

***TOWN OF  
LONDONDERRY, NEW HAMPSHIRE***



***COMPREHENSIVE  
ANNUAL FINANCIAL REPORT***

For the Fiscal Year Ended  
June 30, 2010

**TOWN OF LONDONDERRY, NEW HAMPSHIRE**

**Comprehensive Annual Financial Report**

**For the Year Ended June 30, 2010**



**Prepared by:  
The Finance and Administration Department**

**Susan A. Hickey  
Assistant Town Manager  
for Finance and Administration**

**Rachel A. Rines, CPA  
Controller**

Town of Londonderry, New Hampshire  
Comprehensive Annual Financial Report  
For the Fiscal Year Ended June 30, 2010

**TABLE OF CONTENTS**

	<b><u>Page</u></b>
<b><u>INTRODUCTORY SECTION:</u></b>	
Transmittal Letter	1
Organizational Chart	11
Principal Officials	12
Certificate of Achievement	13
<b><u>FINANCIAL SECTION:</u></b>	
Independent Auditors' Report	15
Management's Discussion And Analysis	17
<b>Basic Financial Statements:</b>	
<b>Government-Wide Financial Statements:</b>	
Statement of Net Assets	26
Statement of Activities	27
<b>Fund Financial Statements:</b>	
<b>Governmental Funds:</b>	
Balance Sheet	28
Reconciliation of Total Governmental Fund Balances to Net Assets of Governmental Activities in the Statement of Net Assets	29
Statement of Revenues, Expenditures, and Changes in Fund Balances	30
Reconciliation of the Statement of Revenues, Expenditures, and Changes in Fund Balances of Governmental Funds to the Statement of Activities	31
Statement of Revenues and Other Sources, and Expenditures and Other Uses - Budget and Actual - General Fund	32

	<u>Page</u>
<b>Fiduciary Funds:</b>	
Statement of Fiduciary Net Assets	33
<b>Notes to Financial Statements</b>	34
<b>REQUIRED SUPPLEMENTARY INFORMATION</b>	
Schedule of Funding Progress	56
<b>SUPPLEMENTARY STATEMENTS AND SCHEDULES:</b>	
<b>Governmental Funds:</b>	
<b>Combining Financial Statements:</b>	
Combining Balance Sheet - Nonmajor Governmental Funds	62
Combining Statement of Revenues, Expenditures, and Changes in Fund Equity - Nonmajor Governmental Funds	68
<b>Fiduciary Funds</b>	
Combining Statement of Changes in Assets and Liabilities - Agency Funds	73
<b>Detail and Combining Budget and Actual Statements:</b>	
Detail Schedule of Revenues and Other Financing Sources - Budget and Actual - General Fund	76
Detail Schedule of Expenditures and Other Financing Uses - Budget and Actual - General Fund	78
Combining Schedule of Revenues and Expenditures - Budget and Actual - Annually Budgeted Special Revenue Funds	80
<b>Capital Assets Used in Operation Governmental Funds:</b>	
Schedule of Capital Assets by Source	84
Schedule of Changes in Capital Assets by Function and Activity	85
Schedule of Capital Assets by Function and Category	86

## **STATISTICAL SECTION:**

### ***Financial Trends***

Net Assets by Component - Last Ten Fiscal Years	90
Changes in Net Assets - Last Ten Fiscal Years	91
Fund Balances, Governmental Funds - Last Ten Fiscal Years	92
Changes in Fund Balances, Governmental Funds - Last Ten Fiscal Years	93
Changes in Fund Balances, General Fund - Last Ten Fiscal Years	94
Changes in Fund Balances, Special Revenue Funds - Last Ten Fiscal Years	95
Changes in Fund Balances, Capital Project Funds - Last Ten Fiscal Years	96

### ***Revenue Capacity***

General Government Tax Revenues by Source - Last Ten Fiscal Years	97
Property Tax Levies and Collections - Last Ten Fiscal Years	98
Assessed and Estimated Full Value of Real Property - Last Ten Fiscal Years	99
Principal Taxpayers - Current Year and Nine Years Ago	100
Property Tax Rates per \$ 1,000 of Assessed Value - Direct and Overlapping Governments - Last Ten Fiscal Years	101

### ***Debt Capacity***

Ratios of Outstanding Debt by Type - Last Ten Fiscal Years	102
Ratios of General Bonded Debt Outstanding - Last Ten Fiscal Years	103
Computation of Direct and Overlapping Debt - Last Ten Fiscal Years	104
Legal Debt Margin Information - Last Ten Fiscal Years	105

**Page**

***Demographic and Economic Information***

Principal Employers - Current Year and Nine Years Ago 106

Demographic Statistics - Last Ten Fiscal Years 107

***Operating Information***

Full-time Equivalent Town Employees by Function -  
Last Ten Fiscal Years 108

Capital Asset Statistics by Function - Last Ten Fiscal Years 109

Operating Indicators by Function - Last Ten Fiscal Years 110

## **INTRODUCTORY SECTION**



***Town of Londonderry***  
***268 B Mammoth Road***  
***Londonderry, NH 03053***  
***(603) 432-1100***

July 30, 2010

To the Citizens and Members of the Town Council:

The Comprehensive Annual Financial Report (CAFR) of the Town of Londonderry for the fiscal year ended June 30, 2010, is hereby submitted. Responsibility for both the accuracy of the data, and the completeness and fairness of the presentation, including all disclosures, rest with the Town. To the best of our knowledge and belief, the following data, including the financial statements, supporting schedules and statistical tables, is accurate in all material respects and is reported in a manner designed to present fairly the financial position and results of operations of the various funds and account groups of the Town. We also believe that the Town's existing internal control systems are adequate. All disclosures necessary to enable the reader to gain an understanding of the Town's financial activities have been included.

The Town management's narrative on the financial activities of the Town for the fiscal year ended June 30, 2010, is in the Management's Discussion and Analysis (MD&A) section of this report, immediately following the Report of Independent Auditors. The letter of transmittal is written to complement the MD&A and the financial statements, and should be read from that perspective and in conjunction with all other sections of the CAFR.

The Comprehensive Annual Financial Report is presented in three sections: introductory, financial and statistical. The introductory section includes this transmittal letter, the Town's organizational chart and a list of principal officials. The financial section includes the basic financial statements and schedules, as well as, the auditor's report on the financial statements and schedules. The statistical section includes selected financial and demographic information, generally presented on a multi-year basis.



This report includes all funds and account groups of the Town. The Town provides a full range of services including police and fire protection, public works operations, planning, zoning and code enforcement, health and welfare, library and recreation. The Town has a sewer utility and accounts for it as a special revenue fund. This report does not include the funds of the Londonderry School District or Rockingham County. These governmental units are independent of the Town and do not meet the criteria for inclusion in this CAFR.

### Independent Audit

State Statutes require an annual audit by independent public accountants. The Town's accounting firm is Melanson, Heath and Company. In addition to meeting the requirements set forth in state statutes, the audit was also designed to meet any requirements of the Federal Single Audit Act amendments of 1996 and the US Office of Management Budget Circular A-133. The financial statements, combining and individual fund statements and schedules are included in the financial section of this report.

## **PROFILE OF THE GOVERNMENT**

**Geography.** The Town of Londonderry is located in Rockingham County in Southern New Hampshire, approximately 40 minutes northwest of Boston via Route 93, and is situated between Salem and Derry, New Hampshire's two largest towns. The Town has a population of 24,567 (according to the Office of Energy & Planning 2008 Population Estimate) and occupies 42.12 square miles of land.

Londonderry was incorporated in 1722 and since 1996 has operated under a charter with a Council-Manager-Budgetary Town Meeting form of local government.

Londonderry has a diverse character, combining residential, commercial, industrial and recreational activities. Over the past decade, the Town has experienced significant tax base growth with an increasing amount of the growth occurring in commercial and industrial property. This is due to Londonderry's proximity to two of New Hampshire's major north/south highways, as well as the presence of Manchester Airport (MHT) within the community. MHT offers direct flights to many major cities around the nation.

**Governing Boards.** The Town Council consists of five members elected to staggered three-year terms. The Council acts as the legislative body of the Town (except for the adoption of the annual budget) and appoints a Town Manager to serve an indefinite term as the Town's chief executive. A Budgetary Town Meeting approves long-term debt, in addition to the annual budget. The funds approved at the Budgetary Town Meeting include General Fund Operations, Special Revenue Funds and Capital Projects Funds.

**Services.** The Town provides a full-range of services to residents including waste water treatment, refuse collection and disposal, highway construction and maintenance, including snow plowing, storm sewer system and related infrastructure maintenance and construction; police and fire protective services; library and recreational facilities and services; human services; and planning, economic and community development, and code enforcement services.

**Administration.** Administrative functions of the Town are carried out by the Town Manager. The Town Manager is responsible for the administrative and financial affairs of the Town overseeing the day-to-day operations, and implements policies established by the Town Council. The Town Manager is responsible for appointing the heads of the various departments, for negotiating with the various bargaining units of the Town and making recommendation to the Town Council on various issues.

**Fiscal Year and Budget.** The Town's fiscal year begins on July 1st of each year and ends the following June 30th. The Town's budget process commences in the fall of each year with the Capital Improvements Program budget. All capital spending of \$ 300,000 or more with useful lives of 3 years or longer is included in this budget. The Capital Improvement Committee reviews all projects and determines the priority based on defined parameters. The plan is submitted to the Planning Board for approval. The approved plan is then presented to the Town Council. Based on the Town administrative financing policy, items are identified for length of bonding or other type of financing by the Town Council.

Items identified for the annual operating budget are included in the Town Manager's recommended annual budget. Departments are responsible for submitting their annual budget requests to the Town Manager. After reviews with the departments, the Town Manager makes any final adjustments to his recommended budget. The Department Heads and Town Manager's recommended budget is presented to the Town Council beginning in November of each year.

The Town Council may adjust the Manager's recommended annual budget by majority vote. The Council is required to hold two public hearings on the budget, and all budget adjustments and petition warrant articles are presented to the public at a hearing in February. The budget is then presented for voting by the taxpayers at the annual town meeting in March. The legal spending limit is at the department level, as voted by town meeting.

## **INFORMATION USEFUL IN ASSESSING THE GOVERNMENT'S ECONOMIC CONDITION**

### **Local Economy**

Local economic conditions are favorable when compared to other regions. The 2010 unemployment rate for Londonderry is 7.7%, which is well below the overall 2010 U.S. unemployment rate of 10.4%.

Londonderry is one of the fastest growing communities in the state and southern NH. With I-93 running along the eastern segment, Rt. 128 through the middle, Rt. 28 the northern segment and Rt. 102 the southern segment, Londonderry has ample access to the major highway systems. With construction nearing completion on the Airport Access Road, Londonderry will enjoy direct access to the Everett Turnpike/Route 3 by 2013.

As the Town was not unaffected by the current recession, due to its fiscal policies and land use/economic development planning efforts, the Town remains well positioned to maintain its strong financial position and capitalize on future economic growth. One business expansion was approved and constructed, Gulf South Medical Addition (24,684 square feet). Recently after the conclusion of the fiscal year, ground was broken on a 220,000 square foot Class A office building, an indication that the local economy and development activity are beginning to return to pre-recessionary levels.

This activity joins a number of major business expansions/new construction in Londonderry which occurred over the past few years, including:

- Stonyfield Yogurt (Expanded)
- Insight Technology (Expanded)
- Coca Cola Facility (Expanded)\*
- Falling Water Office Park (New)
- Captain Shoppes Strip Mall (New)
- Penske Truck Rental (New)
- Alamo Fireworks (New)

\*- Approved by not yet constructed

The significance of having existing businesses within Londonderry expand in town means that these businesses are pleased with the service, location and workforce that Londonderry and the region provides. The Town's Community Development Department, along with the dedicated service of the individuals from the various land use and development boards, continues to promote economic development to make Londonderry an even better place to live and do business.

## Long-Term Financial Planning

The Town continues to revise its budget review process to ensure the efficient use of government resources, the application of non-recurring revenues for one-time capital items, and the development of revenue estimates consistent with anticipated performance levels in light of current economic conditions and operational policies. These and other financial policies are summarized in a comprehensive Financial Management Policy adopted by the Town Council.

The Town has completed a Revenue Study to determine appropriate levels for its fee-for-service programs, including emergency medical services; building inspection programs; wastewater facilities; and other revenue programs. The revised program reflects actual costs and market rates for its services, thereby further solidifying the Town's financial position.

In FY 03, the adequacy of its Fire, Ambulance and Highway Equipment Capital Reserve Programs were reviewed and adjusted to insure that sufficient funds will be available in the future to purchase equipment at appropriate intervals, without reliance upon long-term bonding mechanisms. In FY2009, Town voters appropriated \$ 225,000 for the purchase of public safety/ highway equipment or contributions to Capital Reserve Funds, and increased that investment to \$ 325,000 in FY2011.

In FY 04, the Town Council and Town Meeting established an Expendable Maintenance Trust Fund for Buildings and Grounds. This program is designed to systematically plan for the repair and improvements of town facilities over a multi-year period, resulting in safe, efficient town facilities funded by a constant level of taxpayer investment. Town meeting continues to support this initiative with an annual appropriation of \$ 200,000.

The Town's Community Development Department is leading efforts to plan for the development of an industrial area south of Manchester Airport, and a multi-use area located between NH Rte. 28 and I-93 (Jack's Bridge Development). The Department is planning infrastructure improvements to the area adjacent to the Airport, and is actively working with a private developer to promote development of the Jack's Bridge Development area. This development benefits from a 330,000 square foot anchor tenant, Harvey Industries.

Both areas were included as part of a 2003 Design Charette (the largest ever held in the State), to help the Town create a vision of its non-residential development opportunities. Both areas at full build out have the potential of creating approximately six million square feet of new commercial and industrial development. A third area was also included in the study, comprising a grand total of approximately to 2,000 acres. The Town's goal is to position itself to accommodate appropriate development, which will follow the completion of the Airport Access Road, and the ongoing widening of I-93.

## Relevant Financial Policies

The Town of Londonderry developed and adopted into the Town's Administrative Code a comprehensive Financial Policy in June 2003. During the fiscal year, in accordance with the policy, excess funds over the prescribed level established for budgeting purposes were used as a one-time revenue source towards various capital projects. The total amount allocated was \$ 883,280 for General Fund projects and \$ 300,000 for Special Revenue Fund projects.

## Major Initiatives

Throughout FY2010, many notable projects and initiatives took place in the Town including the following:

Londonderry has taken a strong position managing its growth with the adoption of a growth management ordinance and impact fee system. In 1988, Londonderry was one of the first communities to adopt a growth management ordinance. In 2002, the Town Council revised its growth ordinances in response to continuing growth pressures. In 1994, it was one of the first communities to adopt an impact fee ordinance, which is reviewed annually and updated every two to four years. In 2002, the Town Council was able to appropriate approximately \$ 1.0 Million received in impact fees for debt service payments associated with a \$ 12 Million addition to Londonderry High School. Currently, impact fees are assessed to defray costs of growth which impacts our school, police, fire, library and recreational facilities as well as a number of major thoroughfares.

The Manchester Airport Authority completed a major expansion, which included the lengthening of MHT's main runway to over 9,000 feet, and construction of a new terminal building located in Londonderry. The terminal and expansion costs were between \$ 65-70 Million. This airport expansion includes a new state-of-the art terminal facility, increased cargo and commercial flights and the designation of the airport and surrounding 939 acres as a U. S. Customs foreign trade zone. Value added within the zone is not taxed upon entry into the U. S. market, and no duty is paid on foreign products entering the zone. The majority of this area is in Londonderry. Manchester-Boston Regional Airport had another successful year in fiscal year 2009, enjoying its best financial performance to date despite the devastating impact of September 11 on the aviation industry in general. MHT also continued its efforts to improve airline services and modernize airport facilities and infrastructure. Year-end passenger activity totals surpassed the three million mark, with nearly 3.5 million passengers using Manchester-Boston Regional Airport. Air travelers from throughout Northern New England and Massachusetts continue to discover Manchester's easy access, competitive airfares, convenient jet service and inexpensive parking.

The Town and the City of Manchester renegotiated the Intermunicipal Agreement governing the operation of the airport; changes include a Payment-in-Lieu of Taxes to the Town in the amount of \$ 500,000 annually, adjusted each year by 2%. The Town received \$ 574,122 in FY2010.

The industrial area south of the airport holds significant opportunities for job creation and commercial and industrial development. The area consists of approximately 800 acres of industrial land. It is one of the largest contiguous pieces of industrial land in the state. The New Hampshire Department of Transportation has begun construction of an airport access road from Everett Turnpike/Route 3 in Bedford across the Merrimack River and into the Manchester Airport. A portion of the access road will encompass the northwest section of Londonderry. Supported by a \$260,000 appropriation at the 2002 Town Meeting, the Community Development and Public Works and Engineering Departments have completed the design of the main thoroughfare and utilities, and have secured the necessary permits for construction to facilitate the ultimate development of this area.

The Town's web site is <http://www.londonderrynh.org/>. On March 9, 2010, the Community development Department and the Londonderry Economic Development Taskforce unveiled its new economic development marketing website ([www.thriveinlondonderry.com](http://www.thriveinlondonderry.com)). This effort started back in March 2009. The Town hired marketing consultant Gary O'Neil, O2-Generations of Creative Energy to help Londonderry establish a new brand and logo. The brand and logo was developed after many workshops with stakeholders in town, meeting with groups and individuals that interact and are major contributors to the region's economic development landscape. The effort included meetings with state leaders in order to receive a comprehensive perspective on Londonderry's direction and contribution towards the region's economy. The culmination of all of this effort resulted in Londonderry's new brand and logo, ***"Business is good. Life is better!"*** SilverTech, Inc. was hired to create a new economic development website. SilverTech pulled into the new site the marketing material created through the efforts of Gary O'Neil and the Community Development Department. Also, local and regional data will be included targeting the type of information site selectors need to put Londonderry at the top of their site selection list.

In addition to the above, the Town of Londonderry was chosen, along with 9 municipalities in the United States, to participate in a new pilot project sponsored by the U. S. Environmental Protection Agency for small and medium sized government organizations to implement ISO 14001 Environmental Management Systems at a facility/organization of its choice. The Public Works Department, which includes the divisions of Sewer, Solid Waste, Highway and Engineering, was chosen for the project. Londonderry will also be able to encourage businesses located or hoping to locate in Town to become ISO 14000 certified and will be in the position to help them accomplish that goal.

In 2003, the Town engaged the services of Behan Planning Associates to assist Londonderry in the update of its Master Plan. The update established new goals and objectives that work towards the new vision Londonderry has set for itself. The Planning Board adopted the new Master Plan on November 10, 2004. This process was managed by the Community Development Department, with the assistance of a citizen committee. Additional citizen input was encouraged through the Best Towns Process, a comprehensive community engagement process designed to insure that the Town's development and preservation proceeds in accordance with the direction

established by its citizenry. Recognizing the importance of updating its Master Plan, voters in 2009 appropriated \$ 100,000 to a non capital reserve fund to pay for future revisions.

Another tool being implemented to assist with the orderly development of the community and preservation of its natural and aesthetic resources is continued community support of Open Space Preservation Bonds. The Town has raised over \$ 12,035,000 for Open Space Preservation and managed growth strategies over the past seven years. In addition to open space preservation, the Town raised funds to continue the development of the West Road Athletic Complex. The complex has six regulation sized soccer fields and comprises 41 acres. The Town also received \$ 200,000 in Land and Water Conservation Fund grants towards the development of the complex. Recreation impact fee revenues are allocated to improve and expand recreation facilities for the benefit of all Londonderry residents.

The Town Council recently passed zoning ordinance amendments to encourage workforce housing opportunities, which will further strengthen the Town's economic development effort.

In fiscal year 2004, the Town issued a \$ 10 Million bond for the construction of a new Police Facility and Town Hall Facility, with \$ 4 Million being invested in the Town's Open Space Preservation Program. This bond will make a great advancement towards updating our infrastructure. In FY06, voters approved \$ 200,000 to design replacement fire substations in North and South Londonderry and in FY07 approved a \$ 2,375,000 bond to construct a new substation in south Londonderry. Voters in 2007, 2008, 2009 and 2010 voted to bond a total of \$ 4,700,000 to reconstruct roads within the community. In 2010, the Town received a \$ 1,650,000 ARRA grant to construct a replacement North/West Fire Station. The Town and State have partnered to rebuild a major intersection on Route 28, which is key to broadening economic development efforts.

The Town continued its efforts to enhance its Geographical Information System (GIS). This system enables all departments and committees to better plan for the future needs of the Town and assists in making more informed land use and infrastructure improvement decisions. The GIS system was used to complete the 2006 update to the open space preservation program.

## **ACKNOWLEDGEMENTS**

This report continues to refine the financial reporting of the Town. It is the eighth year the Town has produced a comprehensive annual financial report (CAFR). The Town received the Certificate of Achievement for Excellence in Financial Reporting for the Fiscal Years ended 2003, 2004, 2005, 2006, 2007, 2008 and 2009. This recognized the Town Finance Department's efforts for full disclosure of the financial information of the Town. A CAFR is a much more detailed reporting of the Town's

finances, as well as providing historical information in the statistical section of this report.

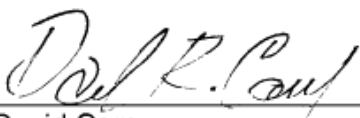
The Certificate of Achievement is valid for a period of one year only. The Town believes that the current CAFR continues to meet the Certificate of Achievement Program's requirements and it will be submitted to the Government Finance Officer's Association to determine its eligibility for another certificate.

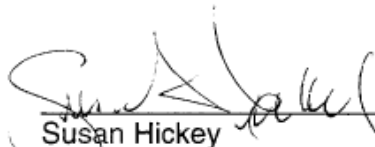
The Town invites you to visit our web site at [www.LondonderryNH.org](http://www.LondonderryNH.org) where summary financial information is prominently displayed.

The publication of the CAFR requires many staff hours to accomplish and would not have been possible without the dedication of the entire staff of the Finance Department.

The strong financial position of the Town would not have been possible without the guidance and direction of the Town Council through its fiscal policies; the professional and diligent efforts of the entire staff of the Town; and the funding support provided by the Londonderry community through actions at the Annual Budgetary Town Meeting, all to whom we owe our sincere appreciation.

Respectfully submitted,

  
\_\_\_\_\_  
David Caron  
Town Manager

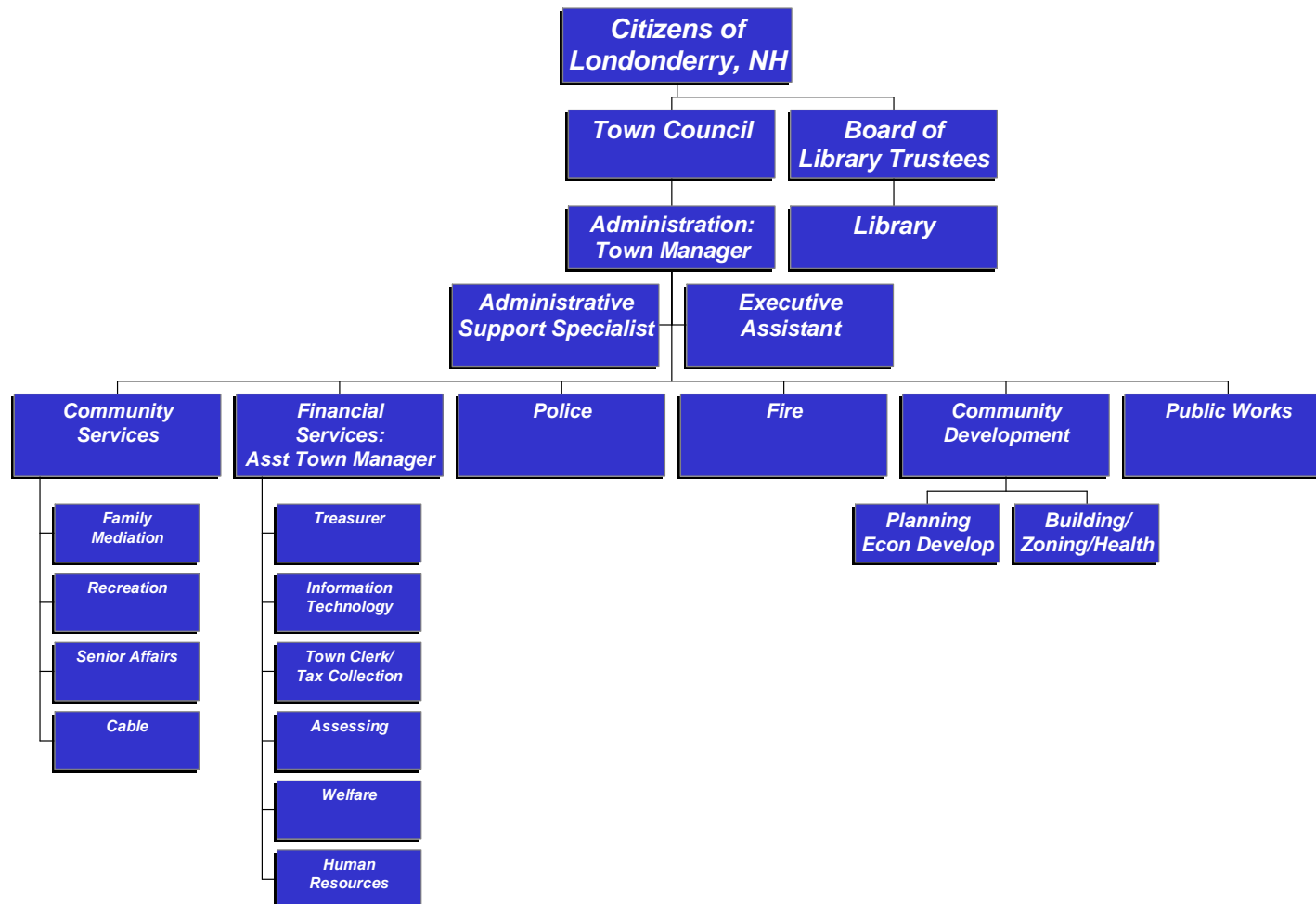
  
\_\_\_\_\_  
Susan Hickey  
Assistant Town Manager -  
Finance & Administration



(This page intentionally left blank.)

# Town of Londonderry

## Organizational Chart



## **TOWN OF LONDONDERRY**

### **DIRECTORY OF OFFICIALS**

June 30, 2010

#### TOWN COUNCIL

Paul DiMarco  
Sean O'Keefe  
Mike Brown  
Tom Dolan  
John Farrell

#### OTHER ELECTED OFFICIALS

Cindi Rice-Conley, Moderator  
Marguerite Seymour, Town Clerk/Tax Collector  
Robert Lincoln, Treasurer

#### OTHER OFFICIALS

David Caron, Town Manager  
Susan Hickey, Assistant Town Manager - Finance & Administration

# Certificate of Achievement for Excellence in Financial Reporting

Presented to

Town of Londonderry  
New Hampshire

For its Comprehensive Annual  
Financial Report  
for the Fiscal Year Ended  
June 30, 2009

A Certificate of Achievement for Excellence in Financial Reporting is presented by the Government Finance Officers Association of the United States and Canada to government units and public employee retirement systems whose comprehensive annual financial reports (CAFRs) achieve the highest standards in government accounting and financial reporting.



A stylized, handwritten signature in black ink.

President

A handwritten signature in black ink, reading "Jeffrey R. Enos".

Executive Director

(This page intentionally left blank.)

## **FINANCIAL SECTION**



MELANSON HEATH & COMPANY, PC

CERTIFIED PUBLIC ACCOUNTANTS  
MANAGEMENT ADVISORS

102 Perimeter Road  
Nashua, NH 03063-1301  
Tel (603) 882-1111 • Fax (603) 882-9456  
[www.melansonheath.com](http://www.melansonheath.com)

## INDEPENDENT AUDITORS' REPORT

To the Town Council  
Town of Londonderry, New Hampshire

We have audited the accompanying financial statements of the governmental activities, each major fund, and the aggregate remaining fund information of the Town of Londonderry, New Hampshire, as of and for the year ended June 30, 2010, which collectively comprise the Town's basic financial statements as listed in the table of contents. These financial statements are the responsibility of the Town of Londonderry's management. Our responsibility is to express an opinion on these financial statements based on our audit.

We conducted our audit in accordance with auditing standards generally accepted in the United States of America. Those standards require that we plan and perform the audit to obtain reasonable assurance about whether the financial statements are free of material misstatement. An audit includes examining, on a test basis, evidence supporting the amounts and disclosures in the financial statements. An audit also includes assessing the accounting principles used and significant estimates made by management, as well as evaluating the overall financial statement presentation. We believe that our audit provides a reasonable basis for our opinions.

In our opinion, the financial statements referred to above present fairly, in all material respects, the respective financial position of the governmental activities, each major fund, and the aggregate remaining fund information of the Town of Londonderry, as of June 30, 2010, and the respective changes in financial position, thereof and the respective budgetary comparison for the General Fund for the year then ended in conformity with accounting principles generally accepted in the United States of America.

The management's discussion and analysis, appearing on pages 17 - 23, and the supplementary information, appearing on page 56, are not a required part of the basic financial statements, but are supplementary information required by accounting principles generally accepted in the United States of America. We have applied certain limited procedures, which consisted principally of inquiries of management regarding the methods of measurement and presentation of the

required supplementary information. However, we did not audit the information and express no opinion on it.

Our audit was made for the purpose of forming opinions on the financial statements that collectively comprise the Town of Londonderry, New Hampshire's basic financial statements. The additional information included in the supplementary statements and schedules section is presented for purposes of additional analysis and is not a required part of the basic financial statements. Such information has been subjected to the auditing procedures applied in the audit of the basic financial statements and, in our opinion, is fairly stated in all material respects in relation to the basic financial statements taken as a whole. The introductory section and statistical section have not been subjected to the auditing procedures applied in the audit of the basic financial statements and, accordingly, we express no opinion on them.

*Melanson, Heath + Company P.C.*

Nashua, New Hampshire  
September 27, 2010



## **MANAGEMENT'S DISCUSSION AND ANALYSIS**

As management of the Town of Londonderry, we offer readers this narrative overview and analysis of the financial activities of the Town of Londonderry for the fiscal year ended June 30, 2010. We encourage readers to consider the information here in conjunction with additional information that we have furnished in our letter of transmittal.

### **A. OVERVIEW OF THE FINANCIAL STATEMENTS**

This discussion and analysis is intended to serve as an introduction to the basic financial statements. The basic financial statements are comprised of three components: (1) government-wide financial statements, (2) fund financial statements, and (3) notes to financial statements. This report also contains other supplementary information in addition to the basic financial statements themselves.

**Government-wide financial statements.** The government-wide financial statements are designed to provide readers with a broad overview of our finances in a manner similar to a private-sector business.

The statement of net assets presents information on all assets and liabilities, with the difference between the two reported as net assets. Over time, increases or decreases in net assets may serve as a useful indicator of whether the financial position is improving or deteriorating.

The statement of activities presents information showing how the government's net assets changed during the most recent fiscal year. All changes in net assets are reported as soon as the underlying event giving rise to the change occurs, regardless of the timing of related cash flows. Thus, revenues and expenses are reported in this statement for some items that will only result in cash flows in future fiscal periods (e.g., uncollected taxes and earned but unused vacation leave).

**Fund financial statements.** A fund is a grouping of related accounts that is used to maintain control over resources that have been segregated for specific activities or objectives. Fund accounting is used to ensure and demonstrate compliance with finance-related legal requirements. All of the funds can be divided into two categories: governmental funds and fiduciary funds.

**Governmental funds.** Governmental funds are used to account for essentially the same functions reported as governmental activities in the government-wide financial statements. However, unlike the government-wide financial statements, governmental fund financial statements focus on near-term inflows and outflows of spendable resources, as well as on balances of spendable resources available

at the end of the fiscal year. Such information may be useful in evaluating a government's near-term financing requirements.

Because the focus of governmental funds is narrower than that of the government-wide financial statements, it is useful to compare the information presented for governmental funds with similar information presented for governmental activities in the government-wide financial statements. By doing so, readers may better understand the long-term impact of the government's near-term financing decisions. Both the governmental fund balance sheet and the governmental fund statement of revenues, expenditures and changes in fund balances provide a reconciliation to facilitate this comparison between governmental funds and governmental activities.

An annual appropriated budget is adopted for the general fund. A budgetary comparison statement has been provided for the general fund to demonstrate compliance with this budget.

**Fiduciary funds.** Fiduciary funds are used to account for resources held for the benefit of parties outside the government. Fiduciary funds are not reflected in the government-wide financial statements because the resources of those funds are not available to support the Town's own programs.

**Notes to financial statements.** The notes provide additional information that is essential to a full understanding of the data provided in the government-wide and fund financial statements.

**Other information.** In addition to the basic financial statements and accompanying notes, this report also presents certain required supplementary information which is required to be disclosed by accounting principles generally accepted in the United States of America. Additional combining statements and schedules are presented immediately following the notes to the financial statements.

## **B. FINANCIAL HIGHLIGHTS**

As of the close of the current fiscal year, governmental funds reported combined ending net assets of \$ 79,558,075, a change of \$ 689,362 in comparison with the prior year.

As of the close of the current fiscal year, governmental funds reported combined ending fund balances of \$ 16,204,846, a change of \$ 730,634 in comparison with the prior year.

Total long-term debt (i.e., bonds payable) at the close of the current fiscal year was \$ 20,585,000, a change of \$ (1,065,000) in comparison to the prior year.

### C. GOVERNMENT-WIDE FINANCIAL ANALYSIS

The following is a summary of condensed government-wide financial data for the current and prior fiscal years. All amounts are presented in thousands.

	<u>2010</u>	<u>2009</u>	<u>Amount Change</u>	<u>% Change</u>
Current and other assets	\$ 45,981	\$ 43,630	\$ 2,351	5%
Capital assets	<u>86,008</u>	<u>86,569</u>	<u>(561)</u>	<u>-1%</u>
Total assets	131,989	130,199	1,790	1%
Long-term liabilities outstanding	23,500	23,831	(331)	-1%
Other liabilities	<u>28,931</u>	<u>27,499</u>	<u>1,432</u>	<u>5%</u>
Total liabilities	52,431	51,330	1,101	2%
Net assets:				
Invested in capital assets, net	65,858	65,478	380	1%
Restricted	612	567	45	7%
Unrestricted	<u>13,088</u>	<u>12,824</u>	<u>264</u>	<u>2%</u>
Total net assets	\$ <u><u>79,558</u></u>	\$ <u><u>78,869</u></u>	\$ <u><u>689</u></u>	<u><u>1%</u></u>

The largest portion of net assets \$ 65,858,086 (83 percent) reflects our investment in capital assets (e.g., land, buildings, machinery and equipment), less any related debt used to acquire those assets that is still outstanding. These capital assets are used to provide services to citizens; consequently, these assets are not available for future spending. Although the investment in capital assets is reported net of related debt, it should be noted that the resources needed to repay this debt must be provided from other sources, since the capital assets themselves cannot be used to liquidate these liabilities.

Net assets of \$ 611,742 are restricted by constraints imposed from outside the Town.

The balance of unrestricted net assets \$ 13,088,247 may be used to meet the government's ongoing obligations to citizens and creditors.

The Town's overall financial position has improved during fiscal year 2010.

The following is a summary of changes in government-wide net assets for the current and prior fiscal years (in thousands).

### CHANGES IN NET ASSETS

	<u>2010</u>	<u>2009</u>	<u>Amount Change</u>	<u>% Change</u>
<b>Revenues:</b>				
Program revenues:				
Charges for services	\$ 11,931	\$ 12,191	\$ (260)	-2%
Operating grants and contributions	1,467	847	620	42%
Capital grants and contributions	554	628	(74)	-13%
General revenues:				
Taxes	14,830	14,300	530	4%
Penalties and interest on taxes	1,031	1,227	(196)	-19%
Grants and contributions not restricted to specific programs	1,099	1,395	(296)	-27%
Investment income	153	196	(43)	-28%
Other	<u>475</u>	<u>647</u>	<u>(172)</u>	<u>-36%</u>
<b>Total revenues</b>	<b>31,540</b>	<b>31,431</b>	<b>109</b>	<b>0.3%</b>
<b>Expenses:</b>				
General government	3,707	5,140	(1,433)	-39%
Public safety	15,871	15,473	398	3%
Highway and streets	4,526	3,893	633	14%
Sanitation	3,440	4,073	(633)	-18%
Health and welfare	165	160	5	3%
Culture and recreation	1,944	1,890	54	3%
Economic development	471	441	30	6%
Interest	<u>744</u>	<u>802</u>	<u>(58)</u>	<u>-8%</u>
<b>Total expenses</b>	<b>30,868</b>	<b>31,872</b>	<b>(1,004)</b>	<b>-3%</b>
Change in net assets before permanent fund contributions	672	(441)	1,113	4%
Permanent fund contributions	17	11	6	35%
Special items	<u>-</u>	<u>596</u>	<u>(596)</u>	<u>0%</u>
Increase in net assets	<b>689</b>	<b>166</b>	<b>523</b>	<b>76%</b>
Net assets - beginning of year	<u>78,869</u>	<u>78,703</u>	<u>166</u>	<u>0.2%</u>
Net assets - end of year	<u><u>\$ 79,558</u></u>	<u><u>\$ 78,869</u></u>	<u><u>\$ 689</u></u>	<u><u>76%</u></u>

**Governmental activities.** Governmental activities for the year resulted in a change in net assets of \$ 689,362. Key elements of this change are as follows:

An overall tax rate increase (\$ 19.68 in comparison to \$ 18.48 in the previous year), coupled with increased market assessments allowed a 4% increase in tax revenue over the prior year.

As part of GASB 45 compliance, the Town reported its second year of OPEB liability of \$ 599,604. This represents additional funds needed to meet future benefit payments for retirees.

The Town received a \$ 1,167,000 state aid recovery grant to apply towards the reconstruction of Page Road/Route 28 intersection.

#### **D. FINANCIAL ANALYSIS OF THE GOVERNMENT'S FUNDS**

As noted earlier, fund accounting is used to ensure and demonstrate compliance with finance-related legal requirements.

**Governmental funds.** The focus of governmental funds is to provide information on near-term inflows, outflows and balances of spendable resources. Such information is useful in assessing financing requirements. In particular, unreserved fund balance may serve as a useful measure of a government's net resources available for spending at the end of the fiscal year. The governmental fund balances have changed by \$ 730,634 in fiscal year 2010.

The non-major governmental fund balances changed by \$ (494,965). Most of the decrease was attributable to the Conservation Commission special revenue fund. The Conservation Commission special revenue fund had a change in fund balance of \$ (878,044) because of a land purchase funded with prior fiscal year land use revenue.

The general fund is the chief operating fund. As a measure of the general fund's liquidity, it may be useful to compare both unreserved fund balance and total fund balance to total fund expenditures. Unreserved fund balance represents 15 percent of total general fund expenditures, while total fund balance represents 36 percent of that same amount.

The fund balance of the general fund increased by \$ 1,225,599 during the current fiscal year. Key factors in this change are as follows:

Excess of budget estimates revenues actual revenues (pages 76 - 77)	\$ (251,019)
Excess appropriations not spent or encumbered by Departments (pages 78 - 79)	686,301
Use of fund balance as a funding source	(883,280)
Property tax collections exceeding net tax levy	41,212
Excess of current year encumbrances over prior year	<u>1,632,385</u>
Total	<u>\$ 1,225,599</u>

## **E. GENERAL FUND BUDGETARY HIGHLIGHTS**

Significant budget to actual variances for general fund revenues and expenditures included the following:

- Motor vehicle did not meet budget by \$ (157,146) due to general decline of motor vehicle revenues throughout the State.
- Building miscellaneous revenue under performed budget by \$ (232,589).
- Investment income was below budget by \$ (199,835) due to a general decline in the market.
- Impact fees revenue came under budget by \$ (183,000).
- Many departments obtained Town Manager's goal of turning back 1.25% of unexpended expenditures in an effort to balance under performed revenues.
- Transfers out turned back \$ 130,613 of unspent prior year encumbrances.

## **F. CAPITAL ASSET AND DEBT ADMINISTRATION**

**Capital assets.** Total investment in capital assets for governmental and business-type activities at year end amounted to \$ 86,008,544, net of accumulated depreciation, a change of \$ (560,546) from the prior year. This investment in capital assets includes land, buildings and system, improvements, and machinery and equipment.

Capital asset additions during the current fiscal year included the following:

Land:

- The Town purchased a piece of conservation land for \$ 1,031,650.

Other capital additions consisted primarily of equipment purchases.

For additional information on capital assets, please refer to footnote 10 in the notes to the financial statements.

**Long-term debt.** At the end of the current fiscal year, total bonded debt outstanding was \$ 20,585,000, all of which was backed by the full faith and credit of the government.

Additional information on long-term debt can be found in footnote 16 to the financial statements.

## **G. ECONOMIC FACTORS AND NEXT YEAR'S BUDGETS AND RATES**

The general outlook for the Town of Londonderry is positive. The 7.7% unemployment rate for the Manchester/Londonderry area, according to the New Hampshire Employment Security Bureau, is under the overall U.S. unemployment rate of 10.4%. The development that occurred within the Town is reflective of general economic conditions, with approximately 25,000 square feet of new or expanded commercial value. However, soon after the close of the fiscal year, ground was broken on a 220,000 square foot Class A office building, an indication that the local economy and development activity are beginning to return to pre-recessionary levels.

For the upcoming fiscal year, the taxpayers approved at the Annual Budgetary Town Meeting a \$ 31,444,161 operating and capital improvement budget. During the year the Town will be issuing a \$ 1,000,000 bond for the Town's Roadway Management Program.

## **REQUESTS FOR INFORMATION**

This financial report is designed to provide a general overview of the Town of Londonderry's finances for all those with an interest in the government's finances. Questions concerning any of the information provided in this report or requests for additional financial information should be addressed to:

Office of Assistant Town Manager  
For Finance and Administration  
Town of Londonderry  
268 B Mammoth Rd  
Londonderry, New Hampshire 03053

(This page intentionally left blank.)



## **Basic Financial Statements**

## TOWN OF LONDONDERRY, NEW HAMPSHIRE

## STATEMENT OF NET ASSETS

JUNE 30, 2010

	Governmental Activities
<b>ASSETS</b>	
Current:	
Cash and short-term investments	\$ 41,121,267
Investments	567,620
Receivables, net of allowance for uncollectibles:	
Property taxes	1,074,941
User fees	467,944
Intergovernmental	1,804,886
Other	534,318
Prepaid expenses	409,581
Total current assets	45,980,557
Noncurrent:	
Capital assets:	
Land and construction in progress	19,630,657
Other capital assets, net of accumulated depreciation	66,377,887
Total noncurrent assets	86,008,544
<b>TOTAL ASSETS</b>	131,989,101
<b>LIABILITIES</b>	
Current:	
Accounts payable	498,857
Accrued liabilities	455,518
Taxes collected in advance	27,725,659
Tax refunds payable	44,204
Due to other governments	4,007
Other liabilities	202,591
Current portion of long-term liabilities:	
Bonds payable	2,065,000
Compensated absences	626,470
Other liabilities	10,000
Total current liabilities	31,632,306
Noncurrent:	
Bonds payable, net of current portion	18,520,000
Compensated absences, net of current portion	929,512
OPEB liability	1,199,208
Other liabilities, net of current portion	150,000
Total noncurrent liabilities	20,798,720
<b>TOTAL LIABILITIES</b>	52,431,026
<b>NET ASSETS</b>	
Invested in capital assets, net of related debt	65,858,086
Restricted externally or constitutionally for:	
Permanent funds:	
Nonexpendable	513,729
Expendable	98,013
Unrestricted	13,088,247
<b>TOTAL NET ASSETS</b>	\$ 79,558,075

See notes to financial statements.

## TOWN OF LONDONDERRY, NEW HAMPSHIRE

## STATEMENT OF ACTIVITIES

FOR THE YEAR ENDED JUNE 30, 2010

		Program Revenues			Net (Expenses)
		Charges for Services	Operating Grants and Contributions	Capital Grants and Contributions	Revenues and Changes in Net Assets
	<u>Expenses</u>				<u>Governmental Activities</u>
<b>Governmental Activities:</b>					
General government	\$ 3,707,383	\$ 5,806,663	\$ 44,202	\$ -	\$ 2,143,482
Public safety	15,871,015	3,449,702	70,506	-	(12,350,807)
Highways and streets	4,526,686	204,080	1,237,660	497,598	(2,587,348)
Sanitation	3,440,061	2,047,432	-	56,825	(1,335,804)
Health and welfare	164,853	9,843	-	-	(155,010)
Culture and recreation	1,944,049	413,646	114,603	-	(1,415,800)
Economic development	470,692	-	-	-	(470,692)
Interest	743,540	-	-	-	(743,540)
Total Governmental Activities	<u>\$ 30,868,279</u>	<u>\$ 11,931,366</u>	<u>\$ 1,466,971</u>	<u>\$ 554,423</u>	(16,915,519)
<b>General Revenues:</b>					
Property taxes					14,829,912
Interest, penalties and other taxes					1,031,385
Grants and contributions not restricted to specific programs					1,098,424
Investment income					153,326
Other					<u>474,414</u>
Total general revenues					<u>17,587,461</u>
Excess before permanent fund contributions and special items					671,942
Permanent fund contributions					<u>17,420</u>
Change in Net Assets					689,362
<b>Net Assets:</b>					
Beginning of year					<u>78,868,713</u>
End of year					<u>\$ 79,558,075</u>

See notes to financial statements.

## TOWN OF LONDONDERRY, NEW HAMPSHIRE

## GOVERNMENTAL FUNDS

## BALANCE SHEET

JUNE 30, 2010

	<u>General</u>	<u>Nonmajor Governmental Funds</u>	<u>Total Governmental Funds</u>
<b>ASSETS</b>			
Cash and short-term investments	\$ 38,830,624	\$ 2,290,643	\$ 41,121,267
Investments	-	567,620	567,620
Receivables, net of allowance for uncollectibles:			
Property taxes	1,074,941	-	1,074,941
User fees	336,434	131,510	467,944
Intergovernmental	1,804,886	-	1,804,886
Other	21,876	512,442	534,318
Due from other funds	2,322,714	5,233,746	7,556,460
Prepaid expenditures	<u>409,581</u>	<u>-</u>	<u>409,581</u>
<b>TOTAL ASSETS</b>	<b>\$ <u>44,801,056</u></b>	<b>\$ <u>8,735,961</u></b>	<b>\$ <u>53,537,017</u></b>
<b>LIABILITIES AND FUND BALANCES</b>			
Liabilities:			
Accounts payable	\$ 362,506	\$ 136,351	\$ 498,857
Accrued liabilities	152,397	-	152,397
Deferred revenues	900,968	247,028	1,147,996
Taxes collected in advance	27,725,659	-	27,725,659
Tax refunds payable	44,204	-	44,204
Due to other funds	5,958,067	1,598,393	7,556,460
Due to other governments	4,007	-	4,007
Other liabilities	<u>202,591</u>	<u>-</u>	<u>202,591</u>
<b>TOTAL LIABILITIES</b>	<b>35,350,399</b>	<b>1,981,772</b>	<b>37,332,171</b>
Fund Balances:			
Reserved for:			
Encumbrances and continuing appropriations	5,071,226	1,260,519	6,331,745
Perpetual permanent funds	-	513,729	513,729
Prepaid expenditures	409,581	-	409,581
Unreserved:			
Undesignated, reported in:			
General fund	3,969,850	-	3,969,850
Special revenue funds	-	5,597,742	5,597,742
Capital project funds	-	(715,814)	(715,814)
Permanent funds	<u>-</u>	<u>98,013</u>	<u>98,013</u>
<b>TOTAL FUND BALANCES</b>	<b><u>9,450,657</u></b>	<b><u>6,754,189</u></b>	<b><u>16,204,846</u></b>
<b>TOTAL LIABILITIES AND FUND BALANCES</b>	<b>\$ <u>44,801,056</u></b>	<b>\$ <u>8,735,961</u></b>	<b>\$ <u>53,537,017</u></b>

See notes to financial statements.

TOWN OF LONDONDERRY, NEW HAMPSHIRE  
RECONCILIATION OF TOTAL GOVERNMENTAL FUND  
BALANCES TO NET ASSETS OF GOVERNMENTAL  
ACTIVITIES IN THE STATEMENT OF NET ASSETS

JUNE 30, 2010

<b>Total governmental fund balances</b>	\$ 16,204,846
<ul style="list-style-type: none"><li>• Capital assets used in governmental activities are not financial resources and, therefore, are not reported in the funds.</li></ul>	86,008,544
<ul style="list-style-type: none"><li>• Revenues are reported on the accrual basis of accounting and are not deferred until collection.</li></ul>	1,147,996
<ul style="list-style-type: none"><li>• In the statement of activities, interest is accrued on outstanding long-term debt, whereas in governmental funds interest is not reported until due.</li></ul>	(303,121)
<ul style="list-style-type: none"><li>• Long-term liabilities, including bonds payable, compensated absences, OPEB, and landfill liabilities are not due and payable in the current period and, therefore, are not reported in the governmental funds.</li></ul>	<u>(23,500,190)</u>
<b>Net assets of governmental activities</b>	<u><u>\$ 79,558,075</u></u>

See notes to financial statements.

## TOWN OF LONDONDERRY, NEW HAMPSHIRE

## GOVERNMENTAL FUNDS

## STATEMENT OF REVENUES, EXPENDITURES AND CHANGES IN FUND BALANCES

FOR THE YEAR ENDED JUNE 30, 2010

	<u>General</u>	<u>Nonmajor Governmental Funds</u>	<u>Total Governmental Funds</u>
<b>Revenues:</b>			
Property taxes	\$ 14,739,367	\$ -	\$ 14,739,367
Interest, penalties and other taxes	870,500	160,885	1,031,385
Licenses and permits	5,793,928	-	5,793,928
Intergovernmental	3,005,215	-	3,005,215
Charges for services	905,978	5,166,649	6,072,627
Investment income	100,165	53,161	153,326
Contributions	-	132,023	132,023
Other revenues	196,413	278,001	474,414
Total Revenues	<u>25,611,566</u>	<u>5,790,719</u>	<u>31,402,285</u>
<b>Expenditures:</b>			
Current:			
General government	2,929,828	1,571,167	4,500,995
Public safety	12,040,593	2,530,346	14,570,939
Highways and streets	3,333,082	-	3,333,082
Sanitation	1,882,694	1,015,563	2,898,257
Health and welfare	164,853	-	164,853
Culture and recreation	1,448,711	425,852	1,874,563
Economic development	453,087	-	453,087
Capital outlay	1,034,107	-	1,034,107
Debt service	2,841,768	-	2,841,768
Total Expenditures	<u>26,128,723</u>	<u>5,542,928</u>	<u>31,671,651</u>
Excess (deficiency) of revenues over (under) expenditures	(517,157)	247,791	(269,366)
<b>Other Financing Sources (Uses):</b>			
Bond issuance	1,000,000	-	1,000,000
Transfers in	967,756	225,000	1,192,756
Transfers out	(225,000)	(967,756)	(1,192,756)
Total Other Financing Sources (Uses)	<u>1,742,756</u>	<u>(742,756)</u>	<u>1,000,000</u>
Net changes in fund balances	1,225,599	(494,965)	730,634
Fund Balances, beginning of year	<u>8,225,058</u>	<u>7,249,154</u>	<u>15,474,212</u>
Fund Balances, end of year	<u>\$ 9,450,657</u>	<u>\$ 6,754,189</u>	<u>\$ 16,204,846</u>

See notes to financial statements.

TOWN OF LONDONDERRY, NEW HAMPSHIRE

RECONCILIATION OF THE STATEMENT OF REVENUES,  
EXPENDITURES, AND CHANGES IN FUND BALANCES OF  
GOVERNMENTAL FUNDS TO THE STATEMENT OF ACTIVITIES

FOR THE YEAR ENDED JUNE 30, 2010

**NET CHANGES IN FUND BALANCES - TOTAL GOVERNMENTAL FUNDS** \$ 730,634

- Governmental funds report capital outlays as expenditures. However, in the Statement of Activities the cost of those assets is allocated over their estimated useful lives and reported as depreciation expense:

Capital outlay purchases	2,232,500
Depreciation	(2,804,500)

- Revenues in the Statement of Activities that do not provide current financial resources are fully deferred in the Statement of Revenues, Expenditures and Changes in Fund Balances. Therefore, the recognition of revenue for various types of accounts receivable (e.g., property taxes) differ between the two statements. This amount represents the net change in deferred revenue.

166,810

- The issuance of long-term debt (e.g., bonds and leases) provides current financial resources to governmental funds, while the repayment of the principal of long-term debt consumes the financial resources of governmental funds. Neither transaction, however, has any effect on net assets:

Repayments of bonded debt	2,065,000
Issuance of bond debt	(1,000,000)

- In the statement of activities, interest is accrued on outstanding long-term debt, whereas in governmental funds interest is not reported until due.

33,228

- Some expenses reported in the Statement of Activities, do not require the use of current financial resources and therefore, are not reported as expenditures in the governmental funds.

Compensated absences	(144,706)
OPEB liability	(599,604)
Landfill liability	<u>10,000</u>

**CHANGE IN NET ASSETS OF GOVERNMENTAL ACTIVITIES** \$ 689,362

See notes to financial statements.

## TOWN OF LONDONDERRY, NEW HAMPSHIRE

## GENERAL FUND

STATEMENT OF REVENUES AND OTHER SOURCES,  
AND EXPENDITURES AND OTHER USES - BUDGET AND ACTUAL

FOR THE YEAR ENDED JUNE 30, 2010

	Original <u>Budget</u>	Final <u>Budget</u>	Actual Amounts (Budgetary <u>Basis</u> )	Variance with Final Budget Positive ( <u>Negative</u> )
<b>Revenues and other sources:</b>				
Property taxes	\$ 14,698,155	\$ 14,698,155	\$ 14,698,155	\$ -
Interest, penalties, and other taxes	843,622	843,622	870,500	26,878
Licenses and permits	5,941,529	5,941,529	5,793,928	(147,601)
Intergovernmental	2,928,422	2,928,422	3,005,215	76,793
Charges for services	1,182,361	1,182,361	905,978	(276,383)
Investment income	300,000	300,000	100,165	(199,835)
Other revenues	348,540	348,540	196,413	(152,127)
Other financing sources:				
Bond issuance	1,000,000	1,000,000	1,000,000	-
Transfers in	546,500	546,500	967,756	421,256
Use of fund balance	<u>883,280</u>	<u>883,280</u>	<u>883,280</u>	<u>-</u>
Total Revenues	28,672,409	28,672,409	28,421,390	(251,019)
<b>Expenditures and other uses:</b>				
Current:				
General government	3,106,608	3,106,608	3,011,697	94,911
Public safety	12,137,463	12,137,463	12,048,408	89,055
Highways and streets	3,465,183	3,465,183	3,326,703	138,480
Sanitation	1,839,663	1,839,663	1,856,118	(16,455)
Health and welfare	233,729	233,729	164,853	68,876
Culture and recreation	1,455,914	1,455,914	1,448,711	7,203
Economic development	455,137	455,137	460,755	(5,618)
Capital outlay	2,898,000	2,898,000	2,732,707	165,293
Debt service	2,855,712	2,855,712	2,841,768	13,944
Other financing uses:				
Transfers out	<u>225,000</u>	<u>225,000</u>	<u>94,388</u>	<u>130,612</u>
Total Expenditures	<u>28,672,409</u>	<u>28,672,409</u>	<u>27,986,108</u>	<u>686,301</u>
Excess of revenues and other sources over expenditures and other uses	\$ <u>-</u>	\$ <u>-</u>	\$ <u>435,282</u>	\$ <u>435,282</u>

See notes to financial statements.



TOWN OF LONDONDERRY, NEW HAMPSHIRE

FIDUCIARY FUNDS

STATEMENT OF FIDUCIARY NET ASSETS

JUNE 30, 2010

	Agency Funds
<b><u>ASSETS</u></b>	
Cash and short term investments	\$ <u>2,710,655</u>
Total Assets	\$ <u><u>2,710,655</u></u>
<b><u>LIABILITIES</u></b>	
Escrow deposits held	\$ 2,387,290
School funds held	<u>323,365</u>
Total Liabilities	\$ <u><u>2,710,655</u></u>

See notes to financial statements.

# TOWN OF LONDONDERRY, NEW HAMPSHIRE

## Notes to Financial Statements

### 1. Summary of Significant Accounting Policies

The accounting policies of the Town of Londonderry (the Town) conform to generally accepted accounting principles (GAAP) as applicable to governmental units. The following is a summary of the more significant policies:

#### A. Reporting Entity

The government is a municipal corporation governed by an elected Town Council. As required by generally accepted accounting principles, these financial statements present the government and applicable component units for which the government is considered to be financially accountable. In fiscal year 2010, it was determined that no entities met the required GASB-39 criteria of component units.

#### B. Government-Wide and Fund Financial Statements

##### Government-Wide Financial Statements

The government-wide financial statements (i.e., the statement of net assets and the statement of changes in net assets) report information on all of the nonfiduciary activities of the primary government. For the most part, the effect of interfund activity has been removed from these statements, however, interfund services provided and used was not eliminated by the process of consolidation. Governmental activities are supported primarily by taxes and intergovernmental revenue.

The statement of activities demonstrates the degree to which the direct expenses of a given function or segment is offset by program revenues. *Direct expenses* are those that are clearly identifiable with a specific function or segment. Program revenues include (1) charges to customers or applicants who purchase, use, or directly benefit from goods, services, or privileges provided by a given function or segment and (2) grants and contributions that are restricted to meeting the operational or capital requirements of a particular function or segment. Taxes and other items not properly included among program revenues are reported instead as *general revenues*.

##### Fund Financial Statements

Separate financial statements are provided for governmental funds, and fiduciary funds, even though the latter are excluded from the government-wide financial statements. Major individual governmental funds are reported as separate columns in the fund financial statements.

C. Measurement Focus, Basis of Accounting, and Financial Statement Presentation

Government-Wide Financial Statements

The government-wide financial statements are reported using the *economic resources measurement focus* and the *accrual basis of accounting*, as are fiduciary fund financial statements. Revenues are recorded when earned and expenses are recorded when a liability is incurred, regardless of the timing of related cash flows. Property taxes are recognized as revenues in the year for which they are levied. Grants and similar items are recognized as revenue as soon as all eligibility requirements imposed by the provider have been met. As a general rule, the effect of interfund activity has been eliminated from the government-wide financial statements.

Amounts reported as *program revenues* include (1) charges to customers or applicants for goods, services, or privileges provided, (2) operating grants and contributions, and (3) capital grants and contributions, including special assessments. Internally dedicated resources are reported as *general revenues* rather than as program revenues. Likewise, general revenues include all taxes.

Fund Financial Statements

Governmental fund financial statements are reported using the *current financial resources measurement focus* and the *modified accrual basis of accounting*. Revenues are recognized as soon as they are both measurable and available. Revenues are considered to be available when they are collectible within the current period or soon enough thereafter to pay liabilities of the current period. For this purpose, the government considers property tax revenues to be available if they are collected within 60 days of the end of the current fiscal period. All other revenue items are considered to be measurable and available only when cash is received by the government. Expenditures generally are recorded when a liability is incurred, as under accrual accounting. However, debt service expenditures, as well as expenditures related to compensated absences and claims and judgments, are recorded only when payment is due. The government reports the following major governmental funds:

- The *general fund* is the government's primary operating fund. It accounts for all financial resources of the general government, except those required to be accounted for in another fund.

Additionally, the Town reports the following fund type:

- The *Agency Funds* account for constructions escrows and school capital reserves. Agency funds, unlike other funds, have no measurement focus, reporting only assets and liabilities.

*D. Cash and Short-Term Investments*

Cash balances from all funds, except those required to be segregated by law, are combined to form a consolidation of cash. Cash balances are invested to the extent available, and interest earnings are recognized in the General Fund. Certain special revenue and fiduciary funds segregate cash, and investment earnings become a part of those funds.

Deposits with financial institutions consist primarily of demand deposits, certificates of deposits, and savings accounts. A cash and investment pool is maintained that is available for use by all funds. Each fund's portion of this pool is reflected on the combined financial statements under the caption "cash and short-term investments". The interest earnings attributable to each fund type are included under investment income.

*E. Investments*

State and local statutes place certain limitations on the nature of deposits and investments available. Deposits in any financial institution may not exceed certain levels within the financial institution. Non-fiduciary fund investments can be made in securities issued by or unconditionally guaranteed by the U.S. Government or agencies that have a maturity of one year or less from the date of purchase and repurchase agreements guaranteed by such securities with maturity dates of no more than 90 days from the date of purchase.

Investments for the Trust Funds consist of marketable securities, bonds and short-term money market investments. Investments are carried at fair value.

*F. Interfund Receivables and Payables*

Transactions between funds that are representative of lending/ borrowing arrangements outstanding at the end of the fiscal year are referred to as either "due from/to other funds" (i.e., the current portion of interfund loans) or "advances to/from other funds" (i.e., the non-current portion of interfund loans).

*G. Inventories*

Inventories are valued at cost using the first-in/first-out (FIFO) method. The costs of governmental fund-type inventories are recorded as expenditures when purchased rather than when consumed. No significant inventory balances were on hand in governmental funds.

#### H. Capital Assets

Capital assets, which include property, plant, and equipment are reported in the government-wide financial statements. Capital assets are defined by the government as assets with an initial individual cost of more than \$ 1,000 and an estimated useful life in excess of two years. Such assets are recorded at historical cost or estimated historical cost if purchased or constructed. Donated capital assets are recorded at estimated fair market value at the date of donation.

The costs of normal maintenance and repairs that do not add to the value of the asset or materially extend assets lives are not capitalized.

Property, plant and equipment are depreciated using the straight-line method over the following estimated useful lives:

<u>Assets</u>	<u>Years</u>
Buildings	40
Building improvements	20
Infrastructure	30 - 75
Vehicles	5
Office equipment	5
Computer equipment	5

#### I. Compensated Absences

It is the government's policy to permit employees to accumulate earned but unused vacation and sick pay benefits. All vested sick and vacation pay is accrued when incurred in the government-wide and fiduciary fund financial statements. A liability for these amounts is reported in governmental funds only if they have matured, for example, as a result of employee resignations and retirements.

#### J. Long-Term Obligations

In the government-wide financial statements, long-term debt, and other long-term obligations are reported as liabilities in the applicable governmental activities.

Bond issuance costs, bond premium, and the difference between the reacquisition price and the net carrying amount of the old debt is deferred and amortized over the remaining life of the old debt, which is shorter than the new debt.

The governmental fund financial statements recognize the proceeds of debt as other financing sources in the current period. Issuance costs are reported as expenditures.

K. Fund Equity

In the fund financial statements, governmental funds report reservations of fund balance for amounts that are not available for appropriation or are legally restricted by outside parties for use for a specific purpose. Designations of fund balance represent tentative management plans that are subject to change.

L. Use of Estimates

The preparation of basic financial statements in conformity with generally accepted accounting principles requires management to make estimates and assumptions that affect the reported amounts of assets and liabilities and disclosures for contingent assets and liabilities at the date of the basic financial statements, and the reported amounts of the revenues and expenditures/expenses during the fiscal year. Actual results could vary from estimates that were used.

2. **Stewardship, Compliance, and Accountability**

A. Budgetary Information

At the annual town meeting, the Town Council presents an operating and capital budget for the proposed expenditures of the fiscal year commencing the following July 1. The budget, as enacted by town meeting, establishes the legal level of control and specifies that certain appropriations are to be funded by particular revenues. The original budget is amended during the fiscal year at special town meetings as required by changing conditions.

The legal spending limit is at the department level, as voted by town meeting.

Formal budgetary integration is employed as a management control device during the year for the General Fund and certain Special Revenue Funds (Sewer Fund and Cable Fund).

At year end, appropriation balances lapse, except for certain unexpended capital items and encumbrances which will be honored during the subsequent year.

B. Budgetary Basis

The general fund and special revenue funds final appropriation appearing on the "Budget and Actual" pages of the fund financial statements represents the final amended budget after all transfers and supplemental appropriations.

C. Budget/GAAP Reconciliation

The budgetary data for the general and special revenue funds is based upon accounting principles that differ from generally accepted accounting principles (GAAP). Therefore, in addition to the GAAP basis financial statements, the results of operations of the general fund are presented in accordance with budgetary accounting principles to provide a meaningful comparison with budgetary data.

The following is a summary of adjustments made to the actual revenues and other sources, and expenditures and other uses, to conform to the budgetary basis of accounting.

	Revenues and Other <u>Financing Sources</u>	Expenditures and Other <u>Financing Uses</u>
<u>General Fund:</u>		
Revenues/Expenditures (GAAP basis)	\$ 25,611,566	\$ 26,128,723
Other financing sources/uses (GAAP basis)	<u>1,967,756</u>	<u>225,000</u>
Subtotal (GAAP Basis)	27,579,322	26,353,723
Adjust tax revenue to accrual basis	(41,212)	-
Reverse expenditures related to beginning of year appropriation carryforwards	-	(3,438,842)
Add end of year appropriation carryforwards to expenditures	-	5,071,227
Recognize use of fund balance as funding source	<u>883,280</u>	<u>-</u>
Budgetary basis	<u>\$ 28,421,390</u>	<u>\$ 27,986,108</u>

(continued)

(continued)

	Revenues and Other <u>Financing Sources</u>	Expenditures and Other <u>Financing Uses</u>
<u>Nonmajor Governmental Funds:</u>		
Revenues/Expenditures (GAAP basis)	\$ 5,790,719	\$ 5,542,928
Other financing sources/uses (GAAP basis)	<u>225,000</u>	<u>967,756</u>
Subtotal (GAAP Basis)	6,015,719	6,510,684
Less non-budgeted nonmajor funds	(3,646,156)	(4,925,413)
Reverse expenditures related to beginning of year appropriation carryforwards	-	(435,058)
To remove deferred revenue	159,732	-
Add end of year appropriation carryforwards to expenditures	<u>-</u>	<u>1,258,364</u>
Budgetary basis	\$ <u><u>2,529,295</u></u>	\$ <u><u>2,408,577</u></u>

D. Excess of Expenditures Over Appropriations

Expenditures exceeding appropriations during the current fiscal year were as follows:

General Fund:

General services	\$ (15,040)
Municipal insurances	\$ (2,988)
Solid waste	\$ (16,455)
Planning/economic development	\$ (5,618)

E. Deficit Fund Equity

The following funds had deficits as of June 30, 2010:

Nonmajor:

4A Capital Project Fund	\$ (897,786)
Mammoth Road/Litchfield Road Capital Project Fund	\$ (233,708)

The deficits in these funds will be eliminated through future bond proceeds.



### **3. Cash and Short-Term Investments**

*Custodial Credit Risk - Deposits.* Custodial credit risk is the risk that in the event of a bank failure, the Town's deposits may not be returned to it. RSA 48:16 limits "deposit in any one bank shall not at any time exceed the sum of its paid-up capital and surplus, exception that a Town with a population in excess of 50,000 is authorized to deposit funds in a solvent bank in excess of the paid-up capital surplus of said bank." The Town's deposit policy for custodial credit risk requires a comprehensive review of the credit worthiness of the institutions along with the capital ratios of the institutions. Assets of the funds of the Town may be invested in U.S. Treasury Securities maturing in less than one year, fully insured or collateralized certificates of deposits at commercial banks of the State of New Hampshire, New England Region and the State of New York, repurchase agreements fully collateralized by the U.S. Treasury Securities or agencies, and any state approved pool or instrument. The assets of the Town shall be secured through third-party custody and safekeeping procedures.

As of June 30, 2010, none of the Town's bank balance of \$ 44,219,326 was exposed to custodial credit risk as uninsured, uncollateralized, and collateral held by pledging bank's trust department not in the Town's name.

### **4. Investments**

#### **A. Custodial Credit Risk**

*Custodial Credit Risk - Investments.* Custodial credit risk for investments is the risk that in the event of a failure of the counterparty (e.g. broker-dealer) to a transaction, a government will not be able to recover the value of the investment or collateral securities that are in the possession of another party. The Town does not have a formal policy for custodial credit risk.

All of the Town's investment of \$ 567,620 is subject to a custodial credit risk exposure because the related securities are uninsured, unregistered and held by the Town's brokerage firm, which is also the Counterparty to these securities. The Town manages this custodial credit risk with SIPC and excess SIPC.

#### **B. Credit Risk**

Generally, credit risk is the risk that an issuer of an investment will not fulfill its obligation to the holder of the investment. State law employs the prudent person rule whereby investments are made as a prudent person would be expected to act, with discretion and intelligence, to seek reasonable income, preserve capital, and, in general, avoid speculative investments. The Town does not have a credit risk policy for trust investments.

Presented below (in thousands) is the actual rating as of year end for each investment of the Town (All federal agency securities have an implied credit rating of AAA.):

<u>Investment Type</u>	<u>Fair Value</u>	<u>Rating as of Year End</u>			<u>Weighted Average Duration (Years)</u>
		<u>AAA</u>	<u>AA-</u>	<u>BBB+</u>	
Debt Related Securities:					
Corporate bonds	\$ 31,935	\$ -	\$ 21,513	\$ 10,422	2.66
U.S. Treasury notes	26,289	26,289	-	-	1.07
Federal agency securities	<u>29,453</u>	<u>29,453</u>	<u>-</u>	<u>-</u>	7.09
Subtotal	87,677	<u>\$ 55,742</u>	<u>\$ 21,513</u>	<u>\$ 10,422</u>	
Corporate equities	378,408				
Mutual funds	<u>101,535</u>				
	<u>\$ 567,620</u>				

*C. Concentration of Credit Risk*

The Town places no limit on the amount the Town may invest in any one issuer. The Town does not have an investment in one issuer greater than 5 % of total investments.

*D. Interest Rate Risk*

Interest rate risk is the risk that changes in market interest rates will adversely affect the fair value of an investment. Generally, the longer the maturity of an investment, the greater the sensitivity of its fair value to changes in market interest rates. The Town does not have a formal investment policy that limits investment maturities as a means of managing its exposure to fair value losses arising from increasing interest rates. For weighted average duration, please see the table in Section B of this footnote.

Information about the sensitivity of the fair values of the Town's investments to market interest rate fluctuations is as follows:

<u>Investment Type</u>	<u>Fair Value</u>	<u>Investment Maturities (in Years)</u>		
		<u>Less Than 1</u>	<u>1-5</u>	<u>6-10</u>
Debt Related Securities:				
Corporate bonds	\$ 31,935	\$ -	\$ 31,935	\$ -
U.S. Treasury notes	26,289	26,289	-	-
Federal agency securities	<u>29,453</u>	<u>-</u>	<u>-</u>	<u>29,453</u>
Total	<u>\$ 87,677</u>	<u>\$ 26,289</u>	<u>\$ 31,935</u>	<u>\$ 29,453</u>

#### E. Foreign Currency Risk

Foreign currency risk is the risk that changes in foreign exchange rates will adversely affect the fair value of an investment. The Town does not have policies for foreign currency risk.

### **5. Taxes Receivable**

The Town bills property taxes on a semi-annual basis, which are due in July and December. Property tax revenues are recognized in the fiscal year for which taxes have been levied (budgeted) to the extent that they become available, i.e., due or receivable within the current fiscal year and collected within the current period or within 60 days of year end. Property taxes collected before the due date and in advance of the year for which they are levied, are recorded as a taxes collected in advance liability, as they are intended to finance the subsequent year's operations.

Delinquent taxes are typically liened at the Registrar of Deeds on February 28 of the next year. If the property taxes (redemptions) are not paid within two years of the tax lien date, the property is conveyed to the Town by deed and could subsequently be sold at public sale.

The Town annually budgets an amount for residential and business property tax abatements and refunds. All abatements and refunds are charged to the account and are classified as a contra-tax revenue in the General Fund. The account also includes the probable abatements accrued to be paid.

Taxes receivable at June 30, 2010 consist of the following:

Property Taxes		\$	4,401
Tax Liens:			
2009	698,912		
2008	330,267		
2007	31,300		
Prior	<u>8,931</u>		
			1,069,410
Yield tax			<u>1,130</u>
Total		\$	<u><u>1,074,941</u></u>

### **6. User Fees and Allowance for Doubtful Accounts**

User fees receivable include amounts due from customers primarily for sewer and ambulance services. Ambulance accounts receivable are reported net of

an allowance for doubtful accounts, and revenues net of uncollectibles. The allowance amount is estimated using accounts receivable past due more than 120 days. Sewer delinquent receivables are lienied in a similar manner as property taxes described in Note 5.

User fees receivable and related allowance for doubtful accounts at June 30, 2010 consist of the following:

	<u>Ambulance</u>	<u>Sewer</u>	<u>Cable</u>	<u>Total</u>
Gross	\$ 483,063	\$ 44,356	\$ 87,154	\$ 614,573
Less: allowance for doubtful accounts	<u>(146,629)</u>	<u>-</u>	<u>-</u>	<u>(146,629)</u>
Total	<u>\$ 336,434</u>	<u>\$ 44,356</u>	<u>\$ 87,154</u>	<u>\$ 467,944</u>

## **7. Intergovernmental Receivables**

This balance represents reimbursements requested from Federal and State agencies for expenditures incurred in fiscal 2010.

## **8. Other Receivables**

Other receivables consist of:

Conservation Commission	\$ 15,000
Police special outside detail	119,265
Police airport division	378,177
Cable TV - Other	<u>21,876</u>
Total	<u>\$ 534,318</u>

## **9. Interfund Fund Receivables/Payables**

Although self-balancing funds are maintained, most transactions flow through the general fund. In order to obtain accountability for each fund, interfund receivable and payable accounts must be utilized. The following is an analysis of the June 30, 2010 balances in interfund receivable and payable accounts:

<u>Fund</u>	<u>Due From Other Funds</u>	<u>Due To Other Funds</u>
General fund	\$ 2,322,714	\$ 5,958,067
Nonmajor Governmental Funds:		
Special Revenue Funds:		
Conservation commission	7,364	-
Sewer fund	4,089,098	-
Cable fund	535,463	-
Police airport division	-	341,842
Other	80,322	124,954
Capital Project Funds:		
West road fields	27,388	-
South Londonderry Phase II	353,446	-
Exit 4A	-	880,389
Fire Facility	140,665	-
Mammoth Rd/Litchfield Rd	-	233,708
Permanent Fund	-	17,500
Total	<u>\$ 7,556,460</u>	<u>\$ 7,556,460</u>

The following is an analysis of transfers in and out during fiscal year 2009. The primary purpose of these transfers is to ensure budget compliance. Most of these transfers are budgeted in general fund, and transferred to and from appropriate funds. Sewer and cable fund transfers to general fund cover their share of general fund costs. Annual transfers are made between general and capital reserve fund per annual town meeting appropriations.

<u>Fund</u>	<u>Transfers In</u>	<u>Transfers Out</u>
General fund	\$ 967,756	\$ 225,000
Nonmajor Governmental Funds:		
Special Revenue Funds:		
Sewer Fund	-	300,000
Police airport division	-	165,000
Capital reserve trust	225,000	421,256
Other funds	-	64,000
Permanent Fund	-	17,500
Subtotal Nonmajor Funds	<u>225,000</u>	<u>967,756</u>
Total	<u>\$ 1,192,756</u>	<u>\$ 1,192,756</u>

## 10. Capital Assets

Capital asset activity for the year ended June 30, 2010 was as follows (in thousands):

	<u>Beginning Balance</u>	<u>Increases</u>	<u>Decreases</u>	<u>Ending Balance</u>
<b>Governmental Activities:</b>				
Capital assets, being depreciated:				
Buildings and improvements	\$ 12,161	\$ 399	\$ -	\$ 12,560
Machinery, equipment, and furnishings	8,475	405	(223)	8,657
Intangibles	1,358	-	-	1,358
Infrastructure	84,304	5	-	84,309
Improvements other than buildings	<u>296</u>	<u>261</u>	<u>-</u>	<u>557</u>
Total capital assets, being depreciated	106,594	1,070	(223)	107,441
Less accumulated depreciation for:				
Buildings and improvements	(1,974)	(270)	-	(2,244)
Machinery, equipment, and furnishings	(5,651)	(1,072)	223	(6,500)
Intangibles	(1,354)	(2)	-	(1,356)
Infrastructure	(29,415)	(1,460)	-	(30,875)
Improvements other than buildings	<u>(99)</u>	<u>-</u>	<u>10</u>	<u>(89)</u>
Total accumulated depreciation	<u>(38,493)</u>	<u>(2,804)</u>	<u>233</u>	<u>(41,064)</u>
Total capital assets, being depreciated, net	68,101	(1,734)	10	66,377
Capital assets, not being depreciated:				
Land	11,471	1,030	-	12,501
Construction in progress	<u>6,997</u>	<u>132</u>	<u>-</u>	<u>7,129</u>
Total capital assets, not being depreciated	<u>18,468</u>	<u>1,162</u>	<u>-</u>	<u>19,630</u>
Governmental activities capital assets, net	<u>\$ 86,569</u>	<u>\$ (572)</u>	<u>\$ 10</u>	<u>\$ 86,007</u>

Depreciation expense was charged to functions of the Town as follows (in thousands):

<b>Governmental Activities:</b>	
General government	\$ 213
Public safety	823
Public works	1,186
Culture and recreation	37
Sanitation	<u>555</u>
Total depreciation expense - governmental activities	<u>\$ 2,814</u>

Active construction in progress is comprised of the following (in thousands):

	Spent through <u>6/30/10</u>	Remaining <u>Commitment</u>
Exit 4A	\$ 1,165	\$ 3,601
West Road Fields	1,893	-
Mammoth Road	234	-
South Londonderry Phase II	1	354
Fire Facility	<u>2,957</u>	<u>156</u>
Total Projects:	\$ <u>6,250</u>	\$ <u>4,111</u>

**11. Accounts Payable**

Accounts payable represent additional 2010 expenditures paid after June 30, 2010.

**12. Accrued Liabilities**

Accrued liabilities on the statement of net assets primarily consist of accrued payroll and accrued interest at June 30, 2010.

**13. Deferred Revenue**

Governmental funds report *deferred revenue* in connection with receivables for revenues that are not considered to be available to liquidate liabilities of the current period.

The balance of the General Fund *deferred revenues* account is equal to the total of all June 30, 2010 receivable balances, except property taxes that are accrued for subsequent 60-day collections.

**14. Taxes Collected in Advance**

Taxes collected in advance represent taxes collected before June 30, 2010 for the subsequent year's tax levy.

**15. Tax Refunds Payable**

This balance consists of an estimate of refunds due to property taxpayers for potential abatements. These cases are currently pending with the state Board of Tax and Land Appeals.

## 16. Long-Term Debt

### A. Long-Term Debt Supporting Governmental Activities

General obligation bonds, issued by the Town of Londonderry for various municipal projects, are approved by voters and repaid with property taxes recorded in the General Fund. Other debt issued to support governmental activities such as compensated absences and lease obligations are primarily paid from the General Fund as well.

### B. General Obligation Bonds

The Town issues general obligation bonds to provide funds for the acquisition and construction of major capital facilities. General obligation bonds currently outstanding are as follows:

	Serial	Interest	Amount
	Maturities	Rate(s) %	Outstanding
<u>Governmental Activities:</u>	<u>Through</u>		<u>as of</u>
			<u>6/30/10</u>
Mammoth Rd. sewer	11/01/21	3.50 - 5.00%	\$ 1,440,000
Multi-purpose bond	10/15/12	3.71%	495,000
Multi-purpose bond	10/01/23	3.45 - 4.25%	9,540,000
Refunding	10/15/15	2.25 - 3.75%	1,600,000
Open space conservation	12/01/14	3.31%	500,000
Open space & fire station	08/15/26	3.50 - 4.15%	3,700,000
Roadway improvements	01/15/18	3.00 - 3.25%	960,000
Road construction	11/15/18	3.25 - 4.12%	1,350,000
Road improvements	07/15/19	2.00 - 3.00%	<u>1,000,000</u>
Total Governmental Activities:			\$ <u>20,585,000</u>

### C. Future Debt Service

The annual payments to retire all general obligation long-term debt outstanding as of June 30, 2010 are as follows:



<u>Governmental</u>	<u>Principal</u>	<u>Interest</u>	<u>Total</u>
2010	\$ 2,065,000	\$ 744,987	\$ 2,809,987
2011	2,050,000	662,425	2,712,425
2012	2,045,000	594,790	2,639,790
2013	1,705,000	533,561	2,238,561
2014	1,610,000	475,034	2,085,034
2015-2019	6,700,000	1,553,467	8,253,467
2020-2024	4,010,000	421,810	4,431,810
2025-2029	400,000	16,550	416,550
Total	<u>\$ 20,585,000</u>	<u>\$ 5,002,624</u>	<u>\$ 25,587,624</u>

*D. Bond Authorizations/Unissued*

Long term debt authorizations which have not been issued or rescinded as of June 30, 2010 are as follows:

<u>Purpose</u>	<u>Amount</u>
Mammoth road Sewer	\$ 225,000
Auburn Road Water Line	49,600
Exit 4A Construction	4,500,000
Auburn Road Landfill Site	900,000
Total Unissued Bond Authorizations	<u>\$ 5,674,600</u>

*E. Changes in General Long-Term Liabilities*

During the year ended June 30, 2010, the following changes occurred in long-term liabilities (in thousands):

	<u>Total Balance 7/1/09</u>	<u>Additions</u>	<u>Reductions</u>	<u>Total Balance 6/30/10</u>	<u>Less Current Portion</u>	<u>Long-Term Portion 6/30/10</u>
<u>Governmental Activities</u>						
Bonds payable	\$ 21,650	\$ 1,000	\$ (2,065)	\$ 20,585	\$ (2,065)	\$ 18,520
Other:						
Accrued employee benefits	1,411	148	(3)	1,556	(626)	930
OPEB liability	600	599	-	1,199	-	1,199
Landfill closure	170	-	(10)	160	(10)	150
Totals	<u>\$ 23,831</u>	<u>\$ 1,747</u>	<u>\$ (2,078)</u>	<u>\$ 23,500</u>	<u>\$ (2,701)</u>	<u>\$ 20,799</u>

The general fund has been designated as the primary source to repay all governmental-type long-term liabilities.

*F. Prior Year Defeasance of Debt*

In prior years, certain outstanding bonds were defeased by placing proceeds of new bonds in an irrevocable trust to provide for all future debt service payments on the old bonds. Accordingly, the trust accounts and the defeased bonds are not included in the financial statements. At fiscal year-end, the following bond is considered defeased (in thousands):

<u>Purpose</u>	<u>Bond Series</u>	<u>Defeased Balance</u>
Library	1996	\$ 230

**17. Landfill Closure and Postclosure Care Costs**

State and Federal laws and regulations require the Town to perform certain postclosure maintenance and monitoring functions at its closed and capped landfill site. The \$ 160,000 reported as landfill postclosure care liability at June 20, 2009 represents the estimated costs to maintain and monitor the site for thirty years. These amounts are based on what it would cost to perform all postclosure care in 2010. Actual cost may be higher due to inflation, changes in technology, or changes in regulations.

**18. Restricted Net Assets**

The accompanying entity-wide financial statements report restricted net assets when external constraints from grantors or contributors are placed on net assets.

Permanent fund restricted net assets are segregated between nonexpendable and expendable. The nonexpendable portion represents the original restricted principal contribution, and the expendable represents accumulated earnings which are available to be spent based on donor restrictions.

**19. Reserves of Fund Equity**

“Reserves” of fund equity are established to segregate fund balances which are either not available for expenditure in the future or are legally set aside for a specific future use.

The following types of reserves are reported at June 30, 2010:

Reserved for Encumbrances and Continuing Appropriations - An account used to segregate that portion of fund balance committed for expenditure of financial resources upon vendor performance.

Reserved for Perpetual Funds - Represents the principal of the nonexpendable trust fund investments. The balance cannot be spent for any purpose; however, it may be invested and the earnings may be spent.

Prepaid Expenditures - Represents fund balance resources which are not available because of prepaid expenditures made in the general fund at year end.

## **20. Post-Employment Health Care and Life Insurance Benefits**

### **Other Post-Employment Benefits**

The Town implemented GASB Statement 45, *Accounting and Financial Reporting by Employers for Post-Employment Benefits Other Than Pensions*. Statement 45 requires governments to account for other post-employment benefits (OPEB), primarily healthcare, on an accrual basis rather than on a pay-as-you-go basis. The effect is the recognition of an actuarially required contribution as an expense on the statement of revenues, expenses, and changes in net assets when a future retiree earns their post-employment benefits, rather than when they use their post-employment benefit. To the extent that an entity does not fund their actuarially required contribution, a post-employment benefit liability is recognized on the Statement of Net Assets over time.

#### **A. Plan Description**

In addition to providing the pension benefits described, the Town indirectly provides post-employment health care for retired employees through an implicit rate covered by current year employees. Retirees of the Town that participate in this single employer plan, pay to participate in the Town's health care program. Since they are included in the same pool as current employees, the insurance rates are higher for current employees due to the age consideration. This increased rate is an implicit rate the Town covers for the retirees. The benefits, benefit levels, employee contributions and employer contributions are governed by RSA 100-A:50. As of July 1, 2008 the actuarial valuation date, approximately 46 retirees and 147 active employees meet the eligibility requirements. The plan does not issue a separate financial report.

#### **B. Benefits Provided**

Retirees and their covered dependents are eligible to participate in the Town's medical, prescription drug, mental health/substance abuse programs. All active employees who retire from the Town and meet the eligibility criteria will receive these benefits.

*C. Funding Policy*

Retirees contribute 100% of the cost of the health plan, as determined by the Town. The Town contributes its implicit rate subsidy of the health plan costs on a pay-as-you-go basis.

*D. Annual OPEB Costs and Net OPEB Obligation*

The Town's fiscal 2010 annual OPEB expense is calculated based on the annual required contribution of the employer (ARC), an amount actuarially determined in accordance with the parameters of GASB Statement No. 45. The ARC represents a level of funding that, if paid on an ongoing basis, is projected to cover the normal cost per year and amortize the unfunded actuarial liability over a period of thirty years. The following table shows the components of the Town's annual OPEB cost for the year ending June 30, 2010, the amount actually contributed to the plan, and the change in the Town's net OPEB obligation based on an actuarial valuation as of July 1, 2008.

Annual Required Contribution (ARC)	\$ 787,091
Interest on net OPEB obligation	-
Adjustment to ARC	-
Annual OPEB cost	787,091
Contributions made	(187,487)
Increase in net OPEB obligation	599,604
Net OPEB obligation - beginning of year	599,604
Net OPEB obligation - end of year	\$ 1,199,208

The Town's annual OPEB cost, the percentage of annual OPEB cost contributed to the plan, and the net OPEB obligation were as follows:

<u>Fiscal year ended</u>	<u>Annual OPEB Cost</u>	<u>Percentage of OPEB Cost Contributed</u>	<u>Net OPEB Obligation</u>
2010	\$ 787,091	23.8%	\$ 1,199,208

The Town's net OPEB obligation as of June 30, 2010 is recorded as a component of the "other long-term liabilities" line item.

*E. Funded Status and Funding Progress*

The funded status of the plan as of July 1, 2008, the date of the most recent actuarial valuation was as follows:

Actuarial accrued liability (AAL)	\$ 7,392,805
Actuarial value of plan assets	-
Unfunded actuarial accrued liability (UAAL)	<u>7,392,805</u>
Funded ratio (actuarial value of plan assets/AAL)	<u>0%</u>
Covered payroll (active plan members)	\$ <u>11,346,987</u>
UAAL as a percentage of covered payroll	<u>65.2%</u>

Actuarial valuations of an ongoing plan involve estimates of the value of reported amount and assumptions about the probability of occurrence of events far into the future. Examples included assumptions about future employment, mortality, and the healthcare cost trend. Amounts determined regarding the funded status of the plan and the annual required contributions of the employer are subject to continual revision as actual results are compared with past expectations and new estimates are made about the future. The schedule of funding progress, presented on page 56, presents multiyear trend information that shows whether the actuarial value of plan assets is increasing or decreasing over time relative to the actuarial accrued liabilities for benefits.

*F. Actuarial Methods and Assumptions*

Projections of benefits for financial reporting purposes are based on the plan as understood by the Town and the plan members and include the types of benefits provided at the time of each valuation and the historical pattern of sharing of benefit costs between the Town and plan members to that point. The actuarial methods and assumptions used include techniques that are designed to reduce short-term volatility in actuarial accrued liabilities and the actuarial value of assets, consistent with the long-term perspective of the calculations.

In the July 1, 2008 actuarial valuation the projected unit credit cost method was used. The actuarial value of assets was not determined as the Town has not advance funded its obligation. The actuarial assumptions included a 4.5% investment rate of return and an initial annual healthcare cost trend rate of 10.0% which decreases to a 5.0% long-term rate for all healthcare benefits after ten years. The amortization costs for the initial UAAL is a level percentage of payroll for a period of 30 years, on a closed basis. This has been calculated assuming the amortization payment increases at a rate of 3.0%.

## 21. Retirement System

The Town follows the provisions of GASB Statement No. 27, *Accounting for Pensions for State and Local Government Employees*, (as amended by GASB 50) with respect to the employees' retirement funds.

### A. Plan Description

Full-time employees participate in the State of New Hampshire Retirement System (the System), a cost sharing, multiple-employer, defined benefit contributory pension plan and trust established in 1967 by RSA 100-A:2 and is qualified as a tax-exempt organization under Sections 401(a) and 501(a) of the Internal Revenue Code. The plan is a contributory, defined benefit plan providing service, disability, death and vested retirement benefits to members and their beneficiaries. Substantially all full-time state employees, public school teachers and administrators, permanent firefighters and permanent police officers within the State of New Hampshire are eligible and required to participate in the system. Full-time employees of political subdivisions, including counties, municipalities and school districts, are also eligible to participate as a group if the governing body of the political subdivision has elected participation.

The New Hampshire Retirement System, a Public Employees Retirement System (PERS), is divided into two membership groups. State or local employees and teachers belong to *Group I*. Police officers and firefighters belong to *Group II*. All assets are held in a single trust and are available to each group, funding policies, vesting requirements, contribution requirements and plan assets available to pay benefits are disclosed in the System's annual report available from the New Hampshire Retirement System located at 4 Chenell Drive, Concord, New Hampshire 03301-8509.

### B. Funding Policy

Plan members are required to contribute a percentage of their gross earnings to the pension plan, which the contribution rates are 5% for employees and teachers and 9.3% for police and fire. The Town makes annual contributions to the pension plan equal to the amount required by Revised Statutes Annotated 100-A:16, and is 3.7% for teachers and 6.81% for all other covered employees. The Town's contributions to the System for the years ended June 30, 2010, 2009, and 2008 were \$ 1,710,370, \$ 1,531,209, and \$ 1,507,205, respectively, which were equal to its annual required contributions for each of these years.

## 22. Commitments and Contingencies

Outstanding Lawsuits - There are several pending lawsuits in which the Town is involved. The Town's management is of the opinion that the potential future settlement of such claims would not materially affect its financial statements taken as a whole.

Grants - Amounts received or receivable from grantor agencies are subject to audit and adjustment by grantor agencies, principally the federal government. Any disallowed claims, including amounts already collected, may constitute a liability of the applicable funds. The amount of expenditures which may be disallowed by the grantor cannot be determined at this time, although the Town expects such amounts, if any, to be immaterial.

## 23. Risk Management

The Town is exposed to various risks of loss related to torts; theft of, damage to and destruction of assets; errors and omissions; and natural disasters for which the government carries commercial insurance. There were no significant reductions in insurance coverage from the previous year and have been no material settlements in excess of coverage in any of the past three fiscal years.

## 24. General Fund Undesignated Fund Balance

The undesignated general fund balance reported on the balance sheet is stated in accordance with generally accepted accounting principles (GAAP), which differs in respect to how undesignated fund balance is reported in accordance with the budgetary basis for reporting for the State of New Hampshire for tax rate setting purposes. The major difference is the State of New Hampshire considers revenues in connection with property tax receivables to be available to liquidate liabilities when billed rather than received.

The following summarizes the specific differences between GAAP basis and budgetary basis of reporting the general fund undesignated fund balance:

GAAP basis balance	\$ 3,969,850
Deferred revenue	<u>900,968</u>
Tax Rate Setting Balance	<u><u>\$ 4,870,818</u></u>

**TOWN OF LONDONDERRY, NEW HAMPSHIRE**  
**SCHEDULE OF FUNDING PROGRESS**  
**REQUIRED SUPPLEMENTARY INFORMATION**

**June 30, 2010**  
**(Unaudited)**

**Other Post-Employment Benefits**

Actuarial Valuation Date	Actuarial Value of Assets (a)	Actuarial Accrued Liability (AAL) - Entry Age (b)	Unfunded AAL (UAAL) (b-a)	Funded Ratio (a/b)	Covered Payroll (c)	UAAL as a Percent- age of Covered Payroll [(b-a)/c]
07/01/08	\$ -	\$ 7,392,805	\$ 7,392,805	0.0%	\$ 11,346,987	65.2%

See Independent Auditors' Report.



**SUPPLEMENTARY STATEMENTS  
AND SCHEDULES**

(This page intentionally left blank.)

## **Combining Financial Statements**

## **NON-MAJOR GOVERNMENTAL FUNDS**

### **SPECIAL REVENUE FUNDS**

Special Revenue Funds are established to account for resources obtained and expended for specified purposes and restricted by law or local action.

Special Revenue Funds are established for the following purposes:

- Conservation Commission: To account for monies received through donations and bonds and expended for the conservation of local land and resources.
- Leach Library Fund: To account for fines and fees collected by the library for the purchase of books and periodicals.
- Sewer Fund: To account for the operation of sewer pumping stations and sewer lines.
- Cable TV Fund: To account for the activities of the local cable television studio.
- Police Airport Division: To account for charges to City of Manchester Department of Aviation for security at the Manchester-Boston Regional Airport provided by the Londonderry Police Department and the related expenditures by the law enforcement personnel.
- Capital Reserve Trust: To account for amounts set aside by the Town to fund future capital additions.
- Other Funds: To account for other miscellaneous monies received through donations and related expenditures.

### **CAPITAL PROJECT FUNDS**

Capital Project Funds are established to account for resources obtained and expended for the acquisition of major capital facilities or equipment.

The current funds were established for the following purposes:

- West Road Fields: To account for the development of a Town-owned and maintained athletic field complex.

- South Londonderry Phase II: To account for the extension of the interceptor system that expands service in South Londonderry along Route 102.
- Exit 4A: To account for the architectural and engineering costs associated with the development of a new on/off ramp from Route 93.
- Fire Facility: To account for the architectural, engineering and construction costs of a new fire facility.
- Mammoth Road/Litchfield Road: To account for the improvements and reconstruction of Mammoth Road and Litchfield Road intersections.

### **PERMANENT FUNDS**

Permanent Funds are established to account for certain assets held by the Town in a fiduciary capacity as trustee for cemetery, library, welfare, and other purposes.

## TOWN OF LONDONDERRY, NEW HAMPSHIRE

## Combining Balance Sheet

## Nonmajor Governmental Funds

June 30, 2010

	Special Revenue Funds		
	Conservation <u>Commission</u>	Leach Library <u>Fund</u>	Sewer <u>Fund</u>
<u>ASSETS</u>			
Cash and short-term investments	\$ 1,086,909	\$ 47,546	\$ -
Investments	-	-	-
User fees receivable	-	-	44,356
Other receivable	15,000	-	-
Due from other funds	<u>7,364</u>	<u>-</u>	<u>4,089,098</u>
Total Assets	<u>\$ 1,109,273</u>	<u>\$ 47,546</u>	<u>\$ 4,133,454</u>
<u>LIABILITIES AND FUND EQUITY</u>			
Liabilities:			
Accounts payable	\$ -	\$ -	\$ 8,052
Deferred revenues	-	-	159,874
Due to other funds	<u>-</u>	<u>-</u>	<u>-</u>
Total Liabilities	-	-	167,926
Fund Balances:			
Reserved for:			
Encumbrances and continuing appropriations	-	-	1,255,639
Perpetual permanent funds	-	-	-
Unreserved:			
Undesignated, reported in:			
Special revenue funds	1,109,273	47,546	2,709,889
Capital project funds	-	-	-
Permanent funds	<u>-</u>	<u>-</u>	<u>-</u>
Total Fund Balances	<u>1,109,273</u>	<u>47,546</u>	<u>3,965,528</u>
Total Liabilities and Fund Balances	<u>\$ 1,109,273</u>	<u>\$ 47,546</u>	<u>\$ 4,133,454</u>

Special Revenue Funds

<u>Cable TV Fund</u>	<u>Police Airport Division</u>	<u>Capital Reserve Trust</u>	<u>Other Funds</u>	<u>Subtotals</u>
\$ -	\$ -	\$ 587,502	\$ 504,962	\$ 2,226,919
-	-	-	-	-
87,154	-	-	-	131,510
-	378,177	-	119,265	512,442
<u>535,463</u>	<u>-</u>	<u>-</u>	<u>80,322</u>	<u>4,712,247</u>
<u>\$ 622,617</u>	<u>\$ 378,177</u>	<u>\$ 587,502</u>	<u>\$ 704,549</u>	<u>\$ 7,583,118</u>
\$ 1,627	\$ 1,354	\$ -	\$ -	\$ 11,033
87,154	-	-	-	247,028
<u>-</u>	<u>341,842</u>	<u>-</u>	<u>124,954</u>	<u>466,796</u>
88,781	343,196	-	124,954	724,857
3,991	-	-	889	1,260,519
-	-	-	-	-
529,845	34,981	587,502	578,706	5,597,742
-	-	-	-	-
<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>
<u>533,836</u>	<u>34,981</u>	<u>587,502</u>	<u>579,595</u>	<u>6,858,261</u>
<u>\$ 622,617</u>	<u>\$ 378,177</u>	<u>\$ 587,502</u>	<u>\$ 704,549</u>	<u>\$ 7,583,118</u>

(continued)

(continued)

	Capital Project Funds		
	West Road Fields	South Londonderry Phase II	Exit 4A
<u>ASSETS</u>			
Cash and short-term investments	\$ -	\$ -	\$ 2,102
Investments	-	-	-
User fees receivable	-	-	-
Other receivable	-	-	-
Due from other funds	<u>27,388</u>	<u>353,446</u>	<u>-</u>
Total Assets	<u>\$ 27,388</u>	<u>\$ 353,446</u>	<u>\$ 2,102</u>
<u>LIABILITIES AND FUND EQUITY</u>			
Liabilities:			
Accounts payable	\$ -	\$ -	\$ 19,499
Deferred revenues	-	-	-
Due to other funds	<u>-</u>	<u>-</u>	<u>880,389</u>
Total Liabilities	-	-	899,888
Fund Balances:			
Reserved for:			
Encumbrances and continuing appropriations	-	-	-
Perpetual permanent funds	-	-	-
Unreserved:			
Undesignated, reported in:			
Special revenue funds	-	-	-
Capital project funds	27,388	353,446	(897,786)
Permanent funds	<u>-</u>	<u>-</u>	<u>-</u>
Total Fund Balances	<u>27,388</u>	<u>353,446</u>	<u>(897,786)</u>
Total Liabilities and Fund Balances	<u>\$ 27,388</u>	<u>\$ 353,446</u>	<u>\$ 2,102</u>



Capital Project Funds

<u>Fire Facility</u>	<u>Mammoth Rd Litchfield Rd</u>	<u>Subtotals</u>
\$ -	\$ -	\$ 2,102
-	-	-
-	-	-
-	-	-
<u>140,665</u>	<u>-</u>	<u>521,499</u>
\$ <u><u>140,665</u></u>	\$ <u><u>-</u></u>	\$ <u><u>523,601</u></u>
\$ 105,819	\$ -	\$ 125,318
-	-	-
<u>-</u>	<u>233,708</u>	<u>1,114,097</u>
105,819	233,708	1,239,415
-	-	-
-	-	-
-	-	-
34,846	(233,708)	(715,814)
<u>-</u>	<u>-</u>	<u>-</u>
<u>34,846</u>	<u>(233,708)</u>	<u>(715,814)</u>
\$ <u><u>140,665</u></u>	\$ <u><u>-</u></u>	\$ <u><u>523,601</u></u>

(continued)

(continued)

	Permanent <u>Fund</u>	Total Nonmajor Governmental <u>Funds</u>
<u>ASSETS</u>		
Cash and short-term investments	\$ 61,622	\$ 2,290,643
Investments	567,620	567,620
User fees receivable	-	131,510
Other receivable	-	512,442
Due from other funds	-	5,233,746
	<hr/>	<hr/>
Total Assets	\$ <u>629,242</u>	\$ <u>8,735,961</u>
<u>LIABILITIES AND FUND EQUITY</u>		
Liabilities:		
Accounts payable	\$ -	\$ 136,351
Deferred revenues	-	247,028
Due to other funds	17,500	1,598,393
	<hr/>	<hr/>
Total Liabilities	17,500	1,981,772
Fund Balances:		
Reserved for:		
Encumbrances and continuing appropriations	-	1,260,519
Perpetual permanent funds	513,729	513,729
Unreserved:		
Undesignated, reported in:		
Special revenue funds	-	5,597,742
Capital project funds	-	(715,814)
Permanent funds	98,013	98,013
	<hr/>	<hr/>
Total Fund Balances	<u>611,742</u>	<u>6,754,189</u>
	<hr/>	<hr/>
Total Liabilities and Fund Balances	\$ <u>629,242</u>	\$ <u>8,735,961</u>

(This page intentionally left blank.)

TOWN OF LONDONDERRY, NEW HAMPSHIRE

Combining Statement of Revenues, Expenditures  
and Changes in Fund Equity

Nonmajor Governmental Funds

For the Year Ended June 30, 2010

	Special Revenue Funds		
	Conservation <u>Commission</u>	Leach Library <u>Fund</u>	Sewer <u>Fund</u>
Revenues:			
Interest, penalties and other taxes	\$ 153,038	\$ -	\$ 7,847
Charges for services	-	31,026	1,982,316
Investment income	3,601	385	-
Contributions	-	114,603	-
Other	-	4,309	-
	<u>-</u>	<u>-</u>	<u>-</u>
Total Revenues	156,639	150,323	1,990,163
Expenditures:			
Current:			
General government	1,034,683	-	-
Public safety	-	-	-
Sanitation	-	-	1,015,563
Culture and recreation	-	147,509	-
	<u>-</u>	<u>147,509</u>	<u>-</u>
Total Expenditures	<u>1,034,683</u>	<u>147,509</u>	<u>1,015,563</u>
Excess (deficiency) of revenues over (under) expenditures	(878,044)	2,814	974,600
Other Financing Sources (Uses):			
Transfers in	-	-	-
Transfers out	-	-	(300,000)
	<u>-</u>	<u>-</u>	<u>(300,000)</u>
Total Other Financing Sources (Uses)	<u>-</u>	<u>-</u>	<u>(300,000)</u>
Net changes in fund balances	(878,044)	2,814	674,600
Fund Balances, beginning of year	<u>1,987,317</u>	<u>44,732</u>	<u>3,290,928</u>
Fund Balances, end of year	<u>\$ 1,109,273</u>	<u>\$ 47,546</u>	<u>\$ 3,965,528</u>

Special Revenue Funds

<u>Cable TV Fund</u>	<u>Police Airport Division</u>	<u>Capital Reserve Trust</u>	<u>Other Funds</u>	<u>Subtotals</u>
\$ -	\$ -	\$ -	\$ -	\$ 160,885
379,400	2,186,525	-	587,382	5,166,649
-	-	2,096	394	6,476
-	-	-	-	114,603
-	-	-	108,175	112,484
<u>379,400</u>	<u>2,186,525</u>	<u>2,096</u>	<u>695,951</u>	<u>5,561,097</u>
-	-	-	21,703	1,056,386
-	1,986,544	-	543,802	2,530,346
-	-	-	-	1,015,563
<u>269,708</u>	<u>-</u>	<u>-</u>	<u>7,771</u>	<u>424,988</u>
<u>269,708</u>	<u>1,986,544</u>	<u>-</u>	<u>573,276</u>	<u>5,027,283</u>
109,692	199,981	2,096	122,675	533,814
-	-	225,000	-	225,000
<u>-</u>	<u>(165,000)</u>	<u>(421,256)</u>	<u>(64,000)</u>	<u>(950,256)</u>
<u>-</u>	<u>(165,000)</u>	<u>(196,256)</u>	<u>(64,000)</u>	<u>(725,256)</u>
109,692	34,981	(194,160)	58,675	(191,442)
<u>424,144</u>	<u>-</u>	<u>781,662</u>	<u>520,920</u>	<u>7,049,703</u>
<u>\$ 533,836</u>	<u>\$ 34,981</u>	<u>\$ 587,502</u>	<u>\$ 579,595</u>	<u>\$ 6,858,261</u>

(continued)

(continued)

	Capital Project Funds		
	West Road	South	
	<u>Fields</u>	<u>Londonderry</u>	<u>Exit 4A</u>
Revenues:			
Interest, penalties and other taxes	\$ -	\$ -	\$ -
Charges for services	-	-	-
Investment income	-	-	1
Contributions	-	-	-
Other	-	-	-
	<u>-</u>	<u>-</u>	<u>-</u>
Total Revenues	-	-	1
Expenditures:			
Current:			
General government	-	-	227,941
Public safety	-	-	-
Sanitation	-	-	-
Culture and recreation	-	-	-
	<u>-</u>	<u>-</u>	<u>-</u>
Total Expenditures	<u>-</u>	<u>-</u>	<u>227,941</u>
Excess (deficiency) of revenues over (under) expenditures	-	-	(227,940)
Other Financing Sources (Uses):			
Transfers in	-	-	-
Transfers out	-	-	-
	<u>-</u>	<u>-</u>	<u>-</u>
Total Other Financing Sources (Uses)	<u>-</u>	<u>-</u>	<u>-</u>
Net changes in fund balances	-	-	(227,940)
Fund Balances, beginning of year	<u>27,388</u>	<u>353,446</u>	<u>(669,846)</u>
Fund Balances, end of year	<u>\$ 27,388</u>	<u>\$ 353,446</u>	<u>\$ (897,786)</u>

<u>Capital Project Funds</u>		
<u>Fire Facility</u>	<u>Mammoth Rd Litchfield Rd</u>	<u>Subtotals</u>
\$ -	\$ -	\$ -
-	-	-
-	-	1
-	-	-
<u>165,517</u>	<u>-</u>	<u>165,517</u>
165,517	-	165,518
286,840	-	514,781
-	-	-
-	-	-
<u>-</u>	<u>-</u>	<u>-</u>
<u>286,840</u>	<u>-</u>	<u>514,781</u>
(121,323)	-	(349,263)
-	-	-
<u>-</u>	<u>-</u>	<u>-</u>
<u>-</u>	<u>-</u>	<u>-</u>
(121,323)	-	(349,263)
<u>156,169</u>	<u>(233,708)</u>	<u>(366,551)</u>
<u>\$ 34,846</u>	<u>\$ (233,708)</u>	<u>\$ (715,814)</u>

(continued)

(continued)

	Permanent <u>Fund</u>	Total Nonmajor Governmental <u>Funds</u>
Revenues:		
Interest, penalties and other taxes	\$ -	\$ 160,885
Charges for services	-	5,166,649
Investment income	46,684	53,161
Contributions	17,420	132,023
Other	<u>-</u>	<u>278,001</u>
Total Revenues	64,104	5,790,719
Expenditures:		
Current:		
General government	-	1,571,167
Public safety	-	2,530,346
Sanitation	-	1,015,563
Culture and recreation	<u>864</u>	<u>425,852</u>
Total Expenditures	<u>864</u>	<u>5,542,928</u>
Excess (deficiency) of revenues over (under) expenditures	63,240	247,791
Other Financing Sources (Uses):		
Transfers in	-	225,000
Transfers out	<u>(17,500)</u>	<u>(967,756)</u>
Total Other Financing Sources (Uses)	<u>(17,500)</u>	<u>(742,756)</u>
Net changes in fund balances	45,740	(494,965)
Fund Balances, beginning of year	<u>566,002</u>	<u>7,249,154</u>
Fund Balances, end of year	<u>\$ 611,742</u>	<u>\$ 6,754,189</u>



TOWN OF LONDONDERRY, NEW HAMPSHIRE

Combining Statement of Changes in Assets and Liabilities

Agency Funds

For the Year Ended June 30, 2010

	Balance July 1, <u>2009</u>	<u>Additions</u>	<u>Deductions</u>	Balance June 30, <u>2010</u>
<u>Construction Escrows:</u>				
Assets - cash and short-term investments	\$ <u>3,177,233</u>	\$ <u>-</u>	\$ <u>(789,943)</u>	\$ <u>2,387,290</u>
Liabilities - other liabilities	\$ <u>3,177,233</u>	\$ <u>-</u>	\$ <u>(789,943)</u>	\$ <u>2,387,290</u>
 <u>School Capital Reserve:</u>				
Assets - cash and short-term investments	\$ <u>207,472</u>	\$ <u>676,325</u>	\$ <u>(560,432)</u>	\$ <u>323,365</u>
Liabilities - other liabilities	\$ <u>207,472</u>	\$ <u>676,325</u>	\$ <u>(560,432)</u>	\$ <u>323,365</u>
 <u>Totals:</u>				
Assets - cash and short-term investments	\$ <u>3,384,705</u>	\$ <u>676,325</u>	\$ <u>(1,350,375)</u>	\$ <u>2,710,655</u>
Liabilities - other liabilities	\$ <u>3,384,705</u>	\$ <u>676,325</u>	\$ <u>(1,350,375)</u>	\$ <u>2,710,655</u>

**Detail and Combining Budget  
and Actual Statements**

## **GENERAL FUND**

The General Fund is established to account for all resources obtained and used for those services commonly provided by the Town which are not accounted for in any other fund. These services include among other items: General Government, Public Safety, Highways and Streets, Sanitation, Health and Welfare, Culture and Recreation, and Economic Development. The primary sources of revenue of the General Fund are: property taxes, unrestricted state revenue sharing grants, certain restricted grants and fees for services rendered.

TOWN OF LONDONDERRY, NEW HAMPSHIRE

Detail Schedule of Revenues and Other Financing Sources -  
Budget and Actual - General Fund

For the Year Ended June 30, 2010

	Original <u>Budget</u>	Final <u>Budget</u>	<u>Actual</u>	Variance with Final Budget Positive (Negative)
<u>Revenues</u>				
<u>Taxes</u>				
Property taxes	\$ 14,698,155	\$ 14,698,155	\$ 14,698,155	\$ -
Total Taxes	14,698,155	14,698,155	14,698,155	-
<u>Interest, Penalties, and Other Taxes</u>				
Payment in lieu of taxes	574,122	574,122	574,122	-
Yield taxes	10,000	10,000	974	(9,026)
Excavation taxes	9,500	9,500	10,816	1,316
Interest and penalties on taxes	250,000	250,000	284,588	34,588
Total Interest, Penalties, and Other Taxes	843,622	843,622	870,500	26,878
<u>Licenses and Permits</u>				
Motor vehicle permits	5,893,506	5,893,506	5,736,360	(157,146)
Business licenses and permits	9,000	9,000	5,130	(3,870)
Building permits	-	-	4,105	4,105
Other licenses, permits and fees	39,023	39,023	48,333	9,310
Total Licenses and Permits	5,941,529	5,941,529	5,793,928	(147,601)
<u>Intergovernmental</u>				
Meals and room distribution	1,098,424	1,098,424	1,098,424	-
Highway block grant	518,173	518,173	497,598	(20,575)
Water pollution grants	56,825	56,825	56,825	-
Police grant	13,000	13,000	70,506	57,506
Other grants	1,242,000	1,242,000	1,281,862	39,862
Total Intergovernmental Revenues	2,928,422	2,928,422	3,005,215	76,793
<u>Charges for Services</u>				
Income from departments	1,182,361	1,182,361	905,978	(276,383)
Total Charges for Services	1,182,361	1,182,361	905,978	(276,383)
<u>Investment Income</u>				
Interest on deposits	300,000	300,000	100,165	(199,835)
Total Investment Income	300,000	300,000	100,165	(199,835)
<u>Other Revenues</u>				
Insurance dividends and reimbursements	32,000	32,000	51,210	19,210
Other miscellaneous revenue	316,540	316,540	145,203	(171,337)
Total Miscellaneous Revenues	348,540	348,540	196,413	(152,127)
Total Revenues	26,242,629	26,242,629	25,570,354	(672,275)

(continued)

TOWN OF LONDONDERRY, NEW HAMPSHIRE

Detail Schedule of Revenues and Other Financing Sources -  
Budget and Actual - General Fund

For the Year Ended June 30, 2010

(continued)

	<u>Original Budget</u>	<u>Final Budget</u>	<u>Actual</u>	Variance with Final Budget Positive (Negative)
<u>Other Financing Sources</u>				
Bond Issuance	1,000,000	1,000,000	1,000,000	-
Operating Transfers In:				
Sewer fund	300,000	300,000	300,000	-
Police airport detail fund	165,000	165,000	165,000	-
Capital reserve trust	64,000	64,000	64,000	-
Permanent fund	<u>17,500</u>	<u>17,500</u>	<u>438,756</u>	<u>421,256</u>
Total Transfers In	<u>546,500</u>	<u>546,500</u>	<u>967,756</u>	<u>421,256</u>
Use of Fund Balance	<u>883,280</u>	<u>883,280</u>	<u>883,280</u>	<u>-</u>
Total Other Financing Sources	<u>2,429,780</u>	<u>2,429,780</u>	<u>2,851,036</u>	<u>421,256</u>
<u>Special Items</u>				
Return of settlement liability	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>
Total Special Items	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>
Total Revenues and Other Financing Sources	<u>\$ 28,672,409</u>	<u>\$ 28,672,409</u>	<u>\$ 28,421,390</u>	<u>\$ (251,019)</u>

TOWN OF LONDONDERRY, NEW HAMPSHIRE

Detail Schedule of Expenditures and Other Financing Uses  
Budget and Actual - General Fund

For the Year Ended June 30, 2010

	<u>Original Budget</u>	<u>Final Budget</u>	<u>Actual</u>	Variance with Final Budget Positive (Negative)
<u>Expenditures</u>				
<u>General Government</u>				
Town council	\$ 1,875	\$ 1,875	\$ 1,374	\$ 501
Town manager	405,888	405,888	378,974	26,914
Town clerk/tax collector	464,800	464,800	443,273	21,527
Suprv. checklist/voter administration	13,352	13,352	10,465	2,887
Finance	651,960	651,960	637,812	14,148
Assessing	387,457	387,457	383,502	3,955
Information technology	335,580	335,580	329,395	6,185
Legal	120,000	120,000	90,859	29,141
Zoning board	40,065	40,065	37,776	2,289
General services	452,644	452,644	467,684	(15,040)
Cemeteries	34,945	34,945	29,553	5,392
Municipal insurances	198,042	198,042	201,030	(2,988)
Total General Government	<u>3,106,608</u>	<u>3,106,608</u>	<u>3,011,697</u>	<u>94,911</u>
<u>Public Safety</u>				
Police department	6,500,195	6,500,195	6,482,653	17,542
Fire department	5,637,268	5,637,268	5,565,755	71,513
Total Public Safety	<u>12,137,463</u>	<u>12,137,463</u>	<u>12,048,408</u>	<u>89,055</u>
<u>Highways and Streets</u>				
Building department	258,737	258,737	250,606	8,131
Highway department	3,206,446	3,206,446	3,076,097	130,349
Total Highways and Streets	<u>3,465,183</u>	<u>3,465,183</u>	<u>3,326,703</u>	<u>138,480</u>
<u>Sanitation</u>				
Solid waste	1,839,663	1,839,663	1,856,118	(16,455)
Total Sanitation	<u>1,839,663</u>	<u>1,839,663</u>	<u>1,856,118</u>	<u>(16,455)</u>
<u>Health and Welfare</u>				
Welfare department	205,836	205,836	138,738	67,098
Family mediation	27,893	27,893	26,115	1,778
Total Health and Welfare	<u>233,729</u>	<u>233,729</u>	<u>164,853</u>	<u>68,876</u>
<u>Culture and Recreation</u>				
Recreation department	216,235	216,235	209,163	7,072
Conservation	3,500	3,500	3,416	84
Library	1,236,179	1,236,179	1,236,132	47
Total Culture and Recreation	<u>1,455,914</u>	<u>1,455,914</u>	<u>1,448,711</u>	<u>7,203</u>

(continued)

TOWN OF LONDONDERRY, NEW HAMPSHIRE

Detail Schedule of Expenditures and Other Financing Uses  
Budget and Actual - General Fund

For the Year Ended June 30, 2010

(continued)

	<u>Original Budget</u>	<u>Final Budget</u>	<u>Actual</u>	Variance with Final Budget Positive (Negative)
<u>Economic Development</u>				
Planning/economic development	<u>455,137</u>	<u>455,137</u>	<u>460,755</u>	<u>(5,618)</u>
	455,137	455,137	460,755	(5,618)
<u>Capital Outlay</u>				
Capital outlay	<u>2,898,000</u>	<u>2,898,000</u>	<u>2,732,707</u>	<u>165,293</u>
Total Capital Outlay	<u>2,898,000</u>	<u>2,898,000</u>	<u>2,732,707</u>	<u>165,293</u>
<u>Debt Service</u>				
Debt service	<u>2,855,712</u>	<u>2,855,712</u>	<u>2,841,768</u>	<u>13,944</u>
Total Debt Service	<u>2,855,712</u>	<u>2,855,712</u>	<u>2,841,768</u>	<u>13,944</u>
 Total Expenditures	 <u>28,447,409</u>	 <u>28,447,409</u>	 <u>27,891,720</u>	 <u>555,689</u>
 <u>Other Financing Uses</u>				
Operating Transfers Out:				
Capital reserve trust and agency	<u>225,000</u>	<u>225,000</u>	<u>94,388</u>	<u>130,612</u>
Total Other Financing Uses	<u>225,000</u>	<u>225,000</u>	<u>94,388</u>	<u>130,612</u>
 Total Expenditures and Other Financing Uses	 \$ <u>28,672,409</u>	 \$ <u>28,672,409</u>	 \$ <u>27,986,108</u>	 \$ <u>686,301</u>

TOWN OF LONDONDERRY, NEW HAMPSHIRE  
Combining Schedule of Revenues and Expenditures  
Budget and Actual

Annually Budgeted Special Revenue Funds

For the Year Ended June 30, 2010

	Sewer Fund			Variance with Final Budget Positive (Negative)
	<u>Original Budget</u>	<u>Final Budget</u>	<u>Actual</u>	
Revenues:				
Charges for services	\$ 2,142,053	\$ 2,142,053	\$ 2,142,048	\$ (5)
Interest and penalties	<u>-</u>	<u>-</u>	<u>7,847</u>	<u>7,847</u>
Total Revenues	2,142,053	2,142,053	2,149,895	7,842
Expenditures:				
Sanitation	1,842,053	1,842,053	1,841,642	411
Culture and recreation	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>
Total Expenditures	1,842,053	1,842,053	1,841,642	411
Other Financing Uses:				
Transfers out	<u>300,000</u>	<u>300,000</u>	<u>300,000</u>	<u>-</u>
Total Expenditures and Other Financing Uses	<u>2,142,053</u>	<u>2,142,053</u>	<u>2,141,642</u>	<u>411</u>
Excess of revenues and other financing sources over expenditures and other financing uses	\$ <u>-</u>	\$ <u>-</u>	\$ <u>8,253</u>	\$ <u>8,253</u>



Cable Fund			
<u>Original Budget</u>	<u>Final Budget</u>	<u>Actual</u>	Variance with Final Budget Positive (Negative)
\$ 276,193	\$ 276,193	\$ 379,400	\$ 103,207
<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>
276,193	276,193	379,400	103,207
<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>
<u>276,193</u>	<u>276,193</u>	<u>266,935</u>	<u>9,258</u>
276,193	276,193	266,935	9,258
<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>
<u>276,193</u>	<u>276,193</u>	<u>266,935</u>	<u>9,258</u>
<u>\$ -</u>	<u>\$ -</u>	<u>\$ 112,465</u>	<u>\$ 112,465</u>

(continued)

(continued)

	Totals			Variance with Final Budget Positive (Negative)
	<u>Original Budget</u>	<u>Final Budget</u>	<u>Actual</u>	
Revenues:				
Charges for services	\$ 2,418,246	\$ 2,418,246	\$ 2,521,448	\$ 103,202
Interest and penalties	<u>-</u>	<u>-</u>	<u>7,847</u>	<u>7,847</u>
Total Revenues	2,418,246	2,418,246	2,529,295	111,049
Expenditures:				
Sanitation	1,842,053	1,842,053	1,841,642	411
Culture and recreation	<u>276,193</u>	<u>276,193</u>	<u>266,935</u>	<u>9,258</u>
Total Expenditures	2,118,246	2,118,246	2,108,577	9,669
Other Financing Uses:				
Transfers out	<u>300,000</u>	<u>300,000</u>	<u>300,000</u>	<u>-</u>
Total Expenditures and Other Financing Uses	<u>2,418,246</u>	<u>2,418,246</u>	<u>2,408,577</u>	<u>9,669</u>
Excess of revenues and other financing sources over expenditures and other financing uses	\$ <u><u>-</u></u>	\$ <u><u>-</u></u>	\$ <u><u>120,718</u></u>	\$ <u><u>120,718</u></u>

**Capital Assets Used in Operation  
Governmental Funds**

TOWN OF LONDONDERRY, NEW HAMPSHIRE

Schedule of Capital Assets By Source

June 30, 2010

CAPITAL ASSETS

Buildings	\$ 10,316,044
Machinery, vehicles, and equipment	2,157,237
Intangibles	1,075
Infrastructure	53,436,309
Improvements other than buildings	467,222
Land and improvements	12,500,777
Construction in progress	<u>7,129,880</u>
Total General Capital Assets	\$ <u><u>86,008,544</u></u>

INVESTMENTS IN CAPITAL ASSETS

General fund revenues	\$ 54,020,006
Special revenue fund revenues	23,512,296
Capital project funds	<u>8,476,242</u>
Total Investments in General Capital Assets	\$ <u><u>86,008,544</u></u>

TOWN OF LONDONDERRY, NEW HAMPSHIRE

Schedule of Changes in Capital Assets  
By Function and Activity

For the Year Ended June 30, 2010

	Capital Assets <u>July 1, 2009</u>	<u>Additions</u>	<u>Deductions</u>	Capital Assets <u>June 30, 2010</u>
General Government:				
Town manager	\$ -	\$ 21,818	\$ 638	\$ 21,180
Finance	168,221	2,901	37,765	133,357
Information technology	69,082	1,263	20,792	49,553
Planning and zoning	6,183	-	4,187	1,996
General services	<u>16,351,939</u>	<u>1,086,840</u>	<u>141,706</u>	<u>17,297,073</u>
Total General Government	16,595,425	1,112,822	205,088	17,503,159
Public Safety:				
Police department	5,376,313	344,744	263,587	5,457,470
Fire department	<u>4,351,870</u>	<u>932,534</u>	<u>953,881</u>	<u>4,330,523</u>
Total Public Safety	9,728,183	1,277,278	1,217,468	9,787,993
Highways and Streets:				
Public works	<u>36,398,972</u>	<u>326,628</u>	<u>1,288,479</u>	<u>35,437,121</u>
Total highways and streets	36,398,972	326,628	1,288,479	35,437,121
Culture and Recreation:				
Parks and recreation	1,760,096	15,953	11,153	1,764,896
Library	1,370,231	5,760	55,319	1,320,672
Cable	<u>349,690</u>	<u>4,156</u>	<u>78,318</u>	<u>275,528</u>
Total Culture and Recreation	3,480,017	25,869	144,790	3,361,096
Economic Development	<u>-</u>	<u>4,870</u>	<u>32</u>	<u>4,838</u>
Total Economic Development	-	4,870	32	4,838
Sanitation:	<u>20,366,493</u>	<u>97,875</u>	<u>550,031</u>	<u>19,914,337</u>
Total Sanitation	20,366,493	97,875	550,031	19,914,337
Total General Capital Assets	\$ <u>86,569,090</u>	\$ <u>2,845,342</u>	\$ <u>3,405,888</u>	\$ <u>86,008,544</u>

TOWN OF LONDONDERRY, NEW HAMPSHIRE

Schedule of Capital Assets  
By Function and Category

June 30, 2010

	<u>Buildings</u>	<u>Machinery, Vehicles, and Equipment</u>	<u>Intangibles</u>
General Government:			
Town manager	\$ 21,045	\$ 135	\$ -
Finance	-	133,357	-
Information technology	-	43,777	-
Planning and zoning	-	1,996	-
General services	<u>3,168,524</u>	<u>107,969</u>	<u>1,075</u>
Total General Government	<u>3,189,569</u>	<u>287,234</u>	<u>1,075</u>
Public Safety:			
Police department	4,923,263	284,207	-
Fire department	<u>503,003</u>	<u>1,117,358</u>	<u>-</u>
Total Public Safety	<u>5,426,266</u>	<u>1,401,565</u>	<u>-</u>
Highways and Streets:			
Public Works	<u>200,549</u>	<u>308,744</u>	<u>-</u>
Total Highways and Streets	<u>200,549</u>	<u>308,744</u>	<u>-</u>
Culture and Recreation:			
Recreation department	-	25,776	-
Library	1,291,397	19,809	-
Cable	<u>208,263</u>	<u>67,265</u>	<u>-</u>
Total Culture and Recreation	<u>1,499,660</u>	<u>112,850</u>	<u>-</u>
Economic Development	<u>-</u>	<u>-</u>	<u>-</u>
Sanitation:	<u>-</u>	<u>46,844</u>	<u>-</u>
Total General Capital Assets	<u>\$ 10,316,044</u>	<u>\$ 2,157,237</u>	<u>\$ 1,075</u>

<u>Infrastructure</u>	<u>Improvements other than Buildings</u>	<u>Land and Improvements</u>	<u>Construction in Progress</u>	<u>Total</u>
\$ -	\$ -	\$ -	\$ -	\$ 21,180
-	-	-	-	133,357
-	5,776	-	-	49,553
-	-	-	-	1,996
100,050	45,790	12,248,817	1,624,848	17,297,073
<u>100,050</u>	<u>51,566</u>	<u>12,248,817</u>	<u>1,624,848</u>	<u>17,503,159</u>
-	250,000	-	-	5,457,470
940	71,651	-	2,637,571	4,330,523
<u>940</u>	<u>321,651</u>	<u>-</u>	<u>2,637,571</u>	<u>9,787,993</u>
33,612,567	48,302	251,960	1,014,999	35,437,121
<u>33,612,567</u>	<u>48,302</u>	<u>251,960</u>	<u>1,014,999</u>	<u>35,437,121</u>
-	33,123	-	1,705,997	1,764,896
-	9,466	-	-	1,320,672
-	-	-	-	275,528
<u>-</u>	<u>42,589</u>	<u>-</u>	<u>1,705,997</u>	<u>3,361,096</u>
4,838	-	-	-	4,838
<u>19,717,914</u>	<u>3,114</u>	<u>-</u>	<u>146,465</u>	<u>19,914,337</u>
\$ <u><u>53,436,309</u></u>	\$ <u><u>467,222</u></u>	\$ <u><u>12,500,777</u></u>	\$ <u><u>7,129,880</u></u>	\$ <u><u>86,008,544</u></u>

(This page intentionally left blank.)



**STATISTICAL  
SECTION**

# TOWN OF LONDONDERRY, NEW HAMPSHIRE

## STATISTICAL SECTION

The Town of Londonderry's comprehensive annual financial report presents detailed information as a context for understanding what the information in the financial statements, note disclosures, and required supplementary information says about the government's overall financial health.

	<u>Pages</u>
Financial Trends <i>These schedules contain trend information to help the reader understand how the government's financial performance and well-being, have changed over time.</i>	90-96
Revenue Capacity <i>These schedules contain information to help the reader assess the government's most significant local revenue source, the property tax.</i>	97-101
Debt Capacity <i>These schedules present information to help the reader assess the affordability of the government's current levels of outstanding debt and the government's ability to issue additional debt in the future.</i>	102-105
Demographic and Economic Information <i>These schedules offer demographic and economic indicators to help the reader understand the environment within which the government's financial activities take place.</i>	106-107
Operating Information <i>These schedules contain service and infrastructure data to help the reader understand how the information in the government's financial report relates to the service the government provides and the activities it performs.</i>	108-110

Sources: Unless otherwise noted, the information in these schedules is derived from the comprehensive annual financial reports for the relevant year.

TOWN OF LONDONDERRY, NEW HAMPSHIRE

Net Assets by Component  
Last Ten Fiscal Years (1)  
(accrual basis of accounting)

	Fiscal Year							
	<u>2003</u>	<u>2004</u>	<u>2005</u>	<u>2006</u>	<u>2007</u>	<u>2008</u>	<u>2009</u>	<u>2010</u>
<b>Governmental Activities:</b>								
Invested in capital assets, net of related debt	\$ 64,030,712	\$ 63,306,962	\$ 63,373,228	\$ 64,953,187	\$ 64,992,645	\$ 66,322,703	\$ 65,478,547	\$ 65,858,086
Restricted	524,087	568,649	589,622	598,187	663,039	645,183	566,002	611,742
Unrestricted	<u>5,995,236</u>	<u>8,478,840</u>	<u>9,970,885</u>	<u>10,836,397</u>	<u>12,491,720</u>	<u>11,733,839</u>	<u>12,824,164</u>	<u>13,088,247</u>
Total net assets	<u>\$ 70,550,035</u>	<u>\$ 72,354,451</u>	<u>\$ 73,933,735</u>	<u>\$ 76,387,771</u>	<u>\$ 78,147,404</u>	<u>\$ 78,701,725</u>	<u>\$ 78,868,713</u>	<u>\$ 79,558,075</u>

Notes:

(1) The Town will continue to annually report information until this schedules includes 10 fiscal years.

## TOWN OF LONDONDERRY, NEW HAMPSHIRE

Changes in Net Assets  
Last Ten Fiscal Years (1)  
(accrual basis of accounting)

	Fiscal Year Ending							
	2003	2004	2005	2006	2007	2008	2009	2010
<b>Governmental Activities:</b>								
<b>Expenses</b>								
General government	\$ 4,242,392	\$ 6,314,035	\$ 3,021,855	\$ 2,776,708	\$ 2,922,857	\$ 3,934,902	\$ 5,139,243	\$ 3,707,383
Public safety	9,151,225	9,476,231	10,965,243	11,577,220	13,762,946	13,762,995	15,473,889	15,871,015
Highways and streets	2,911,730	2,869,982	4,055,649	5,311,941	5,570,348	5,074,427	3,892,894	4,526,686
Sanitation	2,211,939	2,235,465	2,775,629	3,334,611	3,109,377	3,702,251	4,073,017	3,440,061
Health and welfare	210,390	278,411	281,960	278,625	307,796	178,496	159,825	164,853
Culture and recreation	1,316,126	1,564,275	1,733,731	1,809,430	2,280,477	2,001,143	1,889,678	1,944,049
Economic development	260,360	409,449	383,894	382,881	418,691	420,413	440,869	470,692
Interest	594,862	723,029	1,050,508	769,362	768,978	896,326	802,585	743,540
Total expenses	20,899,024	23,870,877	24,268,469	26,240,778	29,141,470	29,970,953	31,872,000	30,868,279
<b>Program Revenues</b>								
Charges for services								
General government	5,840,211	6,425,238	6,509,630	6,414,769	6,016,321	6,122,041	5,986,008	5,806,663
Public Safety	742,457	691,028	665,031	996,547	3,533,895	3,159,224	3,774,396	3,449,702
Highways and streets	257,790	340,528	273,573	314,170	291,177	293,526	220,840	204,080
Sanitation	862,987	1,460,833	1,045,003	1,894,540	1,630,125	2,273,247	1,798,318	2,047,432
Health and welfare	-	-	-	-	-	10,070	9,767	9,843
Culture and recreation	207,231	299,008	355,492	397,426	503,848	401,348	401,468	413,646
Total charges for services	7,910,676	9,216,635	8,848,729	10,017,452	11,975,366	12,259,456	12,190,797	11,931,366
Operating grants and contributions	237,798	638,593	315,764	416,026	378,830	734,657	846,877	1,466,971
Capital grants and contributions	745,525	646,392	677,759	1,687,078	716,096	582,909	627,826	554,423
Total program revenues	8,893,999	10,501,620	9,842,252	12,120,556	13,070,292	13,577,022	13,665,500	13,952,760
<b>Net (Expenses) Revenues</b>	(12,005,025)	(13,369,257)	(14,426,217)	(14,120,222)	(16,071,178)	(16,393,931)	(18,206,500)	(16,915,519)
<b>General Revenues and Other Changes in Net Assets</b>								
Property taxes	10,428,606	11,576,174	12,321,459	13,665,446	13,685,209	13,661,626	14,300,221	14,829,912
Interest, penalties and other taxes	824,305	860,732	862,921	769,467	1,634,295	848,179	1,227,157	1,031,385
Grants and contributions not restricted to specific programs	1,000,011	1,011,663	1,094,177	1,175,993	1,250,709	1,333,129	1,395,230	1,098,424
Investment income	363,602	321,210	427,774	675,545	867,176	605,702	196,401	153,326
Other	288,386	1,380,794	425,370	281,206	386,972	488,916	646,877	474,414
Total general revenues before permanent fund contributions	12,904,910	15,150,573	15,131,701	16,567,657	17,824,361	16,937,552	17,765,886	17,587,461
Permanent fund contributions	328,012	23,100	21,200	6,601	6,450	10,700	607,602	17,420
<b>Change in Net Assets</b>	<u>\$ 1,227,897</u>	<u>\$ 1,804,416</u>	<u>\$ 726,684</u>	<u>\$ 2,454,036</u>	<u>\$ 1,759,633</u>	<u>\$ 554,321</u>	<u>\$ 166,988</u>	<u>\$ 689,362</u>

## Notes:

(1) The Town will continue to annually report information until this schedules includes 10 fiscal years.

TOWN OF LONDONDERRY, NEW HAMPSHIRE

Fund Balances, Governmental Funds  
Last Ten Fiscal Years  
(modified accrual basis of accounting)

	Fiscal Year									
	2001	2002	2003	2004	2005	2006	2007	2008	2009	2010
<b>All governmental funds</b>										
Reserved for encumbrances	\$ 352,070	\$ 491,100	\$ 2,102,373	\$ 3,546,161	\$ 2,025,837	\$ 3,209,825	\$ 3,077,071	\$ 3,304,418	\$ 3,882,636	\$ 6,331,745
Reserved for perpetual permanent funds	1,444,786	1,396,355	524,087	459,099	480,931	589,622	598,186	545,217	465,605	513,729
Reserved for prepaid expenditures	-	-	-	-	-	-	-	-	-	409,581
Unreserved	7,254,583	8,067,079	7,772,567	13,648,380	10,733,716	9,079,385	10,930,309	9,759,496	11,125,971	8,949,791
Total all governmental funds	<u>\$ 9,051,439</u>	<u>\$ 9,954,534</u>	<u>\$ 10,399,027</u>	<u>\$ 17,653,640</u>	<u>\$ 13,240,484</u>	<u>\$ 12,878,832</u>	<u>\$ 14,605,566</u>	<u>\$ 13,609,131</u>	<u>\$ 15,474,212</u>	<u>\$ 16,204,846</u>
<b>General Fund</b>										
Reserved for encumbrances	\$ 318,762	\$ 459,538	\$ 2,028,605	\$ 3,348,698	\$ 1,980,498	\$ 3,157,776	\$ 2,525,847	\$ 2,509,562	\$ 3,438,842	\$ 5,071,226
Reserved for prepaid expenditures	-	-	-	-	-	-	-	-	-	409,581
Unreserved	2,622,771	2,622,771	3,636,998	3,833,991	3,826,115	3,886,856	4,375,300	4,363,212	4,786,216	3,969,850
Total General Fund	<u>\$ 2,941,533</u>	<u>\$ 3,082,309</u>	<u>\$ 5,665,603</u>	<u>\$ 7,182,689</u>	<u>\$ 5,806,613</u>	<u>\$ 7,044,632</u>	<u>\$ 6,901,147</u>	<u>\$ 6,872,774</u>	<u>\$ 8,225,058</u>	<u>\$ 9,450,657</u>
<b>Special Revenue Funds</b>										
Reserved for encumbrances	\$ 33,308	\$ 31,562	\$ 73,768	\$ 197,463	\$ 45,339	\$ 52,049	\$ 551,224	\$ 794,856	\$ 443,794	\$ 1,260,519
Unreserved	2,223,790	3,083,711	4,096,868	2,886,848	5,933,244	5,003,500	6,302,967	5,580,561	6,605,909	5,597,742
Total Special Revenue Funds	<u>\$ 2,257,098</u>	<u>\$ 3,115,273</u>	<u>\$ 4,170,636</u>	<u>\$ 3,084,311</u>	<u>\$ 5,978,583</u>	<u>\$ 5,055,549</u>	<u>\$ 6,854,191</u>	<u>\$ 6,375,417</u>	<u>\$ 7,049,703</u>	<u>\$ 6,858,261</u>
<b>Capital Project Funds</b>										
Reserved for encumbrances	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Unreserved	1,997,175	2,246,567	38,711	2,887,339	865,666	180,464	187,189	(284,243)	(366,551)	(715,814)
Total Capital Project Funds	<u>\$ 1,997,175</u>	<u>\$ 2,246,567</u>	<u>\$ 38,711</u>	<u>\$ 2,887,339</u>	<u>\$ 865,666</u>	<u>\$ 180,464</u>	<u>\$ 187,189</u>	<u>\$ (284,243)</u>	<u>\$ (366,551)</u>	<u>\$ (715,814)</u>
<b>Permanent Funds</b>										
Reserved for perpetual permanent funds	\$ 1,415,836	\$ 1,396,355	\$ 524,087	\$ 459,099	\$ 480,931	\$ 589,622	\$ 598,186	\$ 545,217	\$ 465,605	\$ 513,729
Unreserved	115,492	113,970	-	109,650	108,691	8,565	64,853	99,966	100,397	98,013
Total Permanent Funds	<u>\$ 1,531,328</u>	<u>\$ 1,510,325</u>	<u>\$ 524,087</u>	<u>\$ 568,749</u>	<u>\$ 589,622</u>	<u>\$ 598,187</u>	<u>\$ 663,039</u>	<u>\$ 645,183</u>	<u>\$ 566,002</u>	<u>\$ 611,742</u>

TOWN OF LONDONDERRY, NEW HAMPSHIRE

Changes in Fund Balances, Total Governmental Funds  
Last Ten Fiscal Years  
(modified accrual basis of accounting)

	Fiscal Year									
	2001	2002	2003	2004	2005	2006	2007	2008	2009	2010
<b>Revenues</b>										
Property taxes	\$ 8,335,820	\$ 9,609,844	\$ 10,374,680	\$ 11,910,212	\$ 12,491,926	\$ 13,737,247	\$ 13,625,893	\$ 13,569,699	\$ 14,157,575	\$ 14,739,367
Interest, penalties and other taxes	-	-	762,227	860,732	862,921	773,347	1,637,971	848,179	1,227,157	1,031,385
Licenses and permits	5,627,584	5,873,392	6,041,086	6,648,688	6,682,683	6,613,897	6,186,242	6,294,434	5,970,111	5,793,928
Intergovernmental	1,582,376	1,528,525	1,858,801	2,177,884	1,968,126	2,845,981	2,168,019	2,538,562	2,755,321	3,005,215
Charges for services	1,509,044	2,024,584	1,783,783	2,553,861	2,421,151	3,098,295	5,617,281	5,757,916	6,723,820	6,072,627
Investment income	-	-	359,460	321,159	427,776	675,546	867,177	605,702	196,401	153,326
Contributions	-	-	126,999	149,456	421,454	213,934	118,736	122,833	125,512	132,023
Other revenues	1,386,208	611,861	680,152	1,478,230	378,644	509,765	457,020	488,915	646,877	474,414
<b>Total revenues</b>	<b>18,441,032</b>	<b>19,648,206</b>	<b>21,987,188</b>	<b>26,100,222</b>	<b>25,654,681</b>	<b>28,468,012</b>	<b>30,678,339</b>	<b>30,226,240</b>	<b>31,802,774</b>	<b>31,402,285</b>
<b>Expenditures</b>										
<b>Current:</b>										
General government	2,542,798	2,321,345	3,857,551	6,371,261	6,605,675	4,914,456	4,832,993	4,650,824	3,360,704	4,500,995
Public safety	7,054,049	8,163,737	9,645,099	13,229,370	11,062,970	11,323,017	15,583,706	13,500,753	14,612,788	14,570,939
Highways and streets	2,736,829	2,368,862	3,595,722	3,021,933	4,197,445	4,061,864	4,211,039	3,752,042	3,369,085	3,333,082
Sanitation	1,727,025	1,622,631	2,582,099	1,996,555	2,570,067	2,807,984	2,991,411	3,112,440	3,743,357	2,898,257
Health and welfare	152,589	181,719	199,789	264,470	277,614	292,607	307,333	177,474	163,733	164,853
Culture and recreation	1,067,012	1,149,831	1,227,397	1,485,667	1,599,418	1,888,868	1,808,476	1,867,375	1,800,392	1,874,563
Economic development	216,108	203,953	259,381	300,719	371,907	373,737	414,538	414,561	449,867	453,087
Capital outlay	1,517,395	3,658,743	736,810	3,675,161	1,531,153	512,657	507,788	2,043,955	1,679,200	1,034,107
<b>Debt service:</b>										
Principal	1,533,816	1,183,938	1,303,784	1,431,395	1,992,761	1,883,498	1,865,000	2,075,000	2,055,000	2,065,000
Interest	417,837	495,726	515,100	721,503	858,827	770,976	804,321	828,251	800,269	776,768
<b>Total expenditures</b>	<b>18,965,458</b>	<b>21,350,485</b>	<b>23,922,732</b>	<b>32,498,034</b>	<b>31,067,837</b>	<b>28,829,664</b>	<b>33,326,605</b>	<b>32,422,675</b>	<b>32,034,395</b>	<b>31,671,651</b>
Excess (deficiency) of revenues over (under) expenditures	(524,426)	(1,702,279)	(1,935,544)	(6,397,812)	(5,413,156)	(361,652)	(2,648,266)	(2,196,435)	(231,621)	(269,366)
<b>Other Financing Sources (Uses)</b>										
Proceeds of refunding bonds	-	-	-	4,545,000	-	-	-	-	-	-
Payment to refunded bond escrow agent	-	-	-	(4,545,259)	-	-	-	-	-	-
Proceeds of bonds	344,962	2,400,000	1,650,000	13,652,674	1,000,000	-	4,375,000	1,200,000	1,500,000	1,000,000
Transfers in	2,432,056	1,690,889	1,770,570	1,799,503	1,130,168	938,223	5,059,702	931,064	1,304,360	1,192,756
Transfers out	(2,414,556)	(1,673,389)	(1,770,570)	(1,799,503)	(1,130,168)	(938,223)	(5,059,702)	(931,064)	(1,304,360)	(1,192,756)
<b>Total other financing sources (uses)</b>	<b>362,462</b>	<b>2,417,500</b>	<b>1,650,000</b>	<b>13,652,415</b>	<b>1,000,000</b>	<b>-</b>	<b>4,375,000</b>	<b>1,200,000</b>	<b>1,500,000</b>	<b>1,000,000</b>
<b>Special Items:</b>										
Return of settlement liability	-	-	-	-	-	-	-	-	596,702	-
<b>Total special items</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>596,702</b>	<b>-</b>
<b>Net changes in fund balances</b>	<b>\$ (161,964)</b>	<b>\$ 715,221</b>	<b>\$ (285,544)</b>	<b>\$ 7,254,603</b>	<b>\$ (4,413,156)</b>	<b>\$ (361,652)</b>	<b>\$ 1,726,734</b>	<b>\$ (996,435)</b>	<b>\$ 1,865,081</b>	<b>\$ 730,634</b>
<b>Debt Service as a percentage of non-capital outlay expenditures</b>										
	11.19%	9.49%	7.84%	7.47%	9.65%	9.37%	8.13%	9.56%	9.41%	9.28%

TOWN OF LONDONDERRY, NEW HAMPSHIRE

Changes in Fund Balances, General Fund  
Last Ten Fiscal Years  
(modified accrual basis of accounting)

	Fiscal Year									
	2001	2002	2003	2004	2005	2006	2007	2008	2009	2010
<b>Revenues</b>										
Property taxes	\$ 8,208,276	\$ 9,114,827	\$ 10,374,680	\$ 11,910,212	\$ 12,491,926	\$ 13,737,247	\$ 13,625,893	\$ 13,569,699	\$ 14,157,575	\$ 14,739,367
Interest, penalties and other taxes	-	-	762,227	845,099	862,921	769,452	789,174	840,286	854,527	870,500
Licenses and permits	5,460,099	5,689,761	6,041,086	6,648,688	6,682,683	6,613,897	6,186,242	6,294,434	5,970,111	5,793,928
Intergovernmental	1,539,324	1,528,525	1,758,801	1,826,676	1,830,461	2,586,076	2,148,993	2,538,562	2,549,893	3,005,215
Charges for services	786,299	1,100,718	409,350	553,210	433,508	554,473	862,419	802,420	1,188,733	905,978
Investment income	-	-	308,862	244,972	384,339	619,149	769,844	599,574	256,008	100,165
Other revenues	1,051,202	493,687	292,971	1,100,592	378,644	203,725	378,683	168,950	531,998	196,413
<b>Total revenues</b>	<b>17,045,200</b>	<b>17,927,518</b>	<b>19,947,977</b>	<b>23,129,449</b>	<b>23,064,482</b>	<b>25,084,019</b>	<b>24,761,248</b>	<b>24,813,925</b>	<b>25,508,845</b>	<b>25,611,566</b>
<b>Expenditures</b>										
Current:										
General government	2,328,527	2,194,135	2,542,594	2,666,080	2,842,400	2,940,412	2,948,169	3,204,130	3,012,487	2,929,828
Public Safety	6,971,809	8,162,694	8,549,081	9,113,259	9,785,664	10,430,161	10,478,279	11,169,578	11,932,980	12,040,593
Highways and streets	2,736,829	2,368,862	3,042,377	2,765,923	3,942,857	3,581,685	4,007,119	3,518,334	3,364,600	3,333,082
Sanitation	1,157,331	1,122,037	1,319,356	1,223,130	1,471,600	1,864,448	1,875,281	1,896,988	1,804,100	1,882,694
Health and welfare	150,211	178,040	199,789	264,470	277,614	292,607	307,333	177,474	163,733	164,853
Culture and recreation	694,009	807,836	966,809	1,063,461	1,176,759	1,261,314	1,345,309	1,385,091	1,385,987	1,448,711
Economic development	216,108	203,953	259,381	300,719	371,907	373,737	414,538	414,561	449,867	453,087
Capital outlay	931,532	197,249	736,810	3,675,161	1,531,153	512,657	507,788	2,043,955	1,679,200	1,034,107
Debt service	1,951,653	1,679,664	1,818,884	2,152,898	2,851,588	2,654,474	2,669,321	2,903,251	2,855,269	2,841,768
<b>Total expenditures</b>	<b>17,138,009</b>	<b>16,914,470</b>	<b>19,435,081</b>	<b>23,225,101</b>	<b>24,251,542</b>	<b>23,911,495</b>	<b>24,553,137</b>	<b>26,713,362</b>	<b>26,648,223</b>	<b>26,128,723</b>
Excess (deficiency) of revenues over (under) expenditures	(92,809)	1,013,048	512,896	(95,652)	(1,187,060)	1,172,524	208,111	(1,899,437)	(1,139,378)	(517,157)
<b>Other Financing Sources (Uses)</b>										
Issuance of refunding bonds	-	-	-	4,545,000	-	-	-	-	-	-
Payment to refunded bond escrow agent	-	-	-	(4,545,259)	-	-	-	-	-	-
Issuance of bonds	344,962	73,905	300,000	2,900,000	-	-	4,375,000	1,200,000	1,500,000	1,000,000
Transfers in	17,500	164,496	1,599,177	256,250	470,576	401,110	166,553	801,064	872,160	967,756
Transfers out	(2,414,556)	(1,526,393)	(171,393)	(1,543,253)	(659,592)	(335,615)	(4,893,149)	(130,000)	(477,200)	(225,000)
<b>Total other financing sources (uses)</b>	<b>(2,052,094)</b>	<b>(1,287,992)</b>	<b>1,727,784</b>	<b>1,612,738</b>	<b>(189,016)</b>	<b>65,495</b>	<b>(351,596)</b>	<b>1,871,064</b>	<b>1,894,960</b>	<b>1,742,756</b>
<b>Special Items:</b>										
Return of settlement liability	-	-	-	-	-	-	-	-	596,702	-
<b>Total special items</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>596,702</b>	<b>-</b>
<b>Net change in fund balances</b>	<b>\$ (2,144,903)</b>	<b>\$ (274,944)</b>	<b>\$ 2,240,680</b>	<b>\$ 1,517,086</b>	<b>\$ (1,376,076)</b>	<b>\$ 1,238,019</b>	<b>\$ (143,485)</b>	<b>\$ (28,373)</b>	<b>\$ 1,352,284</b>	<b>\$ 1,225,599</b>
Debt service as a percentage of non-capital outlay expenditures	12.04%	10.05%	9.73%	11.01%	12.55%	11.34%	11.10%	11.77%	11.44%	11.32%

TOWN OF LONDONDERRY, NEW HAMPSHIRE  
Changes in Fund Balances, Special Revenue Funds  
Last Ten Fiscal Years  
(modified accrual basis of accounting)

	Fiscal Year									
	<u>2001</u>	<u>2002</u>	<u>2003</u>	<u>2004</u>	<u>2005</u>	<u>2006</u>	<u>2007</u>	<u>2008</u>	<u>2009</u>	<u>2010</u>
<b>Revenues</b>										
Property taxes	\$ 127,554	\$ 495,017	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Interest, penalties and other taxes	-	-	-	-	-	3,895	848,797	7,893	372,630	160,885
Licenses and permits	167,485	183,631	-	-	-	-	-	-	-	-
Intergovernmental	43,052	1,528,525	1,363,183	335,808	109,476	-	19,026	-	205,428	-
Charges for services	722,745	700,876	15,303	2,000,651	1,961,550	2,543,822	4,754,862	4,955,496	5,535,087	5,166,649
Investment income	-	-	119,949	11,151	23,826	24,116	19,979	15,539	11,500	6,476
Contributions	-	-	387,181	126,356	400,254	207,333	112,286	112,133	114,612	114,603
Other revenues	258,261	85,228	-	-	-	305,244	75,655	269,965	114,879	112,484
<b>Total revenues</b>	<b>1,319,097</b>	<b>2,993,277</b>	<b>1,885,616</b>	<b>2,473,966</b>	<b>2,495,106</b>	<b>3,084,410</b>	<b>5,830,605</b>	<b>5,361,026</b>	<b>6,354,136</b>	<b>5,561,097</b>
<b>Expenditures</b>										
Current:										
General government	207,785	127,210	1,314,957	356,353	1,409,504	1,377,793	1,882,308	1,158,966	265,906	1,056,386
Public safety	82,240	1,043	330,744	247,164	301,383	603,482	2,780,137	2,331,175	2,679,808	2,530,346
Highways and streets	-	-	-	-	-	-	-	-	4,485	-
Sanitation	569,694	500,594	640,966	765,549	1,090,696	943,536	1,116,130	1,215,452	1,939,257	1,015,563
Health and welfare	2,378	3,679	-	-	-	-	-	-	-	-
Culture and recreation	373,003	341,995	259,170	418,876	420,953	622,953	461,728	480,643	412,934	424,988
Economic development	-	-	-	-	-	-	-	-	-	-
Capital outlay	-	-	-	-	-	-	-	-	-	-
Debt service	-	-	-	-	-	-	-	-	-	-
<b>Total expenditures</b>	<b>1,235,100</b>	<b>974,521</b>	<b>2,545,837</b>	<b>1,787,942</b>	<b>3,222,536</b>	<b>3,547,764</b>	<b>6,240,303</b>	<b>5,186,236</b>	<b>5,302,390</b>	<b>5,027,283</b>
Excess (deficiency) of revenues over (under) expenditures	83,997	2,018,756	(660,221)	686,024	(727,430)	(463,354)	(409,698)	174,790	1,051,746	533,814
<b>Other Financing Sources (Uses)</b>										
Issuance of bonds	-	-	1,000,000	-	1,000,000	-	-	-	-	-
Transfers in	443,163	395,000	171,393	124,377	157,393	107,393	2,357,393	130,000	432,200	225,000
Transfers out	-	(26,996)	(852,224)	(238,750)	(453,076)	(567,073)	(149,053)	(783,564)	(809,660)	(950,256)
<b>Total other financing sources (uses)</b>	<b>443,163</b>	<b>368,004</b>	<b>319,169</b>	<b>(114,373)</b>	<b>704,317</b>	<b>(459,680)</b>	<b>2,208,340</b>	<b>(653,564)</b>	<b>(377,460)</b>	<b>(725,256)</b>
<b>Net change in fund balances</b>	<b>\$ 527,160</b>	<b>\$ 2,386,760</b>	<b>\$ (341,052)</b>	<b>\$ 571,651</b>	<b>\$ (23,113)</b>	<b>\$ (923,034)</b>	<b>\$ 1,798,642</b>	<b>\$ (478,774)</b>	<b>\$ 674,286</b>	<b>\$ (191,442)</b>



TOWN OF LONDONDERRY, NEW HAMPSHIRE

Changes in Fund Balances, Capital Projects Funds  
Last Ten Fiscal Years  
(modified accrual basis of accounting)

	Fiscal Year									
	<u>2001</u>	<u>2002</u>	<u>2003</u>	<u>2004</u>	<u>2005</u>	<u>2006</u>	<u>2007</u>	<u>2008</u>	<u>2009</u>	<u>2010</u>
<b>Revenues</b>										
Intergovernmental	\$ -	\$ -	\$ 100,000	\$ 15,400	\$ 28,189	\$ 259,905	\$ -	\$ -	\$ -	\$ -
Charges for services	-	222,990	11,250	-	26,093	-	-	-	-	-
Investment income	-	-	742	333	732	181	13	4	3	1
Other revenues	4,222	1,753	-	-	-	796	2,682	50,000	-	165,517
Total revenues	4,222	224,743	111,992	15,733	55,014	260,882	2,695	50,004	3	165,518
<b>Expenditures</b>										
Current:										
General government	6,486	-	-	192,655	2,353,771	596,251	2,516	287,728	82,311	514,781
Public safety	-	-	765,274	-	975,923	289,374	2,325,290	-	-	-
Highways and streets	-	-	553,345	256,010	254,588	480,179	203,920	233,708	-	-
Sanitation	-	-	621,777	7,876	7,771	-	-	-	-	-
Culture and recreation	-	-	-	-	-	-	-	-	-	-
Capital outlay	585,863	3,359,427	-	-	-	-	-	-	-	-
Total expenditures	592,349	3,359,427	1,940,396	456,541	3,592,053	1,365,804	2,531,726	521,436	82,311	514,781
Excess (deficiency) of revenues over (under) expenditures	(588,127)	(3,134,684)	(1,828,404)	(440,808)	(3,537,039)	(1,104,922)	(2,529,031)	(471,432)	(82,308)	(349,263)
<b>Other Financing Sources (Uses)</b>										
Issuance of bonds	-	2,400,000	350,000	1,851,274	-	-	-	-	-	-
Transfers in	1,800,000	960,000	-	1,057,876	502,199	429,720	2,535,756	-	-	-
Transfers out	-	-	(729,453)	-	-	(10,000)	-	-	-	-
Total other financing sources (uses)	1,800,000	3,360,000	(379,453)	2,909,150	502,199	419,720	2,535,756	-	-	-
Net change in fund balances	<u>\$ 1,211,873</u>	<u>\$ 225,316</u>	<u>\$ (2,207,857)</u>	<u>\$ 2,468,342</u>	<u>\$ (3,034,840)</u>	<u>\$ (685,202)</u>	<u>\$ 6,725</u>	<u>\$ (471,432)</u>	<u>\$ (82,308)</u>	<u>\$ (349,263)</u>

TOWN OF LONDONDERRY, NEW HAMPSHIRE

General Government Tax Revenues by Source  
Last Ten Fiscal Years

<b>Fiscal Year</b>	<b>Property Taxes</b>	<b>Payment in Lieu of Taxes</b>	<b>Yield Taxes</b>	<b>Excavation Taxes</b>	<b>Interest, Penalties and Other Taxes</b>	<b>Total</b>
2001	\$ 14,512,131	\$ -	\$ 652	\$ 49,140	\$ -	\$ 14,561,923
2002	15,674,144	-	1,814	-	-	15,675,957
2003	10,948,316	500,000	2,018	34,614	225,595	11,710,543
2004	11,666,113	510,000	21,504	13,117	300,478	12,511,212
2005	12,580,255	520,200	5,283	14,908	322,530	13,443,176
2006	13,737,247	530,604	18,888	10,090	209,870	14,506,699
2007	13,625,893	541,216	14,536	11,184	222,238	14,415,067
2008	13,569,699	551,828	11,466	9,264	267,728	14,409,985
2009	14,157,575	563,081	9,700	15,058	266,688	15,012,102
2010	14,739,367	574,122	974	10,816	445,473	15,770,752

TOWN OF LONDONDERRY, NEW HAMPSHIRE

Property Tax Levies and Collections  
Last Ten Fiscal Years

Fiscal Year	Property Tax Levied for Fiscal Year(1)	Collected within the Fiscal Year of the Levy		Balance at Fiscal Year End of Levy Year	Delinquent Tax Collections	Delinquent Balance at end of Current Fiscal Year	Total Collections to Date		Number of Parcels		
		Amount	% of Levy				Amount	% of Levy	In Levy	Liened	% Liened
2001	\$ 39,145,435	\$ 37,620,073	96.1%	\$ 1,525,362	\$ 1,317,681	\$ 207,681	\$ 38,937,754	99.5%	8,970	183	2.04%
2002	44,182,718	42,748,357	96.8%	1,434,361	688,106	746,255	43,436,463	98.3%	9,083	223	2.46%
2003	44,069,941	42,855,222	97.2%	1,214,719	580,359	634,360	43,435,581	98.6%	9,095	187	2.06%
2004	47,056,462	46,717,917	99.3%	338,545	116,219	222,326	46,834,136	99.5%	9,382	220	2.34%
2005	55,130,236	53,168,196	96.4%	1,962,040	1,327,748	634,292	54,495,944	98.8%	9,506	223	2.35%
2006	57,067,122	56,326,597	98.7%	740,525	161,711	578,814	56,488,308	99.0%	9,610	227	2.36%
2007	59,122,596	58,572,792	99.1%	549,804	75,364	474,440	58,648,156	99.2%	9,609	324	3.37%
2008	59,029,250	58,244,149	98.7%	785,101	274,802	510,299	58,518,951	99.1%	9,606	278	2.89%
2009	61,326,245	60,783,858	99.1%	609,773	580,349	293,977	61,364,207	100.1%	9,609	236	2.46%
2010	63,549,682	62,971,895	99.1%	703,313	526,188	371,628	63,498,083	99.9%	9,658	323	3.34%

Source:

Town of Londonderry Annual Town Report  
Town of Londonderry Tax Collector

Notes:

(1) Includes taxes collected for the Londonderry School District and Rockingham County

Tax liens are placed within 60 days after the end of the fiscal year. Taxpayers have two years to redeem liens prior to property being tax deeded.

TOWN OF LONDONDERRY, NEW HAMPSHIRE

Assessed and Estimated Full Value of Real Property  
Last Ten Fiscal Years

Fiscal Year	Local Assessed Value				Less Exemptions to Assessed Value	Total Net Taxable Assessed Value	Total Direct Tax Rate per \$1,000 of Value	Estimated Full Value	Ratio of Total Net Taxable Assessed Value to Total Estimated Value
	Residential	Commercial/ Industrial	Utilities	Total Assessed Value					
2001	\$ 1,443,216,288	\$ 225,097,976	\$ 41,202,400	\$ 1,709,516,664	\$ 113,417,900	\$ 1,596,098,764	26.27	\$ 1,919,520,134	83.2%
2002	1,768,304,053	489,617,721	51,941,600	2,309,863,374	182,837,509	2,127,025,865	24.67	2,486,036,535	85.6%
2003	1,878,365,836	263,313,473	331,532,000	2,473,211,309	253,052,809	2,220,158,500	20.88	2,738,112,442	81.1%
2004	2,165,070,811	288,983,575	305,363,300	2,759,417,686	273,204,550	2,486,213,136	21.98	3,050,888,586	81.5%
2005	2,479,609,162	336,023,677	344,743,200	3,160,376,039	296,295,600	2,864,080,439	21.56	3,291,493,812	87.0%
2006	2,896,242,641	349,576,134	344,743,200	3,590,561,975	339,916,000	3,250,645,975	19.85	3,274,163,075	99.3%
2007	2,899,570,144	350,861,934	355,557,000	3,605,989,078	338,204,200	3,267,784,878	18.28	3,346,869,655	97.6%
2008	2,616,156,685	369,102,678	349,557,000	3,334,816,363	346,682,050	2,988,134,313	18.22	3,323,828,044	89.9%
2009	2,636,484,995	385,083,538	394,757,000	3,416,325,533	418,540,150	2,997,785,383	18.48	3,343,051,059	89.7%
2010	2,469,243,134	383,432,206	481,207,000	3,333,882,340	505,119,150	2,828,763,190	19.68	3,317,787,719	85.3%

Source:

Town of Londonderry Annual Town Report  
Town of Londonderry Tax Collector

TOWN OF LONDONDERRY, NEW HAMPSHIRE

Principal Taxpayers  
Current Year and Nine Years Ago

Taxpayer	Type of Business	2010 Assessed Value	2010 Rank	Percentage of net Assessed Value	2001 Assessed Value	2001 Rank	Percentage of net Assessed Value
GRANITE RIDGE ENERGY	Utility	\$ 350,000,000	1	12.37%	\$ -	-	-
PUBLIC SERVICE CO. OF NH	Electric Utility	8,020,000	2	0.28%	9,100,500	1	0.57%
COCA-COLA OF NORTHERN NE	Bottling Plant	21,145,100	3	0.75%	25,677,200	2	1.61%
HARVEY INDUSTRIES	Window Manufacturer	18,037,600	5	0.64%	-	-	-
ELLICO PROPERTIES II, LLC	Research and Development	17,681,100	4	0.63%	-	-	-
HOME DEPOT	Retail	15,884,100	6	0.56%	2,627,300	3	0.16%
TENNECO INCORPORATED	Gas Utility	15,250,000	7	0.54%	-	-	-
APPLETREE MALL ASSOCIATES, INC	Retail Mall Plaza	14,262,700	8	0.50%	-	-	-
ANAGNOST LONDONDERRY LIMITED	Health Care Facility	10,586,100	10	0.37%	-	-	-
LIEVENS ROBERT	Orchard	10,479,100	9	0.37%	8,603,700	4	0.54%
PENNICHUCK UTILITY	Water Utility	-	-	-	5,874,000	5	0.37%
LONDONDERRY CROSSROADS REALTY	Retail	-	-	-	4,540,600	9	0.28%
GLENBERVIE INC	Manufacturing	-	-	-	5,984,400	6	0.37%
DEMOULAS INC	Grocery Store	-	-	-	5,201,700	7	0.33%
CARGEX MANCHESTER	Electric Utility	-	-	-	2,911,600	8	0.18%
STONEFIELD FARM INC.	Manufacturer	-	-	-	3,807,000	10	0.24%
Total Principal Taxpayers		<u>\$ 481,345,800</u>		17.02%	<u>\$ 74,328,000</u>		4.66%
Total Net Assessed Taxable Value		<u>\$ 2,828,763,190</u>			<u>\$ 1,596,098,764</u>		

Source:  
Town of Londonderry Assessors Office

TOWN OF LONDONDERRY, NEW HAMPSHIRE

Property Tax Rates per \$1,000 of Assessed Value  
Direct and Overlapping Governments  
Last Ten Fiscal Years

Fiscal Year	Town Direct Rates							Overlapping Rates	
	Town	Budgetary Use of Fund Balance	Total Town	Local School	State School	Total School	Total Direct	County	Total
2001	\$ 6.16	\$ (0.33)	\$ 5.83	\$ 13.60	\$ 5.74	\$ 19.34	\$ 25.17	\$ 1.10	\$ 26.27
2002	6.08	(0.32)	5.76	11.95	5.59	17.54	23.30	1.37	24.67
2003	5.94	(0.69)	5.25	10.13	4.42	14.55	19.80	1.08	20.88
2004	5.66	(0.28)	5.38	10.48	4.91	15.39	20.77	1.21	21.98
2005	5.53	(0.26)	5.27	11.88	3.31	15.19	20.46	1.10	21.56
2006	5.23	(0.20)	5.03	11.06	2.78	13.84	18.87	0.98	19.85
2007	4.67	(0.23)	4.44	10.55	2.43	12.98	17.42	0.86	18.28
2008	4.60	(0.22)	4.38	10.67	2.31	12.98	17.36	0.86	18.22
2009	4.71	(0.33)	4.38	11.03	2.21	13.24	17.62	0.86	18.48
2010	4.93	(0.28)	4.65	11.79	2.30	14.09	18.74	0.94	19.68

Source:  
Town of Londonderry Tax Collector

TOWN OF LONDONDERRY, NEW HAMPSHIRE

Ratios of Outstanding Debt by Type  
Last Ten Fiscal Years

Fiscal Year			Capital Leases	Total Primary Government	Percentage of Personal Income	
					Median Family (1)	Per Capita (1)
		General Obligation Bonds				
2001	\$	12,298,834	\$ 919,683	\$ 13,218,517	0.57%	0.21%
2002		14,141,155	660,184	14,801,339	0.52%	0.19%
2003		11,190,097	303,560	11,493,657	0.69%	0.25%
2004		23,662,784	596,441	24,259,225	0.33%	0.12%
2005		22,445,000	301,349	22,746,349	0.36%	0.13%
2006		20,570,000	-	20,570,000	0.41%	0.15%
2007		23,080,000	426,058	23,506,058	0.31%	0.11%
2008		22,205,000	113,060	22,318,060	0.33%	0.12%
2009		21,650,000	-	21,650,000	0.34%	0.12%
2010		20,585,000	-	20,585,000	0.36%	0.13%

Notes:

(1) See the Schedule of Demographic Statistics on page 107 for personal income and population data.

TOWN OF LONDONDERRY, NEW HAMPSHIRE

Ratios of General Bonded Debt Outstanding  
Last Ten Fiscal Years

<b>Fiscal Year</b>	<b>General Obligation Bonds</b>	<b>Percentage of Estimated Actual Taxable Value of Property (1)</b>	<b>Per Capita (2)</b>
2001	\$ 12,298,834	0.64%	0.22%
2002	14,141,155	0.57%	0.20%
2003	11,190,097	0.41%	0.26%
2004	23,662,784	0.78%	0.12%
2005	22,445,000	0.68%	0.13%
2006	20,570,000	0.63%	0.15%
2007	23,080,000	0.69%	0.11%
2008	22,205,000	0.67%	0.12%
2009	21,650,000	0.65%	0.12%
2010	20,585,000	0.62%	0.12%

Notes:

- (1) See the Schedule of Assessed and Estimated Full Value of Real Property on page 99 for property value data.
- (2) See the Schedule of Demographic Statistics on page 107 for population data.



TOWN OF LONDONDERRY, NEW HAMPSHIRE

Computation of Direct and Overlapping Debt  
Last Ten Fiscal Years

Jurisdiction		Net General Obligation Bonded Debt Outstanding	Percentage Applicable To Town of Londonderry	Amount Applicable To Town of Londonderry
Direct:	Town of Londonderry	\$ 20,585,000	100.00%	\$ 20,585,000
Overlapping:	Rockingham County (6/30/2010)	2,325,000	6.86%	159,546
	Londonderry School District (6/30/2010)	<u>23,220,000</u>	100.00%	<u>23,220,000</u>
Total		<u>\$ 46,130,000</u>		<u>\$ 43,964,546</u>

Source:  
Town Finance Department

TOWN OF LONDONDERRY, NEW HAMPSHIRE

Legal Debt Margin Information  
Last Ten Fiscal Years

	Fiscal Year									
	<u>2001</u>	<u>2002</u>	<u>2003</u>	<u>2004</u>	<u>2005</u>	<u>2006</u>	<u>2007</u>	<u>2008</u>	<u>2009</u>	<u>2010</u>
Debt Limit	\$ 58,018,965	\$ 75,079,312	\$ 58,018,965	\$ 58,018,965	\$ 92,048,298	\$ 99,700,251	\$ 100,913,325	\$ 100,913,325	\$ 104,740,690	\$ 99,288,135
Total net debt applicable to limit	<u>9,715,934</u>	<u>10,938,641</u>	<u>13,119,600</u>	<u>26,502,274</u>	<u>24,754,600</u>	<u>23,264,600</u>	<u>26,154,600</u>	<u>25,654,600</u>	<u>25,444,600</u>	<u>24,594,600</u>
Legal debt margin	<u>\$ 48,303,031</u>	<u>\$ 64,140,671</u>	<u>\$ 44,899,365</u>	<u>\$ 31,516,691</u>	<u>\$ 67,293,698</u>	<u>\$ 76,435,651</u>	<u>\$ 74,758,725</u>	<u>\$ 75,258,725</u>	<u>\$ 79,296,090</u>	<u>\$ 74,693,535</u>
Total net debt applicable to the limit as a percentage of debt limit	16.75%	14.57%	22.61%	45.68%	26.89%	23.33%	25.92%	25.42%	24.29%	24.77%

Source:  
Town Finance Department

TOWN OF LONDONDERRY, NEW HAMPSHIRE

Principal Employers  
Current Year and Nine Years Ago

Employer	Type of Business	2010			2001		
		Number of Employees	Rank	Percentage of Total Town Employment	Number of Employees	Rank	Percentage of Total Town Employment
Insight Technologies	Manufacturing	1,300	1	9.00%	-	-	-
Harvey Industry	Window Manufacturing	500	2	3.46%	450	1	3.53%
Londonderry School District	Education	493	3	3.41%	320	2	2.51%
Stonyfield Farms	Yogurt	375	4	2.60%	120	8	0.94%
United Parcel Service Inc.	Parcel Delivery	288	5	1.99%	288	3	2.26%
Vibro-meter	Manufacturer	188	6	1.30%	144	6	1.13%
Continental Paving	Road Construction	165	7	1.14%	-	-	-
Coca Cola	Beverage Manufacturer	160	8	1.11%	100	10	0.78%
Shaw's Supermarket	Supermarket	140	9	0.97%	200	4	1.57%
CTS, Corp.	Electronic Manufacturer	130	10	0.90%	128	7	1.00%
Federal Express	Parcel Delivery	-	-	-	100	9	0.78%
K Mart	Department Store	-	-	-	150	5	1.18%

Source:  
NH Employment Security, Economic & Labor Market Information Bureau

TOWN OF LONDONDERRY, NEW HAMPSHIRE

Demographic Statistics  
Last Ten Fiscal Years

Fiscal Year	Population	Median Family Income	Per Capita Income	Town		Unemployment Rates		
				Unemployed	Labor Force	Town	State of NH	United States
2001	23,236	\$ 75,305	\$ 27,251	592	13,559	4.4%	3.5%	4.8%
2002	23,544	77,097	28,012	591	13,763	4.3%	4.7%	5.8%
2003	23,853	78,889	28,772	590	13,966	4.3%	5.7%	6.7%
2004	24,161	80,681	29,532	589	14,170	4.2%	6.7%	7.6%
2005	24,469	82,473	30,293	588	14,374	4.1%	7.7%	8.5%
2006	24,777	84,264	31,053	587	14,577	3.3%	3.7%	4.9%
2007	24,837	73,513	26,491	555	14,446	3.5%	3.6%	4.8%
2008	24,879	73,513	26,491	428	12,248	3.5%	3.6%	4.6%
2009	24,567	73,513	26,491	919	14,592	6.3%	6.5%	9.4%
2010	24,567	73,513	26,491	919	14,592	7.7%	7.7%	10.4%

Source:  
Bond Official Statements  
NH Employment Security Division

## TOWN OF LONDONDERRY, NEW HAMPSHIRE

Full-time Equivalent Town Employees by Function  
Last Ten Fiscal Years

Function	Fiscal Year									
	2001	2002	2003	2004	2005	2006	2007	2008	2009	2010
<b>General Government</b>										
Executive	4	3	3	3	3	3	3	3	3	3
Assessing	4	5	5	5	5	5	5	4	4	4
Building	4	4	4	4	4	4	4	4	4	3
Cable	1	1	2	2	3	3	3	3	3	3
Family Mediation	1	1	1	1	1	1	1	1	1	1
Finance	4	4	4	5	5	5	5	5	5	5
Information Technologies	1	1	1	-	-	-	-	-	-	-
Planning	3	3	3	3	4	4	4	4	4	4
Zoning	1	1	1	1	1	1	1	1	1	1
Town Clerk/Tax Collector	6	5	5	6	6	5	5	5	5	5
Total General Government	29	28	29	30	32	31	31	30	30	29
<b>Human Services</b>										
Welfare	2	2	2	2	1	1	1	-	-	-
Total Human Services	2	2	2	2	1	1	1	-	-	-
<b>Public Safety</b>										
Fire										
Administration	2	2	2	2	2	2	2	2	2	2
Captains	4	3	4	4	5	4	4	4	4	4
Lieutenants	7	7	7	7	9	9	9	9	12	11
Firefighters	28	29	28	28	27	27	27	27	24	25
Communication	4	5	5	4	4	4	4	4	4	4
Prevention	2	2	2	2	2	2	2	2	2	2
Total Fire	47	48	48	47	49	48	48	48	48	48
Police										
Administration	4	4	4	4	4	4	4	4	4	4
Captains	2	2	2	2	2	2	3	3	3	3
Lieutenants	5	5	5	5	5	5	4	4	4	4
Sergeants	6	8	6	6	8	8	11	11	11	11
Officers	21	20	19	21	22	23	39	39	39	39
Support Services	6	7	7	6	5	5	4	3	3	3
Detectives	4	3	4	4	4	4	4	4	4	4
Communications	7	7	8	7	7	7	7	7	7	7
Records	3	3	3	3	3	3	3	3	3	3
Animal Control Officer	1	1	1	1	1	1	1	1	1	1
Building Maintenance	1	1	1	1	1	1	1	1	1	1
Total Police	60	61	60	60	62	63	81	80	80	80
Total Public Safety	107	109	108	107	111	111	129	128	128	128
<b>Public Works</b>										
Administration	4	4	4	4	4	4	4	3	3	3
Highway	2	2	2	2	2	2	2	2	2	2
Equipment Operators	2	2	2	2	3	3	3	3	3	3
Truck Drivers/Laborers	7	5	6	7	5	5	5	5	4	4
Mechanic	1	2	2	1	1	1	1	1	2	2
Environmental Services	1	1	1	1	1	1	1	1	1	1
Total Public Works	17	16	17	17	16	16	16	15	15	15
<b>Cultural and Recreation</b>										
Library	18	21	21	18	17	17	17	16	16	16
Recreation	1	1	1	1	1	1	1	1	1	1
Total Culture and Recreation	19	22	22	19	18	18	18	17	17	17
<b>Total All Functions</b>	<u>174</u>	<u>177</u>	<u>178</u>	<u>175</u>	<u>178</u>	<u>177</u>	<u>195</u>	<u>190</u>	<u>190</u>	<u>189</u>
<b>Percent of Total</b>										
General Government	16.7%	15.8%	16.3%	17.1%	18.0%	17.5%	15.9%	15.8%	15.8%	15.3%
Human Services	1.1%	1.1%	1.1%	1.1%	0.6%	0.6%	0.5%	0.0%	0.0%	0.0%
Public Safety	61.5%	61.6%	60.7%	61.1%	62.4%	62.7%	66.2%	67.4%	67.4%	67.7%
Public Works	9.8%	9.0%	9.6%	9.7%	9.0%	9.0%	8.2%	7.9%	7.9%	7.9%
Cultural and Recreation	10.9%	12.4%	12.4%	10.9%	10.1%	10.2%	9.2%	8.9%	8.9%	9.0%
Total	<u>100.0%</u>	<u>100.0%</u>	<u>100.0%</u>	<u>100.0%</u>	<u>100.0%</u>	<u>100.0%</u>	<u>100.0%</u>	<u>100.0%</u>	<u>100.0%</u>	<u>100.0%</u>

Source:

Annual Town Reports

## TOWN OF LONDONDERRY, NEW HAMPSHIRE

Capital Asset Statistics by Function  
Last Ten Fiscal Years

Function	Fiscal Year									
	<u>2001</u>	<u>2002</u>	<u>2003</u>	<u>2004</u>	<u>2005</u>	<u>2006</u>	<u>2007</u>	<u>2008</u>	<u>2009</u>	<u>2010</u>
Police										
Number of stations	1	1	1	1	1	1	1	1	1	1
Number of patrol units	24	24	24	24	27	27	27	27	27	27
Fire										
Number of stations	3	3	3	3	3	3	3	3	3	3
Number of pumpers	4	4	4	4	4	4	4	4	4	4
Number of ladder trucks	1	1	1	1	1	1	1	1	1	1
Number of ambulances	2	2	2	2	2	2	2	2	2	2
Number of command vehicles	1	1	1	1	1	1	1	1	1	1
Public Works										
Miles of streets	174	174	176	176	180	180	180	180	180	180
Number of street lights	134	134	134	134	134	143	143	142	142	142
Number of traffic lights	1	1	1	1	1	1	1	1	1	1
Miles of sanitary sewers	26	32	32	32	34	40	40	40	40	40
Number of service connections	700	742	856	856	1,119	1,280	1,441	1,510	1,554	1,554
Daily average treatment in gallons	550,000	530,000	900,000	900,000	1,486,000	1,500,000	1,500,000	15,000,000	17,000,000	17,000,000
Number of pump stations	3	4	4	4	5	5	5	5	5	5
Maximum daily capacity in gallons	3,200,000	3,200,000	3,200,000	3,200,000	3,200,000	3,200,000	3,200,000	3,200,000	3,200,000	3,200,000
Culture and Recreation										
Number of libraries	1	1	1	1	1	1	1	1	1	1
Number of community centers	2	2	2	2	2	2	2	2	2	2
Number of parks										
Tennis	2	2	4	4	4	4	4	4	4	4
Ball fields	2	5	6	6	6	8	8	8	8	8
Basketball courts	2	2	2	2	2	2	2	2	2	2
Skateboard	1	1	1	1	1	1	1	1	1	1
Soccer fields	2	2	3	3	3	7*	7*	7*	7*	7*
Schools (not included in this reporting entity)										
High Schools	1	1	1	1	1	1	1	1	1	1
Middle Schools	1	1	1	1	1	1	1	1	1	1
Elementary Schools	3	3	3	3	3	3	3	3	3	3
Kindergartens	-	1	1	1	1	1	1	1	1	1

\*Includes multipurpose fields

Source:

Annual Town Reports

Various Town Departments

## TOWN OF LONDONDERRY, NEW HAMPSHIRE

Operating Indicators by Function  
Last Ten Fiscal Years

Function	Fiscal Year									
	<u>2001</u>	<u>2002</u>	<u>2003</u>	<u>2004</u>	<u>2005</u>	<u>2006</u>	<u>2007</u>	<u>2008</u>	<u>2009</u>	<u>2010</u>
General Government										
Taxable property parcels assessed	8,970	9,083	9,095	9,382	9,506	9,610	9,609	9,606	9,609	9,658
Motor vehicles registered	33,498	34,053	34,679	36,276	38,861	36,287	35,645	37,978	37,600	35,281
Building permits issued	753	778	796	768	592	605	594	492	465	381
Human service contacts	164	364	321	458	419	318	398	271	589	268
Human service applications granted	87	141	125	173	161	168	163	103	54	80
Registered voters	11,562	12,423	12,385	15,092	14,863	14,867	15,007	15,772	16,000	16,989
Fire										
Fires extinguished	145	89	70	119	92	95	75	64	98	79
Non fire responses	835	762	969	766	1,160	1,062	1,261	1,164	1,586	1,165
Rescue EMS responses	1,463	1,577	1,491	1,444	1,500	1,598	1,585	1,724	1,810	1,855
Inspections and plan/permit review	656	711	740	876	1,097	1,142	1,258	1,435	1,742	1,580
Police										
Total incidents dispatched	13,765	18,868	22,677	20,779	19,654	19,919	25,222	28,613	24,838	24,252
Total traffic accidents and violations	8,215	8,311	8,108	8,349	6,863	8,168	10,157	12,818	10,583	9,921
Total physical arrests	465	655	864	975	618	593	801	820	696	698
Total crimes investigated	1,898	2,199	2,458	2,107	1,861	1,919	2,332	2,678	2,321	2,183
Total animal control contacts	-	1,864	1,609	1,742	1,922	1,350	1,495	471	544	113
Public Works										
Streets resurfaced (LF)	31,000	26,000	57,000	39,000	47,000	46,132	36,720	42,520	53,096	33,981
Refuse collected (tons)	9,770	10,253	10,412	10,535	10,290	10,404	9,951	9,631	9,290	8,862
Recycling (tons)	1,621	1,686	1,718	1,717	1,676	1,950	1,935	1,736	1,795	2,264
Library										
Total circulation	197,716	198,501	199,335	215,659	237,559	249,408	255,563	282,360	321,585	336,750
Total volumes in collection	68,518	71,732	77,587	81,203	85,277	82,921	88,251	90,118	85,269	86,913
Total registered borrowers	15,412	16,638	17,555	18,139	17,988	18,180	17,323	14,313	15,076	16,239
Total program attendance	7,441	8,840	4,629	4,587	4,934	5,188	6,611	6,820	11,400	12,963

Source:

Annual Town Reports

Various Town Departments