and related allowance for doubtful accounts at June 30, 2007 consist of the following:

	<u>Ambulance</u>	<u>Sewer</u>	<u>Cable</u>	<u>Total</u>
Gross	\$ 412,861	\$ 398,732	\$ 79,513	\$ 891,106
Less: Allowance for doubtful accounts	(222,843)			(222,843)
Total	\$ <u>190,018</u>	\$ <u>398,732</u>	\$ <u>79,513</u>	\$ <u>668,263</u>

7. Intergovernmental Receivables

This balance represents reimbursements requested from Federal and State agencies for expenditures incurred in fiscal year 2007.

8. Other Receivables

Other receivables consist of:

Police special outside detail	\$ 45,791
Police airport division	618,719
Conservation	147,000
Other	40,203
Total	\$ 851,713

9. Interfund Fund Receivables/Payables and Transfers

Although self-balancing funds are maintained, most transactions flow through the general fund. In order to obtain accountability for each fund, interfund receivable and payable accounts must be utilized. The following is an analysis of the June 30, 2007 balances in interfund receivable and payable accounts:

<u>Fund</u>	Due From Other Funds	Due To Other Funds
General Fund	\$ 2,141,611	\$ 4,729,079
Nonmajor Governmental Funds:		
Special Revenue Funds:		
Conservation commission	-	51,878
Sewer fund	2,672,337	-
Cable TV	296,316	-
Police airport division	-	618,719
Other	63,455	-
		(continued)

<u>Fund</u>	Due From Other Funds	Due To Other Funds
Capital Project Funds: West road fields South Londonderry Phase II	27,388 354,771	- -
Exit 4A Fire facility	- <u>214,611</u>	370,813
Subtotal nonmajor funds	<u>3,628,878</u>	<u>1,041,410</u>
Total	\$ <u>5,770,489</u>	\$ <u>5,770,489</u>

The following is an analysis of transfers in and out during fiscal year 2007. The primary purpose of these transfers is to ensure budget compliance. Most of these transfers are budgeted in general fund, and transferred to appropriate funds. Sewer and cable fund transfers to general fund cover their share of general fund costs. Annual transfers are made between general and capital reserve fund per annual town meeting appropriations.

<u>Fund</u>	Transfers In	Transfers Out
General Fund	\$ 166,553	\$ 4,893,149
Nonmajor Governmental Funds:		
Special Revenue Funds:		
Conservation Commission	2,000,000	-
Sewer fund	-	100,000
Capital reserve trust	347,393	49,053
Other	10,000	-
Capital Project Fund:		
Fire facility	2,535,756	-
Permanent Fund	-	<u> 17,500</u>
Subtotal nonmajor funds	<u>4,893,149</u>	<u> 166,553</u>
Total	\$ <u>5,059,702</u>	\$ <u>5,059,702</u>

10. Capital Assets

Capital asset activity for the year ended June 30, 2007 was as follows (in thousands):

Governmental Activities:	Beginning <u>Balance</u>	<u>Increases</u>	<u>Decreases</u>	Ending <u>Balance</u>
Capital assets, being depreciated: Buildings Machinery, vehicles, and equipment Intangibles Infrastructure Improvements other than buildings	\$ 8,574 6,613 1,354 84,233 286	\$ 3,409 1,143 - - - 4	\$ (36) (412) - - -	\$ 11,947 7,344 1,354 84,233 290
Total capital assets, being depreciated	101,060	4,556	(448)	105,168
Less accumulated depreciation for: Buildings Machinery, vehicles, and equipment Intangibles Infrastructure Improvements other than buildings	(1,174) (3,840) (1,327) (24,282) (<u>37</u>)	(211) (650) (16) (1,741) (24)	36 263 - - -	(1,349) (4,227) (1,343) (26,023) (<u>61</u>)
Total accumulated depreciation	(<u>30,660</u>)	(<u>2,642</u>)	299	(<u>33,003</u>)
Total capital assets, being depreciated, ne	et 70,400	1,914	(149)	72,165
Capital assets, not being depreciated: Land and improvements Construction in progress Total capital assets, not being depreciated	8,631 6,091 d 14,722	1,822 <u>2,581</u>	(<u>3,407</u>) (3,407)	10,453 <u>5,265</u> 15,718
	<u> </u>	4,403	\ <u></u> ,	
Governmental activities capital assets, net	\$ <u>85,122</u>	\$ <u>6,317</u>	\$ (<u>3,556</u>)	\$ <u>87,883</u>

Depreciation expense was charged to functions of the Town as follows (in thousands):

Governmental Activities:

General government	\$	79
Public safety	ļ	522
Public works	1,3	394
Culture and recreation		120
Sanitation		<u>527</u>
Total depreciation expense - governmental activities	\$ <u>2,0</u>	<u>642</u>

Active construction in progress is comprised of the following (in thousands):

	Spent to	Remaining
<u>Project</u> :	June 30, 2007	<u>Commitment</u>
Exit 4A	\$ 677	\$ 4,089
West Road Fields	1,893	-
Sanborn Road	45	-
South Londonderry Phase II	-	355
Fire Facility	<u>2,596</u>	
Total Projects:	\$ <u>5,211</u>	\$ <u>4,444</u>

11. Accounts Payable

Accounts payable represent additional 2007 expenditures paid after June 30, 2007.

12. <u>Accrued Liabilities</u>

Accrued liabilities on the statement of net assets primarily consist of accrued payroll and accrued interest at June 30, 2007.

13. Deferred Revenue

Governmental funds report deferred revenue in connection with receivables for revenues that are not considered to be available to liquidate liabilities of the current period. The balance of the General Fund deferred revenues account is equal to the total of all June 30, 2007 receivable balances, except property taxes that are accrued for subsequent 60 day collections.

14. <u>Taxes Collected in Advance</u>

Taxes collected in advance represent taxes collected before June 30, 2007 for levy year 2008.

15. <u>Tax Refunds Payable</u>

This balance consists of an estimate of refunds due to property taxpayers for potential abatements.

16. Long-Term Debt

A. Long-Term Debt Supporting Governmental Activities

General obligation bonds, issued by the Town of Londonderry for various municipal projects, are approved by voters and repaid with property taxes recorded in the General Fund. Other debt issued to support governmental activities such as compensated absences and lease obligations are primarily paid from the General Fund as well.

B. General Obligation Bonds

The Town issues general obligation bonds to provide funds for the acquisition and construction of major capital facilities. General obligation bonds currently outstanding are as follows:

Governmental Activities:	Original Amount	Serial Maturities Through	Interest Rate(s)%	Amount Outstanding as of June 30, 2007
Water, sewer and public				
improvements \$	4,575,000	05/15/11	6.30 - 6.40	\$ 575,000
Mammoth Rd. sewer	2,400,000	11/01/21	3.50 - 5.00	1,800,000
Multi-purpose bond	1,650,000	10/15/12	3.71	990,000
Multi-purpose bond	13,652,674	10/01/23	3.45 - 4.25	11,595,000
Refunding	4,545,000	10/15/15	2.25 - 3.75	2,945,000
Open space conservation	1,000,000	12/01/14	3.31	800,000
Open space & fire station	4,375,000	08/15/26	3.50 - 4.15	4,375,000
Total Governmental Activiti	es:			\$ <u>23,080,000</u>

C. Future Debt Service

The annual principal payments to retire all general obligation long-term debt outstanding as of June 30, 2007 are as follows:

<u>Governmental</u>	<u>Principal</u>	<u>Interest</u>	<u>Total</u>
2008	\$ 2,075,000	\$ 817,156	\$ 2,892,156
2009	1,935,000	751,412	2,686,412
2010	1,795,000	685,511	2,480,511
2011	1,695,000	624,462	2,319,462
2012	1,680,000	566,625	2,246,625
2013 - 2017	6,415,000	2,081,944	8,496,944
2018 - 2022	5,125,000	1,013,010	6,138,010
2023 - 2027	2,360,000	<u> 159,480</u>	2,519,480
Total	\$ <u>23,080,000</u>	\$ <u>6,699,600</u>	\$ <u>29,779,600</u>

D. Bond Authorizations/Unissued

Long term debt authorizations which have not been issued or rescinded as of June 30, 2007 are as follows:

<u>Purpose</u>	<u>Amount</u>
Mammoth Road Sewer	\$ 225,000
Auburn Road Water Line	49,600
Exit 4A Construction	4,500,000
Auburn Road Landfill Site	900,000
Total Unissued Bond Authorizations	\$ 5,674,600

E. Changes in General Long-Term Liabilities

During the year ended June 30, 2007, the following changes occurred in long-term liabilities (in thousands):

	Total Balance <u>7/1/06</u>	Additions	Reductions	Total Balance <u>6/30/07</u>	Current Portion	Long Term <u>Portion</u>
Governmental Activities						
Bonds payable	\$ 20,570	\$ 4,375	\$ (1,865)	\$ 23,080	\$ (2,075)	\$ 21,005
Accrued emp. benefits	1,417	38	(22)	1,433	(572)	861
Other:						
Capital leases	-	730	(304)	426	(313)	113
Landfill postclosure	200		(<u>10</u>)	190	(<u>10</u>)	180
Totals	\$ <u>22,187</u>	\$ <u>5,143</u>	\$ (<u>2,201</u>)	\$ <u>25,129</u>	\$ (<u>2,970</u>)	\$ <u>22,159</u>

The general fund has been designated as the primary source to repay all governmental-type general long-term liabilities.

F. Prior Year Defeasance of Debt

In prior years, certain outstanding bonds were defeased by placing proceeds of new bonds in an irrevocable trust to provide for all future debt service payments on the old bonds. Accordingly, the trust accounts and the defeased bonds are not included in the financial statements. At fiscal year-end, the following bonds are considered defeased (in thousands):

	Bond	Defeased
<u>Purpose</u>	<u>Series</u>	<u>Balance</u>
Auburn road landfill Landfill cap, Boston	1993	\$ 100
North, fire truck	1994	1,755
Library	1996	1,150

17. Landfill Postclosure Care Costs

State and Federal laws and regulations require the Town to perform certain postclosure maintenance and monitoring functions at its closed and capped landfill site. The \$ 190,000 reported as landfill postclosure care liability at June 30, 2007 represents the estimated costs to maintain and monitor the site for thirty years. These amounts are based on what it would cost to perform all postclosure care in 2007. Actual cost may be higher due to inflation, changes in technology, or changes in regulations.

18. Restricted Net Assets

The accompanying entity-wide financial statements report restricted net assets when external constraints from grantors or contributors are placed on net assets.

Permanent fund restricted net assets are segregated between nonexpendable and expendable. The nonexpendable portion represents the original

restricted principal contribution, and the expendable represents accumulated earnings which are available to be spent based on donor restrictions.

19. Reserves of Fund Equity

"Reserves" of fund equity are established to segregate fund balances which are either not available for expenditure in the future or are legally set aside for a specific future use.

The following types of reserves are reported at June 30, 2007:

Reserved for Encumbrances and Continuing Appropriations - An account used to segregate that portion of fund balance committed for expenditure of financial resources upon vendor performance.

Reserved for Perpetual Permanent Funds - Represents the principal of the nonexpendable trust fund investments. The balance cannot be spent for any purpose; however, it may be invested and the earnings may be spent.

20. Commitments and Contingencies

<u>Outstanding Lawsuits</u> - There are several pending lawsuits in which the Town is involved. The Town's management is of the opinion that the potential future settlement of such claims would not materially affect its financial statements taken as a whole.

<u>Grants</u> - Amounts received or receivable from grantor agencies are subject to audit and adjustment by grantor agencies, principally the federal government. Any disallowed claims, including amounts already collected, may constitute a liability of the applicable funds. The amount of expenditures which may be disallowed by the grantor cannot be determined at this time, although the Town expects such amounts, if any, to be immaterial.

21. Pension Plan

The Town follows the provisions of GASB Statement No. 27, Accounting for Pensions for State and Local Government Employees, with respect to the employees' retirement funds.

A. Plan Description

The Town contributes to the New Hampshire Retirement System (the "System"), a cost-sharing, multiple-employer defined benefit pension plan administered by the retirement board. The System provides retirement, disability and death benefits to plan members and beneficiaries. Revised Statutes Annotated 100-A:41-a of New Hampshire Law assigns the System the authority to establish and amend benefit provisions of

the plan and grant cost-of-living increases. The System issues a publicly available financial report that can be obtained through the New Hampshire Retirement System at 4 Chenell Drive, Concord, New Hampshire 03301-8509.

B. Funding Policy

Plan members are required to contribute between 5% and 9.30% of annual covered compensation to the pension plan. The Town makes annual contributions to the pension plan equal to the amount required by Revised Statutes Annotated 100-A:16, and range from 6.81% - 14.36% of covered compensation. The Town's contributions to the System for the years ended June 30, 2007, 2006, and 2005 were \$ 1,037,715, \$ 1,066,156, and \$ 840,245, respectively, which were equal to its annual required contributions for each of these years.

22. Risk Management

The government is exposed to various risks of loss related to torts; theft of, damage to and destruction of assets; errors and omissions; and natural disasters for which the government carries commercial insurance. There were no significant reductions in insurance coverage from the previous year and have been no material settlements in excess of coverage in any of the past three fiscal years.

SUPPLEMENTARY STATEMENTS AND SCHEDULES

Combining Financial Statements

NONMAJOR GOVERNMENTAL FUNDS

SPECIAL REVENUE FUNDS

Special Revenue Funds are established to account for resources obtained and expended for specified purposes and restricted by law or local action.

Special Revenue Funds are established for the following purposes:

- Conservation Commission: To account for monies received through donations and bonds and expended for the conservation of local land and resources.
- <u>Leach Library Fund</u>: To account for fines and fees collected by the library for the purchase of books and periodicals.
- Sewer Fund: To account for the operation of sewer pumping stations and sewer lines.
- Cable TV Fund: To account for the activities of the local cable television studio.
- Police Airport Division: To account for charges to City of Manchester Department of Aviation for security at the Manchester-Boston Regional Airport provided by the Londonderry Police Department and the related expenditures by the law enforcement personnel.
- <u>Capital Reserve Trust</u>: To account for amounts set aside by the Town to fund future capital additions.
- Other Funds: To account for other miscellaneous monies received through donations and related expenditures.

CAPITAL PROJECT FUNDS

Capital Project Funds are established to account for resources obtained and expended for the acquisition of major capital facilities or equipment.

The current funds were established for the following purposes:

Police Facility: To account for retainage for police facility project completed in fiscal year 2007.

- West Road Fields: To account for the development of a Town-owned and maintained athletic field complex.
- ➤ <u>Town Hall</u>: To account for the architectural, engineering, and construction costs of a new Town hall facility completed in 2006.
- South Londonderry Phase II: To account for the extension of the interceptor system that expands service in South Londonderry along Route 102.
- Exit 4A: To account for the architectural and engineering costs associated with the development of a new on/off ramp from Route 93.
- Fire Facility: To account for the architectural, engineering and construction costs of a new fire facility.

PERMANENT FUNDS

Permanent Funds are established to account for certain assets held by the Town in a fiduciary capacity as a trustee for cemetery, library, welfare and other purposes.

Combining Balance Sheet

Nonmajor Governmental Funds

June 30, 2007

	Special Revenue Funds		
	Conservation Commission	Leach Library <u>Fund</u>	Sewer <u>Fund</u>
<u>ASSETS</u>			
Cash and short-term investments Investments User fees receivable Other receivable Due from other funds	\$ 2,596,306 - - - 147,000 -	\$ 40,738 - - - -	\$ - - 398,732 - 2,672,337
Total Assets	\$ 2,743,306	\$ <u>40,738</u>	\$ 3,071,069
LIABILITIES AND FUND EQUITY			
Liabilities: Accounts payable Retainage payable Deferred revenues Due to other funds	\$ - - - 51,878	\$ - - - -	\$ 7,827 - 398,732 -
Total Liabilities	51,878	-	406,559
Fund Balances: Reserved for: Encumbrances and continuing appropriations Perpetual permanent funds Unreserved:	- -	- -	547,027 -
Undesignated, reported in: Special revenue funds Capital project funds Permanent funds	2,691,428 - -	40,738 - -	2,117,483 - -
Total Fund Equity	2,691,428	40,738	2,664,510
Total Liabilities and Fund Equity	\$ <u>2,743,306</u>	\$ <u>40,738</u>	\$ <u>3,071,069</u>

		Special Revenue Funds	S	
0.11.77/	Police	Capital	0:1	_
Cable TV <u>Fund</u>	Airport <u>Division</u>	Reserve <u>Trust</u>	Other <u>Funds</u>	<u>Subtotals</u>
<u>Fulla</u>	DIVISION	<u>ITUSI</u>	<u>runus</u>	Subiolais
\$ -	\$ -	\$ 769,813	\$ 282,741	\$ 3,689,598
- 79,513	-	- -	-	- 478,245
, -	618,719	-	45,791	811,510
296,316	<u> </u>	-	63,455	3,032,108
\$ 375,829	\$ <u>618,719</u>	\$ 769,813	\$ <u>391,987</u>	\$ 8,011,461
\$ 367	\$ -	\$ -	\$ 234	\$ 8,428
- 79,513	-	-	-	- 478,245
-	618,719			670,597
79,880	618,719	-	234	1,157,270
,	·			, ,
4,197	_	-	-	551,224
, -	-	-	-	-
291,752 -	<u>-</u>	769,813	391,753 -	6,302,967
<u> </u>	<u> </u>	<u> </u>	<u> </u>	<u> </u>
295,949	-	769,813	391,753	6,854,191
\$ 375,829	\$ <u>618,719</u>	\$ <u>769,813</u>	\$ 391,987	\$ 8,011,461

		Capital Project Funds	
	Police <u>Facility</u>	West Road <u>Fields</u>	Town <u>Hall</u>
<u>ASSETS</u>			
Cash and short-term investments Investments User fees receivable Other receivable Due from other funds	\$ 14,409 - - - - -	\$ - - - - 27,388	\$ - - - - -
Total Assets	\$ <u>14,409</u>	\$ 27,388	\$
LIABILITIES AND FUND EQUITY			
Liabilities: Accounts payable Retainage payable Deferred revenues Due to other funds	\$ - 14,409 - -	\$ - - - -	\$ - - - -
Total Liabilities	14,409	-	-
Fund Balances: Reserved for: Encumbrances and continuing appropriations Perpetual permanent funds Unreserved:	- -	- -	- -
Undesignated, reported in: Special revenue funds Capital project funds Permanent funds	- - -	- 27,388 	- - -
Total Fund Equity	<u> </u>	27,388	
Total Liabilities and Fund Equity	\$ <u>14,409</u>	\$27,388	\$

Canita	Decidat	F
Cabiia	l Proiect	Funas

04-		.,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,	
South			
Londonderry		Fire	
Phase II	Exit 4A	<u>Facility</u>	<u>Subtotals</u>
	<u>=</u>	<u></u>	
\$ -	\$ 2,098	\$ -	\$ 16,507
_	_,000	_	-
-	-	-	_
-	-	-	-
-	-	-	-
354,771	-	214,611	596,770
Ф 054.774	Ф 0.000	Ф 04.4.C4.4	Ф C40 077
\$ 354,771	\$ 2,098	\$ <u>214,611</u>	\$ <u>613,277</u>
\$ -	\$ 40,866	\$ -	\$ 40,866
-	-	-	14,409
=	_	=	· <u>-</u>
_	370,813	_	370,813
	370,013		
-	411,679	-	426,088
-	-	-	-
-	-	-	-
-	-	-	-
354,771	(409,581)	214,611	187,189
-	-	-	-
	-		
254 774	(400 504)	044.044	407 400
354,771	(409,581)	214,611	187,189
\$ 354,771	\$ 2,098	\$ 214,611	\$ 613,277
	2,000		Ψ 010,211

	Permanent <u>Fund</u>	Total Nonmajor Governmental <u>Funds</u>
<u>ASSETS</u>		
Cash and short-term investments Investments User fees receivable Other receivable Due from other funds	\$ 47,150 615,889 - - -	\$ 3,753,255 615,889 478,245 811,510 3,628,878
Total Assets	\$ 663,039	\$9,287,777
LIABILITIES AND FUND EQUITY		
Liabilities: Accounts payable Retainage payable Deferred revenues Due to other funds Total Liabilities	\$ - - - - -	\$ 49,294 14,409 478,245 1,041,410
Fund Balances: Reserved for: Encumbrances and continuing appropriations Perpetual permanent funds Unreserved: Undesignated, reported in: Special revenue funds Capital project funds Permanent funds	- 598,186 - - - 64,853	551,224 598,186 6,302,967 187,189 64,853
Total Fund Equity	663,039	7,704,419
Total Liabilities and Fund Equity	\$ <u>663,039</u>	\$ <u>9,287,777</u>

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Combining Statement of Revenues, Expenditures and Changes in Fund Equity

Nonmajor Governmental Funds

For the Year Ended June 30, 2007

	Sp	ecial Revenue Fund	ds
	Conservation Commission	Leach Library <u>Fund</u>	Sewer <u>Fund</u>
Revenues: Interest, penalties and land use taxes Intergovernmental Charges for services Investment income Contributions Other	\$ 845,121 - - - 14,138 - -	\$ - 30,295 1,080 111,845	\$ 3,676 - 1,540,477 - - -
Total Revenues	859,259	143,220	1,544,153
Expenditures: Current: General government Public safety Highways and streets Sanitation Culture and recreation Total Expenditures Excess (deficiency) of revenues over (under) expenditures	1,863,382 - - - - - - 1,863,382 (1,004,123)	- - - - 135,685 135,685	- - 1,116,130 - 1,116,130 428,023
Other Financing Sources (Uses): Transfers in Transfers out	2,000,000	<u>-</u>	- (100,000)
Total Other Financing Sources (Uses)	2,000,000		(100,000)
Net changes in fund balances	995,877	7,535	328,023
Fund Balances, beginning of year	1,695,551	33,203	2,336,487
Fund Balances, end of year	\$_2,691,428	\$_40,738_	\$ 2,664,510

Special	Revenue	Funds
---------	---------	--------------

				Special Reven		3			
			Police	Capi					
	Cable TV		Airport	Rese		Othe			
	<u>Fund</u>		<u>Division</u>	<u>Tru</u> :	<u>st</u>	<u>Func</u>	<u>ds</u>		<u>Subtotals</u>
				•				•	
\$	-	\$	-	\$ -	•	\$ -		\$	848,797
	-		-	•	•	19,0			19,026
	356,827		2,441,028	•	•	386,2			4,754,862
	-		-	3,3	18	1,4			19,979
	-		-	•			41		112,286
		_	-		<u> </u>	75,6	55_	_	75,655
	050 007		0.444.000	0.0	14.0	400.0	00		E 000 00E
	356,827		2,441,028	3,3	18	482,8	00		5,830,605
	_		_		_	18,9	26		1,882,308
	_		2,441,028			339,1			2,780,137
	_		-		_	-	00		-
	_		-		_	_			1,116,130
	290,872		-		_	_ 35,1	71		461,728
•		_					<u> </u>	_	,
	290,872		2,441,028			393,2	06		6,240,303
	· · · · · · · · · · · · · · · · · · ·	_						_	<u> </u>
	65,955		-	3,3	18	89,5	94		(409,698)
				0.47.0		40.0	00		0.057.000
	-		-	347,3		10,0	00		2,357,393
		_		(49,0	<u>153)</u>			_	(149,053)
	_		_	298,3	8 4 0	10,0	00		2,208,340
·		_		230,0		10,0	55	_	2,200,040
	65,955		-	301,6	58	99,5	94		1,798,642
	229,994	_		468,1	55	292,1	59_	_	5,055,549
	_			_		_		_	_
\$	295,949	\$ ₌	-	\$ <u>769,8</u>	13	\$ 391,7	53	\$ <u>_</u>	6,854,191

	Capital Project Funds					
		Police <u>Facility</u>		West Road <u>Fields</u>		Town <u>Hall</u>
Revenues: Interest and penalties Intergovernmental Charges for services Investment income Contributions Other Total Revenues	\$	- - - - - -	\$	- - - - - -	\$	- - - - - -
Expenditures: Current: General government Public safety Highways and streets Sanitation Culture and recreation	_	- 1,929 - - -		- - - -	_	2,516 - - - - -
Total Expenditures	_	1,929	•	<u>-</u>	_	2,516
Excess (deficiency) of revenues over (under) expenditures		(1,929)		-		(2,516)
Other Financing Sources (Uses): Transfers in Transfers out	-	- -		- -	_	- -
Total Other Financing Sources (Uses)	-	<u>-</u>		<u>-</u>	_	
Net changes in fund balances		(1,929)		-		(2,516)
Fund Balances, beginning of year	-	1,929		27,388	_	2,516
Fund Balances, end of year	\$_	<u>-</u>	\$	27,388	\$_	

Capital Pro	ject Funds
-------------	------------

1	Capital Pi	roject Funds	
South Londonderry <u>Phase II</u>	Exit 4A	Fire <u>Facility</u>	<u>Subtotals</u>
\$ -	\$ - -	\$ - -	\$ - -
-	- 13	-	- 13
<u>-</u>	<u>-</u>	2,682	2,682
-	13	2,682	2,695
- -	- - 203,920	- 2,323,361 -	2,516 2,325,290 203,920
<u> </u>	<u> </u>	<u>-</u>	<u> </u>
	203,920	2,323,361	2,531,726
-	(203,907)	(2,320,679)	(2,529,031)
<u>-</u>	<u>-</u>	2,535,756	2,535,756
	<u> </u>	2,535,756	2,535,756
-	(203,907)	215,077	6,725
354,771	(205,674)	(466)	180,464
\$ 354,771	\$ <u>(409,581)</u>	\$ <u>214,611</u>	\$ 187,189

		Total
	Permanent <u>Fund</u>	Nonmajor Governmental <u>Funds</u>
Revenues:		
Interest and penalties Intergovernmental Charges for services Investment income Contributions Other	\$ - - 77,341 6,450 -	\$ 848,797 19,026 4,754,862 97,333 118,736 78,337
Total Revenues	83,791	5,917,091
Expenditures: Current:		
General government	-	1,884,824
Public safety Highways and streets	-	5,105,427 203,920
Sanitation	-	1,116,130
Culture and recreation	1,439	463,167
Total Expenditures	1,439	8,773,468
Excess (deficiency) of revenues over (under) expenditures	82,352	(2,856,377)
Other Financing Sources (Uses): Transfers in Transfers out	- (17,500)	4,893,149 (166,553)
Total Other Financing Sources (Uses)	(17,500)	4,726,596
Net changes in fund balances	64,852	1,870,219
Fund Balances, beginning of year	598,187	5,834,200
Fund Balances, end of year	\$ <u>663,039</u>	\$ 7,704,419

Combining Statement of Changes in Assets and Liabilities

Agency Funds

For the Year Ended June 30, 2007

Construction Escrows:	Balance July 1, <u>2006</u>	<u>Additions</u>	<u>Deductions</u>	Balance June 30, <u>2007</u>
Assets - cash and short-term investments	\$ 4,272,307	\$_2,167,138_	\$ (2,386,974)	\$ <u>4,052,471</u>
Liabilities - other liabilities	\$ 4,272,307	\$_2,167,138_	\$ (2,386,974)	\$ 4,052,471
School Capital Reserve:				
Assets - cash and short-term investments	\$ 236,977	\$ 403,001	\$ (206,457)	\$ 433,521
Liabilities - other liabilities	\$ 236,977	\$ 403,001	\$ (206,457)	\$ 433,521
<u>Totals:</u>				
Assets - cash and short-term investments	\$ 4,509,284	\$ 2,570,139	\$ (2,593,431)	\$ 4,485,992
Liabilities - other liabilities	\$ 4,509,284	\$ 2,570,139	\$ (2,593,431)	\$ 4,485,992

Detail and Combining Budget and Actual Statements

GENERAL FUND

The General Fund is established to account for all resources obtained and used for those services commonly provided by the Town which are not accounted for in any other fund. These services include among other items: General Government, Public Safety, Highways and Streets, Sanitation, Health and Welfare, Culture and Recreation, and Economic Development. The primary sources of revenue of the General Fund are: property taxes, unrestricted state revenue sharing grants, certain restricted grants and fees for services rendered.

Detail Schedule of Revenues and Other Financing Sources - Budget and Actual - General Fund

For the Year Ended June 30, 2007

Variance with

(continued)

				Final Budget
	Original <u>Budget</u>	Final Budget	Actual	Positive (Negative)
	<u> buuger</u>	<u> buuget</u>	Actual	(Negative)
Revenues				
<u>Taxes</u>				
Property taxes	\$ <u>13,787,263</u>	\$ 13,787,263	\$ 13,787,263	\$
Total Taxes	13,787,263	13,787,263	13,787,263	-
Interest, Penalties, and Other Taxes				
Payment in lieu of taxes	541,008	541,008	541,216	208
Yield taxes	2,060	2,060	14,536	12,476
Excavation taxes	15,300	15,300	11,184	(4,116)
Interest and penalties on taxes	250,000	250,000	222,238	(27,762)
Total Interest, Penalties, and Other Taxes	808,368	808,368	789,174	(19,194)
Licenses and Permits				
Motor vehicle permits	6,450,000	6,450,000	5,915,525	(534,475)
Business licenses and permits	16,000	16,000	8,947	(7,053)
Building permits	210,000	210,000	216,923	6,923
Other licenses, permits and fees	40,183	40,183	44,847	4,664
Total Licenses and Permits	6,716,183	6,716,183	6,186,242	(529,941)
<u>Intergovernmental</u>				
State shared revenues	295,785	295,785	295,785	-
Meals and room distribution	880,208	880,208	954,924	74,716
Highway block grant	489,033	489,033	475,788	(13,245)
Water pollution grants	74,000	74,000	117,128	43,128
Landfill closure grant	82,205	82,205	75,852	(6,353)
COPS grant	115,000	115,000	112,613	(2,387)
Police grant	11,000	11,000	26,482	15,482
Other grants	5,000	5,000	90,421	85,421
Total Intergovernmental Revenues	1,952,231	1,952,231	2,148,993	196,762
Charges for Services				
Income from departments	533,902	533,902	862,419	328,517
Total Charges for Services	533,902	533,902	862,419	328,517
Investment Income				
Interest on deposits	375,000	375,000	769,844	394,844
Total Investment Income	375,000	375,000	769,844	394,844
Other Payanues				
Other Revenues Insurance dividends and reimbursements	25,000	25,000	91,722	66,722
Other miscellaneous revenue			286,961	
Total Miscellaneous Revenues	165,000 190,000	165,000		121,961 188,683
i otal iviiscellaheous Revenues	190,000	190,000	378,683	188,683
Total Revenues	24,362,947	24,362,947	24,922,618	559,671

Detail Schedule of Revenues and Other Financing Sources - Budget and Actual - General Fund

For the Year Ended June 30, 2007

(continued)				Variance with Final Budget
	Original	Final		Positive
	Budget	<u>Budget</u>	<u>Actual</u>	(Negative)
Other Financing Sources				
Bond Proceeds	3,375,000	3,375,000	3,375,000	-
Operating Transfers In:				
Sewer fund	100,000	100,000	100,000	-
Capital reserve trust	50,000	50,000	49,053	(947)
Permanent fund	17,500	17,500	17,500	
Total Transfers In	167,500	167,500	166,553	(947)
Use of Fund Balance	766,819	766,819	766,819	
Total Other Financing Sources	4,309,319	4,309,319	4,308,372	(947)
Total Revenues and				
Other Financing Sources	\$ 28,672,266	\$ <u>28,672,266</u>	\$ 29,230,990	\$ <u>558,724</u>

Detail Schedule of Expenditures and Other Financing Uses Budget and Actual - General Fund

For the Year Ended June 30, 2007

	Original <u>Budget</u>	Final <u>Budget</u>	<u>Actual</u>	Variance with Final Budget Positive (Negative)	
<u>Expenditures</u>					
General Government					
Town council	\$ 15,216	\$ 15,216	\$ 13,462	\$ 1,754	
Town manager	389,378	389,378	375,522	13,856	
Town clerk/tax collector	422,964	422,964	403,728	19,236	
Suprv. checklist/voter administration	22,630	22,630	20,968	1,662	
Finance	494,625	494,625	518,732	(24,107)	
Assessing	441,583	441,583	424,753	16,830	
Information technology	411,623	411,623	398,739	12,884	
Legal	150,000	150,000	118,483	31,517	
Zoning board	38,193	38,193	40,871	(2,678)	
General services	375,658	375,658	396,809	(21,151)	
Cemeteries	34,829	34,829	33,554	1,275	
Municipal insurances	161,000	161,000	149,861	11,139	
Total General Government	2,957,699	2,957,699	2,895,482	62,217	
Public Safety					
Police department	5,952,224	5,952,224	5,461,376	490,848	
Emergency management	500	500	31,990	(31,490)	
Fire department	4,975,610	4,975,610	5,007,988	(32,378)	
Total Public Safety	10,928,334	10,928,334	10,501,354	426,980	
Highways and Streets					
Building department	337,694	337,694	331,671	6,023	
Highway department	3,097,767	3,097,767	3,131,350	(33,583)	
Total Highways and Streets	3,435,461	3,435,461	3,463,021	(27,560)	
Sanitation					
Solid waste	2,056,759	2,056,759	1,893,734	163,025	
Total Sanitation	2,056,759	2,056,759	1,893,734	163,025	
Health and Welfare					
Welfare department	236,325	236,325	217,019	19,306	
Family mediation	26,383	26,383	24,915	1,468	
Animal control	71,022	71,022	65,399	5,623	
Total Health and Welfare	333,730	333,730	307,333	26,397	
Culture and Recreation					
Recreation department	197,382	197,382	197,495	(113)	
Conservation	3,500	3,500	2,598	902	
Library	1,173,258	1,173,258	1,145,216	28,042	
Total Culture and Recreation	1,374,140	1,374,140	1,345,309	28,831	

(continued)

Detail Schedule of Expenditures and Other Financing Uses Budget and Actual - General Fund

For the Year Ended June 30, 2007

(continued)	Original <u>Budget</u>	Final <u>Budget</u>	<u>Actual</u>	Variance with Final Budget Positive (Negative)
Economic Development				
Planning/economic development	405,745	405,745	404,970	775
	405,745	405,745	404,970	775
Capital Outlay				
Capital outlay	615,000	615,000	615,211	(211)
Total Capital Outlay	615,000	615,000	615,211	(211)
Debt Service				
Debt service	2,672,249	2,672,249	2,669,321	2,928
Total Debt Service	2,672,249	2,672,249	2,669,321	2,928
Total Expenditures	24,779,117	24,779,117	24,095,735	683,382
rotai Experiultures	24,779,117	24,779,117	24,095,735	003,302
Other Financing Uses				
Operating Transfers Out:				
Capital reserve trust	347,393	347,393	347,393	-
Old Home Day	10,000	10,000	10,000	_
Open space	1,000,000	1,000,000	1,000,000	-
Fire facility	2,375,000	2,375,000	2,375,000	-
Fire equipment	160,756	160,756	160,756	-
	· · · · · · · · · · · · · · · · · · ·		 _	
Total Other Financing Uses	3,893,149	3,893,149	3,893,149	
_				
Total Expenditures and				
Other Financing Uses	\$ 28,672,266	\$ 28,672,266	\$ 27,988,884	\$ 683,382

Combining Schedule of Revenues and Expenditures Budget and Actual

Annually Budgeted Special Revenue Funds

For the Year Ended June 30, 2007

		Sewer Fund					
	Original <u>Budget</u>	Final <u>Budget</u>	<u>Actual</u>	Variance with Final Budget Positive (Negative)			
Revenues: Charges for services Interest and penalties	\$ 1,559,911 	\$ 1,559,911 	\$ 1,540,477 3,676	\$ (19,434) 3,676			
Total Revenues	1,559,911	1,559,911	1,544,153	(15,758)			
Other Financing Sources: Use of surplus	100,000	100,000	100,000	<u> </u>			
Total Revenues and Other Financing Sources	1,659,911	1,659,911	1,644,153	(15,758)			
Expenditures: Sanitation Culture and recreation	1,559,911 	1,559,911 	1,614,608	(54,697)			
Total Expenditures	1,559,911	1,559,911	1,614,608	(54,697)			
Other Financing Uses: Transfers out	100,000	100,000	100,000				
Total Expenditures and Other Financing Uses	1,659,911	1,659,911	1,714,608	(54,697)			
Excess of revenues and other financing sources over expenditures and other financing uses	\$ <u> </u>	\$ <u> </u>	\$ <u>(70,455)</u>	\$ <u>(70,455)</u>			

_	Cable Fund									
	Original <u>Budget</u>	Final <u>Budge</u> t		<u>Actual</u>	Fi	ariance with nal Budget Positive Negative)				
\$	295,040 -	\$ 295,04	0 \$	356,827 -	\$	61,787 -				
	295,040	295,04	.0	356,827		61,787				
_					_					
_	295,040	295,04	0	356,827	_	61,787				
_	- 295,040	- 295,04	.0	- 295,069	_	- (29)				
	295,040	295,04	0	295,069		(29)				
-	-			-	_	-				
_	295,040	295,04	<u> </u>	295,069	_	(29)				
\$ <u>_</u>		\$	\$_	61,758	\$_	61,758				

(continued)

(continued)

	Totals					
	Original <u>Budget</u>	Final <u>Budget</u>	<u>Actual</u>	Variance with Final Budget Positive (Negative)		
Revenues: Charges for services Interest and penalties	\$ 1,854,951 	\$ 1,854,951 	\$ 1,897,304 3,676	\$ 42,353 3,676		
Total Revenues	1,854,951	1,854,951	1,900,980	46,029		
Other Financing Sources: Use of surplus	100,000	100,000	100,000			
Total Revenues and Other Financing Sources	1,954,951	1,954,951	2,000,980	46,029		
Expenditures: Sanitation Culture and recreation Total Expenditures	1,559,911 295,040 1,854,951	1,559,911 295,040 1,854,951	1,614,608 295,069 1,909,677	(54,697) (29) (54,726)		
Other Financing Uses: Transfers out	100,000	100,000	100,000			
Total Expenditures and Other Financing Uses	1,954,951	1,954,951	2,009,677	(54,726)		
Excess of revenues and other financing sources over expenditures and other financing uses	\$	\$	\$(8,697)_	\$(8,697)		

Capital Assets Used in the Operation of Governmental Funds

Schedule of Capital Assets By Source

June 30, 2007

CAPITAL ASSETS

Land and improvements	\$ 10,452,775
Buildings	10,597,483
Machinery, vehicles, and equipment	3,116,483
Intangibles	11,574
Construction in progress	5,265,560
Improvements other than buildings	229,221
Infrastructure	58,209,974
Total General Capital Assets	\$ <u>87,883,070</u>

INVESTMENTS IN CAPITAL ASSETS

General fund revenues	\$ 54,882,963
Special revenue fund revenues	24,381,455
Capital project funds	8,618,652
Total Investments in General Capital Assets	\$ 87,883,070

Schedule of Changes in Capital Assets By Function and Activity

For the Year Ended June 30, 2007

	Capital Assets July 1, 2006 Additions		<u>Deductions</u>		Capital Assets June 30, 2007					
General Government:										
Town manager	\$	946	\$	-	\$	405	\$	541		
Finance		2,884		92,964		1,284		94,564		
Information technology		102,899		42,862		44,969		100,792		
Planning and zoning		24,438		-		8,895		15,543		
General services	12	731,381		2,052,432		24,021	_1	4,759,792		
Total General Government	12	862,548		2,188,258		79,574	1	4,971,232		
Public Safety:										
Police department	5.	809,164		413,180		398,897		5,823,447		
Fire department		856,582	:	2,773,448	272,202		4,357,828			
Total Public Safety		665,746		3,186,628		671,099		0,181,275		
Highways and Streets:										
Public works	38.905.902		38,905,902		106,866		1,393,810		37,618,958	
Total highways and streets		905,902		106,866		1,393,810		7,618,958		
Culture and Recreation:										
Parks and recreation	1.	776,312		15,250		10,561		1,781,001		
Library		512,518		15,352	55,216			1,472,654		
Cable		427,125		36,501		54,323		409,303		
Total Culture and Recreation		715,955		67,103		120,100		3,662,958		
Sanitation:	21.	972,015		3,700		527,068	2	1,448,647		
Total Sanitation		972,015		3,700	_	527,068		1,448,647		
Total General Capital Assets	\$ <u>85</u>	122,166	\$	5,552,555	\$	2,791,651	\$ <u>8</u>	37,883,070		

Schedule of Capital Assets By Function and Category

June 30, 2007

		nd and ovements		<u>Buildings</u>	\	Machinery, Vehicles, and <u>Equipment</u>	
General Government:							
Town manager	\$	-	\$	-	\$	541	
Finance		-		-		94,564	
Information technology		-		-		89,164	
Planning and zoning		-		-		13,706	
General services	_10,2	200,815		3,426,035		43,875	
Total General Government	10,2	200,815		3,426,035		241,850	
Public Safety:							
Police department		-		5,304,778		518,669	
Fire department		-		198,693		1,536,203	
Total Public Safety		-		5,503,471	•	2,054,872	
Highways and Streets:							
Public Works	2	251,960		6,796		547,567	
Total Highways and Streets	- 2	251,960		6,796	•	547,567	
Culture and Recreation:							
Recreation department		-		-		41,474	
Library		-		1,433,086		30,683	
Cable		-		228,095		181,208	
Total Culture and Recreation		-	_	1,661,181	•	253,365	
Sanitation:			_	<u>-</u>		18,829	
Total General Capital Assets	\$ <u>10,</u> 4	452,775	\$ <u>_1</u>	10,597,483	\$	3,116,483	

<u>Intangibles</u>	Construction in Progress						
\$ -	\$ -	\$ -	\$ -	\$ 541			
-	-	-	-	94,564			
5,772	-	5,856	-	100,792			
1,837	-	-	-	15,543			
3,876	960,684	34,821	89,686	14,759,792			
11,485	960,684	40,677	89,686	14,971,232			
-	-	-	-	5,823,447			
89	2,545,086	77,757		4,357,828			
89	2,545,086	77,757	-	10,181,275			
	53,793	64,804	36,694,038	37,618,958			
-	53,793	64,804	36,694,038	37,618,958			
-	1,705,997	33,530	-	1,781,001			
-	-	8,885	-	1,472,654			
				409,303			
-	1,705,997	42,415	-	3,662,958			
<u>-</u>	<u> </u>	3,568	21,426,250	21,448,647			
\$ 11,574	\$ 5,265,560	\$ 229,221	\$ 58,209,974	\$ 87,883,070			

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STATISTICAL SECTION

STATISTICAL SECTION

The Town of Londonderry's comprehensive annual financial report presents detailed information as a context for understanding what the information in the financial statements, note disclosures, and required supplementary information says about the government's overall financial health.

Financial Trends	<u>Page</u>
These schedules contain trend information to help the reader understand how the government's financial performance and wellbeing have changed over time.	82-89
Revenue Capacity	
These schedules contain information to help the reader assess the government's most significant local revenue source, the property tax.	90-93
Debt Capacity	
These schedules present information to help the reader assess the affordability of the government's current levels of outstanding debt and the government's ability to issue additional debt in the future.	94-97
Demographic and Economic Information	
These schedules offer demographic and economic indicators to help the reader understand the environment within which the government's financial activities take place.	98-99
Operating Information	
These schedules contain service and infrastructure data to help the	100-102

Sources: Unless otherwise noted, the information in these schedules is derived from the comprehensive annual financial reports for the relevant year.

reader understand how the information in the government's financial report relates to the service the government provides and the activities

it performs.

Net Assets by Component Last Ten Fiscal Years (1) (accrual basis of accounting)

		Fis	scal Year		
Governmental Activities	<u>2003</u>	2004	<u>2005</u>	<u>2006</u>	<u>2007</u>
Invested in capital assets, net of related debt Restricted Unrestricted	\$ 64,030,712 524,087 5,995,236	568,649	589,622	\$ 64,953,187 598,187 10,836,397	\$ 64,992,645 663,039 12,491,720
Total net assets	\$ 70,550,035	5 \$ 72,354,451	\$ 73,933,735	\$ 76,387,771	\$ 78,147,404

Notes:

⁽¹⁾ The Town will continue to annually report information until this schedules includes 10 fiscal years.

Changes in Net Assets Last Ten Fiscal Years (1) (accrual basis of accounting)

	Fiscal Year Ending								
	2003	<u>2004</u>	<u>2005</u>	<u>2006</u>	<u>2007</u>				
Governmental Activities:									
Expenses									
General government	\$ 4,242,392		\$ 3,021,855	\$ 2,776,708	\$ 2,922,857				
Public safety	9,151,225		10,965,243	11,577,220	13,762,946				
Highways and streets	2,911,730		4,055,649	5,311,941	5,570,348				
Sanitation	2,211,939		2,775,629	3,334,611	3,109,377				
Health and welfare	210,390	,	281,960	278,625	307,796				
Culture and recreation	1,316,126		1,733,731	1,809,430	2,280,477				
Economic development	260,360	•	383,894	382,881	418,691				
Interest	594,862	723,029	1,050,508	769,362	768,978				
Total expenses	20,899,024	23,870,877	24,268,469	26,240,778	29,141,470				
Program Revenues									
Charges for services:									
General government	5,840,211	6,425,238	6,509,630	6,414,769	6,016,321				
Public Safety	742,457	•	665,031	996,547	3,533,895				
Highways and streets	257,790	•	273,573	314,170	291,177				
Sanitation	862,987		1,045,003	1,894,540	1,630,125				
Culture and recreation	207,231	299,008	355,492	397,426	503,848				
Total charges for services	7,910,676	9,216,635	8,848,729	10,017,452	11,975,366				
Operating grants and contributions	237,798	638,593	315,764	416,026	378,830				
Capital grants and contributions	745,525		677,759	1,687,078	716,096				
Total program revenues	8,893,999	10,501,620	9,842,252	12,120,556	13,070,292				
Net (Expenses) Revenues	(12,005,025)) (13,369,257)	(14,426,217)	(14,120,222)	(16,071,178)				
General Revenues and Other Changes in Net Asse	ets								
Property taxes	10,428,606	11,576,174	12,321,459	13,665,446	13,685,209				
Interest, penalties and payments in lieu of taxes Grants and contributions not restricted to	824,305	860,732	862,921	769,467	1,634,295				
specific programs	1,000,011	1,011,663	1,094,177	1,175,993	1,250,709				
Investment income	363,602	321,210	427,774	675,545	867,176				
Other	288,386	1,380,794	425,370	281,206	386,972				
Total general revenues									
before permanent fund contributions	12,904,910	15,150,573	15,131,701	16,567,657	17,824,361				
Permanent fund contributions	328,012	23,100	21,200	6,601	6,450				
Change in Net Assets	\$ 1,227,897	\$ 1,804,416	\$ 726,684	\$ 2,454,036	\$ 1,759,633				

Notes:

⁽¹⁾ The Town will continue to annually report information until this schedules includes 10 fiscal years.

Fund Balances, Governmental Funds Last Ten Fiscal Years (modified accrual basis of accounting)

		Fiscal Year								
	1998	<u>1999</u>	2000	2001	2002	2003	2004	2005	2006	2007
All governmental funds										
Reserved for encumbrances	\$ 466,879	\$ 176,846	\$ 282,321	\$ 352,070	\$ 491,100	\$ 2,102,373	\$ 3,546,161	\$ 2,025,837	\$ 3,209,825	\$ 3,077,071
Reserved for perpetual permanent funds	1,336,216	268,950	1,440,870	1,444,786	1,396,355	524,087	459,099	480,931	589,622	598,186
Unreserved	3,624,282	5,874,639	5,364,673	7,254,583	8,067,079	7,772,567	13,648,380	10,733,716	9,079,385	10,930,309
Total all governmental funds	\$ 5,427,377	\$ 6,320,435	\$ 7,087,864	\$ 9,051,439	\$ 9,954,534	\$10,399,027	\$17,653,640	\$13,240,484	\$12,878,832	\$14,605,566
General Fund										
Reserved for encumbrances	\$ 456,486	\$ 91,976	\$ 277,326	\$ 318,762	\$ 459,538	\$ 2,028,605	\$ 3,348,698	\$ 1,980,498	\$ 3,157,776	\$ 2,525,847
Unreserved	2,733,444	3,764,933	3,040,936	2,622,771	2,622,771	3,636,998	3,833,991	3,826,115	3,886,856	4,375,300
Total General Fund	\$ 3,189,930	\$ 3,856,909	\$ 3,318,262	\$ 2,941,533	\$ 3,082,309	\$ 5,665,603	\$ 7,182,689	\$ 5,806,613	\$ 7,044,632	\$ 6,901,147
Special Revenue Funds										
Reserved for encumbrances	\$ 10.393	\$ -	\$ 4,995	\$ 33,308	\$ 31,562	\$ 73,768	\$ 197.463	\$ 45,339	\$ 52,049	\$ 551,224
Unreserved	780.802	1.180.879	1.724.953	2,223,790	3.083.711	4.096.868	2.886.848	5.933.244	5,003,500	6,302,967
Total Special Revenue Funds	\$ 791,195	\$ 1,180,879	\$ 1,729,948	\$ 2,257,098	\$ 3,115,273	\$ 4,170,636	\$ 3,084,311	\$ 5,978,583	\$ 5,055,549	\$ 6,854,191
		- , -							* - / /	
Capital Project Funds										
Reserved for encumbrances	\$ -	\$ 84,870	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Unreserved		814,450	485,302	1,997,175	2,246,567	38,711	2,887,339	865,666	180,464	187,189
Total Capital Project Funds	\$ -	\$ 899,320	\$ 485,302	\$ 1,997,175	\$ 2,246,567	\$ 38,711	\$ 2,887,339	\$ 865,666	\$ 180,464	\$ 187,189
Permanent Funds		•								
Reserved for perpetual permanent funds	\$ 566,216	\$ -	\$ 1,171,920	\$ 1,415,836	\$ 1,396,355	\$ 524,087	\$ 459,099	\$ 480,931	\$ 589,622	\$ 598,186
Unreserved	110,036	\$ 114,377 \$ 114,377	113,482	115,492	113,970	\$ 524.087	109,650 \$ 568,749	108,691	\$ 598 187	\$ 663,039
Total Permanent Funds	\$ 676,252	\$ 114,377	\$ 1,285,402	\$ 1,531,328	\$ 1,510,325	\$ 524,087	\$ 568,749	\$ 589,622	\$ 598,187	\$ 663,039

Changes in Fund Balances, Total Governmental Funds Last Ten Fiscal Years (modified accrual basis of accounting)

					Fisca	l Year				
	1998	1999	2000	2001	2002	2003	2004	2005	2006	2007
Revenues										
Taxes	\$ 7,346,618	\$ 7,509,984	\$ 6,843,550	\$ 8,335,820	\$ 9,609,844	\$10,374,680	\$11,910,212	\$12,491,926	\$13,737,247	\$13,625,893
Interest, penalties and payments in lieu										
of taxes	- 0.044.504	4 704 055	- 470 004		-	762,227	860,732	862,921	773,347	1,637,971
Licenses and permits	3,644,591	4,701,055	5,476,004	5,627,584	5,873,392	6,041,086	6,648,688	6,682,683	6,613,897	6,186,242
Intergovernmental	1,228,709	1,654,202	1,522,850	1,582,376	1,528,525	1,858,801	2,177,884	1,968,126	2,845,981	2,168,019
Charges for services	1,290,645	1,336,964	1,506,207	1,509,044	2,024,584	1,783,783	2,553,861	2,421,151	3,098,295	5,617,281
Investment income Contributions	-	-	-	-	-	359,460	321,159	427,776	675,546	867,177
	1 070 177	1 047 450	2 240 200	1 206 200	- 614 064	126,999	149,456	421,454	213,934	118,736
Other revenues	1,979,177	1,847,450	3,218,290	1,386,208	611,861	680,152	1,478,230	378,644	509,765	457,020
Total revenues	15,489,740	17,049,655	18,566,901	18,441,032	19,648,206	21,987,188	26,100,222	25,654,681	28,468,012	30,678,339
Expenditures										
Current:										
General government	1,674,520	1,873,523	2,104,635	2,542,798	2,321,345	3,857,551	6,371,261	6,605,675	4,914,456	4,832,993
Public safety	5,508,948	5,680,947	6,581,222	7,054,049	8,163,737	9,645,099	13,229,370	11,062,970	11,323,017	15,583,706
Highways and streets	2,049,416	2,381,041	2,538,737	2,736,829	2,368,862	3,595,722	3,021,933	4,197,445	4,061,864	4,211,039
Sanitation	1,290,196	1,395,848	1,582,243	1,727,025	1,622,631	2,582,099	1,996,555	2,570,067	2,807,984	2,991,411
Health and welfare	98,087	168,618	94,234	152,589	181,719	199,789	264,470	277,614	292,607	307,333
Culture and recreation	754,965	1,865,653	819,989	1,067,012	1,149,831	1,227,397	1,485,667	1,599,418	1,888,868	1,808,476
Economic Development	208,262	133,818	172,473	216,108	203,953	259,381	300,719	371,907	373,737	414,538
Capital Outlay	2,232,338	1,025,768	808,248	1,517,395	3,658,743	736,810	3,675,161	1,531,153	512,657	507,788
Debt Service	2,156,583	1,969,098	2,033,696	1,951,653	1,679,664	1,818,884	2,152,898	2,851,588	2,654,474	2,669,321
Total expenditures	15,973,315	16,494,314	16,735,477	18,965,458	21,350,485	23,922,732	32,498,034	31,067,837	28,829,664	33,326,605
Excess (deficiency) of revenues										
over (under) expenditures	(483,575)	555,341	1,831,424	(524,426)	(1,702,279)	(1,935,544)	(6,397,812)	(5,413,156)	(361,652)	(2,648,266)
Other Financing Sources (Uses)										
Proceeds of refunding bonds	-	-	-	-	-	-	4,545,000	-	-	-
Payment to refunded bond escrow agent	-	-	-	-	-	-	(4,545,259)	-	-	-
Proceeds of bonds	268,685	976,362	179,724	344,962	2,400,000	1,650,000	13,652,674	1,000,000	-	4,375,000
Transfers in	514,247	1,602,765	368,446	2,432,056	1,690,889	1,770,570	1,799,503	1,130,168	938,223	5,059,702
Transfers out	(498,154)	(1,588,581)	(350,946)	(2,414,556)	(1,673,389)	(1,770,570)	(1,799,503)	(1,130,168)	(938,223)	(5,059,702)
Total other financing sources (uses)	284,778	990,546	197,224	362,462	2,417,500	1,650,000	13,652,415	1,000,000		4,375,000
Net changes in fund balances	\$ (198,797)	\$ 1,545,887	\$ 2,028,648	\$ (161,964)	\$ 715,221	\$ (285,544)	\$ 7,254,603	\$ (4,413,156)	\$ (361,652)	\$ 1,726,734
Debt Service as a percentage of										
non-capital outlay expenditures	15.69%	12.73%	12.77%	11.19%	9.49%	7.84%	7.47%	9.65%	9.37%	8.13%

Changes in Fund Balances, General Fund Last Ten Fiscal Years (modified accrual basis of accounting)

		Fiscal Year									
	1998	<u>1999</u>	2000	2001	2002	2003	2004	<u>2005</u>	2006	2007	
Revenues											
Property taxes	\$ 7,175,171	\$ 7,192,826	\$ 6,582,601	\$ 8,208,276	\$ 9,114,827	\$10,374,680	\$ 11,910,212	\$12,491,926	\$13,737,247	\$13,625,893	
Interest, penalties and payments in lieu											
of taxes	3.575.080	4.601.632	5.366.022	5,460,099	- 5,689,761	762,227 6,041,086	845,099 6,648,688	862,921 6,682,683	769,452 6,613,897	789,174 6,186,242	
Licenses and permits Intergovernmental	1,149,635	1,184,527	1,390,106	1,539,324	1,528,525	1,758,801	1,826,676	1,830,461	2,586,076	2,148,993	
Charges for services	619,984	582,998	668,214	786,299	1.100.718	409,350	553,210	433,508	554,473	862,419	
Investment income	-	-	-	-	-	308,862	244,972	384,339	619,149	769,844	
Other revenues	1,829,383	1,642,849	3,093,209	1,051,202	493,687	292,971	1,100,592	378,644	203,725	378,683	
Total revenues	14,349,253	15,204,832	17,100,152	17,045,200	17,927,518	19,947,977	23,129,449	23,064,482	25,084,019	24,761,248	
Expenditures											
Current:											
General government	1,674,520	1,873,523	2,075,331	2,328,527	2,194,135	2,542,594	2,666,080	2,842,400	2,940,412	2,948,169	
Public Safety	5,448,496	5,568,880	6,462,022	6,971,809	8,162,694	8,549,081	9,113,259	9,785,664	10,430,161	10,478,279	
Highways and streets Sanitation	2,049,416 875,031	2,381,041 924,082	2,538,737 1,147,031	2,736,829 1,157,331	2,368,862 1,122,037	3,042,377 1,319,356	2,765,923 1,223,130	3,942,857 1,471,600	3,581,685 1,864,448	4,007,119 1,875,281	
Health and welfare	98.087	88,036	91.332	150.211	1,122,037	199,789	264,470	277.614	292.607	307.333	
Culture and recreation	554,714	610,117	635,281	694,009	807,836	966,809	1,063,461	1,176,759	1,261,314	1,345,309	
Economic development	160,223	130,572	114,151	216,108	203,953	259,381	300,719	371,907	373,737	414,538	
Capital outlay	1,306,996	559,370	392,529	931,532	197,249	736,810	3,675,161	1,531,153	512,657	507,788	
Debt service	2,156,583	1,969,098	2,033,696	1,951,653	1,679,664	1,818,884	2,152,898	2,851,588	2,654,474	2,669,321	
Total expenditures	14,324,066	14,104,719	15,490,110	17,138,009	16,914,470	19,435,081	23,225,101	24,251,542	23,911,495	24,553,137	
Excess (deficiency)of revenues											
over (under) expenditures	25,187	1,100,113	1,610,042	(92,809)	1,013,048	512,896	(95,652)	(1,187,060)	1,172,524	208,111	
Other Financing Sources (Uses)											
Issuance of refunding bonds	-	_	-	-	-	-	4,545,000	-	_	-	
Payment to refunded bond escrow agent	-	-	-	-	-	-	(4,545,259)	-	-	-	
Issuance of bonds	268,685	476,362	179,724	344,962	73,905	300,000	2,900,000	-	-	4,375,000	
Transfers in	92,150	65,081	62,692	17,500	164,496	1,599,177	256,250	470,576	401,110	166,553	
Transfers out	(246,723)	(1,480,684)	(305,754)	(2,414,556)	(1,526,393)	(171,393)	(1,543,253)	(659,592)	(335,615)	(4,893,149)	
Total other financing sources (uses)	114,112	(939,241)	(63,338)	(2,052,094)	(1,287,992)	1,727,784	1,612,738	(189,016)	65,495	(351,596)	
Net change in fund balances	\$ 139,299	\$ 160,872	\$ 1,546,704	\$ (2,144,903)	\$ (274,944)	\$ 2,240,680	\$ 1,517,086	\$ (1,376,076)	\$ 1,238,019	\$ (143,485)	
Dalat and in a constant of											
Debt service as a percentage of non-capital outlay expenditures	16.57%	14.54%	13.47%	12.04%	10.05%	9.73%	11.01%	12.55%	11.34%	11.10%	

Changes in Fund Balances, Special Revenue Funds Last Ten Fiscal Years (modified accrual basis of accounting)

		Fiscal Year									
	<u>1998</u>	1999	2000	2001	2002	2003	2004	2005	2006	2007	
Revenues											
Property taxes	\$ 171,447	\$ 317,158	\$ 260,949	\$ 127,554	\$ 495,017	\$ -	\$ -	\$ -	\$ -	\$ -	
Interest, penalties and payments in lieu									0.005	0.40.707	
of taxes	-	-	400.000	-	400.004	-	-	-	3,895	848,797	
Licenses and permits	69,511	99,423	109,982	167,485	183,631	1 262 102	-	100 476	-	10.026	
Intergovernmental	79,074 670,661	469,675 753,966	132,744 837,993	43,052 722,745	1,528,525 700,876	1,363,183 15,303	335,808 2,000,651	109,476 1,961,550	2,543,822	19,026 4,754,862	
Charges for services Investment income	670,661	753,966	037,993	122,145	700,676	119,949	11,151	23,826	2,543,622	4,754,662 19,979	
Contributions	_		-	-	-	387,181	126,356	400,254	207,333	112,286	
Other revenues	47,725	51,340	56,912	258,261	85,228	-	120,550		305,244	75,655	
Outer revenues	41,125	31,340	30,312	230,201	03,220				303,244	73,033	
Total revenues	1,038,418	1,691,562	1,398,580	1,319,097	2,993,277	1,885,616	2,473,966	2,495,106	3,084,410	5,830,605	
Expenditures											
General government	-	-	13,336	207,785	127,210	1,314,957	356,353	1,409,504	1,377,793	1,882,308	
Public safety	60,452	112,067	119,200	82,240	1,043	330,744	247,164	301,383	603,482	2,780,137	
Sanitation	415,165	471,766	435,212	569,694	500,594	640,966	765,549	1,090,696	943,536	1,116,130	
Health and welfare	-	80,582	2,902	2,378	3,679	-	-	-	-	-	
Culture and recreation	185,362	1,253,957	184,708	373,003	341,995	259,170	418,876	420,953	622,953	461,728	
Economic development	48,039	3,246	58,322	-	-	-	-	-	-	-	
Capital outlay	-	-	90,000	-	-	-	-	-	-	-	
Debt service		-					-		-		
Total expenditures	709,018	1,921,618	903,680	1,235,100	974,521	2,545,837	1,787,942	3,222,536	3,547,764	6,240,303	
Excess (deficiency) of revenues											
over (under) expenditures	329,400	(230,056)	494,900	83,997	2,018,756	(660,221)	686,024	(727,430)	(463,354)	(409,698)	
Other Financing Sources (Uses)											
Issuance of bonds	-	-	-	-	-	1,000,000	-	1,000,000	-	-	
Transfers in	85,050	645,637	124,361	443,163	395,000	171,393	124,377	157,393	107,393	2,357,393	
Transfers out	(231,431)	(50,897)	(45,192)		(26,996)	(852,224)	(238,750)	(453,076)	(567,073)	(149,053)	
Total other financing sources (uses)	(146,381)	594,740	79,169	443,163	368,004	319,169	(114,373)	704,317	(459,680)	2,208,340	
Net change in fund balances	\$ 183,019	\$ 364,684	\$ 574,069	\$ 527,160	\$ 2,386,760	\$ (341,052)	\$ 571,651	\$ (23,113)	\$ (923,034)	\$1,798,642	

Changes in Fund Balances, Capital Projects Funds Last Ten Fiscal Years (modified accrual basis of accounting)

					Fisc	al Year				
	<u>1998</u>	1999	2000	2001	2002	2003	<u>2004</u>	2005	2006	<u>2007</u>
Revenues										
Intergovernmental Charges for services Investment income Other revenues	\$ - - - - 75,000	\$ - - - 112,103	\$ - - - 10,063	\$ - - - 4,222	\$ - 222,990 - 1,753	\$ 100,000 11,250 742	\$ 15,400 - 333 -	\$ 28,189 26,093 732	\$ 259,905 - 181 796	\$ - - 13 2,682
Total revenues	75,000	112,103	10,063	4,222	224,743	111,992	15,733	55,014	260,882	2,695
Expenditures										
General government Public safety Highways and streets Sanitation Culture and recreation Capital outlay Total expenditures	- - - - 14,889 925,342 940,231	- - - 1,579 466,398	15,968 - - - - 325,719 341,687	6,486 - - - - - - - - - - - - - - - - - - -	- - - - 3,359,427 3,359,427	765,274 553,345 621,777 - - 1,940,396	192,655 - 256,010 7,876 - - 456,541	2,353,771 975,923 254,588 7,771 - - 3,592,053	596,251 289,374 480,179 - - - 1,365,804	2,516 2,325,290 203,920 - - - 2,531,726
Excess (deficiency) of revenues over (under) expenditures	(865,231)	(355,874)	(331,624)	(588,127)	(3,134,684)	(1,828,404)	(440,808)	(3,537,039)	(1,104,922)	(2,529,031)
Other Financing Sources (Uses)										
Issuance of bonds Transfers in Transfers out	- 175,000 -	500,000 500,000 -	10,000	1,800,000 -	2,400,000 960,000 -	350,000 - (729,453)	1,851,274 1,057,876	502,199 -	- 429,720 (10,000)	2,535,756 -
Total other financing sources (uses)	175,000	1,000,000	10,000	1,800,000	3,360,000	(379,453)	2,909,150	502,199	419,720	2,535,756
Net change in fund balances	\$ (690,231)	\$ 644,126	\$ (321,624)	\$ 1,211,873	\$ 225,316	\$ (2,207,857)	\$ 2,468,342	\$ (3,034,840)	\$ (685,202)	\$ 6,725

General Government Tax Revenues by Source Last Ten Fiscal Years

Fiscal Year	Property Taxes	Payment in Lieu of Taxes	Yield Taxes	Excavation Taxes	Taxes, Interest & Penalties	Total
1998	\$ 13,544,715	\$ -	\$ -	\$ -	\$ -	\$ 13,544,715
1999	15,627,091	-	-	68,780	-	15,695,871
2000	12,141,035	-	3,603	53,874	371	12,198,881
2001	14,512,131	-	652	49,140	-	14,561,923
2002	15,674,144	-	1,814	-	-	15,675,957
2003	10,948,316	500,000	2,018	34,614	225,595	11,710,543
2004	11,666,113	510,000	21,504	13,117	300,478	12,511,212
2005	12,580,255	520,200	5,283	14,908	322,530	13,443,176
2006	13,737,247	530,604	18,888	10,090	209,870	14,506,699
2007	13,625,893	541,216	14,536	11,184	222,238	14,415,067

Property Tax Levies and Collections Last Ten Fiscal Years

Fiscal	Property Tax Levied for	Collected wi		Balance at Fiscal Year End	Subsequent Tax	Balance at End of Current	Total Collectio	ns to Date	Nun	nber of Pa	rcels
Year	Fiscal Year(1)	Amount	% of Levy	of Levy Year	Collections	Fiscal Year	Amount	% of Levy	In Levy	Liened	% Liened
1998	\$ 38,256,609	\$ 37,626,462	98.4%	\$ 630,147	\$ 610,147	\$ 20,000	\$ 38,236,609	99.9%	8,750	256	2.93%
1999	31,299,644	30,890,637	98.7%	409,007	409,007	-	31,299,644	100.0%	8,860	193	2.18%
2000	36,073,724	35,662,102	98.9%	411,622	411,622	-	36,073,724	100.0%	8,973	163	1.82%
2001	39,145,435	37,620,073	96.1%	1,525,362	1,317,681	207,681	38,937,754	99.5%	8,970	183	2.04%
2002	44,182,718	42,748,357	96.8%	1,434,361	688,106	746,255	43,436,463	98.3%	9,083	223	2.46%
2003	44,069,941	42,855,222	97.2%	1,214,719	580,359	634,360	43,435,581	98.6%	9,095	187	2.06%
2004	47,056,462	46,717,917	99.3%	338,545	116,219	222,326	46,834,136	99.5%	9,382	220	2.34%
2005	55,130,236	53,168,196	96.4%	1,962,040	1,327,748	634,292	54,495,944	98.8%	9,506	223	2.35%
2006	57,067,122	56,326,597	98.7%	740,525	161,711	578,814	56,488,308	99.0%	9,610	227	2.36%
2007	60,099,000	58,726,288	97.7%	1,372,712	722,320	650,392	59,448,608	98.9%	9,609	324	3.37%

Source: Town of Londonderry Annual Town Report Town of Londonderry Tax Collector

Notes:

(1) Includes taxes collected for the Londonderry School District and Rockingham County

Tax liens are placed within 60 days after the end of the fiscal year. Taxpayers have two years to redeem liens prior to property being tax deeded.

Assessed and Estimated Full Value of Real Property Last Ten Fiscal Years

Fiscal Year	Residential	Local Asse Commercial/ Industrial	ssed Value Utilities	Total Assessed Value	Less Exemptions to Assessed Value	Total Net Taxable Assessed Value	Total Tax Rate per \$ 1.000 of Value	Estimated Full Value	Ratio of Total Net Taxable Assessed Value to Total Estimated Value
							* 1,000 01 1000		
1998	\$ 991,889,654	\$ 154,639,694	\$ 38,460,600	\$ 1,184,989,948	\$ 96,498,000	\$ 1,088,491,948	\$ 38.18	\$ 1,173,831,345	92.7%
1999	1,099,678,540	163,009,766	38,460,600	1,301,148,906	95,386,306	1,205,762,600	36.38	1,335,605,746	90.3%
2000	1,252,234,720	193,681,666	39,093,400	1,485,009,786	103,277,000	1,381,732,786	26.27	1,601,727,798	86.3%
2001	1,443,216,288	225,097,976	41,202,400	1,709,516,664	113,417,900	1,596,098,764	26.27	1,919,520,134	83.2%
2002	1,768,304,053	489,617,721	51,941,600	2,309,863,374	182,837,509	2,127,025,865	24.67	2,486,036,535	85.6%
2003	1,878,365,836	263,313,473	331,532,000	2,473,211,309	253,052,809	2,220,158,500	20.88	2,738,112,442	81.1%
2004	2,165,070,811	288,983,575	305,363,300	2,759,417,686	273,204,550	2,486,213,136	21.98	3,050,888,586	81.5%
2005	2,479,609,162	336,023,677	344,743,200	3,160,376,039	296,295,600	2,864,080,439	21.56	3,291,493,812	87.0%
2006	2,896,242,641	349,576,134	344,743,200	3,590,561,975	339,916,000	3,250,645,975	19.85	3,274,163,075	99.3%
2007	2,899,570,144	350,861,934	355,557,000	3,605,989,078	338,204,200	3,267,784,878	18.28	3,346,869,655	97.6%

Source: Town of Londonderry Annual Town Report Town of Londonderry Tax Collector

Principal Taxpayers Current Year and Nine Years Ago

Taxpayer	Type of Business	2007 Assessed Value	2007 Rank	Percentage of net Assessed Value	1998 Assessed Value	1998 Rank	Percentage of net Assessed Value
AES LONDONDERRY	Utility	\$ 232,892,456	1	7.13%	\$ -	-	0.00%
PUBLIC SERVICE CO. OF NH	Electric Utility	67,913,300	2	2.08%	25,394,300	1	2.33%
TENNECO INCORPORATED	Gas Utility	23,800,000	3	0.73%	-	-	0.00%
COCA-COLA OF NORTHERN NE	Bottling Plant	19,834,000	4	0.61%	9,476,900	2	0.87%
HARVEY INDUSTRIES	Trucking Company	17,484,100	5	0.54%	-	-	0.00%
HOME DEPOT	Retail	16,139,500	6	0.49%	-	-	0.00%
APPLETREE MALL ASSOCIATES, INC	Retail Mall Plaza	14,787,400	7	0.45%	8,157,100	4	0.75%
ELLICO PROPERTIES II, LLC	Research and Development	14,748,500	8	0.45%	-	-	0.00%
LIEVENS ROBERT	Orchard	12,915,722	9	0.40%	8,866,646	3	0.81%
KEYSPAN ENERGY DELIVERY	Gas Utility	10,300,000	10	0.32%	-	-	0.00%
CONSUMERS OF NH	Residential Property	-	-	-	6,276,100	5	0.58%
JEAN GAGNON	Residential Property	-	-	-	5,641,125	6	0.52%
GLENBERVIE INC	Manufacturing	-	-	-	4,660,900	7	0.43%
DEMOULAS INC	Grocery Store	-	-	-	4,608,700	8	0.42%
NE HYDRO TRANS.	Electric Utility	-	-	-	3,900,000	9	0.36%
DEXTER CORP.	Industrial Property		-		3,692,700	10	0.34%
Total Principal Taxpayers		\$ 430,814,978		13.18%	\$ 80,674,471		7.41%
Total Net Assessed Taxable Value		\$3,267,784,878		=	\$1,088,491,948		

Source:

Town of Londonderry Assessors Office

Property Tax Rates per \$1,000 of Assessed Value Direct and Overlapping Governments Last Ten Fiscal Years

Town Direct Rates Overlapping Rates

Fiscal Year	Town	U	dgetary Ise of I Balance	Total Town	_ocal chool	_	ate hool	Total chool	Γotal Direct	Co	ounty	 「otal
1998	\$ 7.44	\$	(0.46)	\$ 6.98	\$ 29.90	\$	_	\$ 29.90	\$ 36.88	\$	1.30	\$ 38.18
1999	7.01		(0.41)	6.60	28.63		-	28.63	35.23		1.15	36.38
2000	6.63		(1.51)	5.12	13.51		6.60	20.11	25.23		1.04	26.27
2001	6.16		(0.33)	5.83	13.60		5.74	19.34	25.17		1.10	26.27
2002	6.08		(0.32)	5.76	11.95		5.59	17.54	23.30		1.37	24.67
2003	5.94		(0.69)	5.25	10.13		4.42	14.55	19.80		1.08	20.88
2004	5.66		(0.28)	5.38	10.48		4.91	15.39	20.77		1.21	21.98
2005	5.53		(0.26)	5.27	11.88		3.31	15.19	20.46		1.10	21.56
2006	5.23		(0.20)	5.03	11.06		2.78	13.84	18.87		0.98	19.85
2007	4.67		(0.23)	4.44	10.55		2.43	12.98	17.42		0.86	18.28

Source:

Town of Londonderry Tax Collector

Ratios of Outstanding Debt by Type Last Ten Fiscal Years

Fiscal Year	General Obligation Bonds	Special Assessment Bonds	Capital Leases	Total Primary Government	Percentage of Median Family Income (1)	Per Capita (1)
1998	\$ 17,705,930	\$ -	\$ 441,069	\$18,146,999	0.39%	\$ 741
1999	16,614,196	-	807,294	17,421,490	0.41%	698
2000	14,208,161	-	762,742	14,970,903	0.49%	623
2001	12,298,834	-	919,683	13,218,517	0.57%	569
2002	14,141,155	-	660,184	14,801,339	0.52%	629
2003	11,190,097	-	303,560	11,493,657	0.69%	482
2004	23,662,784	-	596,441	24,259,225	0.33%	1,004
2005	22,445,000	-	301,349	22,746,349	0.36%	930
2006	20,570,000	-	-	20,570,000	0.41%	830
2007	23,080,000	-	426,058	23,506,058	0.31%	946

Notes:

⁽¹⁾ See the Schedule of Demographic Statistics on page 99 for personal income and population data.

Ratios of General Bonded Debt Outstanding Last Ten Fiscal Years

Fiscal Year	3		Obligation Available in		Total	Percentage of Estimated Full Value of Property (1)	Per pita (2)
1998	\$	17,705,930	\$	-	\$ 17,705,930	1.51%	\$ 723
1999		16,614,196		-	16,614,196	1.24%	665
2000		14,208,161		-	14,208,161	0.89%	591
2001		12,298,834		-	12,298,834	0.64%	529
2002		14,141,155		-	14,141,155	0.57%	601
2003		11,190,097		-	11,190,097	0.41%	469
2004		23,662,784		-	23,662,784	0.78%	979
2005		22,445,000		-	22,445,000	0.68%	917
2006		20,570,000		-	20,570,000	0.63%	830
2007		23,080,000		-	23,080,000	0.69%	929

Notes:

- (1) See the Schedule of Assessed and Estimated Full Value of Real Property on page 91 for property
- (2) See the Schedule of Demographic Statistics on page 99 for population data.

Computation of Direct and Overlapping Debt Last Ten Fiscal Years

	Jurisdiction	Net General Obligation Bonded Debt Outstanding	Percentage Applicable To Town of Londonderry	Amount Applicable To Town of Londonderry
Direct:	Town of Londonderry	\$ 23,080,000	100.00%	\$ 23,080,000
Overlapping:	Rockingham County (6/30/2007) Londonderry School District (6/30/2007)	4,770,000 21,120,000	6.86% 100.00%	327,327 21,120,000
Total		\$ 48,970,000		\$ 44,527,327

Source:

Town Finance Department

Legal Debt Margin Information Last Ten Fiscal Years

					Fisca	al Year				
	1998	<u>1999</u>	2000	2001	2002	2003	2004	2005	2006	2007
Debt Limit	\$ 35,815,700	\$ 40,528,936	\$ 48,523,998	\$ 58,018,965	\$75,079,312	\$ 58,018,965	\$58,018,965	\$ 92,048,298	\$ 99,700,251	\$100,913,325
Total net debt applicable to limit	13,142,153	12,902,511	11,142,163	9,715,934	10,938,641	13,119,600	26,502,274	24,754,600	23,264,600	26,154,600
Legal debt margin	\$ 22,673,547	\$ 27,626,425	\$ 37,381,835	\$ 48,303,031	\$64,140,671	\$ 44,899,365	\$31,516,691	\$ 67,293,698	\$ 76,435,651	\$ 74,758,725
Total net debt applicable to the limit as a percentage of debt limit	36.69%	31.84%	22.96%	16.75%	14.57%	22.61%	45.68%	26.89%	23.33%	25.92%

Source: Town Finance Department

Principal Employers Current Year and Nine Years Ago

			2007		1998				
Employer	Type of Business	Number of Employees	Rank	Percentage of Total Town Employment	Number of Employees	Rank	Percentage of Total Town Employment		
Insight Technologies	Manufacturing	500	1	3.46%	-	-	-		
Londonderry School District	Education	493	2	3.41%	450	1	3.48%		
Summit Packaging	Manufacturer	350	3	2.42%	320	2	2.47%		
Stonyfield Farms	Yogurt	310	4	2.15%	120	8	0.93%		
United Parcel Service Inc.	Parcel Delivery	288	5	1.99%	288	3	2.22%		
Town of Londonderry	Municipality	193	6	1.34%	144	6	1.11%		
Vibro-meter	Manufacturer	188	7	1.30%	-	-	-		
Continental Paving	Road Construction	165	8	1.14%	100	10	0.77%		
Shaw's Supermarket	Supermarket	140	9	0.97%	200	4	1.54%		
Wire Belt	Manufacturer	115	10	0.80%	128	7	0.99%		
Federal Express	Parcel Delivery	100	-	-	100	9	0.77%		
K Mart	Department Store	-	-	-	150	5	1.16%		

Demographic Statistics Last Ten Fiscal Years

		Median	Per	Town		Une	mployment l	Rates
Fiscal Year	Population	Family Income	Capita Income	Unemployed	Labor Force	Town	State of NH	United States
1998	24,480	\$ 69,929	\$ 24,970	595	12,948	4.6%	2.9%	4.5%
1999	24,969	71,721	25,731	594	13,152	4.6%	2.7%	4.2%
2000	24,036	73,513	26,491	593	13,355	4.5%	2.8%	4.0%
2001	23,236	75,305	27,251	592	13,559	4.4%	3.5%	4.8%
2002	23,544	77,097	28,012	591	13,763	4.3%	4.7%	5.8%
2003	23,853	78,889	28,772	590	13,966	4.3%	5.7%	6.7%
2004	24,161	80,681	29,532	589	14,170	4.2%	6.7%	7.6%
2005	24,469	82,473	30,293	588	14,374	4.1%	7.7%	8.5%
2006	24,777	84,264	31,053	587	14,577	4.0%	3.7%	4.9%
2007	24,837	73,513	26,491	555	14,446	3.8%	3.6%	4.8%

Source:
Bond Official Statements
NH Employment Security Division

Full-Time Equivalent Town Employees by Function Last Ten Fiscal Years

Function	Fiscal Year											
	<u>1998</u>	1999	2000	2001	2002	2003	2004	2005	2006	2007		
General Government												
Executive	3	3	3	4	3	3	3	3	3	3		
Assessing	4	3	4	4	5	5	5	5	5	5		
Building	4	3	3	4	4	4	4	4	4	4		
Cable	1	1	1	1	1	2	2	3	3	3		
Family Mediation	1	1	1	1	1	1	1	1	1	1		
•												
Finance	4	3	5	4	4	4	5	5	5	5		
Information Technologies	-	-	1	1	1	1	-	-	-	-		
Planning	2	2	3	3	3	3	3	4	4	4		
Zoning	1	1	1	1	1	1	1	1	1	1		
Town Clerk/Tax Collector	5	5	7	6	5	5	6	6	5	5		
Total General Government	25	22	29	29	28	29	30	32	31	31		
Human Services	2	2	2	2	0	0	2	4	4	4		
Welfare Total Human Services	2	2	2	2		2	2	1				
	2	2	2	2	2	2	2		'			
Public Safety Fire												
Administration	2	2	2	2	2	2	2	2	2	2		
	5	3	2	4	3	4	4	5	4	4		
Captains												
Lieutenants	4	7	7	7	7	7	7	9	9	9		
Firefighters	23	23	27	28	29	28	28	27	27	27		
Communication	5	5	6	4	5	5	4	4	4	4		
Prevention		1	1	2	2	2	2	2	2	2		
Total Fire	39	41	45	47	48	48	47	49	48	48		
Police												
Administration	4	4	4	4	4	4	4	4	4	4		
Captains	1	2	2	2	2	2	2	2	2	3		
Lieutenants	_	3	3	5	5	5	5	5	5	4		
Sergeants	6	6	6	6	8	6	6	8	8	11		
Officers	21	20	19	21	20	19	21	22	23	39		
					7	7			5			
Support Services	2	3	4	6			6	5		4		
Detectives	3	3	2	4	3	4	4	4	4	4		
Communications	5	5	5	7	7	8	7	7	7	7		
Records	3	3	3	3	3	3	3	3	3	3		
Animal Control Officer	1	1	1	1	1	1	1	1	1	1		
Building Maintenance	1_	1	1_	1	1_	1	1_	1	1_	1		
Total Police	47	51	50	60	61	60	60	62	63	81		
Total Public Safety	86	92	95	107	109	108	107	111	111	129		
Public Works												
Administration	2	2	2	4	4	4	4	4	4	4		
Highway	2	2	2	2	2	2	2	2	2	2		
Equipment Operators	2	2	2	2	2	2	2	3	3	3		
Truck Drivers/Laborers	4	4	4	7	5	6	7	5	5	5		
Mechanic	2	2	2	1	2	2	1	1	1	1		
Environmental Services Total Public Works	13	13	13	<u>1</u>	<u>1</u>	17	<u>1</u>	16	16	1 16		
Cultural and Recreation												
	20	40	40	40	04	24	40	47	47	47		
Library	20	18	18	18	21	21	18	17	17	17		
Recreation Total Culture and Recreation	<u>1</u> 21	19	19	19	22	22	19	18	18	<u>1</u> 18		
Total Culture and Recreation	21	19	19	19	22	22	19	10	10	10		
Total All Functions	147	148	158	174	177	178	175	178	177	195		
Develop of T-1-1												
Percent of Total	47.00	44.00/	40.40/	46.70/	45.00/	46.00/	47 40/	40.007	47.50/	45.007		
General Government	17.0%	14.9%	18.4%	16.7%	15.8%	16.3%	17.1%	18.0%	17.5%	15.9%		
Human Services	1.4%	1.4%	1.3%	1.1%	1.1%	1.1%	1.1%	0.6%	0.6%	0.5%		
Public Safety	58.5%	62.2%	60.1%	61.5%	61.6%	60.7%	61.1%	62.4%	62.7%	66.2%		
Public Works	8.8%	8.8%	8.2%	9.8%	9.0%	9.6%	9.7%	9.0%	9.0%	8.2%		
Cultural and Recreation	14.3%	12.8%	12.0%	10.9%	12.4%	12.4%	10.9%	10.1%	10.2%	9.2%		
Total	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%		
									-			

Source: Annual Town Reports

Capital Asset Statistics by Function Last Ten Fiscal Years

Function	Fiscal Year										
	<u>1998</u>	<u>1999</u>	2000	<u>2001</u>	2002	2003	2004	2005	2006	2007	
Police											
Number of stations	1	1	1	1	1	1	1	1	1	1	
Number of patrol units	21	21	21	24	24	24	24	27	27	27	
Fire											
Number of stations	3	3	3	3	3	3	3	3	3	3	
Number of pumpers	4	4	4	4	4	4	4	4	4	4	
Number of ladder trucks	1	1	1	1	1	1	1	1	1	1	
Number of ambulances	2	2	2	2	2	2	2	2	2	2	
Number of command vehicles	1	1	1	1	1	1	1	1	1	1	
Public Works											
Miles of streets	167	170	172	174	174	176	176	180	180	180	
Number of street lights	134	134	134	134	134	134	134	134	143	143	
Number of traffic lights	1	1	1	1	1	1	1	1	1	1	
Miles of sanitary sewers	21	23	23	26	32	32	32	34	40	40	
Number of service connections	503	555	600	700	742	856	856	1,119	1,280	1,441	
Daily average treatment in gallons	500,000	550,000	540,000	550,000	530,000	900,000	900,000	1,486,000	1,500,000	1,500,000	
Number of pump stations	3	3	3	3	4	4	4	5	5	5	
Maximum daily capacity in gallons	3,200,000	3,200,000	3,200,000	3,200,000	3,200,000	3,200,000	3,200,000	3,200,000	3,200,000	3,200,000	
Culture and Recreation											
Number of libraries	1	1	1	1	1	1	1	1	1	1	
Number of community centers Number of parks	2	2	2	2	2	2	2	2	2	2	
Tennis	2	2	2	2	2	4	4	4	4	4	
Ball fields	2	2	2	2	5	6	6	6	8	8	
Basketball courts	2	2	2	2	2	2	2	2	2	2	
Skateboard	_	_	-	1	1	1	1	1	1	1	
Soccer fields	2	2	2	2	2	3	3	3	7*	7*	
Schools (not included in this reporting entit	v)										
High Schools	1	1	1	1	1	1	1	1	1	1	
Middle Schools	1	1	1	1	1	1	1	1	1	1	
Elementary Schools	3	3	3	3	3	3	3	3	3	3	
Kindergartens	-	-	-	-	1	1	1	1	1	1	

^{*}Includes multipurpose fields

Source: Annual Town Reports Various Town Departments

Operating Indicators by Function Last Ten Fiscal Years

Function	Fiscal Year									
	<u>1998</u>	<u>1999</u>	2000	<u>2001</u>	<u>2002</u>	<u>2003</u>	<u>2004</u>	<u>2005</u>	<u>2006</u>	<u>2007</u>
General Government										
Taxable property parcels assessed	8,750	8,860	8,973	8,970	9,083	9,095	9,382	9,506	9,610	9,609
Motor vehicles registered	25,849	29,487	33,340	33,498	34,053	34,679	36,276	38,861	36,287	35,645
Building permits issued	755	708	782	753	778	796	768	592	605	594
Human service contacts	140	145	176	164	364	321	458	419	318	398
Human service applications granted	54	73	86	87	141	125	173	161	168	163
Registered voters	13,519	14,274	16,146	11,562	12,423	12,385	15,092	14,863	14,867	15,007
Fire										
Fires extinguished	141	147	122	145	89	70	119	92	95	75
Non fire responses	951	1,024	1,086	835	762	969	766	1,160	1,062	1,261
Rescue EMS responses	1,001	1,219	1,251	1,463	1,577	1,491	1,444	1,500	1,598	1,585
Police										
Total incidents dispatched	9,735	7,594	13,774	13,765	18,868	22,677	20,779	19,654	19,919	25,222
Total traffic accidents and violations	7,341	6,901	6,077	8,215	8,311	8,108	8,349	6,863	8,168	10,157
Total physical arrests	536	521	470	465	655	864	975	618	593	801
Total crimes investigated	1,192	1,093	2,045	1,898	2,199	2,458	2,107	1,861	1,919	2,332
Total animal control contacts	10,292	6,809	6,989	-	1,864	1,609	1,742	1,922	1,350	1,495
Public Works										
Streets resurfaced (LF)	41,000	46,000	32,000	31,000	26,000	57,000	39,000	47,000	46,132	36,720
Refuse collected (tons)	9,034	9,058	8,707	9,770	10,253	10,412	10,535	10,290	10,404	9,951
Recycling (tons)	1,575	1,613	1,592	1,621	1,686	1,718	1,717	1,676	1,950	1,935
Library										
Total circulation	191,254	184,454	193,694	197,716	198,501	199,335	215,659	237,559	249,408	255,563
Total volumes in collection	47,890	52,775	63,165	68,518	71,732	77,587	81,203	85,277	82,921	88,251
Total registered borrowers	N/A	N/A	15,604	15,412	16,638	17,555	18,139	17,988	18,180	17,323
Total program attendance	6,460	4,370	5,274	7,441	8,840	4,629	4,587	4,934	5,188	6,611

Source: Annual Town Reports Various Town Departments