# Town of Londonderry, New Hampshire



# Town Manager's Budget Fiscal Year 2023 Presented to the Town Council November 06, 2021



#### Londonderry Finance Department 268 B Mammoth Road Londonderry, NH 03053 (603) 432-1100

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November 4, 2021

**To:** Budget Book Recipient; **From:** Justin W. Campo Finance Director

This budget book includes the budget numbers for the Town of Londonderry, New Hampshire. These numbers are considered preliminary and are subject to change and may have changed since the printing of this book. This book is intended to give an outline of the budget that is being prepared to be presented to the Town Council by the Town Manager and the departments within the Town. Should you have questions regarding the numbers or anything else that is budget related please reach out to the Finance Department or the Town Manager Department to have these questions addressed.

Thank you, U

Justin W. Campo Finance Director



TOWN OF LONDONDERRY

Town Manager

268B Mammoth Road Londonderry, NH 03053-3416 website: www.londonderrynh.org

John Farrell, Town Council Chairman Members of the Town Council Members of the Budget Committee Town of Londonderry 268B Mammoth Road Londonderry, NH 03053

Dear Chairman Farrell:

Transmitted herewith is the recommended FY 2023 municipal budget, which provides funding for services for the period beginning on July 1, 2022 through June 30, 2023.

In developing the FY 23 budget, the Council requested staff to present information on a budget which would be at the departmental bottom line default level, allowing for adjustments to be made to individual line items, and providing sufficient justification for any increases.

Funding Category	FY 22 Amended Budget	FY 23 Requests	Pct. Change	FY23 Tax Impact
General Fund-Operating Budget	\$36,162,104	\$36,377,666	0.60%	\$4.144
Enterprise Fund - Sewer Fund	\$2,809,544	\$2,849,912	1.44%	\$0.00
Revolving Fund – MHT	\$2,742,177	\$2,826,129	3.06%	\$0.00
Revolving Fund - Police Detail	\$555,434	\$569,661	2.56%	\$0.00
Cap Res./Maintenance Trusts	\$1,077,500	\$1,037,500	-3.71%	\$0.195
Special Warrant Articles	\$555,645	\$1,000	-99.82%	\$0.00*
Overlay/Veterans	\$814,500	\$814,500	0.00%	\$0.158
Total	\$44,716,904	\$44,497,850		\$4.497
* - Amount is minimal tax impact does			•	•

Overall, the following funding package below is presented for your consideration:

~ - Town is currently in contract negotiations with IAFF 3160, that impact is not displayed above

NOTE: Budget proposes use of unassigned fund balance for partial funding of contributions to capital reserves, expendable and roadway maintenance trust funds, and special warrant articles, resulting in reduced tax rate impact.

Under Londonderry's revised Charter, which requires that the entire budget be voted on by ballot, the Town must also present an alternative to the recommended operating budget, which is known as the default budget. The default budget is simply the FY 22 operating budget, adjusted by contractual obligations and reduced by removing any one-time expenditures from the FY22 operating budget. The FY 23 default operating budget is \$36,476,969 which is 0.87% higher than the FY 22 amended operating budget, and higher than the Town Manager's recommended Operating budget for FY 23 by \$99,303. The net increase in the FY 23 General Fund budget is primarily attributable to contractual increases in employee salaries, and anticipated increases in health and dental insurance related benefits. Please see the detailed "Year over Year Budget Comparison by Account" report located within the Summaries section of your budget binder.

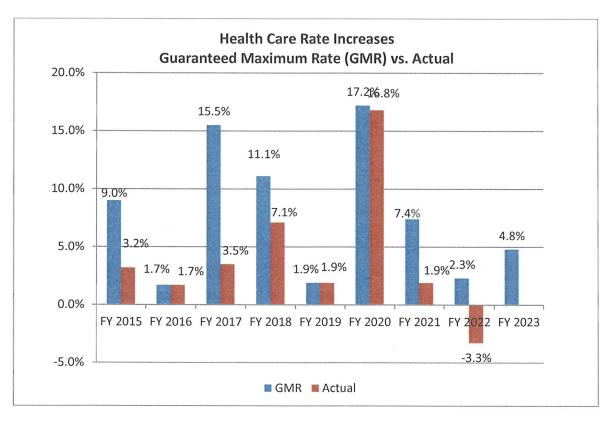
In preparing the budget, a census of positions was taken as of October 20, 2021. Those figures for both salary and health along with any union agreement were used as the initial department request and the default. Department heads were asked to present a default level budget for presentation to the Town Manager, and the budget presented herein is in compliance with that request. A tax rate calculation of all warrant articles contemplated at this time is included in your budget binder following this transmittal letter.

The Town Council will be required to make several policy decisions during this process which have immediate and long-term fiscal impacts upon the community, which include:

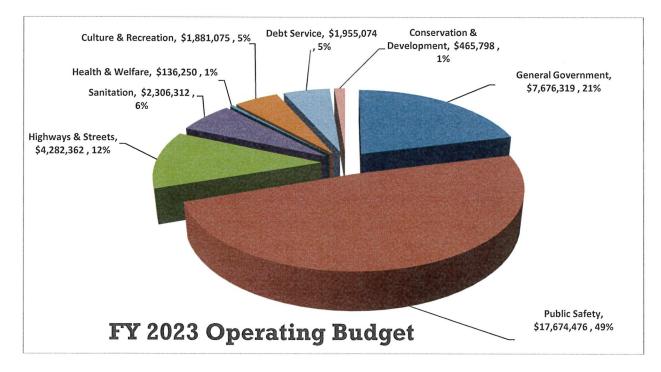
- Funding of several capital reserve accounts. Funding these accounts will allow for funds to accumulate for larger purchases that serve the purpose/intent of the capital reserve fund and spread the tax impact of the purchase over several tax years instead of raising the rate in one year. Before funds are removed from the capital reserve account, it requires Town Council approval.
- Funding of the Roadway Maintenance Trust fund, the funding of this account allows for the Public works department to have funding for the maintenance and construction of the towns 186 miles of road.
- Funding of the Expendable Maintenance Trust fund, the funding of this account allows for the town to maintain and repair the buildings that millions of dollars in tax payer money has been spent to build. It also allows for the parking lots of these building to be properly maintained in the winter months. The lack of funding in the previous year makes this year's request even more important as the funds in the account are minimal with winter months coming up and repairs of buildings potentially being put on hold.

#### **General Fund**

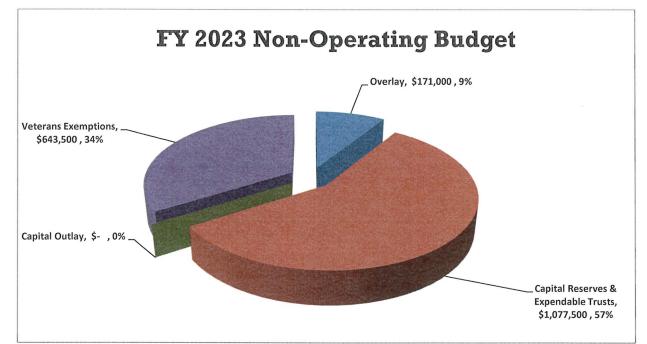
One of the significant cost drivers to the operating budget is health care costs. Health insurance premiums have been adjusted annually between -3.3% to over 16%. FY 23 premiums are budgeted at the guaranteed maximum rate increase (GMR) of 4.8%. Estimated FY 2023 health insurance costs are \$59,944 higher than amounts budgeted in FY 2022.



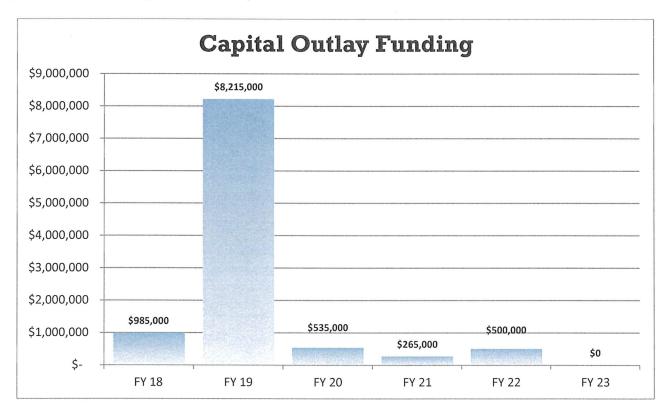
The following information presents an indication of where resources are allocated within the Operating Budget to deliver municipal services. As you can see, resources are allocated predominantly for public safety services, highways and streets, and general government:

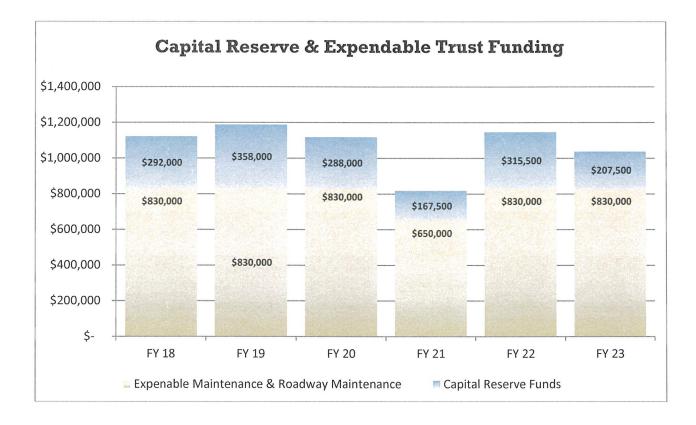


<u>Non-Operating Budget</u> – In addition to the Operating Budget, the Town dedicates resources to a number of non-operating budget items which are shown below:



Presented below are trend analyses of community investments into capital projects, capital reserve and expendable trust funding in Londonderry.

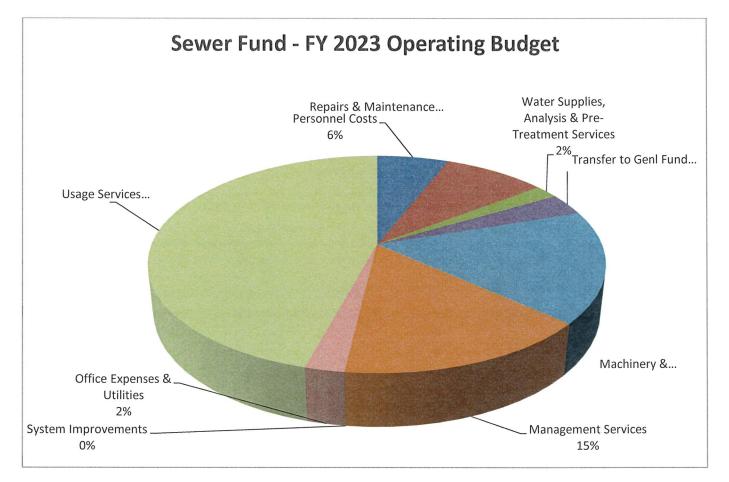




**Revolving Funds** - Revolving Funds are designed to be self-supporting, funded through user fees and charges. Included as a Revolving fund is the Police Departments Outside Detail fund, and the Police Airport Division Fund. The Town will be requesting to establish a Recreation revolving fund in order to allow the town to assist in accepting donations, along with being able to provide events that are able to be funded through user fees or donations.

**Enterprise Fund** – Enterprise Funds are self-supporting entities that provide a service to the public for a fee. After passage to rescind the Sewer Fund as a Special Revenue Fund the town now plans to treat the Sewer fund as an Enterprise fund.

Presented below is a chart of how sewer resources are expended:



**Special Warrant Articles** –Special warrant articles are being proposed in addition to the recommended operating budget as follows:

•At the current time the only special warrant article will be to establish a Recreation revolving fund with \$1,000 to initiate it.

**Overlay/Veteran's Exemption** – This area of the budget is not voted on at Town Meeting, but does impact the tax rate. The Town plans to maintain an overlay account of \$171,000 in FY23, which is used to fund abatements and errors to the tax commitment list. The Town Council reached its goal in 2006 of adjusting the Veteran's Exemption in \$100.00 increments until reaching the maximum exemption of \$500.00, however statutory changes to the criteria for exemption eligibility will increase the Town's total exemptions. FY 2023's estimated total is \$643,500 which remains constant with the previous fiscal year. These amounts will be supported by property tax revenues.

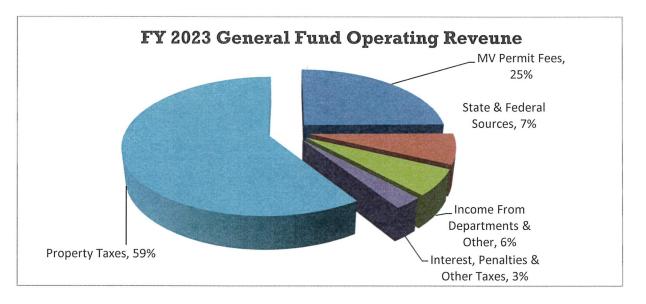
#### **Unassigned Fund Balance**

The Town's Unassigned Fund Balance (which includes minimal reserves held in accordance with the Town's fund balance policy) for year ending June 30, 2022 is \$4,539,628, net of \$430,000 which will be used for capital reserves, expendable trusts, and funding one-time projects in FY21 that were approved by the voters in the March election and the \$1,000,000 that will be used to offset the tax rate for the 2021 December Tax bill. This amount remains above the Town Council's current fund balance policy, but is below the recommended level from the New Hampshire Department of Revenue, Governmental Finance Officers Association and the Town's previous fund balance policy which included the School district's appropriations.

The following schedule reflects my recommendations for the use of fund balance in FY 2023:

•	Capita	l Reserve/Maintenance Trust Funding:	
	0	Expendable Maintenance	\$ 90,000
	0	Fire Equipment	\$ 50,000
	Total		\$ 140,000

<u>**Revenues**</u> – Aside from Property tax that largest revenue intake for the Town is Motor Vehicles. The Town exceeded FY21 motor vehicle revenue estimates by \$903,949. It is anticipated that FY23 Town operations will be funded by the following resources:



I look forward to working with the Town Council, Budget Committee and Department Managers to further refine this budget document such that it meets the current and long-term needs of the community without placing an arduous burden upon local property taxpayers.

Respectfully submitted,

Kevin H. Smith Town Manager

# FY 2023 Budget Calendar (All meetings at 7:00 PM unless otherwise noted)

Wed., Oct. 13, 2021	Last Day for Department Budget Input
Mon. Oct. 18, 2021	Town Manager Budget due to Finance Director
Fri. Oct. 29, 2021	Budget Books Available to Council, Bud. Comm., Depts.
Sat. Nov. 06, 2021	Budget Workshop 8:00 AM – General Overview by Town Manager 8:30 AM – Police Department 9:00 AM – Fire Department 9:30 AM – Public Works Department 10:00 AM – Library 10:30 AM – Other Departments Summary by Town Manager 11:00 PM – Council / Budget Committee Questions
Mon. Nov. 22, 2021	TOWN COUNCIL MEETING/BUDGET WORKSHOP
<b>Thurs. Nov. 18, 2021</b> Unless able to post 11/25 (Holiday)	<b><u>Public notice of first budget hearing</u></b> (Note: - RSA 32:5- I - Seven (7) days' notice required)
Mon., Dec. 06, 2021	TOWN COUNCIL BUDGET WORKSHOP/PUBLIC HEARING – Follow-up Budget Workshop & Preliminary Budget Recommendations, Preliminary Warrant Approval and determination of Bond Hearing (if any)
Thurs., Dec. 09, 2021	Public notice of bond hearing (if necessary) (Note: RSA 33:8-a - Seven (7) days' notice is required)
Mon., Dec. 20, 2021	<u>TOWN COUNCIL MEETING – Bond hearing (if necessary)</u> <u>Preliminary warrant approval</u>
Thurs, Jan. 6, 2022	Public notice of second budget hearing (Note: RSA 32:5-I. Seven days' notice required)
Tues., Jan. 11, 2022	<b>Deadline for petitioned warrant articles</b> (RSA 40:13 II-a (b) - Must be received by the 2nd Tues. in Jan.)

# FY 2023 Budget Calendar (con't.)

Mon., Jan. 17, 2022	Second budget public hearing, adoption of FY 2023 Budget and final vote on warrant (RSA 40:13 II-a (c) require hearing by the 3 <sup>rd</sup> Tuesday in Jan.)
Wed, Jan. 19, 2022	If Necessary; Optional Meeting to sign final warrant
Thurs. Jan. 20, 2022	Last day to post warrant for Deliberative Session and Town <u>Meeting</u> (RSA 39:5)
Thurs. Jan. 27, 2022	Annual Town Report to printer
Thurs., Jan. 27, 2022	Notice of Deliberative Session to be published in newspaper and posted in two public places (At least one week prior to meeting per Town Charter 5.3)
Saturday, Feb 5, 2022 9:00 AM	<u>Deliberative Session (Must be between 1<sup>st</sup> &amp; 2<sup>nd</sup> Saturdays following last Monday in January)</u>
Thurs. Feb. 24, 2022	Notice of Budgetary Official Ballot Town Meeting to be published in newspaper and posted in two public places (At least one week prior to meeting per Town Charter 5.3)
Tues. Mar. 1, 2022	<u>Minimum of one hundred copies of Annual Report made</u> <u>available to public</u>
Tues. Mar. 08, 2022 7 AM – 8 PM	<u>Annual Town Meeting:</u> - Official Ballot session; election of Town/School Officers, Town/School budget adoption and Town/School bond articles ( <i>RSA 39:1</i> )

## Town of Londonderry Default Calculation Summary - General Fund

FY 2022 Amended Operating Budget	\$ 36,162,104
Default Budget Additions:	
Contractual Salary Adjustments	\$ 290,433
Health Insurance	\$ 59,944
Retirement Increase	\$ 112,253
Mandatory Benefits (less health)	\$ 31,725
Property-Liability Ins	\$ 10,190
Utility Increases	\$ -
Waste & Recycling Contracts	\$ 75,946
Contractual Increases	\$ 46,155
Default Budget Subtractions:	
Debt Service	\$ (311,781)
Total FY 2022 Default Budget - General Fund	\$ 36,476,969
% Increase over FY 2022	0.87%
Town Manager Requested Budget	\$ 36,377,666

## Fiscal Year 2023 Tax Rate Calculations - Municipal

Approximately \$50,000 in appropriations is equal to \$0.01 on the tax rate

ART.#		FY 2023	Tax Rate
1	Election of Officers		
2	Operating Budget:		
	General Fund Appropriations	\$ 36,377,666	
	Sewer Enterprise Fund Appropriations	\$ 2,849,912	
	Less: Revenues for the General Fund (Various Sources)	\$ (15,020,793)	
	Less: Revenues for the Sewer Enterprise Fund	\$ (2,849,912)	
	NET TO BE RAISED:	21,356,873	\$ 4.144
3	Expendable Maintenance Trust Fund	\$ 180,000	
	Less: UFB	\$ (90,000)	
	NET TO BE RAISED:	\$ 90,000	\$ 0.01'
4	Roadway Maintenance Trust Fund	\$ 650,000	
	·	\$ -	
	NET TO BE RAISED:	\$ 650,000	\$ 0.120
5	Capital Reserve Funding - Fire Dept. Equipment	\$ 100,000	
	Less: UFB	\$ (50,000)	
	NET TO BE RAISED:	\$ 50,000	\$ 0.010
6	Capital Reserve Funding - Pillsbury Cemetery Expansion	\$ 75,000	
	Less: UFB	\$ -	
	NET TO BE RAISED:	\$ 75,000	\$ 0.01
7	Establish a Recreation Revolving Fund	\$ 1,000	
	Less: UFB	\$ -	
	NET TO BE RAISED:	\$ 1,000	\$-
8	Capital Reserve Funding - Cable Equipment	\$ 32,500	
	Less: Revenue from PEG Access Capital Funding	\$ (32,500)	
	NET TO BE RAISED:	\$ -	\$ -
	Transaction of Other Business		
9	Less:	\$ -	
	NET TO BE RAISED:	\$ -	\$-
	ADD-ONS:		
	Net Overlay to be Raised:	\$ <i>,</i>	\$
	Veterans' Exemptions: (MS-1)	\$	\$ 0.12 <b>!</b>
	2023 Municipal Tax Rate (Projected)	\$ 23,037,373.00	\$ 4.470
		\$ -	
	Total Not Recommended:	\$	\$
	Net Town Council Recommended:	\$ 23,037,373.00	\$ 4.47
	ASSESSED VALUTION		
	2021 Assessed Valuation Per MS-1	\$ 5,092,317,821	
	2022 - Anticipated Assessed Valuation (1.5% increase)	\$ 5,154,000,000	

# INTRODUCTION

# **Purpose and Content:**

Understanding a municipal budget can often be a confusing exercise for a typical resident of any community. This introduction attempts to provide background material for the average person to understand and be able to use this budget document.

# **Overview of the Budget Process:**

The annual budget serves several functions: It is the most important policy document in local government as it sets spending and service priorities for the coming fiscal year. It is also an historical document; it reflects the level of services the Town has provided in the past. Finally, it is a legal document; once adopted it sets spending guidelines.

The combined efforts of the Town Manager and the Department Heads are represented within. The Town Council has the responsibility of adopting an annual budget that will be sent to Town Meeting for approval. However, before a budget can be adopted, the document must be reviewed, questioned and if necessary, changed.

The budget depicts figures of past, present and future revenues and expenditures. Revenues are comprised of local revenue sources such as taxes, fees and non local revenues such as state grants. Expenditures are covered in categories:

- \* Operating expenditures which are items such as personnel salaries, contractual services, materials and supplies.
- \* Capital expenditures which include equipment and buildings are shown two ways: If a capital expenditure is paid for in one year, it is shown in the annual budget as a capital outlay. If money is saved to pay for equipment or buildings in the future, it is shown as a Capital Reserve Fund.
- \* If money is borrowed to pay for future purchases (bond referendums) the repayment of principal and interest is shown in Debt Service.

## Introduction - FY 2023

# Developing the Budget Document:

In accordance with the Town Charter (effective date – updated March 2020), each officer or director of a department must submit an itemized estimate of expenditures for the next fiscal year to the Town Manager. The Manager will then, based upon these estimates and other data, prepare a recommended budget which must be submitted to the Town Council. The Town Council will review the budget, hold at least two public hearings and make modifications and amendments before final adoption.

The **deliberative session** is to be held between the Last Saturday in January and the Saturday following that date. This required session is held to explain, discuss, amend and finalize the Town budget and special warrant articles calling for appropriations. All articles are then voted on by official ballot at the **first session** of the annual meeting held on the second Tuesday in March.

The **first annual session of Town Meeting**, scheduled by State Statute is the first Tuesday in March and is to elect the Town's officers and vote on all ballot warrant articles. With a change in previously enacted legislation via SB109, and a Charter Change voted at the 1996 Town Meeting, the Town and the School District will vote on its bond issues and elect its officers on this date as well.

Specific questions concerning the budget process are welcome, and interested citizens or groups are urged to contact the Town Manager at (603) 432-1100 Ext. 120 for further details.

Town of Londonderry, NH

# Introduction - FY 2023

# General Definition of Terms Used

Appropriation:	The legal authorization granted by a legislative body (Town Council) to make expenditures and to incur obligations for specific purposes. These appropriations lapse at the end of the fiscal year to the General Fund; however, non budgetary or special purpose funds continue in force until fully expended or their purposed as been accomplished or abandoned.
Assessed Valuation:	One hundred percent (100%) of the fair market value of both real (land and buildings) and personal property as determined by the Londonderry Assessor's office.
Budget:	A financial operating plan for a given period representing estimated expenditures for services and the means of financing those services and which is limited to available resources. Budget types are:
	<ul> <li>Capital Budget is the first year of the five-year Capital Improvement Plan, and is funded as part of the annual appropriation.</li> <li>Town Operating Budget is the funds which are provided for the Town government's services.</li> </ul>
CIP:	The Capital Improvement Plan is a comprehensive list of capital projects proposed for the Town by the Town Council.
Capital Reserve Fund:	A fund initiated and approved by Town meeting to gather funds over several years for larger, planned future expenditures for buildings or equipment.
Capital Outlay:	A classification for capital items of equipment, or facility improvements of less than \$500,000 and/or a life expectancy of less than five years.
Capital Project:	A capital improvement project or piece of equipment costing more than \$500,000 and/or having a life expectancy of more than five years.
Debt Service:	Payments of interest and repayment of principal to holders of the debt instruments.
Encumbrance:	A method of accounting by which purchase orders, contracts or other commitments for the expenditure of funds are recorded to reserve a portion of an applicable appropriation. A commitment related to an unperformed contract for goods and services. Encumbered funds may not be used for any other purpose.
Entitlement:	The amount of payment a local government is to receive as determined by the state or federal government according to an allocation formula.

Introduction - FY 2023

# General Definition of Terms Used (cont'd)

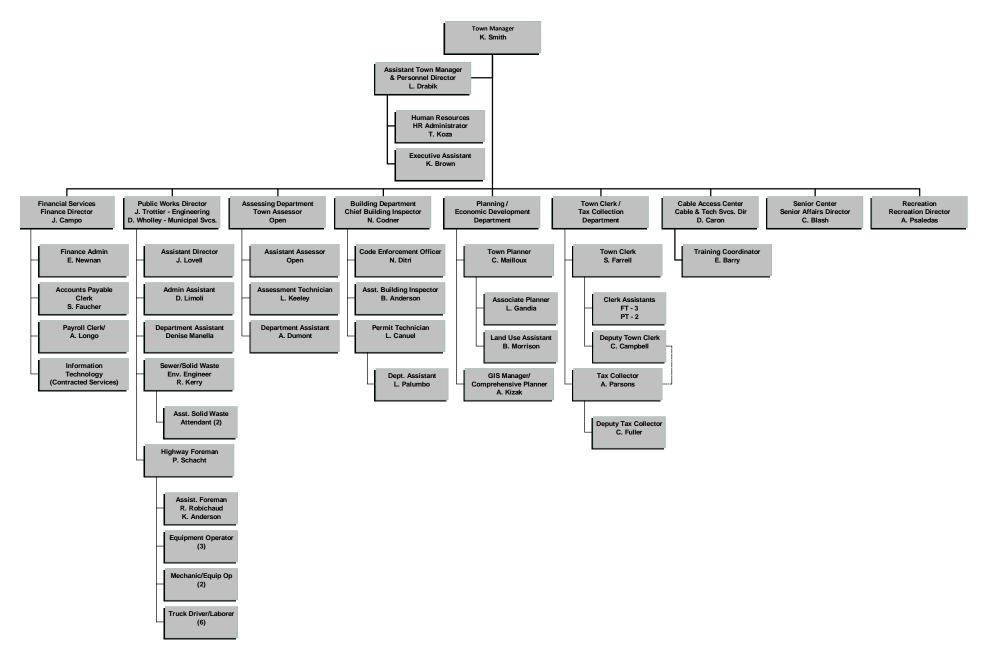
**Fund:** Government resources are allocated to and accounted for in individual funds based upon the purpose for which it is to be spent and the means by which such spending is controlled: Major funds used by the Town are:

- **General Fund** The general operating fund of the Town is used to account for all financial resources except those required to be accounted for in another fund.
- **Capital Project Fund** Used to account for financial resources to be used for the acquisition or construction of major capital facility
- Enterprise Fund Used to account for expenses and revenues specific to its purpose. It is a self-supporting fund that sells goods or services to the public for a fee. These fees are intended to cover the cost of operating the fund and any future capital costs that may occur.
- **Revolving Fund** Used to account for a specific purpose with the provision that revenues generated from the fund may be used again, it is a self-supporting fund.
- **Special Revenue Funds** Used to account for the proceeds from specific revenue sources (other than expendable trusts or major capital project) that is restricted to expenditures for specific purposes.
- **Trust Funds** Used to account for assets held by the Town in a trustee capacity.
- **Fund Balance:** The fund equity of governmental funds and trust funds. Pursuant to policy adopted by the Town Council, this remains at 5-7% of the gross municipal budget figure at year end.
- **General Fund:** The major municipal fund which is credited with government receipts not earmarked by law and charged with expenditures payable from such revenues. This fund includes most of the basic operating services, such as fire and police protection, recreation and general administration.
- **Operating Expense:** Any item which cannot be defined as a capital expense. Operating expenses are typically incurred annually. While some operating expenses cost more than \$10K, they are excluded from the capital budget because they are generally incurred every year or at least within five years.
- **Object Code:** Used in expenditure classifications, it applies to the types of items purchased or the service obtained, such as Salaries, Supplies, etc.
- **Tax Rate:**Dollar value of tax per thousand dollars of assessed value of a property. Taxes<br/>levied are equal to the tax rate times the assessed value of the property.

# General Definition of Terms Used (cont'd)

Town Meeting:	An annual meeting, held in accordance with State Statutes, which begins with the election of officers and voting on bond or note issues on the <i>second Tuesday of March</i> . Town meeting is preceded by a deliberative session (to be held between the first and second Saturdays following the last Monday in February) which will explain, discuss, debate, amend, finalize and vote upon the town budget and any special warrant articles calling for appropriations.
School District	
Meeting:	Enacted Legislation, RSA 40:13, binds the School District to hold its election of officers and voting on bond or notes issues on the <i>second Tuesday March</i> , but calls for the Deliberative Session to be held sometime between the <i>last Saturday of January and the first Saturday of February</i> .

# TOWN OF LONDONDERRY TOWN HALL ORGANIZATIONAL CHART



## **Defining Default Budget**

In March, 2012, the Citizens of the Town of Londonderry voted to approve its first Town budget subsequent to becoming an "official ballot" community under the provisions of Chapter 40:13 of the New Hampshire Revised Statutes Annotated (RSA). In March 2020, the Citizens of the Town of Londonderry voted to amend the towns charter to determine the definition of default budget instead of being subject to any and all potential changes made to the corresponding RSA 40:13, IX (b). In voting to approve the amendment to the Town Charter, the Citizens of Londonderry has stated the following as the definition of the default budget:

"Default Budget" means the amount calculated by starting with the amount of the appropriations contained in the operating budget authorized for the previous fiscal year, reduced and increased as the case may be by: 1) debt service, 2) contracts previously incurred, 3) salary and other related employee costs (benefits, taxes) previously incurred, and 4) other obligations previously incurred or mandated by law, and reduced by one-time expenditures contained in the operating budget. For the purposes of this paragraph, one-time expenditures shall be appropriations not likely to recur in the succeeding budget, as determined by the Town Council.

Instead of being an actual budget, the "Default Budget" is the amount that will be raised if the proposed Operating Budget is defeated. If the Default Budget is adopted because of the defeat of the proposed Operating Budget, the amount raised and appropriated may be expended for any purpose contained in the defeated proposed Operating Budget. The total amount available for expenditure when operating under the Default Budget will not exceed the default amount plus the amount appropriated by separate and special warrant articles except as otherwise provided by laws such as, but not limited to, RSA 32:9-11.

For the purposes of this Section 5.4.D.3, "previously incurred" means on or before the Deliberative Session at which the default budget is presented to voters.

The Default Budget may be amended by the Town Council based on relevant new information at any time before ballots are printed.

## **Calculation of the Town's Default Level Budget**

In formulating its default level budget, the Finance Department has utilized the following guidelines to ensure that calculation methodologies are applied consistently across all departments:

- 1. Line items for salaries (to include overtime, holiday pay or other salary based line items): the prior year's adopted budget, multiplied by any contractually bargained increases (COLA and merit) due. Contractually obligated has been defined as increases contained in collective bargaining agreements for represented employees, and increases contemplated by the Town's approved personnel policies for non-represented employees. Additionally, if a group of represented employees does not have a contract in place for the year being budgeted, such budget will be defaulted at the same level (a zero increase) as the preceding year, unless the represented employees current contract contains a clause that states otherwise.
- 2. Line items formulated based on a percentage of salaries (FICA, Medicare, NH Retirement) are calculated at the salary level described in section 1 above, times the applicable contribution rate for the year being budgeted.
- 3. Line items for health and dental benefits will be calculated based on actual plan enrollment for positions occupied (vacant positions will be considered at the highest plan level for budgeting purposes) in the current year budget at a date to be determined by the Finance Department, multiplied by the guaranteed maximum rate (GMR) increase communicated by the Town's third-party administrator.
- 4. Line items for other insurance benefits (Property & Liability, Life, Short and Long-Term Disability, Unemployment Compensation) will be based on current year budgeted amounts, increased or decreased by estimated premium amendments provided by the Town's various third-party administrators.
- 5. All other line items for operating expenses will be formulated based the current year's adopted budget. Contracts will be increased or decreased as required, utilities will increase base on an average calculation for the account line. Account lines will be reduced by any one-time expenditure(s).

It is our hope that by using the Charter's definition and using this Town-wide standard, and applying it consistently, we place ourselves in a position to provide comparable budget data as we migrate through each succeeding fiscal year.



# Town of Londonderry, New Hampshire Fiscal Year 2023 Proposed Budget

				2022	Approved Budget	202	23 Proposed Budget	202	23 Default Budget	Char	nge in budget (23-22)	Ov	er/ (Under) Default
	Fund:	100 - General	Fund										
<b>Operating Budget Category</b>													
General Government		Department:	01 - Town Council	\$	12,104.00	\$	12,102.00	\$	12,102.00	\$	(2.00) \$	\$	-
General Government		Department:	02 - Town Manager	\$	573,856.00	\$	456,410.00	\$	456,410.00	\$	(117,446.00) \$	5	-
General Government		Department:	04 - Budget Committee	\$	1.00	\$	1.00	\$	1.00	\$	- 5	\$	-
General Government		Department:	05 - Town Clerk/Tax Collector	\$	485,141.00	\$	537,789.00	\$	537,789.00	\$	52,648.00	5	-
General Government		Department:	08 - Finance	\$	614,561.00	\$	617,949.00	\$	617,949.00	\$	3,388.00	5	-
General Government		Department:	09 - Assessing	\$	404,823.00	\$	408,635.00	\$	408,635.00	\$	3,812.00	5	-
General Government		Department:	10 - Information Technology	\$	491,024.00	\$	514,559.00	\$	514,559.00	\$	23,535.00	5	-
General Government		Department:	12 - Legal	\$	174,500.00	\$	192,062.00	\$	303,915.00	\$	17,562.00	5	(111,853.00)
General Government		Department:	15 - General Government	\$	567,474.00	\$	574,024.00	\$	567,474.00	\$	6,550.00	5	6,550.00
General Government		Department:	16 - Cemetery	\$	38,000.00	\$	38,000.00	\$	38,000.00	\$	- 5	5	-
General Government		Department:	17 - Insurance	\$	4,255,726.00	\$	4,324,788.00	\$	4,324,788.00	\$	69,062.00	5	-
Conservation & Development		Department:	18 - Conservation	\$	3,350.00	\$	3,350.00	\$	3,350.00	\$	- 5	5	-
Public Safety		Department:	20 - Police	\$	9,073,135.00	\$	9,293,558.00	\$	9,293,558.00	\$	220,423.00	5	-
Public Safety		Department:	23 - Fire	\$	7,891,366.00	\$	7,960,401.00	\$	7,954,401.00	\$	69,035.00	5	6,000.00
Public Safety		Department:	24 - Building	\$	440,633.00	\$	420,517.00	\$	420,517.00	\$	(20,116.00) \$	5	-
Highway & Street		Department:	26 - Public Works	\$	4,177,926.00	\$	4,282,362.00	\$	4,282,362.00	\$	104,436.00	5	-
Highway & Street		Department:	27 - Solid Waste	\$	2,231,215.00	\$	2,306,312.00	\$	2,306,312.00	\$	75,097.00	5	-
Health & Welfare		Department:	28 - General Assistance	\$	144,500.00	\$	136,250.00	\$	136,250.00	\$	(8,250.00)	5	-
Culture & Recreation		Department:	29 - Cable	\$	298,643.00	\$	298,551.00	\$	298,551.00	\$	(92.00)	5	-
Culture & Recreation		Department:	30 - Recreation	\$	173,946.00	\$	177,864.00	\$	177,864.00	\$	3,918.00	5	-
Culture & Recreation		Department:	31 - Library	\$	1,308,499.00	\$	1,316,808.00	\$	1,316,808.00	\$	8,309.00	5	-
Culture & Recreation		Department:	32 - Senior Affairs	\$	86,752.00	\$	87,852.00	\$	87,852.00	\$	1,100.00	5	-
Conservation & Development		Department:	33 - Community Development	\$	448,074.00	\$	462,448.00	\$	462,448.00	\$	14,374.00	5	-
Debt Service		Department:	34 - Debt Service	\$	2,266,855.00	\$	1,955,074.00	\$	1,955,074.00	\$	(311,781.00)	5	-
F	'und: 100	) - General Fun	d Totals without Capital Improveme	ents: \$	36,162,104.00	\$	36,377,666.00	\$	36,476,969.00	\$	215,562.00	5	(99,303.00)

Account Number	Account Description	2022 Approved Budget		202	2023 Proposed Budget		<pre>\$ Increase or (Decrease)</pre>	% from Prior Year	% of Total increase
4110-000	Regular Salaries	\$	12,681,666.00	\$	12,852,159.00	\$	170,493.00	1.34%	79.09%
4120-000	Part-time Salaries	\$	940,513.00	\$	938,827.00	\$	(1,686.00)	-0.18%	-0.78%
4130-000	Elected Salaries	\$	92,445.00	\$	101,016.00	\$	8,571.00	9.27%	3.98%
4140-000	Overtime Salaries	\$	1,716,690.00	\$	1,815,703.00	\$	99,013.00	5.77%	45.93%
4145-000	Snow overtime Salaries	\$	157,027.00	\$	157,027.00	\$	-	0.00%	0.00%
4193-000	Holiday Salaries	\$	290,194.00	\$	314,530.00	\$	24,336.00	8.39%	11.29%
4210-000	Health Ins Benefits	\$	3,810,857.00	\$	3,870,801.00	\$	59,944.00	1.57%	27.81%
4215-000	Life Ins Benefits	\$	165,303.00	\$	174,323.00	\$	9,020.00	5.46%	4.18%
4219-000	Dental Ins Benefits	\$	231,249.00	\$	230,031.00	\$	(1,218.00)	-0.53%	-0.57%
4220-000	FICA Benefits	\$	401,235.00	\$	410,217.00	\$	8,982.00	2.24%	4.17%
4225-000	Medicare Benefits	\$	227,938.00	\$	232,155.00	\$	4,217.00	1.85%	1.96%
4230-000	Retirement Benefits	\$	3,850,181.00	\$	3,963,882.00	\$	113,701.00	2.95%	52.75%
4240-000	Tuition reimbursement Benefits	\$	101,270.00	\$	101,270.00	\$	-	0.00%	0.00%
4241-000	Training Benefits	\$	116,300.00	\$	116,300.00	\$	-	0.00%	0.00%
4250-000	Unemployment ins Benefits	\$	4,835.00	\$	4,981.00	\$	146.00	3.02%	0.07%
4260-000	Workers' comp Benefits	\$	297,034.00	\$	308,517.00	\$	11,483.00	3.87%	5.33%
4290-000	Uniforms & cleaning Benefits	\$	128,200.00	\$	128,200.00	\$	-	0.00%	0.00%
4301-000	Auditing services Services	\$	45,500.00	\$	45,500.00	\$	-	0.00%	0.00%
4311-000	Engineering Services	\$	50,000.00	\$	50,000.00	\$	-	0.00%	0.00%
4320-000	Legal general Services	\$	174,500.00	\$	50,000.00	\$	(124,500.00)	-71.35%	-57.76%
4321-000	Redemptions Services	\$	748.00	\$	748.00	\$	-	0.00%	0.00%
4330-000	MGMT services Services	\$	618,097.00	\$	641,632.00	\$	23,535.00	3.81%	10.92%
4331-000	Special investigations Services	\$	6,500.00	\$	6,500.00	\$	-	0.00%	0.00%
4332-000	Contracted services Services	\$	271,500.00	\$	263,250.00	\$	(8,250.00)	-3.04%	-3.83%
4335-000	Waste collection Services	\$	1,581,041.00	\$	1,610,293.00	\$	29,252.00	1.85%	13.57%
4336-000	Recycling Services	\$	621,359.00	\$	668,053.00	\$	46,694.00	7.51%	21.66%
4340-000	Bank services Services	\$	28,000.00	\$	28,000.00	\$	-	0.00%	0.00%
4341-000	Telephone Services	\$	105,417.00	\$	105,417.00	\$	-	0.00%	0.00%
4350-000	Medical services Services	\$	2,500.00	\$	2,500.00	\$	-	0.00%	0.00%
4355-000	Photo services Services	\$	1,000.00	\$	1,000.00	\$	-	0.00%	0.00%
4360-000	Custodial Services	\$	70,296.00	\$	70,296.00	\$	-	0.00%	0.00%
4390-000	Other professional Services	\$	30,000.00	\$	30,000.00	\$	-	0.00%	0.00%

Account Number	Account Description	2022 Approved n Budget		2023 Proposed Budget			\$ Increase or (Decrease)	% from Prior Year	% of Total increase
4395-000	Snow removal Services	\$	35,000.00	\$	35,000.00	\$	-	0.00%	0.00%
4410-000	Electric Services	\$	226,318.00	\$	227,146.00	\$	828.00	0.37%	0.38%
4411-000	Heat & oil Services	\$	113,727.00	\$	113,697.00	\$	(30.00)	-0.03%	-0.01%
4412-000	Water Services	\$	52,700.00	\$	52,782.00	\$	82.00	0.16%	0.04%
4414-000	Hydrants Services	\$	541,000.00	\$	541,000.00	\$	-	0.00%	0.00%
4415-000	Street lighting Service	\$	40,000.00	\$	40,000.00	\$	-	0.00%	0.00%
4430-000	Repairs & maint Service	\$	92,600.00	\$	92,600.00	\$	-	0.00%	0.00%
4436-000	Road Maintenance Services	\$	864,421.00	\$	864,421.00	\$	-	0.00%	0.00%
4438-000	Storm drain const Services	\$	72,700.00	\$	72,700.00	\$	-	0.00%	0.00%
4440-000	Rental and leases Services	\$	92,472.00	\$	92,472.00	\$	-	0.00%	0.00%
4490-000	Clothing allowance Services	\$	26,300.00	\$	26,300.00	\$	-	0.00%	0.00%
4491-000	Town common exp Services	\$	7,000.00	\$	7,000.00	\$	-	0.00%	0.00%
4520-000	Property ins Services	\$	203,785.00	\$	213,975.00	\$	10,190.00	5.00%	4.73%
4521-000	Ins deductible Services	\$	5,000.00	\$	5,000.00	\$	-	0.00%	0.00%
4530-000	Public education Services	\$	2,500.00	\$	2,500.00	\$	-	0.00%	0.00%
4531-000	Safety program Services	\$	38,000.00	\$	38,000.00	\$	-	0.00%	0.00%
4550-000	Printing Services	\$	27,527.00	\$	27,100.00	\$	(427.00)	-1.55%	-0.20%
4560-000	Dues & subs Services	\$	83,246.00	\$	88,238.00	\$	4,992.00	6.00%	2.32%
4570-000	Sem & workshops Services	\$	24,500.00	\$	24,000.00	\$	(500.00)	-2.04%	-0.23%
4575-000	Travel & mileage Services	\$	12,756.00	\$	12,756.00	\$	-	0.00%	0.00%
4580-000	Mosquito Control	\$	37,000.00	\$	38,510.00	\$	1,510.00	4.08%	0.70%
4610-000	General expenses Supplies	\$	140,325.00	\$	140,325.00	\$	-	0.00%	0.00%
4611-000	K-9 supplies Supplies	\$	2,935.00	\$	2,935.00	\$	-	0.00%	0.00%
4612-000	Crime prevention Supplies	\$	2,000.00	\$	2,000.00	\$	-	0.00%	0.00%
4614-000	Civil defense exp Supplies	\$	1,000.00	\$	1,000.00	\$	-	0.00%	0.00%
4620-000	Office supplies Supplies	\$	55,607.00	\$	55,607.00	\$	-	0.00%	0.00%
4625-000	Postage Supplies	\$	47,705.00	\$	47,752.00	\$	47.00	0.10%	0.02%
4630-000	Maint & repairs Supplies	\$	211,818.00	\$	217,818.00	\$	6,000.00	2.83%	2.78%
4634-000	Hazardous materials Supplies	\$	14,000.00	\$	14,000.00	\$	-	0.00%	0.00%
4635-000	Gasoline Supplies	\$	283,290.00	\$	283,290.00	\$	-	0.00%	0.00%
4640-000	GIS Services & Supplies	\$	10,000.00	\$	10,000.00	\$	-	0.00%	0.00%
4660-000	Vehicle repairs Supplies	\$	106,400.00	\$	106,400.00	\$	-	0.00%	0.00%

Account Number	Account Description	2	022 Approved Budget	20	23 Proposed Budget	\$ Increase or (Decrease)	% from Prior Year	% of Total increase
4670-000	Books & periodicals Supplies	\$	95,650.00	\$	95,650.00	\$ -	0.00%	0.00%
4680-000	Dept. expense Supplies	\$	68,000.00	\$	73,000.00	\$ 5,000.00	7.35%	2.32%
4690-000	Other misc Supplies	\$	9,710.00	\$	9,710.00	\$ -	0.00%	0.00%
4693-000	Welfare rent Supplies	\$	16,000.00	\$	16,000.00	\$ -	0.00%	0.00%
4694-000	Welfare medical Supplies	\$	500.00	\$	500.00	\$ -	0.00%	0.00%
4695-000	Gravel Supplies	\$	5,000.00	\$	5,000.00	\$ -	0.00%	0.00%
4696-000	Street signs Supplies	\$	8,000.00	\$	8,000.00	\$ -	0.00%	0.00%
4697-000	Salt Supplies	\$	220,000.00	\$	220,000.00	\$ -	0.00%	0.00%
4698-000	Sand Supplies	\$	25,000.00	\$	25,000.00	\$ -	0.00%	0.00%
4699-000	Welfare Heat & Oil Supplies	\$	2,000.00	\$	2,000.00	\$ -	0.00%	0.00%
4740-000	Mach & equip Property	\$	128,757.00	\$	148,125.00	\$ 19,368.00	15.04%	8.98%
4744-000	Capital leases Property	\$	879,726.00	\$	879,726.00	\$ -	0.00%	0.00%
4750-000	Furniture & fixures Property	\$	3,100.00	\$	3,100.00	\$ -	0.00%	0.00%
4820-000	Sr. affairs program Other	\$	12,364.00	\$	12,364.00	\$ -	0.00%	0.00%
4821-000	Adult programs Other	\$	600.00	\$	600.00	\$ -	0.00%	0.00%
4823-000	Summer programs Other	\$	1,000.00	\$	1,000.00	\$ -	0.00%	0.00%
4824-000	Programs Other	\$	9,500.00	\$	9,500.00	\$ -	0.00%	0.00%
4830-000	Social service agencies Other	\$	50,000.00	\$	50,000.00	\$ -	0.00%	0.00%
4850-000	Old home day Other	\$	10,150.00	\$	10,150.00	\$ -	0.00%	0.00%
4860-000	Morrison house Other	\$	7,500.00	\$	7,500.00	\$ -	0.00%	0.00%
4861-000	Heritage comm exp Other	\$	827.00	\$	827.00	\$ -	0.00%	0.00%
4864-000	Cultural affairs cmte Other	\$	3,450.00	\$	10,000.00	\$ 6,550.00	189.86%	3.04%
4868-000	Regional trans initiative Other	\$	27,188.00	\$	27,188.00	\$ -	0.00%	0.00%
4870-000	Senior Transportation	\$	18,200.00	\$	18,200.00	\$ -	0.00%	0.00%
4980-000	Principal Other	\$	1,800,800.00	\$	1,555,800.00	\$ (245,000.00)	-13.61%	-113.66%
4981-000	Interest Other	\$	466,055.00	\$	399,274.00	\$ (66,781.00)	-14.33%	-30.98%
	Totals:	\$	36,162,104.00	\$	36,377,666.00	\$ 215,562.00	0.60%	



#### Town of Londonderry, New Hampshire Fiscal Year 2023 Proposed Revenue Budget

Account Number	r Account Description	2017 Actual Amount	2018 A	Actual Amount 201	19 Actual Amount	2020	Actual Amount 202	1 Actual Amount	2022 Approved	l Budget 2	2023 Proposed Budget	Change in budget 21)
und: 100 - General Fun	and a second											
EVENUES	nu la											
	Departmental											
ixes - Taxes												
3120-001	Land Use Change Tax	\$ 393,900.60	\$	291,384.00 \$	-	s	20,700.00 \$	-	\$	- 5	s -	\$
3185-001		\$ 33,787.24		4,764.81 \$	6.430.68		7,164.68 \$			5.000.00		
3186-001		\$ 659,485.23		672,674.93 \$	686,128.43		699,851.00 \$	713,848.02		28,126.00 \$		
3187-001	Excavation tax Taxes	\$ 21,251.42		12,882.12 \$	10.910.72		9.256.32 \$	15.274.98		0.000.00		
3190-001	Interest and costs on late taxes Taxes	\$ 203,812.92		213,156.72 \$	205,381.60		108,736.99 \$	192,144.29		5,000.00 \$		
	Account Classification Total: Taxes - Taxes			1.194.862.58 \$	908,851.43		845,708.99 \$	923,612.65		8,126.00 \$		
c & Perm - Licenses and P		-,,	-	-,	,,	-	,	,,		.,		
3210-004	UCC Filings & Cert. Licenses and Permits	\$ 8,542.86	\$	5,932.90 \$	6,360.50	\$	8,007.50 \$	7.717.00	S	6.000.00	\$ 6,000,00	\$
3220-001	Motor vehicle permit fees Licenses and Permits	\$ 8,004,085.26	\$	8,506,071.26 \$	9,251,031.55	\$	9,033,605.81 \$	9,203,948.53	\$ 8.95	50,000.00	\$ 8,950,000,00	\$
3240-001	Boat Registrations	\$ -	\$	4,839.83 \$	7,199.99	\$	4,781.36 \$			7,500.00		\$
3290-001	Dog licenses Licenses and Permits	\$ 21,366.00	\$	32,901.25 \$	25,519.25	\$	21,886.50 \$	24,155.75		23,000.00		
3290-002	Marriage licenses Licenses and Permits	\$ 7,302.00	\$	7,836.00 \$	8,204.00	\$	6,817.00 \$	9,465.00		7,000.00	\$ 7,000.00	\$
3290-003	Reclamation fees Licenses and Permits	\$ 16,840.00	\$	17,092.50 \$	17,226.00	\$	17,092.50 \$	17,235.50	\$ 1	6,500.00	\$ 16,500.00	\$
3290-004	Other permits and fees Licenses and Permits	\$ 788.49	\$	1,045.52 \$	833.45	\$	1,475.00 \$	557.15	\$	750.00	\$ 750.00	\$
3290-006	Marriage Ceremonies	\$ 1,200.00	\$	2,200.00 \$	1,950.00	\$	2,550.00 \$	3,300.00	S	2,000.00	\$ 2,000.00	\$
	Account Classification Total: Lic & Perm - Licenses and Permits	\$ 8,060,124.61	\$	8,577,919.26 \$	9,318,324.74	\$	9,096,215.67 \$	9,274,450.93	\$ 9,012	2,750.00 \$	\$ 9,012,750.00	\$
gvtl - Intergovernmental G	Grants											
3351-001	Shared revenues Grants	\$-	\$	- \$	-	\$	- \$	259,518.36	\$	-	\$ -	\$
3352-001	Meals and room tax Grants	\$ 1,287,101.01	\$	1,307,290.67 \$	1,315,386.65	\$	1,319,941.23 \$	1,329,130.70	\$ 1,95	58,923.00	\$ 1,958,923.00	\$
3353-001	Highway block grant Grants			1,133,893.92 \$	623,470.46		635,184.60 \$	604,074.71		9,468.00 \$		
3354-001	Water pollution grant Grants	\$ 40,196.00	\$	38,792.00 \$	37,357.00		35,875.00 \$			32,756.00		
3359-001	Other state grants Grants	\$ 4,393.00	\$	- \$	-	\$	- \$		\$	- /	\$ -	\$
	Account Classification Total: Intgytl - Intergovernmental Grants	\$ 1,923,279.53	\$	2,479,976.59 \$	1,976,214.11	\$	1,991,000.83 \$	2,227,039.77	\$ 2,60	1,147.00 \$	\$ 2,568,391.00	\$ (32,75
isc - Miscellaneous Revenu	ues											
3501-001	Sale of town property Miscellaneous	\$ 1,784.79	\$	920,850.03 \$	5,180.70	\$	- \$	-	\$	- 5	\$ -	\$
3502-001	Interest Investments Miscellaneous	\$ 88,342.94	\$	243,800.21 \$	844,666.88	\$	733,229.77 \$	222,290.32	\$ €	60,000.00	\$ 60,000.00	\$
3503-001	Insurance reimbursements Miscellaneous	\$-	\$	- \$	27,334.29	\$	22,340.04 \$	4,478.23	\$ 5	50,000.00	\$ 50,000.00	\$
3503-003	Solar Farm Revenue	\$-	\$	2,500.00 \$	-	\$	- \$	-	\$	-	\$ -	\$
3509-001	Town aid reimbursements Miscellaneous	\$ 122.82	\$	- \$	(2.00)	\$	(51.00) \$	-	\$	-	\$ -	\$
3509-003	Clerk/Collector over (under) Miscellaneous	\$ 10.00	\$	54.00 \$	55.00	\$	12.14 \$	315.62	\$	-	\$ -	\$
3509-004	Other miscellaneous revenues Miscellaneous	\$ 65,528.48	\$	135,758.87 \$	270,923.87	\$	336,355.02 \$	876,752.01	\$ 5	50,000.00	\$ 50,000.00	\$
3509-005	E-Registration Fees Miscellaneous Revenue	\$ 3,229.85	\$	3,756.00 \$	3,921.00	\$	6,728.00 \$	6,865.00	\$	3,000.00	\$ 3,000.00	\$
	Account Classification Total: Misc - Miscellaneous Revenues	\$ 159,018.88	\$	1,306,719.11 \$	1,152,079.74	\$	1,098,613.97 \$	1,110,701.18	\$ 16.	3,000.00 \$	\$ 163,000.00	\$
terfunds - Interfund Operat	ting Transfers In											
3912-001	Transfer from special rev funds Transfers	\$ 97,273.75	\$	93,512.25 \$	93,448.15	\$	- \$	-	\$	- 5	\$ -	\$
3912-002	Transfer from Sewer Fund Transfer	\$ 232,217.00		235,249.00 \$	220,000.00		89,596.00 \$	225,581.52		5,686.00		
3914-001	Transfer from Airport Revolving Fund	\$-	\$	- \$	-	\$	88,961.25 \$	71,620.60	\$ 7	70,000.00	\$ 85,000.00	\$ 15,00
3916-001	Transfer from trust/agency funds Transfers	\$ 299,681.88	\$	230,069.91 \$	17,500.00	\$	17,500.00 \$	17,500.00	\$ 1	7,500.00	\$ 17,500.00	\$
	Account Classification Total: Interfunds - Interfund Operating Transfers In	\$ 629,172.63	\$	558,831.16 \$	330,948.15	\$	196,057.25 \$	314,702.12	\$ 30.	3,186.00 \$	\$ 195,186.00	\$ (108,00
her - Other Financing Sou												
3934-001	Proceeds from long term bonding Other financing sources	\$-	\$	75,766.67 \$	568,117.00	\$	- \$	-	\$	-		\$
3939-002	Budgetary Use of Fund Balance Other Financing	\$-	\$	- \$	-	\$	146,524.00 \$	105,398.00	\$ 53	35,398.00 \$	\$ 105,398.00	\$ (430,00
	Account Classification Total: Other - Other Financing Sources	\$-	\$	75,766.67 \$	568,117.00	\$	146,524.00 \$	105,398.00	\$ 535	5,398.00 \$	\$ 105,398.00	\$ (430,00
	Department Total: 00 - Non Departmental	\$ 12.083.833.06	\$	14,194,075.37 \$	14.254.535.17	\$	13,374,120.71 \$	13,955,904.65	\$ 13.53	3,607.00	\$ 12,977,393.00	\$ (556,21



#### Town of Londonderry, New Hampshire Fiscal Year 2023 Proposed Revenue Budget

											ge in budget (22-
Account N		2017	Actual Amount 2018	8 Actual Amount 2019	Actual Amount	2020 Ac	ctual Amount 2021	Actual Amount 2022	Approved Budget 2023 F	roposed Budget	21)
epartment: 14 - 2											
hs Svc - Charges for 3401-0		s	59,773.39 \$	41.957.25 \$	48,300,58	¢	25,607.31 \$	23,442.32 \$	40,000.00 \$	40.000.00 \$	
5401-0	Account Classification Total: Chs Svc - Charges fo	- <del></del>	59,773.39 \$	41,957.25 \$	48,300.58		25,607.31 \$	23,442.32 \$	40,000.00 \$	40,000.00 \$	
	Department Total: 1		59,773.39 \$	41,957.25 \$	48,300.58		25,607.31 \$	23,442.32 \$	40,000.00 \$	40,000.00 \$	
partment: 15 - (	General Government	φ.	59,115.59 φ	41,757.25 φ	40,500.50	φ	25,007.51 \$	25,442.52 φ	40,000.00 \$	40,000.00 \$	
sc - Miscellaneous H											
3409-0	01 General Government Miscellaneous	\$	- \$	- \$	24.225.92	\$	28,908.66 \$	66,361.56 \$	82,500.00 \$	82,500.00 \$	-
	Account Classification Total: Misc - Miscellaneous	s Revenues \$	- \$	- \$	24,225,92		28,908.66 \$	66,361.56 \$	82,500.00 \$	82,500.00 \$	-
	Department Total: 15 - General Go	overnment \$	- \$	- \$	24,225.92	\$	28,908.66 \$	66,361.56 \$	82,500.00 \$	82,500.00 \$	-
partment: 20 - 1	Police										
s Svc - Charges for	Services										
3402-0	01 COPS grant Departmental revenue	\$	- \$	250,000.00 \$	-	\$	- \$	- \$	- \$	- \$	-
3402-0	02 Police grants - miscellaneous Departmental revenue	\$	5,626.60 \$	20,713.16 \$	31,947.72	\$	51,307.10 \$	22,426.01 \$	5,000.00 \$	5,000.00 \$	-
3402-0		\$	6,365.00 \$	440.00 \$	1,100.00	\$	78,433.94 \$	39,030.00 \$	6,000.00 \$	6,000.00 \$	-
3402-0		\$	1,954.00 \$	3,714.00 \$	3,120.00		2,966.00 \$	2,399.00 \$	2,000.00 \$	2,000.00 \$	-
3402-0		\$	4,430.00 \$	1,500.00 \$	1,390.00		1,670.00 \$	2,460.00 \$	3,000.00 \$	3,000.00 \$	-
3402-0		\$	5,450.00 \$	4,875.00 \$	-		6,475.00 \$	2,825.00 \$	4,000.00 \$	4,000.00 \$	-
3402-0		\$	1,320.00 \$	1,325.00 \$	790.00		450.00 \$	635.00 \$	1,200.00 \$	1,200.00 \$	-
3402-0		\$	9,212.76 \$	4,909.98 \$	2,360.05		854.31 \$	- \$	7,500.00 \$	7,500.00 \$	-
3402-0		\$	2,060.00 \$	1,143.00 \$	-		702.00 \$	1,503.00 \$	2,000.00 \$	2,000.00 \$	-
3402-0		\$	1,385.00 \$	410.00 \$	3,165.00		835.00 \$	- \$	1,000.00 \$	1,000.00 \$	-
	Account Classification Total: Chs Svc - Charges fo Department Total:		37,803.36 \$ 37,803.36 \$	289,030.14 \$ 289,030.14 \$	43,872.77		143,693.35 \$ 143,693.35 \$	71,278.01 \$	31,700.00 \$ 31,700.00 \$	31,700.00 \$ 31,700.00 \$	-
partment: 23 - 1 s Svc - Charges for 3403-0 3403-0	Services 01 Ambulance revenue Departmental revenue	\$ \$	406,771.68 \$ - \$	659,245.50 \$ - \$	933,798.66		684,004.77 \$ 210.00	627,148.12 \$	625,000.00 \$	625,000.00 \$ \$	-
3403-0		\$	- \$	- \$	32,083.42		254,365.53 \$	187,420.05 \$	112,786.00 \$	- \$	(112,786.00
3403-0		\$	103,016.16 \$	23,098.00 \$	37,506.00		23,637.00 \$	21,994.50 \$	30,000.00 \$	30,000.00 \$	(112,700.00
3403-0		ŝ	50.000.00 \$	85,375.00 \$	72,750.00		182,620.50 \$	134,550.50 \$	129.000.00 \$	157,000.00 \$	28,000,00
5105 0	Account Classification Total: Chs Svc - Charges fo	or Services \$	559,787.84 \$	767,718.50 \$	1,076,138.08		1,144,837.80 \$	971,113.17 \$	896,786.00 \$	812,000.00 \$	(84,786.00
	Department Total		559,787.84 \$	767,718.50 \$	1.076.138.08		1,144,837.80 \$	971.113.17 \$	896,786.00 \$	812.000.00 \$	(84,786.00
s Svc - Charges for					,,.						
3404-0		\$	636,878.00 \$	304,424.00 \$	543,307.00		498,612.50 \$	448,731.00 \$	450,000.00 \$	450,000.00 \$	-
	Account Classification Total: Chs Svc - Charges fo		636,878.00 \$	304,424.00 \$	543,307.00		498,612.50 \$	448,731.00 \$	450,000.00 \$	450,000.00 \$	-
epartment: 26 - 1 as Svc - Charges for	Department Total: 24 Public Works Services	- Building \$	636,878.00 \$	304,424.00 \$	543,307.00	\$	498,612.50 \$	448,731.00 \$	450,000.00 \$	450,000.00 \$	-
3405-0	01 Drop off center revenue Departmental revenue	\$	88,888.16 \$	117,244.72 \$	131,050.00	\$	113,955.83 \$	141,829.84 \$	100,000.00 \$	100,000.00 \$	-
3405-0		\$	19,002.88 \$	19,202.50 \$	24,003.50		21,902.25 \$	35,131.75 \$	20,000.00 \$	20,000.00 \$	-
	Account Classification Total: Chs Svc - Charges for		107,891.04 \$	136,447.22 \$	155,053.50		135,858.08 \$	176,961.59 \$	120,000.00 \$	120,000.00 \$	-
	Department Total: 26 - Pub	blic Works \$	107,891.04 \$	136,447.22 \$	155,053.50	\$	135,858.08 \$	176,961.59 \$	120,000.00 \$	120,000.00 \$	-
partment: 29 - 0 sc - Miscellaneous F	Revenues	¢		-		<u>_</u>	-	504 <b>5</b> 04 00 1	#00.000.00 ÷	500.000 00 <b>^</b>	
3408-0		\$	- \$	- \$	-		- \$	504,736.09 \$	500,000.00 \$	500,000.00 \$	(20 500 00
3509-0		\$	524,624.42 \$ 524,624.42 \$	525,941.73 \$	508,702.52 508,702.52		504,310.01 \$	32,500.00 \$	32,500.00 \$	- \$	(32,500.00)
	Account Classification Total: Misc - Miscellaneous		524,624.42 \$	525,941.73 \$ 525,941.73 \$	508,702.52		504,310.01 \$ 504,310.01 \$	537,236.09 \$ 537,236.09 \$	532,500.00 \$ 532,500.00 \$	500,000.00 \$	(32,500.00) (32,500.00)
	Department Total:	29 - Cable 5	524,624.42 \$	525,941.75 \$	508,702.52	φ	504,510.01 \$	557,250.09 \$	552,500.00 \$	500,000.00 \$	(32,300.0



#### Town of Londonderry, New Hampshire Fiscal Year 2023 Proposed Revenue Budget

	311350														С	hange in budget (22-
Acc	ount Numbe	r Account Description	2017 Actual A	nount	201	8 Actual Amount 201	9 Actual Amount	202	20 Actual Amount	2021	Actual Amount	2022 A	pproved Budget	2023	Proposed Budget	21)
Department:	30 - Recre	ation														
Chs Svc - Char	ges for Servio	ces														
	3406-001	Recreation revenue Departmental revenue	\$ 4,9	90.00	\$	5,250.00 \$	5,560.00	\$	6,810.00	\$	1,049.00	\$	5,000.00	\$	5,000.00 \$	-
		Account Classification Total: Chs Svc - Charges for Services	\$ 4,9	90.00	\$	5,250.00 \$	5,560.00	\$	6,810.00	\$	1,049.00	\$	5,000.00	\$	5,000.00 \$	-
		Department Total: 30 - Recreation	\$ 4,9	90.00	\$	5,250.00 \$	5,560.00	\$	6,810.00	\$	1,049.00	\$	5,000.00	\$	5,000.00 \$	-
Department: Chs Svc - Char	32 - Senio ges for Servio															
	3407-001	Senior Affairs revenue	\$ 2,5	05.90	\$	2,074.00 \$	2,132.00	\$	1,788.00	\$	3,537.00	\$	2,200.00	\$	2,200.00 \$	-
		Account Classification Total: Chs Svc - Charges for Services	\$ 2,5	05.90	\$	2,074.00 \$	2,132.00	\$	1,788.00	\$	3,537.00	\$	2,200.00	\$	2,200.00 \$	-
		Department Total: 32 - Senior Affairs	\$ 2,5	05.90	\$	2,074.00 \$	2,132.00	\$	1,788.00	\$	3,537.00	\$	2,200.00	\$	2,200.00 \$	-
		REVENUES Total	\$ 14,018,0	87.01	\$	16,266,918.21 \$	16,661,827.54	\$	15,864,546.42	\$	16,255,614.39	\$	15,694,293.00	\$	15,020,793.00 \$	(673,500.00)
		Fund REVENUE Total: 100 - General Fund	\$ 14,018,0	87.01	\$	16,266,918.21 \$	16,661,827.54	\$	15,864,546.42	\$	16,255,614.39	\$	15,694,293.00	\$	15,020,793.00 \$	(673,500.00)

\*1 - Final Mammoth Road Sewer Bond Payment took place in FY 22 so the State no longer owes an obligation

\*2 - Final Mammoth Road Sewer Bond Payment took place in FY 22 so the Sewer will no longer be refunding the Town for making the payment

\*3 - It is anticipated that the airport will be adding additional officers to return to staffing levels pre-pandemic

\*4 - Revenue in prior year came from UFB Funded Warrant Articles

\*5 - SAFER grant funding stops March 1, 2022

\*6 - Fire Department now provides dispatch services to the Town of Candia

\*7 - Revenue in prior year came from Comcast Funding for Cable CRF (W/A), will be on warrant again this year.

# GENERAL GOVERNMENT

## **Division: Town Council**

#### **Mission Statement:**

To facilitate the timely delivery of consistently superior local government services to meet the needs of Londonderry's diverse public interests and to attain the goals of the Londonderry 2000 Project as adopted by the 1991 Annual Town Meeting, Article 32, Best Town's Process (2003), Master Plan Update (2013), and annual goals and objectives. Only those services shall be provided which are valued by the community, volunteers and employees who comprise the Town's government. To use public resources wisely and to foster amongst the people of Londonderry a sense of community.

#### Major Services/Responsibilities:

Establish policies and set the long-term direction for the provision of municipal services. Authorize a careful plan of expenditures and certain other appropriations deemed necessary for municipal services. Enact codes and ordinances preserving the general well being of residents and business in the community.

#### **Key Fiscal Year Objectives:**

Improve Communications Maintain financial plan to stabilize/lower tax rate Continue a economic development plan Prepare a water and air quality plan Maintain a financially stable and fiscally sound municipal operation Maintain level of efficient and effective services Offer a diversity of cultural and recreational opportunities Support quality education

#### **Performance Measures:**

Not Applicable



## Town of Londonderry, New Hampshire Fiscal Year 2023 Proposed Budget

Account		20	19 Actual	2020 Actual							(	Change in budget (23-	Over/(	Under)
Number	Account Description	1	Amount	Amount	20	021 Actual Amount	2022 Approved Bud	get 2	2023 Proposed Budget	2023 Default Budge	t	22)	Def	ault
Fund: 100 - General Fund														
EXPENSES														
Department: 01 - Town	Council													
Division: 00 - Non-Di	visional													
PS Salaries - Pers	sonnel services - salaries													
4130-000	Elected Salaries	\$	10,500.00	\$ 10,500.00	) \$	10,500.00	\$ 10,500	00 \$	5 10,500.00	\$ 10,500.0	00 \$	-	\$	- *
ut Classification Total: PS Salar	ies - Personnel services - salaries	\$	10,500.00	\$ 10,500.00	) \$	10,500.00	\$ 10,500	00 \$	5 10,500.00	\$ 10,500.0	00 \$	- 5	\$	-
PS Benefits - Pers	sonnel services - benefits													
4220-000	FICA Benefits	\$	651.00	\$ 651.00	) \$	651.00	\$ 651	00 \$	651.00	\$ 651.0	00 \$	-	\$	-
4225-000	Medicare Benefits	\$	152.25	\$ 152.25	5\$	152.25	\$ 153	00 \$	5 153.00	\$ 153.0	00 \$	-	\$	-
4260-000	Workers' comp Benefits	\$	18.16	\$ 18.24	4 \$	17.68	\$ 23	00 \$	5 21.00	\$ 21.0	00 \$	(2.00)	\$	-
nt Classification Total: PS Bene	fits - Personnel services - benefits	\$	821.41	\$ 821.49	9 \$	820.93	\$ 827	00 \$	825.00	\$ 825.0	00 \$	6 (2.00)	\$	-
Supplies - Supplies														
4610-000	General expenses Supplies	\$	3,627.75	\$ 2,843.70	) \$	2,623.19	\$ 777	00 \$	5 777.00	\$ 777.0	00 \$	-	\$	-
Account Classig	fication Total: Supplies - Supplies	\$	3,627.75	\$ 2,843.70	) \$	2,623.19	\$ 777	00 \$	5 777.00	\$ 777.0	00 \$	- 5	\$	-
Div	vision Total: 00 - Non-Divisional	\$	14,949.16	\$ 14,165.19	9 \$	13,944.12	\$ 12,104	00 \$	5 12,102.00	\$ 12,102.0	00 \$	6 (2.00)	\$	-
Depar	tment Total: 01 - Town Council	\$	14,949.16	\$ 14,165.19	9 \$	13,944.12	\$ 12,104	00 \$	5 12,102.00	\$ 12,102.0	00 \$	\$ (2.00)	\$	-

*Breakout of Personnel Salaries											
Transactions	Number of Units		Cost Per		Total						
Town Councilor	4	\$	2,000.00	\$	8,000.00						
Town Councilor Chair	1	\$	2,500.00	\$	2,500.00						
			Total Cost:	\$	10,500.00						

# ADMINISTRATION

## **Division: Town Manager**

#### **Mission Statement:**

Manage efficient operation of the various departments established to serve the public by providing effective leadership and supervision; communicate identified needs of the community by submitting reports and recommendations to the Town Council. Oversee economic development within the community and work toward broadening the commercial/industrial tax base.

#### Major Services/Responsibilities:

Coordinate, implement and enforce policies and goals as adopted by Town Council Supervise and direct the administration of all Town departments and personnel Act as the Department Head for Economic Development and Planning Inform the Town Council of the needs and demands of the citizens and departments Respond to citizen's inquiries and complaints Coordinate the purchase of supplies, materials and equipment for all departments Provide Administrative support for the Town Council

#### **Key Fiscal Year Objectives:**

Maintain Town operations within the fiscal constraints of the approved budget and seek new methods and practices which streamline operations and costs.

#### **Performance Measures:**

Not Applicable



#### Town of Londonderry, New Hampshire Fiscal Year 2023 Proposed Budget

Account									Change in budget (23-	
Number	Account Description	2019 Actual Amount	2020 Actual Amou	int 202	I Actual Amount	2022 Approved Budget	2023 Proposed Budget	2023 Default Budget	22)	Over/(Under) Default
Fund: 100 - General	Fund									
EXPENSES										
	- Town Manager Non-Divisional									
	non-Divisional nnel services - salaries									
4110-000	Regular Salaries	\$ 334,745,31	\$ 361.074.	12 6	380,332,70	\$ 384,969.00	\$ 285,405.00	\$ 285,405.00	\$ (99,564.00)	¢ *
4110-000	Part-time Salaries	<b>•</b>	<b>.</b>		127.50				\$ (99,564.00) \$ -	a - ~
	Overtime Salaries	\$ - ¢		÷			+	\$ - \$ 6.000.00	+	а – с
	Classification Total: PS Salaries - Personnel services - salaries	\$	\$ 361.074.	Ψ	380,460,20	\$ 390,969.00				<del>ه -</del>
PS Benefits - Personnel s		\$ 554,745.51	\$ 501,074.	15 \$	380,400.20	\$ 390,969.00	\$ 291,405.00	\$ 291,405.00	\$ (99,504.00)	\$ -
4210-000	Health Ins Benefits	\$ 102,920,80	\$ 92.229.5	52 ¢	-	s -	\$ -		s -	s -
4215-000	Life Ins Benefits	\$ 6,237.56			5.110.14	*		\$ 3.618.00	+	+
4219-000	Dental Ins Benefits	\$ 6,105.06				\$ 4,401.00 \$ -	\$ 5,018.00	\$ 5,018.00	()	s -
4219-000	FICA Benefits	\$ 19,605.72			23.675.90			\$ 18.067.00	-	-
4225-000	Medicare Benefits	\$ 4,585.23			5,537.11			\$ 4,226.00		
4230-000	Retirement Benefits	\$ 37,862.44			41,992.90			\$ 42,097.00		
4260-000	Workers' comp Benefits	\$ 352.79		32 \$	343.47					
		\$ 177.669.60			76.659.52					
	vices - professional & technical	φ 177,005.00	φ 1/1,970	φ 20	10,057.52	\$ 60,550.00	\$ 00,454.00	φ 00,+54.00	φ (17,002.00)	÷ ÷
	MGMT services Services	\$ 28,742.75	\$ 74,681.	19 \$	33,855.70	\$ 20.390.00	\$ 20.390.00	\$ 20,390.00	s -	s -
	Telephone Services	\$ -	\$ -	-	-	\$	\$ -	\$ -		s -
	Total: PS prof - Purchased services - professional & technical	\$ 28,742,75	+		33,855,70	\$ 20,390.00	Ŧ	\$ 20,390.00		\$ -
PS other - Purchased ser		\$ 20,712.75	¢ ,1,001.	φ.	55,055.110	20,070.00	0 20,000	\$ 20,570.00	Ψ	Ŷ
	Printing Services	\$ 9,980.72	\$ 8,801.0	07 \$	6.310.48	\$ 12.000.00	\$ 12.000.00	\$ 12,000,00	s -	s -
4560-000	Dues & subs Services	\$ 45,122.87			46,926,50			\$ 57,186.00	\$ -	\$ - ~
4570-000	Sem & workshops Services	\$ 2,203.77		37 S	(663.00)			\$ 1,500.00	\$ -	\$ -
4575-000	Travel & mileage Services	\$ 75.40			35.60			\$ 2,900.00		\$ -
Acco	unt Classification Total: PS other - Purchased services - other	\$ 57,382.76	\$ 54,919.7	77 \$	52,609.58	\$ 73,586.00	\$ 73,586.00	\$ 73,586.00	\$ -	\$ -
Supplies - Supplies										
4620-000	Office supplies Supplies	\$ 843.89	\$ 1,043.7	74 \$	1,443.34	\$ 1,575.00	\$ 1,575.00	\$ 1,575.00	s -	\$ -
4625-000	Postage Supplies	\$ 446.26	\$ 830.9	95 \$	821.36	\$ 750.00	\$ 750.00	\$ 750.00	\$ -	\$ -
4670-000	Books & periodicals Supplies	\$ -	\$ -	\$	-	\$ 250.00	\$ 250.00	\$ 250.00	s -	\$ -
4690-000	Other misc Supplies	\$ 7.04	\$ -	\$	-	\$ -	\$ -	\$ -	s -	\$ -
	Account Classification Total: Supplies - Supplies	\$ 1,297.19	\$ 1,874.0	59 \$	2,264.70	\$ 2,575.00	\$ 2,575.00	\$ 2,575.00	\$ -	\$ -
	Division Total: 00 - Non-Divisional				545,849.70	\$ 573,856.00	\$ 456,410.00	\$ 456,410.00	\$ (117,446.00)	\$ -
	Department Total: 02 - Town Manager	\$ 599,837.61	\$ 664,520.	11 \$	545,849.70	\$ 573,856.00	\$ 456,410.00	\$ 456,410.00	\$ (117,446.00)	\$ -

*/	Breakout of Personnel Salaries		
Transactions	Number of Units	Cost Per	Total
Assistant Town Manager	1	\$ 102,337.00	\$ 102,337.00
Executive Assistant	1	\$ 55,936.00	\$ 55,936.00
Town Manager	1	\$ 127,132.00	\$ 127,132.00
		Total Cost:	\$ 285,405.00

Transactions	Number of Units	Cost Per	Total
Greater Derry/Londonderry Chamber of Commerce	1	199.00	199.0
Municipal Management Association of NH	1	100.00	100.0
NHMA	1	27,738.00	27,738.0
Rotary Club of Londonderry	1	133.00	133.0
Community Health Services - Healthy Londonderry Outreach	1	11,000.00	11,000.0
SNHPPC	1	17,756.00	17,756.0
Union Leader Subscription	1	245.00	245.0
		Total Cost: \$	57,186.00

# GENERAL GOVERNMENT

# **Division: Budget Committee**

#### **Mission Statement:**

To review the Town and School budget and expenditures and annual budgets, make recommendations for adjustments thereto.

#### Major Services/Responsibilities:

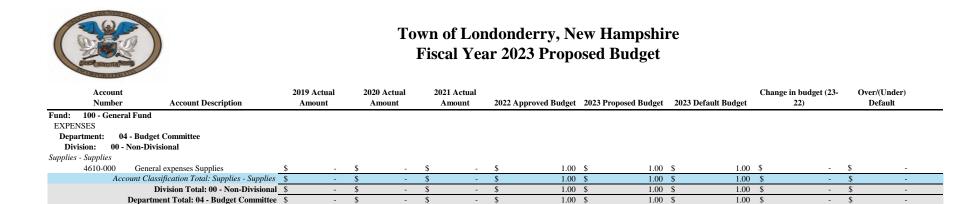
Participate in budget review meetings Make recommendations for adjustments to annual budget

#### **Key Fiscal Year Objectives:**

Assure the budget is administered in an efficient and cost effective manner

#### **Performance Measures:**

Not Applicable



# FINANCIAL SERVICES

# **Division: Town Clerk/ Tax Collector**

#### **Mission Statement:**

To safely and accurately make collections and timely deposits of Town monies; to record and preserve vital records of the community; and to consistently, courteously and efficiently serve our customers

#### Major Services/Responsibilities:

Register vehicles	Collect and deposit Town monies
Prepare Municipal Agent reports	Process and mail tax and sewer bills
Maintain and preserve Town records	Collect Town property taxes
Maintain vital records	Collect Town sewer taxes
License dogs and amusement devices	Process Lien Notices and Execution
Assist Town Moderator with all Elections	Prepare Deed Notices and Execution
Process absentee ballots for all Elections	Record Lien Redemptions
Track absentee ballots in the HAVA system	Assist with preparation of Warrants

#### **Key Fiscal Year Objectives:**

The goal of the Town Clerk and Tax Collector is to serve the public as efficiently as possible. This includes providing E-services whenever possible. We are the keepers of all Town records. State laws regulate our work.

#### **Performance Measures:**

Description			Projected		
Description	FY2018	FY2019	FY2020	FY2021	FY2022
Tax Bills	20,439	20,601	20,788	20,205	20,548
Mailed	,	,	,	,	,
Sewer Bills	6,520	6,586	6,627	6,715	6,832
Mailed	0,520	0,500	0,027	0,715	0,052
Auto	39,340	41,296	40721*	41,370	39,858
Registrations	57,540	+1,270	40721	+1,570	57,050
Dog Licenses	4,057	4,074	3,420*	4,455	5,100

\*The reduction in these numbers is a direct result of the effects of COVID-19 on the economy.



#### Town of Londonderry, New Hampshire Fiscal Year 2023 Proposed Budget

	Account	Account Description		)19 Actual Amount		2020 Actual Amount	2021 Actual Amount	,	022 Approved Budget		2023 Proposed Budget	20	C 23 Default Budget	Change in budget (23- 22)	Over/(Under) Default
	General F	-		Amount		Allount	Amount	4	22 Approved Budget		2025 Troposcu Buuger	20.	25 Delaun Duuget	22)	Over/(Onder) Delaun
EXPENSES	General I	unu													
Department:	05 - Toy	wn Clerk/Tax Collector													
	03 - 10, 0 - Non-Di														
		ervices - salaries													
	110-000	Regular Salaries	\$	229.023.90	\$	227.221.14	\$ 224,196.	9 9	223,911.00	\$	257,902.00	\$	257,902.00 \$	33,991.00	\$ - *
	120-000	Part-time Salaries	ŝ	37,393.62		30,508.43			- /		34,428.00		34,428.00 \$	,	
	130-000	Elected Salaries	ŝ	55,808.87		64,006.63					71,764.00		71,764.00 \$		
	140-000	Overtime Salaries	ŝ	1,357.31		2,411.11					1.600.00		1.600.00 \$		\$ -
		tal: PS Salaries - Personnel services - salaries	\$	323,583.70		324,147,31			,		/		365.694.00 \$		+
PS Benefits - Per			-		-		,			+	,.,.	+		,	*
•	210-000	Health Ins Benefits	\$	67,572.60	\$	82,415.82	\$ -	\$	-	\$	-	\$	- \$	- 3	\$ -
	215-000	Life Ins Benefits	\$	3,971.25		4,571.12		2 \$	2,832.00	\$	2,855.00	\$	2,855.00 \$	3 23.00	\$ -
42	219-000	Dental Ins Benefits	\$	5,289.48	\$	4,548.96	\$ -	\$	-	\$	· -	\$	- \$	- 3	\$ -
42	220-000	FICA Benefits	\$	18,885.40	\$	19,715.50	\$ 20,128.9	6 \$	19,918.00	\$	22,657.00	\$	22,657.00 \$	2,739.00	\$ -
42	225-000	Medicare Benefits	\$	4,416.78	\$	4,613.55	\$ 4,704.9	4 \$	4,659.00	\$	5,299.00	\$	5,299.00 \$	640.00	\$ -
42	230-000	Retirement Benefits	\$	26,104.17	\$	24,752.55	\$ 24,992.0	15 \$	31,707.00	\$	36,486.00	\$	36,486.00 \$	4,779.00	\$ -
	260-000	Workers' comp Benefits	\$	438.39		440.30		1 \$	534.00	\$	556.00	\$	556.00 \$		
Account Classifi	fication Tot	tal: PS Benefits - Personnel services - benefits	\$	126,678.07	\$	141,057.80	\$ 53,698.2	8 \$	59,650.00	\$	67,853.00	\$	67,853.00 \$	\$ 8,203.00	\$ -
PS prof - Purcha	ased servio	ces - professional & technical													
43	321-000	Redemptions Services	\$	957.83	\$	141.90	\$ 998.4	5 \$	748.00	\$	748.00	\$	748.00 \$		\$ -
43	330-000	MGMT services Services	\$	35,688.46	\$	(6,421.16)	\$ 59,576.0	9 \$	19,671.00	\$	19,671.00	\$	19,671.00 \$		\$ -
sification Total:	PS prof -	Purchased services - professional & technical	\$	36,646.29	\$	(6,279.26)	\$ 60,574.5	4 \$	20,419.00	\$	20,419.00	\$	20,419.00 \$	ş -	\$-
PS other - Purch	hased serv	ices - other													
45	560-000	Dues & subs Services	\$	60.00	\$	95.00	\$ 40.0	0 \$	595.00	\$	595.00	\$	595.00 \$		\$ -
45	570-000	Sem & workshops Services	\$	1,681.12	\$	1,698.00	\$ -	\$	1,285.00	\$	1,285.00	\$	1,285.00 \$	- 5	\$ -
45	575-000	Travel & mileage Services	\$	874.49	\$	740.39	\$ -	\$	3,066.00	\$	3,066.00	\$	3,066.00 \$	- ÷	\$-
Account Cla	lassification	n Total: PS other - Purchased services - other	\$	2,615.61	\$	2,533.39	\$ 40.0	0 \$	4,946.00	\$	4,946.00	\$	4,946.00 \$	s -	\$ -
Supplies - Suppl	lies														
46	620-000	Office supplies Supplies	\$	13,018.60	\$	3,703.63	\$ 5,637.4	6 \$	7,727.00	\$	7,727.00	\$	7,727.00 \$	- 5	\$ -
46	625-000	Postage Supplies	\$	27,519.93	\$	27,652.63		4 \$	31,460.00	\$	31,460.00	\$	31,460.00 \$		\$ -
46	670-000	Books & periodicals Supplies	\$	781.97		497.00		\$		_	100.00	_	100.00 \$		\$-
		count Classification Total: Supplies - Supplies	\$	41,320.50	\$	31,853.26	\$ 29,266.3	0 \$	39,287.00	\$	39,287.00	\$	39,287.00 \$	s -	\$ -
Property - Prope	perty														
47	750-000	Furniture & fixures Property	\$	198.52		3,269.41	\$-	\$	,	\$	1,600.00		1,600.00 \$	- 6	\$-
	Acc	ount Classification Total: Property - Property		198.52			\$ -	\$	1,600.00	\$	1,600.00	\$	1,600.00 \$		\$ -
		Division Total: 00 - Non-Divisional	\$	531,042.69	\$	496,581.91	\$ 461,244.9	5 \$	447,151.00	\$	499,799.00	\$	499,799.00 \$	\$ 52,648.00	\$ -



Accou	unt	20	19 Actual	2020 Actual	2	2021 Actual						Cha	nge in budget (23-			
Numb	ber Account Description		Amount	Amount		Amount	202	2 Approved Budget	2023 Proposed Budget	20	23 Default Budget		22)	Over	(Under) Default	
Division: 43 - Ve	oter Registration															
PS Salaries - Person	nel services - salaries															
4120-0	000 Part-time Salaries	\$	-	\$ 9,873.95	\$	1,895.25	\$	6,748.00	\$ 6,748.00	\$	6,748.00	\$	-	\$	-	*
4130-0	000 Elected Salaries	\$	-	\$ 380.75	\$	5,383.47	\$	16,252.00	\$ 16,252.00	\$	16,252.00	\$	-	\$	-	*
4140-0	000 Overtime Salaries	\$	-	\$ -	\$	-	\$	600.00	\$ 600.00	\$	600.00	\$	-	\$	-	
Account Classificatio	on Total: PS Salaries - Personnel services - salaries	\$	-	\$ 10,254.70	\$	7,278.72	\$	23,600.00	\$ 23,600.00	\$	23,600.00	\$	-	\$	-	
PS Benefits - Person	nel services - benefits															
4220-0	000 FICA Benefits	\$	-	\$ 19.62	\$	337.77	\$	1,045.00	\$ 1,045.00	\$	1,045.00	\$	-	\$	-	
4225-0	000 Medicare Benefits	\$	-	\$ 4.59	\$	78.99	\$	245.00	\$ 245.00	\$	245.00	\$	-	\$	-	
Account Classification	on Total: PS Benefits - Personnel services - benefits	\$	-	\$ 24.21	\$	416.76	\$	1,290.00	\$ 1,290.00	\$	1,290.00	\$	-	\$	-	
PS prof - Purchased	services - professional & technical															
4330-0	000 MGMT services Services	\$	-	\$ 316.57	\$	907.27	\$	10,200.00	\$ 10,200.00	\$	10,200.00	\$	-	\$	-	
4440-0	000 Rental and leases Services	\$	-	\$ -	\$	-	\$	500.00	\$ 500.00	\$	500.00	\$	-	\$	-	
sification Total: PS p	prof - Purchased services - professional & technical	\$	-	\$ 316.57	\$	907.27	\$	10,700.00	\$ 10,700.00	\$	10,700.00	\$	-	\$	-	
Supplies - Supplies																
4620-0	000 Office supplies Supplies	\$	-	\$ 883.35	\$	5,557.12	\$	1,100.00	\$ 1,100.00	\$	1,100.00	\$	-	\$	-	
4625-0	000 Postage Supplies	\$	-	\$ 115.90	\$	-	\$	300.00	\$ 300.00	\$	300.00	\$	-	\$	-	
	Account Classification Total: Supplies - Supplies	\$	-	\$ 999.25	\$	5,557.12	\$	1,400.00	\$ 1,400.00	\$	1,400.00	\$	-	\$	-	
Property - Property																
4740-0	000 Mach & equip Property	\$	-	\$ 30,284.99	\$	161.82	\$	1,000.00	\$ 1,000.00	\$	1,000.00	\$	-	\$	-	
	Account Classification Total: Property - Property	\$	-	\$ 30,284.99	\$	161.82	\$	1,000.00	\$ 1,000.00	\$	1,000.00	\$	-	\$	-	
	Division Total: 43 - Voter Registration	\$	-	\$ 41,879.72	\$	14,321.69	\$	37,990.00	\$ 37,990.00	\$	37,990.00	\$	-	\$	-	
I	Department Total: 05 - Town Clerk/Tax Collector	\$	531,042.69	\$ 538,461.63	\$	475,566.64	\$	485,141.00	\$ 537,789.00	\$	537,789.00	\$	52,648.00	\$	-	

Transactions	Number of Units	Cost Per	Total
Town Clerk	1 \$	71,764.00	\$ 71,764.00
	Total Town Clerk El	ected Salaries Cost:	\$ 71,764.00
Election Ballot Clerks @ \$8.50 per hour	1 \$	6,748.00	\$ 6,748.00
	Total Voter Registration Part	Time Salaries Cost:	\$ 6,748.00
Moderator	1 \$	1,500.00	\$ 1,500.0
Supervisor of the Checklist	2 \$	4,890.00	\$ 9,780.0
Supervisory of the Checklist - Chair	1 \$	4,972.00	\$ 4,972.0
	Total Voter Registration El	ected Salaries Cost:	\$ 16.252.0

	*Breakout of Pers	*Breakout of Personnel Salaries								
Transactions	Number of Units		Cost Per		Total					
Clerk's Assistant	1	\$	54,975.00	\$	54,975.00					
Clerk's Assistant	1	\$	45,948.00	\$	45,948.00					
Clerk's Assistant	1	\$	44,616.00	\$	44,616.00					
Clerk's Assistant	1	\$	45,948.00	\$	45,948.00					
Deputy Tax Collector Stipend	1	\$	5,013.00	\$	5,013.00					
Deputy Town Clerk Stipend	1	\$	5,013.00	\$	5,013.00					
Tax Collector	1	\$	56,392.00	\$	56,392.00					
	Total Town	Clerk Regu	lar Salaries Cost:	\$	257,905.00					
Clerk's Assistant Part-Time	1	\$	33,168.00	\$	33,168.00					
Intern	1	\$	1,260.00	\$	1,260.00					
	Total Town C	lerk Part-T	me Salaries Cost:	\$	34,428.00					

# FINANCIAL SERVICES

# **Division: Finance**

#### **Mission Statement:**

Handle the financial resources of the Town in a safe, fair, accurate, efficient and professional manner to meet all areas of responsibilities; including compliance with Federal, State and Local laws and ordinances and generally accepted governmental accounting principles. Provide timely and accurate reports that are easy to read which report the financial position and performance of the Town to the Town Council, management and general public

#### Major Services/Responsibilities:

Budget Preparation and ControlPreparation of Financial StatementsGrant Financial ComplianceCash ManagementAssist in Independent AuditDebt FinancingAccount and Bank ReconciliationsResearch and AnalysisCompliance to GAAP, GAAFR and GASB policies and statementsCompliance to Federal, State, and Local law and ordinancesAudit and processing of Accounts Payable, Payroll and Cash Receipts

#### **Key Fiscal Year Objectives:**

Continue to maximize investment earnings potential. Continue to enhance payment technologies to gain efficiencies in the Town's disbursement processes for vendor payments including expansion of the Town's credit card vendor payment systems and continue towards and integrated payable system. Support the Town's initiatives designed to improve efficiencies in all aspects of Town business and processes.



Account Number	Account Description	2019 Actual Amount	2020 Actual Amount	2021 Actual Amount	2022 Approved Budget	2023 Proposed Budget	2023 Default Budget	Change in budget (23- 22)	Over/(Under) Default
Fund: 100 - General	l Fund								
EXPENSES									
Department: 08 - F	inance								
Division: 00 - Non-l	Divisional								
PS Salaries - Personnel	services - salaries								
4110-000	Regular Salaries	\$ 400,437.19 5	335,056.61	\$ 357,852.06	\$ 379,304.00 \$	\$ 381,898.00	\$ 381,898.00	\$ 2,594.00	\$ - *
4120-000	Part-time Salaries	\$ -	\$-	\$ -	s - s	5 -	\$ -	\$ -	\$ -
4130-000	Elected Salaries	\$ 2,500.00 5	\$ 2,500.00	\$ 2,500.00	\$ 2,500.00 \$	\$ 2,500.00	\$ 2,500.00	\$ -	\$ - *
4140-000	Overtime Salaries	\$ 67.32 \$	3,744.45	\$ 5,886.89	\$ 1,000.00 \$	\$ 1,000.00	\$ 1,000.00	\$ -	\$ -
Account Classification	Total: PS Salaries - Personnel services - salaries	\$ 403,004.51 5	\$ 341,301.06	\$ 366,238.95	\$ 382,804.00	\$ 385,398.00	\$ 385,398.00	\$ 2,594.00	\$ -
PS Benefits - Personnel	services - benefits								
4210-000	Health Ins Benefits	\$ 44,273.20 \$	68,276.16	\$-	s – s	5 -	\$ -	\$ -	\$ -
4215-000	Life Ins Benefits	\$ 6,724.81 \$	5,512.29	\$ 4,623.95	\$ 4,060.00 \$	\$ 4,268.00	\$ 4,268.00	\$ 208.00	\$ -
4219-000	Dental Ins Benefits	\$ 6,059.37 \$	6,040.32	\$ -	s - s	5 -	\$ -	\$ -	\$ -
4220-000	FICA Benefits	\$ 24,605.36 \$	5 20,598.04	\$ 22,839.34	\$ 23,734.00 \$	\$ 23,895.00	\$ 23,895.00	\$ 161.00	\$ -
4225-000	Medicare Benefits	\$ 5,814.60 \$	4,817.30	\$ 5,351.12	\$ 5,551.00 \$	5,589.00	\$ 5,589.00	\$ 38.00	\$ -
4230-000	Retirement Benefits	\$ 43,960.47	33,100.39	\$ 34,883.45	\$ 53,471.00 \$	53,836.00	\$ 53,836.00	\$ 365.00	\$ -
4260-000	Workers' comp Benefits	\$ 443.58 \$	445.51	\$ 431.86	\$ 541.00 \$	563.00	\$ 563.00	\$ 22.00	\$ -
Account Classification	Total: PS Benefits - Personnel services - benefits	\$ 131,881.39 \$	5 138,790.01	\$ 68,129.72	\$ 87,357.00	\$ 88,151.00	\$ 88,151.00	\$ 794.00	\$ -
PS prof - Purchased ser	vices - professional & technical								
4301-000	Auditing services Services	\$ 46,860.00 \$	\$ 42,000.00	\$ 42,500.00	\$ 45,500.00 \$	45,500.00	\$ 45,500.00	\$ -	\$ - ~
4330-000	MGMT services Services	\$ 1,223.64 \$	5 514.17	\$ 1,155.19	\$ 9,000.00 \$	9,000.00	\$ 9,000.00	\$ -	\$ -
4340-000	Bank services Services	\$ 1,666.95 \$	5 14,140.50	\$ 30,821.79	\$ 28,000.00 \$	\$ 28,000.00	\$ 28,000.00	s -	\$ - ~
4341-000	Telephone Services	\$ -	s -	\$ -	s – s	5 -		\$ -	\$ -
4390-000	Other professional Services	\$ 20,487.50 \$	5 21,345.00	\$ 10,000.00	\$ 30,000.00 \$	30,000.00	\$ 30,000.00	s -	\$ -
ssification Total: PS pro	f - Purchased services - professional & technical	\$ 70,238.09 \$	5 77,999.67	\$ 84,476.98	\$ 112,500.00	\$ 112,500.00	\$ 112,500.00	\$ -	\$ -
PS other - Purchased se	rvices - other								
4560-000	Dues & subs Services	\$ 490.00 \$	5 340.00	\$ 325.00	\$ 500.00 \$	500.00	\$ 500.00	\$ -	\$ -
4570-000	Sem & workshops Services	\$ 3,061.94 5	5 175.00	\$ 204.97	\$ 2,800.00 \$	\$ 2,800.00	\$ 2,800.00	\$ -	\$ -
4575-000	Travel & mileage Services	\$ 760.13 5	84.83	\$ -	\$ 500.00 \$	500.00	\$ 500.00	\$ -	\$ -
Account Classifica	tion Total: PS other - Purchased services - other	\$ 4,312.07 \$	599.83	\$ 529.97	\$ 3,800.00	\$ 3,800.00	\$ 3,800.00	\$ -	\$ -
Supplies - Supplies									
4620-000	Office supplies Supplies	\$ 3,084.79 5	3,212.34	\$ 1,893.29	\$ 3,500.00 \$	3,500.00	\$ 3,500.00	s -	s -
4625-000		\$ 1,566.98 \$	1,318.50	\$ 1,122.51	\$ 2.000.00 \$	5 2.000.00	\$ 2,000.00	\$ -	\$ -
4670-000		\$ -		\$ 67.00		5 100.00			s -
4690-000	Other misc Supplies	\$ 35.19	S –		s - s		\$ _		\$ -
	Account Classification Total: Supplies - Supplies	\$ 4,686,96	4,530,84	\$ 3.082.80	\$ 5,600.00	\$ 5,600.00	\$ 5,600.00	\$ -	\$ -
Property - Property	Sector Press								
	Furniture & fixures Property	\$ 1,380.00	s -	\$ 649.96	\$ 1,000.00 \$	5 1,000.00	\$ 1,000.00	s -	s -
	Account Classification Total: Property - Property	\$ 1.380.00	s -	\$ 649,96	\$ 1.000.00	\$ 1.000.00	\$ 1.000.00	\$ -	\$ -
	Division Total: 00 - Non-Divisional		563.221.41	\$ 523,108,38		\$ 596,449.00	\$ 596,449.00	\$ 3.388.00	\$ -
Division: 44 - Perso	onnel Administration								
PS Benefits - Personnel									
4210-000	5	\$ 500.00 \$	5 0.10	s -	s - 5	-	s -	s -	s -
4220-000		\$ - 3			s - 5		s -	\$ -	\$ -
4225-000		\$ -			s - 5		s -		\$ -
4240-000		\$ 6,776.00 \$							s -
	Total: PS Benefits - Personnel services - benefits		5 12,500.00 5 12,500.10	\$ 11,083.00	\$ 21,500.00	1	\$ 21,500,00		\$ -
	Division Total: 44 - Personnel Administration			\$ 11.083.00	1	<i>p</i>	,		\$ -
	Department Total: 08 - Finance								
	Department Fotal. 00 - Finance	φ 022,117.02 C	515,121.51	¢ 554,171.50	φ 014,501.00 V	φ 017,949.00	017,949.00	\$ 5,588.00	Ŷ

Transactions	Number of Uni	ts	Cost Per	Total
Administrative Time	1	\$	5,259.00	\$ 5,259.00
Vacation Cash out	1	\$	1,502.00	\$ 1,502.00
Benefits Administrator	1	\$	74,917.00	\$ 74,917.00
Controller	1	\$	78,072.00	\$ 78,072.00
Director of Finance	1	\$	105,585.00	\$ 105,585.00
Accounts Payable Clerk	1	\$	60,008.00	\$ 60,008.00
Payroll Clerk	1	\$	56,555.00	\$ 56,555.00
	To	tal Regular	Salaries Cost:	\$ 381,898.00
Treasurer	1	\$	2,500.00	\$ 2,500.00
	2	otal Electe	d Salaries Cost:	\$ 2,500.00

Transactions	Number of Units		Total	
Financial Auditing Contract	1	\$	42,500.00	\$ 42,500.0
Single Audit for Federal Funds	1	\$	3,000.00	\$ 3,000.0
		Total Auditi	ng Services Cost:	\$ 45,500.0
Citizens Bank - Banking Fees	1	\$	28,000.00	\$ 28,000.0
		Total Banki	ng Services Cost:	\$ 28,000.0

# **GENERAL GOVERNMENT**

## **Division:** Assessing

#### **Mission Statement:**

To locate and appraise all taxable property in accordance with New Hampshire Revised Statutes Annotated, Supreme Court decisions and administrative procedures; to maintain current information on the ownership and characteristics of property; to prepare and certify the assessment roll and individual property assessments in accordance with the New Hampshire RSAs.

#### Major Services/Responsibilities:

Maintain town's assessment roll by valuation of building additions and new construction Administration of exemption and abatement applications and preparation of reports to State Represent Town at Board of Tax and Land Appeals and Superior Court Value real property for Ad Valorem tax purposes Administer timber cutting, excavations and current use

#### **Key Fiscal Year Objectives:**

Continue with updating properties

Continue maintaining the sales month by month as they are received in this office Continue with the re-measuring / listing program, doing a percentage each year for 5 years



	Account		2019 Actual	2	020 Actual	2	2021 Actual							Ch	hange in budget (23-	C	Over/(Under)
	Number	Account Description	Amount		Amount		Amount	202	2 Approved Budget	20	023 Proposed Budget	202	3 Default Budget		22)		Default
Fund:	100 - Genera	l Fund															
EXPENSI	ES																
Departme		ssessing															
Division:	00 - Non-	Divisional															
PS Salarie	es - Personnel	services - salaries															
	4110-000	Regular Salaries	\$ 200,024.82	\$	211,309.39	\$	244,381.73	\$	212,607.00	\$	213,375.00	\$	213,375.00	\$	768.00	\$	- *
	4120-000	Part-time Salaries	\$ 31,157.51	\$	23,521.30	\$	31,972.51	\$	34,562.00	\$	36,897.00	\$	36,897.00	\$	2,335.00	\$	- *
	4140-000	Overtime Salaries	\$ -	\$	252.64	\$	64.37	\$	1,000.00	\$	1,000.00		1,000.00			\$	-
Classificat	ion Total: PS	Salaries - Personnel services - salaries	\$ 231,182.33	\$	235,083.33	\$	276,418.61	\$	248,169.00	\$	251,272.00	\$	251,272.00	\$	3,103.00	\$	-
PS Benefi	ts - Personnel	services - benefits															
	4210-000	Health Ins Benefits	\$ 67,233.87	\$	56,175.85	\$	-	\$	-	\$	-	\$	-	\$	-	\$	-
	4215-000	Life Ins Benefits	\$ 4,001.83	\$	3,900.22	\$	1,871.06	\$	2,684.00	\$	2,821.00	\$	2,821.00	\$	137.00	\$	-
	4219-000	Dental Ins Benefits	\$ 3,937.56	\$	2,445.31	\$	-	\$	-	\$	-	\$	-	\$	-	\$	-
	4220-000	FICA Benefits	\$ 13,242.26	\$	14,207.27	\$	11,414.86	\$	15,387.00	\$	15,579.00	\$	15,579.00	\$	192.00	\$	-
	4225-000	Medicare Benefits	\$ 3,096.98	\$	3,322.65	\$	2,669.59	\$	3,599.00	\$	3,644.00	\$	3,644.00	\$	45.00	\$	-
	4230-000	Retirement Benefits	\$ 22,727.57	\$	23,331.48	\$	15,938.32	\$	30,033.00	\$	30,142.00	\$	30,142.00	\$	109.00	\$	-
	4260-000	Workers' comp Benefits	\$ 4,783.37	\$	4,804.23	\$	4,657.05	\$	5,826.00	\$	6,052.00	\$	6,052.00	\$	226.00	\$	-
Classifica	tion Total: PS	Benefits - Personnel services - benefits	\$ 119,023.44	\$	108,187.01	\$	36,550.88	\$	57,529.00	\$	58,238.00	\$	58,238.00	\$	709.00	\$	-
PS prof -	Purchased ser	vices - professional & technical	. ,		,		,		,		,		,				
1 5	4241-000	Training Benefits	\$ -	\$	-	\$	100.00	\$	2,100.00	\$	2,100.00	\$	2,100.00	\$	-	\$	-
	4330-000	MGMT services Services	\$ 190,301.50	\$	82,425.00	\$	98,799.25	\$	90,000.00	\$	90,000.00	\$	90,000.00	\$	-	\$	-
	4341-000	Telephone Services	\$ 1,459.26		66.27		-	\$	-	\$	-	\$	-	\$	-	\$	-
Total: PS		used services - professional & technical				\$	98,899.25	\$	92,100.00	\$	92,100.00	\$	92,100.00	\$	-	\$	-
		d services - property services	. ,		,		,		,		,		,				
1 1	4490-000	Clothing allowance Services	\$ 156.00	\$	-	\$	-	\$	200.00	\$	200.00	\$	200.00	\$	-	\$	-
ion Total:		Purchased services - property services		-		\$	-	\$	200.00		200.00	-	200.00			\$	-
	Purchased se																
	4550-000	Printing Services	\$ 33.00	\$	-	\$	239.25	\$	250.00	\$	250.00	\$	250.00	\$	-	\$	-
	4560-000	Dues & subs Services	\$ 598.44	\$	547.44		1.793.14	\$	640.00		640.00		640.00	\$	-	\$	-
	4570-000	Sem & workshops Services	\$ 3,290.51	\$	1,017.00	\$	-	\$	3,800.00	s	3,800.00	\$	3,800.00	s	-	\$	-
	4575-000	Travel & mileage Services	\$ -	\$	,	\$	-	\$	350.00		350.00		350.00		-	\$	-
ount Class		: PS other - Purchased services - other	Ŧ		1.564.44		2.032.39	\$	5.040.00				5.040.00		-	\$	-
Supplies -	5		+ +,+	+	-,	+	_,	+	-,	-	-,	-	-,	-		+	
11	4620-000	Office supplies Supplies	\$ 547.90	\$	48.76	s	1,256.14	\$	685.00	\$	685.00	S	685.00	s		\$	_
	4625-000	Postage Supplies	\$ 491.98		636.85		615.43		1,000.00		1,000.00		1.000.00			\$	-
	4630-000	Maint & repairs Supplies	\$ 7.47			\$	-	\$	100.00		100.00		100.00			\$	-
		Classification Total: Supplies - Supplies		-	685.61		1.871.57		1.785.00			-	1.785.00		-	\$	-
Property -				Ŧ		-	-,	-	-,	÷	-,		2,1.00100	Ŧ		-	
		Furniture & fixures Property	\$ -	\$	-	\$	_	\$	-	\$	-	\$	-	\$	_	\$	-
		lassification Total: Property - Property	1	\$		\$	-	\$	=	\$		\$	-	\$		\$	-
	steeduna et	Division Total: 00 - Non-Divisional		\$		\$	415,772.70	\$	404.823.00			-	408,635.00	-		\$	-
		Department Total: 09 - Assessing	· · · · · · · · · · · · · · · · · · ·		428,011.66		415,772.70	-	404,823.00		,		408,635.00		3.812.00		
		Department Fotal. 07 - Assessing	φ 547,071.05	φ	420,011.00	ψ	+15,772.70	Ψ	+0+,023.00	φ	+00,055.00	φ	+00,055.00	φ	5,612.00	φ	-

Transactions	Number of Units		Total		
A * A	1	¢	65 001 00	¢	65 001 00
Assistant Assessor	1	\$	65,021.00	\$	65,021.00
Department Assistant	1	\$	52,354.00	\$	52,354.00
Town Assessor	1	\$	96,000.00	\$	96,000.00
	Total I	Regular	Salaries Cost:	\$	213,375.00
Assessment Technician	1	\$	36,897.00	\$	36,897.00
	Total Pa	rt-Time	Salaries Cost:	\$	36.897.00

# GENERAL GOVERNMENT

# **Division: Information Technology**

#### **Mission Statement:**

To provide both strategic IT vision and enterprising solutions for town staff, so they may be able to better meet their goals by:

Developing and maintaining superior communications and computing infrastructure; Providing prompt and knowledgeable support to all communications and computing; Identifying and responding to changing needs, through fiscally responsible collaboration and innovation;

Developing and promoting a unified vision of technology.

#### Major Services/Responsibilities:

Purchase all computer hardware, software used by employees.

Provide adequate training to all employees.

Keep up to date information of the latest technologies.

Provide technical solutions to end user problems and requests.

Review all service contracts relating to computer systems.

Promote and facilitate the effective integration of technology into the basic mission of the Town through planning, programming, training, consulting, and other support activities.

Maintaining all computer hardware, software and communication systems purchased by the Town.

#### **Key Fiscal Year Objectives:**

Manage the continued Town Wide software implementation. Assist in the update of the Town website. Manage the Town's messaging backbone. Provide efficient technological support to all town departments. Evaluate and Upgrade Network Infrastructure as needed. Manage the remote capabilities of the Town infrastructure. Evaluate and Reduce Energy Consumption by consolidation and virtualization.

#### **Performance Measures:**

Not Applicable



Account Num		019 Actual Amount	2020 Actual Amount	2	2021 Actual Amount	20	22 Approved Budget	2	023 Proposed Budget	2	023 Default Budget	Cha	nge in budget (23- 22)	ver/(Under) Default
Fund: 100 - General	···· ··· ··· ··· ··· ··· ··· ··· ··· ·						8				8		/	
EXPENSES														
Department: 10 - In	nformation Technology													
Division: 00 - Non-E														
PS prof - Purchased serv	vices - professional & technical													
4330-000	MGMT services Services	\$ 213,261.46	\$ 207,755.80	\$	215,900.78	\$	228,324.00	\$	251,859.00	\$	251,859.00	\$	23,535.00	\$ 
4332-000	Contracted services Services	\$ 171,300.00	\$ 171,300.00	\$	189,938.00	\$	200,000.00	\$	200,000.00	\$	200,000.00	\$	-	\$ 
4341-000	Telephone Services	\$ -	\$ 151.39	\$	-	\$	-	\$	-	\$	-	\$	-	\$ -
cation Total: PS prof - Pu	urchased services - professional & technical	\$ 384,561.46	\$ 379,207.19	\$	405,838.78	\$	428,324.00	\$	451,859.00	\$	451,859.00	\$	23,535.00	\$ -
PS property - Purchased	l services - property services													
4430-000	Repairs & maint Service	\$ -	\$ -	\$	-	\$	1,300.00	\$	1,300.00	\$	1,300.00	\$	-	\$ -
ification Total: PS prope	erty - Purchased services - property services	\$ -	\$ -	\$	-	\$	1,300.00	\$	1,300.00	\$	1,300.00	\$	-	\$ -
PS other - Purchased ser	rvices - other													
4560-000	Dues & subs Services	\$ -	\$ -	\$	-	\$	500.00	\$	500.00	\$	500.00	\$	-	\$ -
4570-000	Sem & workshops Services	\$ -	\$ -	\$	-	\$	1,200.00	\$	1,200.00	\$	1,200.00	\$	-	\$ -
Account Classification	Total: PS other - Purchased services - other	\$ -	\$ -	\$	-	\$	1,700.00	\$	1,700.00	\$	1,700.00	\$	-	\$ -
Supplies - Supplies														
4610-000	General expenses Supplies	\$ 43,454.09	\$ 35,779.92	\$	20,276.68	\$	33,000.00	\$	33,000.00	\$	33,000.00	\$	-	\$ -
4620-000	Office supplies Supplies	\$ 39.95	\$ 156.29	\$	-	\$	500.00	\$	500.00	\$	500.00	\$	-	\$ -
4630-000	Maint & repairs Supplies	\$ -	\$ 118.82	\$	-	\$	-	\$	-	\$	-	\$	-	\$ -
4670-000	Books & periodicals Supplies	\$ -	\$ -	\$	-	\$	100.00	\$	100.00	\$	100.00	\$	-	\$ -
Accor	unt Classification Total: Supplies - Supplies	\$ 43,494.04	\$ 36,055.03	\$	20,276.68	\$	33,600.00	\$	33,600.00	\$	33,600.00	\$	-	\$ -
Property - Property														
4740-000	Mach & equip Property	\$ 31,077.46	\$ 43,489.12	\$	21,828.52	\$	25,600.00	\$	25,600.00	\$	25,600.00	\$	-	\$ -
4750-000	Furniture & fixures Property	\$ -	\$ -	\$	-	\$	500.00	\$	500.00	\$	500.00	\$	-	\$ -
Accou	unt Classification Total: Property - Property	\$ 31,077.46	\$ 43,489.12	\$	21,828.52	\$	26,100.00	\$	26,100.00	\$	26,100.00	\$	-	\$ -
	Division Total: 00 - Non-Divisional	\$ 459,132.96	\$ 458,751.34	\$	447,943.98	\$	491,024.00	\$	514,559.00	\$	514,559.00	\$	23,535.00	\$ -
Depart	tment Total: 10 - Information Technology	\$ 459,132.96	\$ 458,751.34	\$	447,943.98	\$	491,024.00	\$	514,559.00	\$	514,559.00	\$	23,535.00	\$ -

Transactions	Number of Unit	s	Cost Per	Total
APPGEO	1	\$	13,500.00	\$ 13,500.00
Bitdefender	1	\$	4,900.00	\$ 4,900.00
Avitar Assessing	1	\$	6,500.00	\$ 6,500.00
Avitar Tax	1	\$	2,700.00	\$ 2,700.00
Baracuda	1	\$	3,200.00	\$ 3,200.00
Civic Plus	1	\$	3,000.00	\$ 3,000.00
Clerkworks	1	\$	14,800.00	\$ 14,800.00
Unitrends Backups	1	\$	13,766.00	\$ 13,766.00
Docusign	1	\$	4,500.00	\$ 4,500.00
Eagleview	1	\$	11,000.00	\$ 11,000.00
Encode	1	\$	8,000.00	\$ 8,000.00
ESRI	1	\$	6,500.00	\$ 6,500.00
Faircom (Library)	1	\$	1,400.00	\$ 1,400.00
Inforce	1	\$	2,000.00	\$ 2,000.00
Internet Access	12	\$	3,000.00	\$ 36,000.00
Logmein	1	\$	5,000.00	\$ 5,000.00
New World Technology Support Costs	1	\$	66,547.00	\$ 66,547.00
Pictometry	1	\$	1,150.00	\$ 1,150.00
Red Alert (Fire)	1	\$	19,000.00	\$ 19,000.00
Smart Phones	12	\$	300.00	\$ 3,600.00
Sonicwalls	1	\$	10,800.00	\$ 10,800.00
Vision	1	\$	9,996.00	\$ 9,996.00
VMWare	1	\$	4,000.00	\$ 4,000.00
		Tot	al MGMT Services Cost:	\$ 251,859.00
Local Networks LLC	1	\$	200,000.00	\$ 200,000.00
		Total C	Contracted Services Cost:	\$ 200,000.00

# GENERAL GOVERNMENT Division: Legal

#### **Mission Statement:**

To insure the availability of experienced and competent resources to manage legal research, charter interpretations, legal advice, collective bargaining assistance and represent all departments, Boards and Commissions as required.

#### Major Services/Responsibilities:

Represent the town and all departments in District/Superior Court litigation not covered by insurance Draft Contracts, deeds, leases, etc.

Handle legal research, advice the Council of updated legislation Assist staff with collective bargaining process

#### **Key Fiscal Year Objectives:**

Represent, assist and protect the town in all legal matters.

#### **Performance Measures:**

Not Applicable



Account Number	Account Description	2019 Act	tual Amount	2	2020 Actual Amount	021 Actual Amount	20	022 Approved Budget	202	3 Proposed Budget	2	023 Default Budget	Ch	nange in budget (23- 22)	/er/(Under) Default
Fund: 100 - General F EXPENSES	fund														
Department: 12 - Leg Division: 00 - Non-Di	,														
PS Salaries - Personnel se	rvices - salaries														
4110-000	Regular Salaries	\$	-	\$	-	\$ -	\$	-	\$	111,431.00	\$	101,137.00	\$	111,431.00	\$ 10,294.00 *
	Fotal: PS Salaries - Personnel services - salaries	\$	-	\$	-	\$ -	\$	-	\$	,	\$	101,137.00		111,431.00	\$ 10,294.00
PS Benefits - Personnel se	rvices - benefits									,		,		,	,
4210-000	Health Ins Benefits	\$	-	\$	-	\$ -	\$	-	\$	-	\$	-	\$	-	\$ -
4215-000	Life Ins Benefits	\$	-	\$	-	\$ -	\$	-	\$	1,446.00	\$	1,328.00	\$	1,446.00	\$ 118.00
4219-000	Dental Ins Benefits	\$	-	\$	-	\$ -	\$	-	\$	-			\$	-	\$ -
4220-000	FICA Benefits	\$	-	\$	-	\$ -	\$	-	\$	6,909.00	\$	6,271.00	\$	6,909.00	\$ 638.00
4225-000	Medicare Benefits	\$	-	\$	-	\$ -	\$	-	\$	1,616.00	\$	1,467.00	\$	1,616.00	\$ 149.00
4230-000	Retirement Benefits	\$	-	\$	-	\$ -	\$	-	\$	15,668.00	\$	14,220.00	\$	15,668.00	\$ 1,448.00
4260-000	Workers' comp Benefits	\$	-	\$	-	\$ -	\$	-	\$	-			\$	-	\$ -
Account Classification T	Total: PS Benefits - Personnel services - benefits	\$	-	\$	-	\$ -	\$	-	\$	25,639.00	\$	23,286.00	\$	25,639.00	\$ 2,353.00
PS prof - Purchased servic	ces - professional & technical														
4241-000	Training Benefits	\$	-	\$	-	\$ -	\$	-			\$	-	\$	-	\$ -
4320-000	Legal general Services	\$	149,050.27	\$	151,366.49	\$ 329,350.54	\$	174,500.00	\$	50,000.00	\$	174,500.00	\$	(124,500.00)	\$ (124,500.00)
4330-000	MGMT services Services	\$	-	\$	-	\$ -	\$	-			\$	-	\$	-	\$ -
J 1 J	<sup>c</sup> - Purchased services - professional & technical	\$	149,050.27	\$	151,366.49	\$ 329,350.54	\$	174,500.00	\$	50,000.00	\$	174,500.00	\$	(124,500.00)	\$ (124,500.00)
PS other - Purchased serve	ices - other														
4560-000	Dues & subs Services	\$	-	\$	-	\$ -	\$	-	\$	4,992.00	\$	4,992.00	\$	4,992.00	\$ -
4570-000	Sem & workshops Services	\$	-	\$	-	\$ -	\$	-			\$	-	\$	-	\$ -
Account Classificat	tion Total: PS other - Purchased services - other	\$	-	\$	-	\$ -	\$	-	\$	4,992.00	\$	4,992.00		4,992.00	-
	Division Total: 00 - Non-Divisional		149,050.27	\$	151,366.49	\$ 329,350.54	\$	174,500.00		192,062.00	\$	303,915.00		17,562.00	(111,853.00)
	Department Total: 12 - Legal	\$	149,050.27	\$	151,366.49	\$ 329,350.54	\$	174,500.00	\$	192,062.00	\$	303,915.00	\$	17,562.00	\$ (111,853.00)

Transactions	Number of Units		Cost Per	Total
Administrative Time	1	\$	3,124.00	\$ 3,124.00
Town Attorney	1	\$	108,307.00	\$ 108,307.00
Town Attorney	1 Total P	\$ eaula	108,307.00 r Salaries Cost:	\$ 108,3

# GENERAL GOVERNMENT

# **Division: Misc. General Government**

#### **Mission Statement:**

To manage funds for programs and responsibilities not directly attributable to any one department.

#### Major Services/Responsibilities:

Account for Custodial services to the Town Offices Account for general Town Office building services and related expenses Assist in setting up the Old Home Day Celebration Account for utilities, fuels and other commodities

#### **Key Fiscal Year Objectives:**

Maintain town office space Coordinate maintenance and improvements for all town buildings and properties Manage town office vehicle fleet Insures efficient use of resources through competitive bidding process Secure agreements for commodities to insure competitive market pricing

#### **Performance Measures:**

Not Applicable



	.ccount Numbe	er Account Description	2	019 Actual Amount	2	2020 Actual Amount	2	2021 Actual Amount	20	022 Approved Budget	20	23 Proposed Budget	2023 Default Budget	Ch	ange in budget (23- 22)	Over/(Under) Default
	00 - General Fi			mount		mount		rinount		Duuget	20.	20 I Toposcu Duuget	2025 Deluait Duaget			Deluun
EXPENSES		inu														
Department		eral Government														
Division:	00 - Non-Div															
		es - professional & technical														
. o proj 1 u	4330-000	MGMT services Services	\$	38,103,76	\$	53,665.75	\$	304,687.07	\$	45,000.00	\$	45,000.00	\$ 45,000.00	2		- 4
	4341-000	Telephone Services	\$	59,809,16		67,476.53		78,541.62		58,669.00		58,669.00	+,			
	4360-000	Custodial Services	ф ¢	32,003.00	\$	27,325.00		26,785.00		32,000.00		32,000.00				
	4440-000	Rental and leases Services	э \$	41,009.97		33,100.90		16,370.15		40,000.00		40,000.00				
tion Total		ased services - professional & technical		170,925.89	۹ \$	181,568.18	-	426,383.84	_	175,669.00		,				s -
		rvices - property services	φ	170,925.89	ф	101,500.18	φ	+20,303.84	þ	175,009.00	\$	175,009.00	φ 175,009.00	, p		, -
s property	- Furchasea sei 4410-000	Electric Services	\$	36.332.50	¢	37,122.42	¢	32,795.40	¢	44,000.00	¢	44.000.00	\$ 44,000.00	) \$	- 5	4
	4410-000	Heat & oil Services	э \$	10,714.30		8.652.51		9,743.45		9,500.00		9,500.00	,			₽
	4411-000	Water Services	¢ ¢	7.292.87		6,560.79		9,743.43		9,300.00		9,500.00 8.000.00				
	4412-000		¢ ¢	50,585.51		45,329.60		25,975.00		30,000.00		30,000.00			- 3	· -
	4450-000	Repairs & maint Service	¢ ¢	,		· ·		· · ·		· · · · · ·		· · · · · · · · · · · · · · · · · · ·				
	al: PS property	Town common exp Services - Purchased services - property services	\$	5,375.36		7,244.86	-	2,245.99 81.682.41	_	7,000.00 98,500.00		7,000.00 98,500.00				» - \$ -
	1 1 2	- Purchased services - property services	\$	110,300.54	\$	104,910.18	\$	81,682.41	\$	98,500.00	\$	98,500.00	\$ 98,500.00	) \$	- 3	ə -
Supplies - Si	4610-000	General expenses Supplies	\$	9,259.66	¢	7,955.41	¢	7,309.47	¢	7,500.00	¢	7.500.00	\$ 7,500.00	n e		7
			ծ Տ	,		· ·		· ·		. ,		40.000.00				₽
	4630-000	Maint & repairs Supplies	\$	44,511.25		77,856.10		80,761.60		40,000.00		- ,			- 3	• - •
	4635-000 4660-000	Gasoline Supplies	\$	183,010.96		206,314.56		129,779.72		193,290.00		193,290.00			- 3	· -
		Vehicle repairs Supplies	\$	3,345.71		4,637.38		3,971.32		3,400.00		3,400.00				• -
Othern Other		Classification Total: Supplies - Supplies	\$	240,127.58	\$	296,763.45	\$	221,822.11	\$	244,190.00	\$	244,190.00	\$ 244,190.00	) \$	- 3	\$-
Other - Othe	5		¢	51 545 04	¢		<i>•</i>		٩		٩		¢	¢		t.
	4866-000	Environ testing Other	\$ \$	51,547.06		-	\$	-	\$	-	\$		\$ -	\$	- 5	
	4868-000	Regional trans initiative Other	Ψ	26,396.00	\$	26,396.00	\$	26,396.00		27,188.00		27,188.00			- 5	Ŧ
	Account Cu	assification Total: Other - Other objects	-	77,943.06	\$	26,396.00	\$	26,396.00	\$	27,188.00		27,188.00				\$
D' ' '	42 G K 1	Division Total: 00 - Non-Divisional	\$	599,297.07	\$	609,637.81	\$	756,284.36	\$	545,547.00	\$	545,547.00	\$ 545,547.00	) \$	- 5	\$-
Division:	42 - Cultural	Acuviues														
Other - Othe	0	Old have day Other	¢	10 150 00	¢	10 150 00	¢	10 150 00	¢	10 150 00	¢	10 150 00	¢ 10.150.00	n e		7
	4850-000	Old home day Other	\$	10,150.00	\$	10,150.00		10,150.00		10,150.00		10,150.00			- 5	Ŧ
	4860-000	Morrison house Other	\$	7,500.00	\$	7,500.00		7,500.00		7,500.00		7,500.00			- 5	Ŧ
	4861-000	Heritage comm exp Other	\$	-	\$	-	\$	-	\$	827.00		827.00			- 5	Ŧ
	4864-000	Cultural affairs cmte Other	\$	950.00	\$	950.00	\$	3,450.00	\$	3,450.00		10,000.00			6,550.00	
		assification Total: Other - Other objects		18,600.00	\$	18,600.00	\$	21,100.00	_	21,927.00		28,477.00	,		6,550.00	
		Division Total: 42 - Cultural Activities		18,600.00	\$	10,000.00	\$	21,100.00	_	21,927.00		28,477.00	,			\$ 6,550.00
	Depart	ment Total: 15 - General Government	\$	617,897.07	\$	628,237.81	\$	777,384.36	\$	567,474.00	\$	574,024.00	\$ 567,474.00	) \$	6,550.00	\$ 6,550.00

 $^{\sim}$  Increase expenses in FY 21 is because of State Municipal Aid given to Town

	*Break	out Regional Transportation	initia	tive other	
	Transactions	Number of Units		Cost Per	 Total
CART		1	\$	27,188.00	\$ 27,188.00

# OTHER Division: Cemetery Management

#### Mission Statement:

To manage the Town's eight cemeteries (historical and currently in use) listed below.

- Glenwood and Pleasantview located on Mammoth Road
- Kendall Cemetery located on Kendall Pond Road
- Pinkerton, Pillsbury Phase 1, Phase II, Phase III located on Hovey Road
- Sunnyside Cemetery located on Litchfield Road
- Towne Cemetery located on John Street
- Valley Cemetery located on Pillsbury Road

#### Major Services/Responsibilities:

- 1. Provide maintenance and other upkeep as necessary to the Town's eight cemeteries
- 2. Coordinate plot sales and burial services with the various local and out of state funeral homes
- 3. Creation of, and along with the adoption of an investment policy which is to be reviewed and confirmed on an annual basis
- 4. Maintain the Cemetery Trust Fund
- 5. Creation of, and balancing of, the required MS-9 and MS-10 financial documents

#### **Key Fiscal Year Objectives:**

- 1. Provide maintenance and other upkeep as necessary to the Town's eight cemeteries
- 2. Coordinate plot sales and burial services with the various local and out of state funeral homes
- 3. Maintain the Cemetery Trust Fund per adopted investment policy
- 4. Per RSA submit on annual bases the balanced MS-9 and MS-10 to the Department of Revenue and the Office of the Attorney General
- 5. Managing the existing Pillsbury Phase 1, 2 and Pillsbury Phase 3-A cemetery on Hovey Road

#### **Performance Measures:**

Description			Actual			Projected
Description	FY- 17/18	FY- 18/19	FY- 19/20	FY- 20/21	FY- 21/22	FY- 22/23
Cemeteries Managed	8	8	8	8	8	8

Note: Pillsbury Phase 3-A was completed in October 2018, Phase 3-B, C, & D not developed, are for future expansion.

					f Londonderr I Year 2023 Pi	•			
Account Number	Account Description	2019 Actual Amount	2020 Actual Amount	2021 Actual Amount	2022 Approved Budget	2023 Proposed Budget	2023 Default Budget	Change in budget (23-22)	Over/(Under) Default
Fund: 100 - General Fund EXPENSES									
Department: 16 - Cemetery									
Division: 00 - Non-Divisional	l								
Supplies - Supplies									
4630-000 Ma	int & repairs Supplies	\$ 34,828.62	\$ 32,300.92	\$ 26,767.75	\$ 38,000.00	\$ 38,000.00	\$ 38,000.00	\$ -	\$ -
Account Classificat	ion Total: Supplies - Supplies	\$ 34,828.62	\$ 32,300.92	\$ 26,767.75	\$ 38,000.00	\$ 38,000.00	\$ 38,000.00	\$ -	\$ -
Divisio	on Total: 00 - Non-Divisional	\$ 34,828.62	\$ 32,300.92	\$ 26,767.75	\$ 38,000.00	\$ 38,000.00	\$ 38,000.00	\$ -	\$ -
Дера	rtment Total: 16 - Cemeterv	\$ 34,828.62	\$ 32,300.92	\$ 26,767.75	\$ 38,000.00	\$ 38,000.00	\$ 38,000.00	\$ -	\$ -

# OTHER Division: Municipal Insurance

#### **Mission Statement:**

To protect the Town's interests in real and personal property, indemnification of staff, elected officials and volunteers.

#### Major Services/Responsibilities:

Provide insurance coverage for the town

Manage Town's interest in cooperative insurance pools

Offer training and management courses and policy to the Town's personnel on safety issues.

#### **Key Fiscal Year Objectives:**

To provide additional safety management courses to all town employees and update/maintain adequate levels of insurance coverage for the town's assets

#### **Performance Measures:**

Not Applicable



A STATE OF		20	019 Actual											Cha	ange in budget (23-	Over/	(Under)	
Account Number	Account Description		Amount	2020	0 Actual Amount	202	21 Actual Amount	2022 Appı	oved Budget	202	23 Proposed Budget	2023	3 Default Budget		22)	De	fault	
Fund: 100 - General Fund	1																	
EXPENSES																		
Department: 17 - Insu	rance																	
Division: 00 - Non-D	vivisional																	
PS Benefits - Personnel se	ervices - benefits																	
4210-000	Health Ins Benefits	\$	-	\$	-	\$	3,410,393.17	\$	3,810,857.00	\$	3,870,801.00	\$	3,870,801.00	\$	59,944.00	\$	-	*
4219-000	Dental Ins Benefits	\$	-	\$	-	\$	201,918.69	\$	231,249.00	\$	230,031.00	\$	230,031.00	\$	(1,218.00)	\$	-	~
4250-000	Unemployment ins Benefits	\$	2,309.00	\$	-	\$	-	\$	4,835.00	\$	4,981.00	\$	4,981.00	\$	146.00	\$	-	
Classification Total: PS Benefits	s - Personnel services - benefits	\$	2,309.00	\$	-	\$	3,612,311.86	\$	4,046,941.00	\$	4,105,813.00	\$	4,105,813.00	\$	58,872.00	\$	-	
PS other - Purchased serv	vices - other																	
4520-000	Property ins Services	\$	188,786.76	\$	179,150.41	\$	196,673.87	\$	203,785.00	\$	213,975.00	\$	213,975.00	\$	10,190.00	\$	-	۸
4521-000	Ins deductible Services	\$	5,500.00	\$	8,836.95	\$	5,747.55	\$	5,000.00	\$	5,000.00	\$	5,000.00	\$	-	\$	-	
unt Classification Total: PS oth	her - Purchased services - other	\$	194,286.76	\$	187,987.36	\$	202,421.42	\$	208,785.00	\$	218,975.00	\$	218,975.00	\$	10,190.00	\$	-	
Divis	ion Total: 00 - Non-Divisional	\$	196,595.76	\$	187,987.36	\$	3,814,733.28	\$	4,255,726.00	\$	4,324,788.00	\$	4,324,788.00	\$	69,062.00	\$	-	
Dep	artment Total: 17 - Insurance	\$	196,595.76	\$	187,987.36	\$	3,814,733.28	\$	4,255,726.00	\$	4,324,788.00	\$	4,324,788.00	\$	69,062.00	\$	-	

	*Breakout Health	Insure	ance	
Transactions	Number of Units		Cost Per	Total
1 Person Plans (44)	1	\$	542,332.00	\$ 542,332.00
2 Person Plans (28)	1	\$	685,088.00	\$ 685,088.00
Family Plans (71)	1	\$	2,308,523.00	\$ 2,308,523.00
Open Positions (21)	1	\$	686,809.00	\$ 686,809.00
Opt Outs (23)	1	\$	94,000.00	\$ 94,000.00
Airport Portion	1	\$	(445,951.00)	\$ (445,951.00
	Tota	l Heal	th Insurance Cost:	\$ 3,870,801.00
	~Breakout Dental	Insure	ance	
1 Person Plan (48)	1	\$	28,003.00	\$ 28,003.00
2 Person Plan (33)	1	\$	37,034.00	\$ 37,034.00
Family Plan (72)	1	\$	141,724.00	\$ 141,724.00
Open Positions (21)	1	\$	41,337.00	\$ 41,337.00
Opt Out (10)	1	\$	7,501.00	\$ 7,501.00
Airport Portion	1	\$	(25,568.00)	\$ (25,568.00

Total Dental Cost: \$

Primex Property Liability Insurance	1	\$	213,975.00	\$ 213,975.00
	Total Pre	operty Insuran	ce Services Cost:	\$ 213,975.00

230,031.00

# GENERAL GOVERNMENT

# **Division: Conservation Commission**

#### **Mission Statement:**

Established under RSA 36-A to study, promote, and develop for better use the natural resources of the Town of Londonderry.

#### Major Services/Responsibilities:

Review Dredge & Fill applications for the NHDES Wetlands Bureau; support Planning Board goals with DRC review and recommendations for Conditional Use Permits; work to preserve the community's orchards and open spaces; provide educational information about our natural resources to the community; manage the Town's working forests & conservation lands, as well as monitor all conservation easements.

#### **Key Fiscal Year Objectives:**

Continue the Open Space and Orchard Preservation programs.

#### **Performance Measures:**

Not Applicable



	Account Number	Account Description	2019 Actu Amount		2020 Actual Amount	2021 Actual Amount	2022	Approved Budget	2023 Pr	oposed Budget	2023 Default Budget	Change in budge 22)	et (23-	Over/(Under) Default	
EX	nd: 100 - General Fund PENSES Department: 18 - Conserva Division: 00 - Non-Divisio Supplies - Supplies														-
	4690-000	Other misc Supplies	\$ 3,34	2.94 \$	1,839.60	\$ 3,284.25	5 \$	3,350.00	\$	3,350.00	\$ 3,350.00	\$	- 3	\$-*	*
	Account Classification	Total: Supplies - Supplies	\$ 3,34	2.94 \$	1,839.60	\$ 3,284.25	5 \$	3,350.00	\$	3,350.00	\$ 3,350.00	\$	-	\$ -	
	Division T	'otal: 00 - Non-Divisional	\$ 3,34	2.94 \$	1,839.60	\$ 3,284.25	5\$	3,350.00	\$	3,350.00	\$ 3,350.00	\$	-	\$ -	
	Department	Total: 18 - Conservation	\$ 3,34	2.94 \$	1,839.60	\$ 3,284.25	5\$	3,350.00	\$	3,350.00	\$ 3,350.00	\$	-	\$-	
							_								

4	Other misc Supplies		
Transactions	Number of Units	Cost Per	Total
NH Association of Conservation Commissions	1	\$ 1,075.00	\$ 1,075.00
Rockingham County Conservation District	1	\$ 650.00	\$ 650.00

# POLICE

# **Police Department Summary**

## **Mission Statement:**

**MISSION**: To protect with courage and vigilance. To serve with professionalism, honor, and dignity. To treat all persons, we meet, with kindness and dignity. To always **EXPECT EXCELLENCE** from ourselves and from the Londonderry Police Department (LPD).

**VISION**: To be the model agency in modern day law enforcement, through an expectation of excellence, a commitment to innovation and community, and a devotion to unparalleled service.

### Major Services/Responsibilities:

- Administration, Services, and coordination of a large municipal agency
- Operations, including handling in excess of 60,000 plus calls for service yearly
- Coordinating intra/inter-departmental resources
- Prosecution of offenders in the Circuit Court District Division located in Derry, coupled with coordination and cooperation with the Rockingham County Attorney's Office as well as the New Hampshire Attorney General's Office

# **Key FY23 Objectives**

- Continue to provide professional, courteous, and effective police services with the resources allocated by the Town Council in as fiscally sound a manner as is possible.
- Continue to foster a spirit of positive community relations.
- Continue to analyze, plan, and prepare for the challenges that the LPD <u>will</u> face as the community continues to cement its status as the *"fastest growing municipality in New Hampshire."*

### **Performance Measures**

Our most effective performance measures are not the simple recitation of basic statistics as they are subject to factors that are beyond our control. They are, rather, better found in our:

- Low number of sustained employee complaints/grievances
- Our lengthy history of fiscal responsibility
- Low employee turn-over
- Superb reputation within the New Hampshire law enforcement community



CONTRACTOR OF CONTRACTOR	Division	Division Description	:	2019 Actual Amount	2020 Actual Amount	2021	Actual Amount	202	2 Approved Budget	2023	3 Proposed Budget	2023	3 Default Budget	nge in budget (23- 22)	Over/(Under) Default
	eneral Fund														
EXPENSES															
Department:	20 - Police														
	Division: 01	Administration	\$	2,030,806.10	\$ 2,245,454.61	\$	1,855,328.83	\$	2,078,982.00	\$	2,131,556.00	\$	2,131,556.00	\$ 52,574.00 \$	-
	Division: 02	Station	\$	293,197.05	\$ 337,906.77	\$	314,651.70	\$	239,274.00	\$	246,444.00	\$	246,444.00	\$ 7,170.00 \$	-
	Division: 10	Information Technology	\$	-	\$ -	\$	155,738.99	\$	144,524.00	\$	149,259.00	\$	149,259.00	\$ 4,735.00 \$	-
	Division: 11	Uniformed Officer	\$	5,010,305.12	\$ 4,890,962.99	\$	5,007,077.06	\$	5,281,053.00	\$	5,420,342.00	\$	5,420,342.00	\$ 139,289.00 \$	-
	Division: 12	Support	\$	1,663,722.41	\$ 1,981,063.24	\$	1,171,302.26	\$	1,281,224.00	\$	1,307,572.00	\$	1,307,572.00	\$ 26,348.00 \$	-
	Division: 13	Animal Control	\$	26,054.58	\$ 18,477.88	\$	43,796.67	\$	48,078.00	\$	38,385.00	\$	38,385.00	\$ (9,693.00) \$	-
		Police Department Total:	\$	9,024,085.26	\$ 9,473,865.49	\$	8,547,895.51	\$	9,073,135.00	\$	9,293,558.00	\$	9,293,558.00	\$ 220,423.00 \$	-

# POLICE

# **Police Department – Administration**

# **Mission Statement:**

To provide administrative services to the Londonderry Police Department (LPD) that is consistent with the goals and objectives of the overall departmental mission.

## Major Services/Responsibilities:

- Staffing, budgeting, and organization of resources
- Management and direction of departmental operations
- Prosecution of offenders at the local level
- Coordination of intra/inter-departmental resources
- Short, mid, and long range strategic planning
- Coordination with the offices of both the Rockingham County Attorney as well as that of the New Hampshire Attorney General
- On-going liaison with the Manchester-Boston Regional Airport
- Maintain a high level of adherence to best practices with a continuing focus on achieving CALEA Accreditation

# **Key FY23 Objectives:**

- Continue to manage what is a rapidly growing agency serving what has been called the fastest growing town in the State of New Hampshire.
- While the above objective is simply stated, it is actually complex in that it shall continue to require careful analysis, thoughtful planning for future staffing needs, and judicious management of limited resources to accomplish successfully.
- Maintain CALEA Accreditation
- Assure Compliance with Budgetary Guidelines



	Account Number	r Account Description	2019	Actual Amount	2020 Actual Amount	2021 Act	tual Amount	2022 App	roved Budget	2023 F	Proposed Budget	2023 Default Budget		e in budget (23- 22)	Over/(Under) Default
Fund: 100 - General Fun	nd	*										_			
EXPENSES															
Department: 20 - Police															
Division: 01 - Administr															
PS Salaries - Personnel serve													<u>_</u>		ł
	4110-000	Regular Salaries	\$	1,063,216.53			1,217,604.36		1,260,789.00		1,289,314.00			28,525.00 \$	
	4120-000	Part-time Salaries	\$		\$ 650.00		-				-			- \$	
	4140-000	Overtime Salaries	\$	98,466.38			109,698.19		94,312.00		99,850.00			5,538.00 \$	
		PS Salaries - Personnel services - salari	es \$	1,161,682.91	\$ 1,286,302.37	\$	1,327,302.55	\$	1,355,101.00	\$	1,389,164.00	\$ 1,389,164.00	\$	34,063.00 \$	-
PS Benefits - Personnel servi			<u>_</u>									<u>^</u>	<u>_</u>		
	4210-000	Health Ins Benefits	\$	261,755.78				\$		\$			φ	- \$	
	4215-000	Life Ins Benefits	\$	1,401.50		+	-	\$	77,258.00		81,467.00			4,209.00 \$	
	4219-000	Dental Ins Benefits	\$	17,283.16				\$	-		-			- \$	
	4220-000	FICA Benefits	\$	11,005.59			13,527.53		13,442.00		12,758.00			(684.00) \$	
	4225-000	Medicare Benefits	\$	14,938.58			18,913.83		19,649.00		20,143.00			494.00 \$	
	4230-000	Retirement Benefits	\$	306,568.63			340,789.55		416,138.00		429,865.00			13,727.00 \$	
	4240-000	Tuition reimbursement Benefits	\$	18,812.00			13,167.00		60,000.00		60,000.00			- \$	
4	4260-000	Workers' comp Benefits	\$	16,243.75			15,814.78		19,782.00		20,547.00			765.00 \$	
		PS Benefits - Personnel services - benef	its \$	648,008.99	\$ 767,375.36	5	402,212.69	\$	606,269.00	\$	624,780.00	\$ 624,780.00	\$	18,511.00 \$	-
PS prof - Purchased services			¢		0 0/5 50			¢				¢	¢		
	4290-000	Uniforms & cleaning Benefits	\$		\$ 365.50		-		-		-			- \$	
	4330-000	MGMT services Services	\$	22,969.22			23,604.90		5,000.00		5,000.00			- \$	
	4341-000	Telephone Services	\$	29,953.04			32,606.44		28,900.00		28,900.00			- S	
	4350-000	Medical services Services	\$	4,861.00			-		-		-			- \$	-
	4440-000	Rental and leases Services	\$	15,380.60			19,790.26		42,082.00	_	42,082.00			- \$	-
		chased services - professional & technic	ral \$	73,163.86	\$ 98,313.78	5 \$	76,001.60	\$	75,982.00	\$	75,982.00	\$ 75,982.00	\$	- \$	-
PS other - Purchased service								¢					<u>_</u>		
	4550-000	Printing Services	\$	4,156.17	,		5,166.01		2,250.00		2,250.00			- \$	
	4560-000	Dues & subs Services	\$	39,065.59			17,518.41		8,880.00		8,880.00			- S	
,	4570-000	Sem & workshops Services	\$	3,609.12				\$		\$		\$ -	\$	- \$	
	ount Classification 16	otal: PS other - Purchased services - oth	er \$	46,830.88	\$ 31,216.60	) \$	22,684.42	\$	11,130.00	\$	11,130.00	\$ 11,130.00	\$	- \$	-
Supplies - Supplies	4610.000			5 000 c1	¢ 0.280.05			¢	10 000 00		10,000,00	¢ 10.000.00	¢	- 5	
	4610-000	General expenses Supplies	\$ \$	5,999.61			8,033.94		10,000.00		10,000.00			- 3	
	4620-000 4625-000	Office supplies Supplies	\$ \$	39,798.85			6,409.05		13,500.00		13,500.00			- 3	
		Postage Supplies	\$ \$	5,005.80			2,071.98		2,000.00		2,000.00			- 3	
	4630-000	Maint & repairs Supplies	3			\$				\$				<b></b>	
	4680-000	Dept. expense Supplies	3	1,269.20			676.20		5,000.00		5,000.00			- 5	-
Duran anta - Duran anta	Accoun	at Classification Total: Supplies - Suppli	es \$	52,073.46	\$ 62,227.55	> >	17,191.17	\$	30,500.00	\$	30,500.00	\$ 30,500.00	\$	- 3	-
Property - Property	1710.000		¢		¢ 10.05			¢				¢	¢		
	4740-000	Mach & equip Property	\$	-	\$ 18.95			\$	-	\$		\$ -	\$	- \$	
	4750-000	Furniture & fixures Property	\$	-	\$ -	\$	9,936.40		-	<u>\$</u>		<u>\$</u> - \$-	\$	- \$	
Othen Othen chiests	Account	t Classification Total: Property - Proper	iy Ş	-	\$ 18.95	> >	9,936.40	\$	-	\$	-	ə -	3	- 3	-
Other - Other objects	4000.000		¢	10.016.00	¢	c.		¢				¢	¢		
	4890-000	Grant exp Other	\$	49,046.00		\$		\$		\$		<u>\$</u> -	\$	- \$	
	Account 0	Classification Total: Other - Other object		49,046.00	<u>\$</u>	5	-	3	-	\$	-	\$	\$	- \$	
		Division Total: 01 - Administrati	on 5	2,030,806.10	\$ 2,245,454.61		1,855,328.83	3	2,078,982.00	3	2,131,556.00	\$ 2,131,556.00	3	52,574.00 \$	-

~ Life insurance was moved into a single division.

Transactions	Number of Units		Cost Per	Total
Administrative Secretary	1	\$	61,545.00	\$ 61,545.00
Administrative Time	1	\$	8,570.00	\$ 8,570.00
Assistant Solicitor/Prosecutor	1	\$	74,862.00	\$ 74,862.00
Captain	1	\$	118,829.00	\$ 118,829.00
Captain	1	\$	118,330.00	\$ 118,330.00
Executive Secretary	1	\$	66,896.00	\$ 66,896.00
Lieutenant	3	\$	111,163.00	\$ 333,489.00
Lieutenant	3	\$	110,664.00	\$ 331,992.00
Police Chief	1	\$	152,305.00	\$ 152,305.00
Vacation Cash Out	1	\$	22,496.00	\$ 22,496.00
	1	Total Rey	gular Salaries Cost:	\$ 1,289,314.00



			2019 Actual	202	20 Actual								Change	e in budget (23-		
	Account Number	Account Description	Amount	A	Amount	2021 Actual Amount	20	22 Approved Budget	2023	Proposed Budget	2023	Default Budget		22)	Over/(Under)	) Defaul
und: 100 - General Fund																
XPENSES																
epartment: 20 - Police																
vivision: 02 - Station																
S Salaries - Personnel service.																
	4110-000	Regular Salaries	\$ 54,196.30		62,177.90			61,672.00		66,165.00		66,165.00		4,493.00		-
	4120-000	Part-time Salaries	\$ 26,186.54		26,513.57			28,829.00		30,664.00		30,664.00		1,835.00		-
	4140-000	Overtime Salaries	\$ -	\$	-	\$ 518.07		1,000.00		500.00		500.00		(500.00)		-
2		- Personnel services - salaries	\$ 80,382.84	\$	88,691.47	\$ 94,846.37	\$	91,501.00	\$	97,329.00	\$	97,329.00	\$	5,828.00	\$	-
S Benefits - Personnel service.																
	4210-000		\$ 3,024.32		2,500.16		\$	-	\$	-	\$	-	\$	-	\$	-
	4215-000	Life Ins Benefits	\$ 364.12		-	\$ -	\$	-	\$	-	\$	-	\$	-	\$	-
	4219-000	Dental Ins Benefits	\$ -	\$	1,096.68		\$	-	\$	-	\$	-	\$	-	\$	-
	4220-000	FICA Benefits	\$ 5,170.73		5,598.49			5,674.00		6,035.00		6,035.00		361.00		-
	4225-000	incure Denemo	\$ 1,209.25		1,309.32	, , ,		1,327.00		1,421.00		1,421.00		94.00		-
	4230-000	Rethrement Benefits	\$ 6,110.63		6,600.69			8,812.00		9,473.00		9,473.00		661.00		-
	4260-000	Workers' comp Benefits	\$ 4,832.66	\$	4,853.73			5,886.00		6,112.00		6,112.00		226.00		-
<i>,</i>	<i>.</i>	- Personnel services - benefits	\$ 20,711.71	\$	21,959.07	\$ 19,404.00	\$	21,699.00	\$	23,041.00	\$	23,041.00	\$	1,342.00	\$	-
S prof - Purchased services - p	professional & tech	nical														
	4290-000	Uniforms & cleaning Benefits	s -	\$	224.97	\$ 384.94	\$	400.00	\$	400.00	\$	400.00	\$	-	\$	-
	4360-000	Custodial Services	\$-	\$	-	\$ -	\$	2,756.00	\$	2,756.00	\$	2,756.00	\$	-	\$	-
nt Classification Total: PS pro	of - Purchased servi	ices - professional & technical	\$-	\$	224.97	\$ 384.94	\$	3,156.00	\$	3,156.00	\$	3,156.00	\$	-	\$	-
S property - Purchased service	es - property servic	es														
	4410-000	Electric Services	\$ 63,580.80	\$	57,846.96	\$ 65,605.04	\$	54,000.00	\$	54,000.00	\$	54,000.00	\$	-	\$	-
	4411-000	Heat & oil Services	\$ 33,842.92	\$	29,469.68	\$ 30,110.24	\$	45,000.00	\$	45,000.00	\$	45,000.00	\$	-	\$	-
	4412-000	Water Services	\$ 5,942.38	\$	7,086.37	\$ 7,414.03	\$	5,200.00	\$	5,200.00	\$	5,200.00	\$	-	\$	-
ount Classification Total: PS	property - Purchas	ed services - property services	\$ 103,366.10	\$	94,403.01	\$ 103,129.31	\$	104,200.00	\$	104,200.00	\$	104,200.00	\$	-	\$	-
upplies - Supplies																
	4630-000	Maint & repairs Supplies	\$ 88,736.40	\$	132,628.25	\$ 96,887.08	\$	18,718.00	\$	18,718.00	\$	18,718.00	\$	-	\$	-
	Account Classificat	tion Total: Supplies - Supplies	\$ 88,736.40	\$	132,628.25	\$ 96,887.08	\$	18,718.00	\$	18,718.00	\$	18,718.00	\$	-	\$	-
		Division Total: 02 - Station	\$ 293,197,05	\$	337,906,77	\$ 314.651.70	\$	239,274.00	\$	246,444.00	\$	246,444.00	\$	7,170.00	S	-

Transactions	Number of Units	Cost Per	Total
Facilities Manager	1	\$ 66,165.00	\$ 66,165.00
	Total R	egular Salaries Cost:	\$ 66,165.00
Police Custodian	1	\$ 30,664.00	\$ 30,664.00
	Total Par	t-Time Salaries Cost:	\$ 30.664.00

# POLICE

# **Police Department – Services Division**

## **Mission Statement:**

It is the mission of the Services Division to provide the Londonderry Police Department (LPD) general support, telecommunication services, property, records and evidence management, training, recruitment and retention services, and IT services to LPD, as well as manage and maintain a police facility and vehicle fleet.

## Major Services/Responsibilities:

- Records, property, and evidence management
- Department wide training pursuant to CALEA standards and New Hampshire Police Standards and Training directives and regulations
- IT systems and security management and
- Personnel management recruiting, hiring, onboarding and retention
- Manage the Telecommunications Bureau, NCIC/CJIS compliance
- Equipment and supply procurement as well as vehicle fleet management
- Facility management and maintenance
- Community relations including a robust Social Media footprint
- Legal and professional standards to include policy review and management, and relationship management with the district and county court systems
- Manage professional standards, internal affairs, professional development and accreditation (CALEA)

# **Key FY23 Objectives:**

- Review and update as necessary all policies and procedures on-going task
- Continued effective management and maintenance of a police facility that is one of the Town's most valuable capital assets with limited fiscal resources and staffing.
- Continued growth and nurturing of our communication with the community, both physically through day-to-day operations, programs and events; as well as through our digital on line and social media areas.
- Robust recruitment of the best personnel, both sworn and unsworn, in accordance with the Governor's LEACT Commission, equal opportunity, and HIPPA.
- Review / negotiate contracts with service providers to reduce costs but maintain services



	Account Number	Account Description	Ac	019 tual iount	2	2020 Actual Amount	2	2021 Actual Amount	20	22 Approved Budget	20	23 Proposed Budget	20	023 Default Budget	hange in get (23-22)	r/(Under) Default	
Fund: 100 - General Fund	l																
EXPENSES																	
Department: 20 - Police																	
Division: 10 - Information																	
PS Salaries - Personnel service	es - salaries																
	4110-000	Regular Salaries	\$	-	\$	-	\$	80,101.28	\$	94,095.00	\$	97,986.00	\$	97,986.00	\$ 3,891.00	\$ -	*
Account Class	ification Total: PS S	alaries - Personnel services - salaries	\$	-	\$	-	\$	80,101.28	\$	94,095.00	\$	97,986.00	\$	97,986.00	\$ 3,891.00	\$ -	
PS Benefits - Personnel service	es - benefits																
	4215-000	Life Ins Benefits	\$	-	\$	-	\$	-	\$	-	\$	-	\$	-	\$ -	\$ -	~
	4220-000	FICA Benefits	\$	-	\$	-	\$	5,030.97	\$	5,834.00	\$	6,075.00	\$	6,075.00	\$ 241.00	\$ -	
	4225-000	Medicare Benefits	\$	-	\$	-	\$	1,176.60	\$	1,365.00	\$	1,421.00	\$	1,421.00	\$ 56.00	\$ -	
	4230-000	Retirement Benefits	\$	-	\$	-	\$	8,834.59	\$	13,230.00	\$	13,777.00	\$	13,777.00	\$ 547.00	\$ -	
Account Class	ification Total: PS I	Benefits - Personnel services - benefits	\$	-	\$	-	\$	15,042.16	\$	20,429.00	\$	21,273.00	\$	21,273.00	\$ 844.00	\$ -	
PS prof - Purchased services -	professional & tech	nical															
	4241-000	Training Benefits	\$	-	\$	-	\$	3,850.00	\$	-	\$	-	\$	-	\$ -	\$ -	
	4330-000	MGMT services Services	\$	-	\$	-	\$	30,189.77	\$	30,000.00	\$	30,000.00	\$	30,000.00	\$ -	\$ -	
Account Classification Tota	l: PS prof - Purchas	ed services - professional & technical	\$	-	\$	-	\$	34,039.77	\$	30,000.00	\$	30,000.00	\$	30,000.00	\$ -	\$ -	
Supplies - Supplies																	
	4610-000	General expenses Supplies	\$	-	\$	-	\$	13,912.22	\$	-	\$	-	\$	-	\$ -	\$ -	
	4620-000	Office supplies Supplies	\$	-	\$	-	\$	4,785.79	\$	-	\$	-	\$	-	\$ -	\$ -	
	Account Cl	assification Total: Supplies - Supplies	\$	-	\$	-	\$	18,698.01	\$	-	\$	-	\$	-	\$ -	\$ -	
Property - Property																	
	4740-000	Mach & equip Property	\$	-	\$	-	\$	7,857.77	\$	-	\$	-	\$	-	\$ -	\$ -	
	Account Cla	assification Total: Property - Property	\$	-	\$	-	\$	7,857.77	\$	-	\$	-	\$		\$ -	\$ -	
	Division	Total: 10 - Information Technology	\$	-	\$	-	\$	155,738.99	\$	144,524.00	\$	149,259.00	\$	149,259.00	\$ 4,735.00	\$ -	

*Bre	akout of Person Number of		laries	
Transactions	Units		Cost Per	Total
Administrative Time	1	\$	1,849.00	\$ 1,849.00
Public Safety IT Coordinator	1	\$	96,137.00	\$ 96,137.00
•	Total	Regula	ar Salaries Cost:	\$ 97,986.00



			2019 Actual								Change in budget (23-	Over/(Under)
	Account Number	r Account Description	Amount	2020 Actual Amo	int 2	021 Actual Amount	2022 Approved Budge	2023 Proposed	Budget 2	2023 Default Budget	t 22)	Default
und: 100 - General Fun	d											
XPENSES												
epartment: 20 - Police												
	1 Officer Division											
S Salaries - Personnel servio												
	4110-000	Regular Salaries	\$ 2,544,077.90						908.00			
	4120-000	Part-time Salaries	+	\$ 44,145.					270.00			
	4140-000	Overtime Salaries	425,563.39						826.00			
	4193-000	Holiday Salaries	5 117,229.04		Ψ				320.00			
		PS Salaries - Personnel services - salaries	\$ 3,086,870.33	\$ 3,070,591.	36 \$	3,526,251.53	\$ 3,779,309.0	) \$ 3,879	324.00	\$ 3,879,324.00	\$ 100,015.00	\$-
S Benefits - Personnel servic	5										¢.	
	4210-000	Health Ins Benefits					\$ -	\$		\$ -	\$ - 5	
	4215-000	Life Ins Benefits						\$		\$ -	\$ - 5	P
	4219-000	Dental Ins Benefits	,				\$ -	\$		\$ -	\$ - 5	-
	4220-000	FICA Benefits	\$ -	,					062.00	/	(	
	4225-000	Medicare Benefits	\$ 42,778.02						223.00			
	4230-000	Retirement Benefits	\$ 907,519.33	,					393.00			
	4260-000	Workers' comp Benefits	\$ 34,490.09						628.00			
		PS Benefits - Personnel services - benefits	\$ 1,757,663.11	\$ 1,632,422.	54 \$	1,150,701.85	\$ 1,365,032.0	<b>\$</b> 1,404	306.00	\$ 1,404,306.00		
S prof - Purchased services			1 (12 0)	¢ 21.011	0 <b>7</b> ¢	107.11	¢	¢		¢	\$ - 5 \$ - 5	
	4241-000	Training Benefits	,					\$	-		φ v	P
	4290-000	Uniforms & cleaning Benefits							000.00 500.00		+	• -
	4331-000	Special investigations Services								.,		• -
	4440-000	Rental and leases Services	5 2,376.00 5 148.815.32						100.00			• -
	Total: PS prof - Pure	chased services - professional & technical	148,815.32	\$ 167,275.	15 \$	130,338.33	\$ 101,600.0	5 101	600.00	\$ 101,600.00	\$ -	<b>&gt;</b> -
upplies - Supplies	4611-000	K-9 supplies Supplies	8,124.95	\$ 4,531.	ະລ ແ	3.040.40	\$ 2,935.0		935.00	\$ 2.935.00	s - :	•
	4660-000				52 \$ \$				-	,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,		
		Vehicle repairs Supplies at Classification Total: Supplies - Supplies	5 718.18 5 8.843.13				\$	\$	935.00		<u>\$</u>	
Durante D	Accoun	a Classification Total: Supplies - Supplies	0,045.15	\$ 4,331.	32 \$	5,040.40	\$ 2,955.0	) \$	955.00	\$ 2,955.00	\$ -	• -
operty - Property	4740-000	Mach & equip Property	s -	\$ 11,929.	70 ¢		\$ 32,177.0	) ¢ ??	177.00	\$ 32,177.00	s	
	4744-000		+			-	¢.	5 52 \$				p -
	4760-000	Capital leases Property S Imp Other than Building Other Property S	6,401.90 1,711.33		φ		+	৩		\$ -	\$ - 5 \$ - 5	- p
		t Classification Total: Property - Property				190,744.75		φ \ ¢ 22	177.00	\$	÷ .	• -
		n Total: 11 - Uniformed Officer Division					· · · · · · · · · · · · · · · · · · ·					\$ - •
	DIVISIO	1 Total: 11 - Uniformed Officer Division	\$ 5,010,305.12	\$ 4,890,962.	99 \$	5,007,077.06	\$ 5,281,053.0	5,420	342.00	\$ 5,420,342.00	\$ 139,289.00	>

	*Breakout of Personnel Sa	alar		
Transactions	Number of Units		Cost Per	Total
Detective/Juvenile Officer	1 3	\$	82,389.00	\$ 82,389.00
Detective/Juvenile Officer	2 3	\$	83,991.00	\$ 167,982.00
Patrol Officers	4 :	\$	68,328.00	\$ 273,312.00
Patrol Officers	5 5	\$	71,760.00	\$ 358,800.00
Patrol Officers	10	\$	75,359.00	\$ 753,590.00
Patrol Officers	6 5	\$	77,564.00	\$ 465,384.00
Patrol Officers	2 3	\$	78,292.00	\$ 156,584.00
School Resource Officer	1 5	\$	75,359.00	\$ 75,359.00
School Resource Officer	1 5	\$	76,836.00	\$ 76,836.00
School Resource Officer	1 5	\$	77,564.00	\$ 77,564.00
School Resource Officer	1 5	\$	92,910.00	\$ 92,910.00
Sergeants	6 5	\$	89,336.00	\$ 536,016.00
Shift Differential	1 5	\$	53,560.00	\$ 53,560.00
Sick Cash out	1 5	\$	3,615.00	\$ 3,615.00
Vacation Cash Out	1 5	\$	6,007.00	\$ 6,007.00
	Total R	legu	lar Salaries Cost:	\$ 3,179,908.00
Conservation Ranger	1 3	\$	33,270.00	\$ 33,270.00
	Total R	legu	lar Salaries Cost:	\$ 33,270.00



CO.MIN.			2019 Actual							Change in budget (23		r/(Under)
	Account Number	Account Description	Amount	2020 Actual A	mount	2021 Actual Amount	2022 Approved Budget	2023 Proposed Budget	2023 Default Budget	22)	D	efault
ind: 100 - Genera	al Fund											
PENSES												
partment: 20 - I vision: 12 - Supr												
vision: 12 - Supp Salaries - Personnel												
Salaries - Personnel	4110-000	Regular Salaries	\$ 716.462.71	. ¢ 9757	739.17	\$ 471.099.25	\$ 597,833.00	\$ 605,177.00	\$ 605,177.00	\$ 7,344.00		
	4120-000	Part-time Salaries	\$ 97.144.15		462.54							-
	4120-000	Overtime Salaries	\$ 58.078.88		127.44							-
	4193-000	Holiday Salaries	\$ 23.125.71			\$ 26.545.47						-
		sification Total: PS Salaries - Personnel services - salaries			329.15							
Benefits - Personnel		ssification Fotal. F5 Salaries - Fersoniel services - salaries	φ 074,011.4.	φ 1,104,5	27.15	\$ 007,250.02	φ 005,055.00	\$ 005,025.00	φ 005,025.00	φ 2,172.00	, φ	
Deneyns Tersonner	4210-000	Health Ins Benefits	\$ 222,718.05	5 \$ 299.9	924.56	s -	s -	s -	s -	s -	s	-
	4215-000	Life Ins Benefits	\$ 1.509.62			- \$-	s -	\$ -	s -	- -	ŝ	-
	4219-000	Dental Ins Benefits	\$ 14.829.51		)51.91		š -	\$ -	s -	- \$	ŝ	-
	4220-000	FICA Benefits	\$ 41.172.54	40.3	359.43	\$ 39.086.18	\$ 52.827.00	\$ 53.682.00	\$ 53,682,00	\$ 855.00	) \$	-
	4225-000	Medicare Benefits	\$ 12,035.28	3 \$ 14,0	097.91	\$ 9,674.83	\$ 12,523.00	\$ 12,555.00	\$ 12,555.00	\$ 32.00	) \$	-
	4230-000	Retirement Benefits	\$ 121,908.41	\$ 165,6	514.71	\$ 72,854.32	\$ 101,274.00	\$ 124,121.00	\$ 124,121.00	\$ 22,847.00	) \$	-
	4260-000	Workers' comp Benefits	\$ 8,923.43	3 \$ 8,9	962.34	\$ 8,687.78	\$ 10,867.00	\$ 11,289.00	\$ 11,289.00	\$ 422.00	) \$	-
	Account Cla	assification Total: PS Benefits - Personnel services - benefits	\$ 423,096.84	1 \$ 546,0	010.86	\$ 130,303.11	\$ 177,491.00	\$ 201,647.00	\$ 201,647.00	\$ 24,156.00	) \$	-
prof - Purchased set	rvices - professional & tec	hnical										
	4241-000	Training Benefits	\$ 59,583.90	) \$ 77,2	273.12	\$ 99,133.11	\$ 40,000.00	\$ 40,000.00	\$ 40,000.00	\$ -	\$	-
	4350-000	Medical services Services	\$-	\$	-	\$ 5,446.00			\$ 2,500.00	\$ -	\$	-
	Account Classification Te	otal: PS prof - Purchased services - professional & technical	\$ 59,583.90	) \$ 77,2	273.12	\$ 104,579.11	\$ 42,500.00	\$ 42,500.00	\$ 42,500.00	\$ -	\$	-
5 property - Purchase	ed services - property servi	ces										
	4430-000	Repairs & maint Service	\$ 689.10		-	\$ -	\$ 36,600.00				\$	-
		Total: PS property - Purchased services - property services	\$ 689.10	) \$	-	\$ -	\$ 36,600.00	\$ 36,600.00	\$ 36,600.00	\$ -	\$	-
S other - Purchased se												
	4570-000	Sem & workshops Services	\$ 806.75				\$ 5,000.00				\$	-
	Accour	tt Classification Total: PS other - Purchased services - other	\$ 806.75	5\$		\$ -	\$ 5,000.00	\$ 5,000.00	\$ 5,000.00	\$-	\$	-
upplies - Supplies												
	4612-000	Crime prevention Supplies	\$ 3,031.15		502.98		, ,	,			\$	-
	4613-000	~	\$ 280.97		510.23		-	+	φ.	\$ -	\$	-
	4660-000	Vehicle repairs Supplies	\$ 88,241.72		756.13						\$	-
		Account Classification Total: Supplies - Supplies	\$ 91,553.84	4 \$ 54,8	369.34	\$ 59,333.66	\$ 6,000.00	\$ 6,000.00	\$ 6,000.00	\$ -	\$	-
roperty - Property	1711 000		e 102.102.50		00 77	A 105 0		A 450 C	¢ 150.000.00	¢		
	4744-000	Capital leases Property	\$ 193,180.53		580.77						S	-
		Account Classification Total: Property - Property			580.77						S C	
		Division Total: 12 - Support	\$ 1,663,722.41	1 \$ 1,981,0	)63.24	\$ 1,171,302.26	\$ 1,281,224.00	\$ 1,307,572.00	\$ 1,307,572.00	)	\$ 26,348.00	0 \$ 26,348.00 \$

*Br	eakout of Personnel Salarie	25		
Transactions	Number of Units	5	Cost Per	Total
Shift Differential	1	\$	11,834.00	\$ 11,834.00
Telecommunications Operator/Records Clerk	1	\$	51,813.00	\$ 51,813.00
Telecommunications Operator/Records Clerk	1	\$	54,455.00	\$ 54,455.00
Telecommunications Operator/Records Clerk	3	\$	58,968.00	\$ 176,904.00
Telecommunications Operator/Records Clerk	3	\$	61,277.00	\$ 183,831.00
Telecommunications Operator/Records Clerk	1	\$	62,775.00	\$ 62,775.00
Telecommunications Operator/Records Clerk	1	\$	63,565.00	\$ 63,565.00
	Ta	otal Regula	r Salaries Cost:	\$ 605,177.00
Crossing Guards	5	\$	15,600.00	\$ 78,000.00
Telecommunications Operator/Records Clerk	1	\$	36,855.00	\$ 36,855.00
Vehicle Technician	1	\$	33,270.00	\$ 33,270.00
	Tota	l Part-Tim	e Salaries Cost:	\$ 148,125.00



A CALIFORNIA CONTRACTOR			20	19 Actual										Ch	ange in budget (23-	Over/(Under	)
	Account Number	Account Description		Amount	2020 Actual Amount	t 2	021 Actual Amount	202	22 Approved Budget	202	3 Proposed Budget	2023	Default Budget	t	22)	Default	
Fund: 100 - General Fund																	
EXPENSES																	
Department: 20 - Police																	
Division: 13 - Animal Con	trol																
PS Salaries - Personnel service	s - salaries																
	4120-000	Part-time Salaries	\$	23,602.87	\$ 16,410.98	\$	40,453.20	\$	44,072.00	\$	35,190.00	\$	35,190.00	\$	(8,882.00) \$		- *
Account Class	ification Total: PS	Salaries - Personnel services - salaries	\$	23,602.87	\$ 16,410.98	\$	40,453.20	\$	44,072.00	\$	35,190.00	\$	35,190.00	\$	(8,882.00) \$		-
PS Benefits - Personnel service:	s - benefits																
	4220-000	FICA Benefits	\$	1,460.08	\$ 1,069.78	\$	2,143.22	\$	2,733.00	\$	2,063.00	\$	2,063.00	\$	(670.00) \$		-
	4225-000	Medicare Benefits	\$	341.47	\$ 250.19	\$	502.31	\$	639.00	\$	483.00	\$	483.00	\$	(156.00) \$		-
	4260-000	Workers' comp Benefits	\$	355.38	\$ 356.93	\$	346.00	\$	434.00	\$	449.00	\$	449.00	\$	15.00 \$		-
Account Class	ification Total: PS	Benefits - Personnel services - benefits	\$	2,156.93	\$ 1,676.90	\$	2,991.53	\$	3,806.00	\$	2,995.00	\$	2,995.00	\$	(811.00) \$		-
PS prof - Purchased services - p	professional & tech	mical															
	4290-000	Uniforms & cleaning Benefits	\$	294.78	\$ 390.00	\$	-	\$	-	\$	-	\$	-	\$	- \$		-
Account Classification Tota	l: PS prof - Purcha	sed services - professional & technical	\$	294.78	\$ 390.00	\$	-	\$	-	\$	-	\$	-	\$	- \$		-
Supplies - Supplies																	
	4610-000	General expenses Supplies	\$	-	\$ -	\$	351.94	\$	200.00	\$	200.00	\$	200.00	\$	- \$		-
	Account C	Classification Total: Supplies - Supplies	\$	-	\$ -	\$	351.94	\$	200.00	\$	200.00	\$	200.00	\$	- \$		-
		Division Total: 13 - Animal Control	\$	26,054.58	\$ 18,477.88	\$	43,796.67	\$	48,078.00	\$	38,385.00	\$	38,385.00	\$	(9,693.00) \$		-

Transactions	Number of Unit	s	Cost Per	Total
Animal Control Officer	1	\$	33,270.00	\$ 33,270.00
Holiday Pay for ACO	1	\$	1,920.00	\$ 1,920.00
	To	tal Part-Tim	e Salaries Cost:	\$ 35,190.00

#### **Mission Statement:**

To protect the lives and property of the community by strategic resource planning, training and supporting the missions of all divisions. Manage resources for enhancing community survivability from fire, environmental, natural, and manmade emergencies.

#### Major Services/Responsibilities:

Administration Operations Emergency Medical Services Fire Prevention/Investigation Communications Technical Rescue/Special hazard Services Community Relations/Public Education Emergency Management/Homeland Security

**Key Fiscal Year Objectives:** 

Continue to maintain efficient & Professional emergency response to the community, while planning for appropriate staffing of emergency vehicles, equipment, and the department facilities.

Work with Town Officials, staff, boards and committees to identify the needs for additional staffing with the increased call volume the department is facing.

Provide emergency preparedness activities to educate the general population.

Description	Actual	Actual	Actual	Actual	Projected
	2018	2019	2020	2021	2022
Fire Stations	3	3	3	3	3
Personnel - Administration	3	3	2	2	3
Personnel - Fire Prevention FT/PT	1	1	1	1	1
Personnel - Operations	40	44	47	47	48
Personnel - Communications FT/PT	5/1	5/1	5/1	5/1	5/1
Fire Pumpers	4	4	4	4	4
Aerial Tower Truck	1	1	1	1	1
Rescue Truck	1	1	1	1	1
Ambulances	4	4	4	4	4
Speciality vehicles	1	2	1	1	2
Forestry Units	3	3	3	3	3
Tanker	1	1	1	1	1
Ladder	1	1	1	1	1

#### **Performance Measures:**



			2019 Actual											Cha	nge in budget (23-		
	Division	Division Description	Amount	2020	Actual Amount	2021 Ac	tual Amount	202	22 Approved Budget	202	3 Proposed Budget	202	3 Default Budget		22)	Over/(	Under) Default
und: 100 - Ge	eneral Fund																
XPENSES																	
Department:	23 - Fire																
	Division: 01	Administration	\$ 1,951,679.72	\$	2,087,638.69	\$	1,814,903.00	\$	1,932,352.00	\$	1,956,708.00	\$	1,956,708.00	\$	24,356.00	\$	-
	Division: 02	Station	\$ 131,932.72	\$	574,283.53	\$	153,403.34	\$	139,870.00	\$	139,870.00	\$	139,870.00	\$	-	\$	-
	Division: 22	Fire Fighting	\$ 5,282,798.11	\$	5,861,101.45	\$	5,006,412.32	\$	5,186,639.00	\$	5,183,561.00	\$	5,182,561.00	\$	(3,078.00)	\$	1,000.00
	Division: 23	Fire Prevention	\$ 146,594.38	\$	162,322.30	\$	144,061.61	\$	152,191.00	\$	159,007.00	\$	154,007.00	\$	6,816.00	\$	5,000.00
	Division: 24	Fire Communications	\$ 662,660.12	\$	530,401.69	\$	387,639.87	\$	479,314.00	\$	520,255.00	\$	520,255.00	\$	40,941.00	\$	-
	Division: 25	Emergency Management	\$ 449.00	\$	16,258.48	\$	7,008.95	\$	1,000.00	\$	1,000.00	\$	1,000.00	\$	-	\$	-
		Fire Department Total:	\$ 8,176,114.05	\$	9,232,006.14	\$	7,513,429.09	\$	7,891,366.00	\$	7,960,401.00	\$	7,954,401.00	\$	69,035.00	\$	6,000.00

#### **Mission Statement:**

To protect the lives and property of the community by strategic resource planning, supporting the missions of other department divisions, with the efficient management of existing resources and enhancing community survivability from fire, environmental, natural and manmade emergencies.

#### Major Services/Responsibilities:

Strategic Planning
Emergency Medical Services
Fire Suppression
Hazardous Materials Mitigation
Rescue/Technical
Emergency Management
Identifying and Managing Resource
All hazard mitigation

Community Relations/Public Ed. Fire Prevention Communications Capital improvement planning Identifying &Managing Resources Support for Technical Services Fire/Arson Investigation Staffing/resource planning

#### **Key Fiscal Year Objectives:**

Continue to maintain efficient and professional emergency response while planning for the appropriate staffing, emergency vehicles, equipment, and department facilities.

Planning and implementation for department needs and resources with a strategic plan for future development and growth within the community

Continue to provide the necessary resources with proper staffing levels, response times and mitigation of all emergencies in a fiscally responsible manner.

#### **Performance Measures:**

Description	Projected	Projected	Projected	Projected	Projected
	FY 17/18	FY 18/19	FY 19/20	FY 20/21	FY 21/22
% Follow up Svc Complaints	100	100	100	100	100
Review Opeprational Guides	Continual	Continual	Continual	Continual	Continual
Review Administrative Policies	Continual	Continual	Continual	Continual	Continual
Provide proper staffing levels	Continual	Continual	Continual	Continual	Continual
Complete Fire Station Project	Continual	Continual	Continual	Completed	Completed



				2020 Actual										
Account Number	Account Description	2019 Actual Amou	nt	Amount	2	021 Actual Amount	202	22 Approved Budget	2023 Proposed Bud	get	2023 Default Budget	Change in budget (23-22)	Over/(Und	ler) Default
Fund: 100 - General Fur	nd													
XPENSES														
epartment: 23 - Fire														
vepartment. 25 - Fire	ration													
S Salaries - Personnel serv														
4110-000	Regular Salaries	\$ 620.829.	24 \$	707,055.95	¢	664,174.67	¢	713,120.00	\$ 727,049	00	\$ 727.049.00	\$ 13,929.00	\$	4
4140-000	Overtime Salaries	\$ 78,323.		128,687.38		121,162.53		116,566.00						_
4150-000			+> \$ \$	-	\$	-		-		-				_
4193-000	Holiday Salaries	\$ 24,562.		_	\$	16,789.96		19,289.00	-					_
		\$ 723.715.		835,743,33		802,127.16		848.975.00						
S Benefits - Personnel serv		φ /20,/10.	φ (1	055,745.55	φ	002,127.10	φ	040,975.00	φ 805,25;	.00	\$ 805,259.00	\$ 10,204.00	φ	
4210-000	Health Ins Benefits	\$ 155.510.	54 \$	171.933.21	\$	-	\$	-	\$	-	s -	\$ -	\$	_
4215-000	Life Ins Benefits	\$ 1.480.		-	\$		s	45.664.00						-
4219-000	Dental Ins Benefits	\$ 9,662.		9,139.98		-	ŝ	43,004.00			\$ -	,		-
4220-000	FICA Benefits	\$ 3,295.		3,559,15		3,676.82	-	4.021.00		5.00				-
4225-000	Medicare Benefits	\$ 10.207.		11,701.99		11.673.62		12.311.00			,			-
4230-000	Retirement Benefits	\$ 219,885.		237,055.76		235,399.20		267,801.00						-
4260-000	Workers' comp Benefits	\$ 219,885. \$ 21.104.		21,196,97		20.545.07		25,701.00						-
	ssification Total: PS Benefits - Personnel services - benefits	φ 21,101.		454,587.06		271,294.71		355.498.00						
	s - professional & technical		/0 \$	454,587.00	¢	2/1,294./1	¢	555,498.00	\$ 303,390	.00	\$ 505,590.00	\$ 0,092.00	¢	-
4241-000	Training Benefits	\$ 6,368.	00 E	4,500.00	¢	4,000.00	¢	8.000.00	¢ 000	0.00	\$ 8,000.00	¢	\$	
4341-000	Telephone Services	\$ 14,560.		15,705.08		15.304.12		13.000.00					\$	-
4440-000	Rental and leases Services	\$ 14,560. \$ 3,854.		5,280.26		5,017.33		3,500.00		0.00			\$	-
	tal: PS prof - Purchased services - professional & technical	φ 5,051.		25,485.34		24,321.45		24,500.00					\$	
S property - Purchased ser		\$ 24,703.	1.5 \$	23,463.34	ې	24,321.43	¢	24,500.00	\$ 24,300	.00	\$ 24,500.00	ۍ د	¢	-
4490-000	Clothing allowance Services	\$ 7,800.	00 E	-	¢	< 100 00	¢	6,100.00	¢ (10)	0.00	\$ 6,100.00	s -	\$	
4531-000	Safety program Services	\$ 47,684.		42,645.41	\$ \$	6,100.00 53,764.28		38.000.00					\$	-
	Total: PS property - Purchased services - property services	+,		42,645.41		59,864.28		44,100.00					ф ф	
S other - Purchased service		э <i>33,</i> 404.	+U \$	42,045.41	ې	39,004.20	٩	44,100.00	\$ 44,100	.00	\$ 44,100.00	ə -	ą	-
4530-000	Public education Services	\$ 980.	95 \$	790.97	¢	208.16	¢	2,500.00	¢ 2.50	0.00	\$ 2,500.00	¢	\$	
4550-000	Printing Services	\$ 1,461.		655.87		1,212.26		2,500.00		0.00			» Տ	-
	Dues & subs Services	+ -,	74 5 00 \$	315.00		560.00		300.00		0.00			э \$	-
4560-000	Classification Total: PS other - Purchased services - other			1,761.84		1,980.42		3,250.00		0.00			э ¢	
	Classification Total. F3 other - Furchased services - other	\$ 2,900.	09 Ş	1,/01.84	\$	1,980.42	\$	5,250.00	\$ 5,230	0.00	\$ 5,250.00	ə -	\$	-
Supplies - Supplies	Conoral ornances Supplies	\$ 10.441	<1 ¢	2 016 49	¢	1 207 10	¢	2,000.00	¢ 2.00	00	\$ 2,000.00	¢	\$	
4610-000 4620-000	General expenses Supplies Office supplies Supplies	\$ 10,441. \$ 4,906.		3,016.48 3,105.03		1,287.18				0.00 0.00			ծ Տ	-
4625-000	Postage Supplies		+/ 3 58 \$	290.76		3,376.16		3,500.00					ծ Տ	-
4625-000		\$ 13,221.		13,826.88		130.65		600.00		00.0			э \$	-
4634-000 4660-000	Hazardous materials Supplies Vehicle repairs Supplies	\$ 13,221. \$ 63,946.		13,826.88 94,246.09		13,801.97 101,772.75		14,000.00 85,000.00					\$ \$	-
4690-000	Other misc Supplies	\$ 4,255.		5,937.87		6,190.68		5.000.00					э \$	-
4690-000	Account Classification Total: Supplies - Supplies			120,423.11		126,559.39		110,100.00					\$	
Property - Property	Account Classification Total. supplies - Supplies	φ 90,931.	20 \$	120,423.11	\$	120,359.39	\$	110,100.00	\$ 110,100	.00	\$ 110,100.00	ф -	¢	-
	Capital langas Property	\$ 565.888	51 ¢	528,577.66	¢	570 570 00	¢	545,929.00	\$ 545,929	00	\$ 545,929.00	¢	\$	
4744-000	Capital leases Property Account Classification Total: Property - Property	φ 505,000.				528,578.09		545,929.00				р –	э ¢	-
Other - Other objects	Account Classification Total: Property - Property	\$ 565,888.	51 \$	528,577.66	\$	528,578.09	\$	545,929.00	\$ 545,929	.00	\$ 545,929.00	ə -	\$	-
5	Creat and Other	¢ (0.921	-0 ¢	79.414.04	¢	177 50	¢		¢		¢	¢	\$	
4890-000	Grant exp Other	\$ 60,821.		78,414.94		177.50			\$	-		\$ -		-
	Account Classification Total: Other - Other objects	\$ 60,821.		78,414.94		177.50			\$ 1.055 700	-		\$ -	\$	-
	Division Total: 01 - Administration	\$ 1,951,679.	/2 \$	2,087,638.69	\$	1,814,903.00	\$	1,932,352.00	\$ 1,956,708	5.00	\$ 1,956,708.00	\$ 24,356.00	\$	-

Transactions	Number of Units		Cost Per	Total
Administrative Time	1	\$	6,098.00	\$ 6,098.00
Battalion Chief	1	\$	102,833.00	\$ 102,833.00
Battalion Chief	1	\$	101,251.00	\$ 101,251.00
Battalion Chief	1	\$	96,091.00	\$ 96,091.00
Battalion Chief	1	\$	88,567.00	\$ 88,567.00
Deputy Fire Chief	1	\$	110,098.00	\$ 110,098.00
Executive Secretary	1	\$	66,241.00	\$ 66,241.00
Fire Chief	1	\$	144,055.00	\$ 144,055.00
Vacation Cash Out	1	\$	11,815.00	\$ 11,815.00
	Ta	otal Regula	r Salaries Cost:	\$ 727,049.00



A MARKEN		2	019 Actual	020 Actual									Chan	ge in budget (23-	/er/(Under)
Account Nun	nber Account Description		Amount	Amount	2021	Actual Amount	202	2 Approved Budget	20	23 Proposed Budget	2023	3 Default Budget		22)	Default
Fund: 100 - General	Fund														
EXPENSES															
Department: 23 - Fi	re														
Division: 02 - S	tation														
PS property - Purch	ased services - property services														
4410-000	Electric Services	\$	42,210.05	\$ 49,070.28	\$	66,150.04	\$	55,850.00	\$	55,850.00	\$	55,850.00	\$	-	\$ -
4411-000	Heat & oil Services	\$	11,927.47	\$ 8,588.12	\$	13,868.74	\$	31,320.00	\$	31,320.00	\$	31,320.00	\$	-	\$ -
4412-000	Water Services	\$	9,159.10	\$ 10,142.08	\$	13,768.03	\$	12,000.00	\$	12,000.00	\$	12,000.00	\$	-	\$ -
4430-000	Repairs & maint Service	\$	43,355.69	\$ 21,007.08	\$	25,193.48	\$	24,700.00	\$	24,700.00	\$	24,700.00	\$	-	\$ -
ification Total: PS proper	ty - Purchased services - property services	\$	106,652.31	\$ 88,807.56	\$	118,980.29	\$	123,870.00	\$	123,870.00	\$	123,870.00	\$	-	\$ -
Supplies - Supplies															
4610-000	General expenses Supplies	\$	24,755.41	\$ 485,333.60	\$	33,801.50	\$	15,000.00	\$	15,000.00	\$	15,000.00	\$	-	\$ -
Accou	nt Classification Total: Supplies - Supplies	\$	24,755.41	\$ 485,333.60	\$	33,801.50	\$	15,000.00	\$	15,000.00	\$	15,000.00	\$	-	\$ -
Property - Property															
4740-000	Mach & equip Property	\$	525.00	\$ 142.37	\$	621.55	\$	1,000.00	\$	1,000.00	\$	1,000.00	\$	-	\$ -
Accour	nt Classification Total: Property - Property	\$	525.00	\$ 142.37	\$	621.55	\$	1,000.00	\$	1,000.00	\$	1,000.00	\$	-	\$ -
	Division Total: 02 - Station	\$	131,932.72	\$ 574,283.53	\$	153,403.34	\$	139,870.00	\$	139,870.00	\$	139,870.00	\$	-	\$ -

#### **Mission Statement:**

To protect life and property of the citizens and business owners of this community through the response and mitigation to all emergencies in a professional and courteous manner.

#### Major Services/Responsibilities:

Fire Suppression/ Emergency Medical Services Technical Rescue Hazardous Materials All hazard mitigation

#### **Key Fiscal Year Objectives:**

Continue to maintain a high level of training for the response and mitigation to all emergencies; and to respond to the needs of the community and its citizens in a professional and courteous manner. Provide assistance to other department divisions to maintain department emergency vehicles, equipment, and facilities. To be prepared for all natural and manmade disasters and emergencies.

#### **Performance Measures:**

Description		Actual	Projected			
	2018	2019	2020	2021	2022	
Emergency Responses	4013	3955	3731	4078	4457	
Rescue/EMS Responses	2249	2399	2033	2533	2635	
% Personnel Certified - EMT	100%	100%	100%	100%	100%	
% Personnel Certified Paramedic	50%	50%	50%	50%	50%	
% Personnel Certified - Firefighter level I	100%	100%	100%	100%	100%	
% Personnel Certified - Firefighter level II	100%	100%	100%	100%	100%	
% Personnel Certified - Hazmat Awareness	100%	100%	100%	100%	100%	
% Personnel Certified - Hazmat DeCon	100%	100%	100%	100%	100%	
% Personnel Certified - Hazmat Operations	100%	100%	100%	100%	100%	
% Personnel Certified - Driver/Pump Operator	95%	95%	100%	100%	100%	
% Personnel Certified - Aerial Apparatus	90%	90%	100%	100%	100%	
ARFF (Aircraft Rescue and Firefighting	95%	95%	95%	95%	95%	
Confined Space Rescue	90%	90%	95%	95%	95%	



Account Number		2019 Actual	2020	) Actual Amount	202	1 Astual Amount	20/	22 Annuound Budget	202	2 Duonoood Dudoot 20	22 Defeult	Dudaa		ange in budget (23-	Over/(Under) Default
	Account Description	Amount	2020	Actual Amount	202	i Actual Amount	20.	22 Approved Budget	202	23 Proposed Budget 20	25 Default	Buage	t	22)	Default
Fund: 100 - General Fund EXPENSES	d														
Department: 23 - Fire Division: 22 - Fire Fightin															
PS Salaries - Personnel service	8														
	Regular Salaries	\$ 2.441.484.31	\$	2.637.512.31	¢	2.573.363.97	¢	2.827.765.00	¢	2.755.828.00 \$	2,755,	0 20 AA	¢	(71,937.00) \$	
	Part-time Salaries	\$ 2,441,484.31 \$ 6,090.15		5.663.40		2,575,505.97		2,827,783.00		2,753,828.00 \$		828.00 000.00		(71,937.00) 3	
	Overtime Salaries	\$ 516,884.74		817,980.85		786,313.39		612,456.00		676,177.00 \$	. ,	177.00		63,721.00 \$	-
	Replacement coverage - Salaries	5 510,004.74	э \$	617,960.65	э \$	/80,515.59	.թ Տ	012,450.00	э \$	- \$		177.00	э \$	- \$	-
	Holiday Salaries	\$ 99,373.89	-	-	ф ¢	116,946.93	-	138,288.00	-	135,654.00 \$		- 654.00	-	(2,634.00) \$	-
	PS Salaries - Personnel services - salaries			3,461,156.56	\$	3,480,124.29		3,598,509.00		3,587,659.00 \$				(10,850.00) \$	-
PS Benefits - Personnel service		\$ 5,005,655.09	φ	5,401,150.50	¢	3,400,124.29	φ	5,598,509.00	ې	5,587,059.00 \$	5,567,	039.00	, p	(10,850.00) \$	-
5	Health Ins Benefits	\$ 760.181.84	¢	849,119,60	¢		\$		¢	¢			¢	- \$	
	Life Ins Benefits	\$ 760,181.84 \$ 58,091.64		60,806,48		50.028.53	-	-	э \$	- J		-	ф ¢	- 5	-
	Dental Ins Benefits	\$ 38,091.04 \$ 49,532.06		49,095.38		50,028.55		-	э \$	- 3		-	ф Ф	- ə - \$	-
	FICA Benefits	\$ 49,332.00 \$ 170.28		49,093.38		2,706.83		1,240.00	+	1,240.00 \$	1	- 240.00	ф Ф	- 3	-
	Medicare Benefits	\$ 42,254.13		50,426.26		51,191.53		52,179.00		52,022.00 \$		240.00 022.00		(157.00) \$	-
	Retirement Benefits							1.180,544.00		1.176.971.00 \$				(3,573.00) \$	-
		\$ 983,403.75 \$ 15,000,00		1,064,038.53		1,052,421.27		, ,		, ,		971.00 000.00		(3,373.00) \$	-
	Tuition reimbursement Benefits	\$ 15,000.00		14,999.98		15,000.00		15,000.00		15,000.00 \$				+	-
	Workers' comp Benefits	\$ 116,899.51		117,409.23		113,812.38	_	142,367.00	_	147,869.00 \$		869.00	_	5,502.00 \$	-
<i>y</i>	PS Benefits - Personnel services - benefits	\$ 2,025,533.21	\$	2,206,347.72	\$	1,285,160.54	\$	1,391,330.00	\$	1,393,102.00 \$	1,393,	102.00	\$	1,772.00 \$	-
PS prof - Purchased services -	1 5	¢ 40.145.02	¢	22.041.14	<u>_</u>	62,400,02		50,000,00	¢	50.000.00 <b>(</b>	50		¢	¢	
	Training Benefits	\$ 40,145.83		23,841.14		62,409.93		50,000.00		50,000.00 \$	,	000.00		- \$	-
	Uniforms & cleaning Benefits	\$ 35,211.37		44,475.81		43,440.01		37,800.00		37,800.00 \$		800.00		- \$	-
	MGMT services Services	\$ 35,110.38	_	37,800.04		38,126.36		40,000.00	_	40,000.00 \$	,	000.00		- \$	-
<i>y x y</i>	rchased services - professional & technical	\$ 110,467.58	\$	106,116.99	\$	143,976.30	\$	127,800.00	\$	127,800.00 \$	5 127,	800.00	\$	- \$	-
Supplies - Supplies															
	General expenses Supplies	\$ 26,621.66		28,154.80		24,892.16		25,000.00		25,000.00 \$	- ,	000.00		- \$	
	Maint & repairs Supplies	\$ 14,481.30		13,937.07		15,717.06		15,000.00		21,000.00 \$		000.00		6,000.00 \$	1,000.00
	Vehicle repairs Supplies	\$ 20,079.87		25,631.17		15,617.47		14,000.00		14,000.00 \$		000.00		- \$	-
	Dept. expense Supplies	\$ 21,781.40		19,757.14		40,924.50		15,000.00		15,000.00 \$	,	000.00		- \$	-
Accour	nt Classification Total: Supplies - Supplies			87,480.18		97,151.19		69,000.00	_	75,000.00 \$		000.00		6,000.00 \$	1,000.00
	Division Total: 22 - Fire Fighting	\$ 5,282,798.11	\$	5,861,101.45	\$	5,006,412.32	\$	5,186,639.00	\$	5,183,561.00 \$	5,182,	561.00	\$	(3,078.00) \$	1,000.00

Transactions	*Breakout of Person Number of Units		Cost Per		Total	
FF/Medic	1	\$	52,908.00	\$	52,908.00	
FF/Medic	1	\$	54,245.00	\$	54,245.00	
FF/Medic	1	\$	60,724.00	ŝ	60,724.00	
FF/Medic	1	\$	61,401.00	\$	61,401.00	
FF/Medic	1	ŝ	61,613.00	\$	61,613.00	
FF/Medic	1	\$	62,858.00	\$	62,858.00	
FF/Medic	1	\$	62,902.00	\$	62,902.00	
FF/Medic	1	\$	64,722.00	\$	64,722.00	
FF/Medic	1	\$	71,724.00	\$	71,724.00	
FF/Medic	1	\$	71,746.00	\$	71,746.00	
FF/Medic	1	\$	71,855.00	s	71,855.00	
FF/Medic	1	\$ \$	71,855.00	э \$	71,986.00	
Fromedic Fire Lieutenant	1	\$ \$		э \$		
	1		70,899.00		70,899.00	
Fire Lieutenant		\$ \$	74,142.00	\$	74,142.00	
Fire Lieutenant	1		78,488.00	\$	78,488.00	
Fire Lieutenant	1	\$	78,772.00	\$	78,772.00	
Firefighter	=	\$	47,081.00	\$	94,162.00	
Firefighter	1	\$	48,252.00	\$	48,252.00	
Firefighter	1	\$	48,449.00	\$	48,449.00	
Firefighter	1	\$	50,043.00	\$	50,043.00	
Firefighter	1	\$	49,455.00	\$	49,455.00	
Firefighter	1	\$	50,679.00	\$	50,679.00	
Firefighter	1	\$	50,985.00	\$	50,985.00	
Firefighter	1	\$	51,182.00	\$	51,182.00	
Firefighter	1	\$	51,662.00	\$	51,662.00	
Firefighter	1	\$	52,779.00	\$	52,779.00	
Firefighter	1	\$	54,796.00	\$	54,796.00	
Firefighter	1	\$	56,041.00	\$	56,041.00	
Firefighter	1	\$	58,252.00	\$	58,252.00	
Firefighter	1	\$	59,198.00	\$	59,198.00	
Firefighter	1	\$	64,177.00	\$	64,177.00	
Firefighter	1	\$	64,395.00	\$	64,395.00	
Firefighter	1	\$	65,443.00	\$	65,443.00	
Firefighter	1	\$	65,575.00	\$	65,575.00	
Lieutenant/Medic	1	\$	72,264.00	\$	72,264.00	
Lieutenant/Medic	1	\$	75,125.00	\$	75,125.00	
Lieutenant/Medic	1	\$	74,745.00	ŝ	74,745.00	
Lieutenant/Medic	1	\$	75,051.00	\$	75,051.00	
Lieutenant/Medic	1	\$	80,794.00	\$	80,794.00	
Lieutenant/Medic	1	s	85,009.00	\$	85,009.00	
Lieutenant/Medic	1	\$	86,385.00	\$	86,385.00	
Lieutenant/Medic	1	\$	87,346.00	\$	87,346.00	
Vacation Buyout	1	s	12,599.00	\$	12,599.00	
v acation Buyout	1	Τ.	12,599.00 egular Salaries Cost:	\$	2,755,828.00	
			••••••••••••••••••••••••••••••••••••••			
On Call Firefighter	1	\$	20,000.00	\$	20,000.00	
	1	Lotal Dam	-Time Salaries Cost:	\$	20,000.00	

#### **Mission Statement:**

Protect the lives and property of the community, and to assist businesses in development through active enforcement of fire codes and the delivery of Fire Prevention Programs.

#### Major Services/Responsibilities:

Inspect places of assembly Inspect business establishments Issue permit for blasting Investigate fires for cause and origin Enforce the Life Safety Codes Inspect sprinkler and fire alarm installations Juvenile fire setter counseling Liaison to building inspector Knox box administration Inspect multi-family dwellings Inspect oil burning heating installations Investigate code violations

#### **Key Fiscal Year Objectives:**

Maintain the Community Relations and Education Program Continued support for code compliance for businesses Continue quality and timely inspection services

Description		Actual	Proj	Projected			
	2019	2020	2021	2022	2023		
Permits	354	313	389	428	471		
Inspections	524	512	549	604	664		
Meetings	109	118	62	68	75		
Plans Reviewed	138	122	92	101	111		
Fire Investigations	12	9	18	20	22		
Other	495	560	651	716	788		
Total without permits	1278	1321	1372	1509.2	1660.12		



		2019 Actual	2020 Actual					Change in budget (23-	
Account Numb	er Account Description	Amount	Amount	2021 Actual Amount	2022 Approved Budget	2023 Proposed Budget	2023 Default Budget	22)	Over/(Under) Default
Fund: 100 - General F	und								
EXPENSES									
Department: 23 - Fire									
Division: 23 - Fire Pre	evention								
PS Salaries - Personnel set	rvices - salaries								
4110-000	Regular Salaries	\$ 84,653.41	\$ 93,514.21	\$ 90,975.48	\$ 100,340.00	\$ 102,320.00			\$ -
4140-000	Overtime Salaries	\$ 2,087.94	\$ 3,298.83	\$ 5,994.79	\$ 2,951.00	\$ 2,951.00	\$ 2,951.00	\$ -	\$ -
4193-000	Holiday Salaries	\$ 3,381.44	\$ -	\$ 3,961.72	\$ -	\$-	\$ -	\$ -	\$ -
2	PS Salaries - Personnel services - salaries	\$ 90,122.79	\$ 96,813.04	\$ 100,931.99	\$ 103,291.00	\$ 105,271.00	\$ 105,271.00	\$ 1,980.00	\$ -
PS Benefits - Personnel ser	vices - benefits								
4210-000	Health Ins Benefits	\$ 27,374.96	\$ 31,996.79	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
4215-000	Life Ins Benefits	\$ 490.52	\$ -	\$ 1,167.00	\$ 1,167.00	\$ -	\$ -	\$ (1,167.00)	\$ -
4219-000	Dental Ins Benefits	\$ 1,879.80	\$ 1,923.48	\$-	\$ -	\$-	\$-	\$ -	\$ -
4220-000	FICA Benefits	\$ 5,380.17	\$ 5,721.93	\$ 6,061.15	\$ 6,403.00	\$ 6,527.00	\$ 6,527.00	\$ 124.00	\$ -
4225-000	Medicare Benefits	\$ 1,258.26	\$ 1,338.20	\$ 1,417.55	\$ 1,497.00	\$ 1,527.00	\$ 1,527.00	\$ 30.00	\$ -
4230-000	Retirement Benefits	\$ 10,235.08	\$ 10,740.44	\$ 11,374.48	\$ 14,523.00	\$ 15,360.00	\$ 15,360.00	\$ 837.00	\$ -
4260-000	Workers' comp Benefits	\$ 254.21	\$ 255.32	\$ 247.50	\$ 310.00	\$ 322.00	\$ 322.00	\$ 12.00	\$ -
count Classification Total:	PS Benefits - Personnel services - benefits	\$ 46,873.00	\$ 51,976.16	\$ 20,267.68	\$ 23,900.00	\$ 23,736.00	\$ 23,736.00	\$ (164.00)	\$-
PS prof - Purchased servic	es - professional & technical								
4241-000	Training Benefits	\$ 969.00	\$ 205.00	\$ 100.00	\$ 1,200.00	\$ 1,200.00	\$ 1,200.00	\$ -	\$ -
cation Total: PS prof - Pure	chased services - professional & technical	\$ 969.00	\$ 205.00	\$ 100.00	\$ 1,200.00	\$ 1,200.00	\$ 1,200.00	\$ -	\$ -
PS property - Purchased se	ervices - property services								
4490-000	Clothing allowance Services	\$ -	\$ -	\$ 800.00	\$ 800.00	\$ 800.00	\$ 800.00	\$ -	\$ -
sification Total: PS propert	y - Purchased services - property services	\$ -	\$-	\$ 800.00	\$ 800.00	\$ 800.00	\$ 800.00	\$ -	\$-
PS other - Purchased servi	ces - other								
4560-000	Dues & subs Services	\$ 1,860.00	\$ 1,972.50	\$ 1,665.00	\$ 2,000.00	\$ 2,000.00	\$ 2,000.00	\$ -	\$ -
Account Classification To	otal: PS other - Purchased services - other	\$ 1,860.00	\$ 1,972.50	\$ 1,665.00	\$ 2,000.00	\$ 2,000.00	\$ 2,000.00	\$ -	\$-
Supplies - Supplies									
4680-000	Dept. expense Supplies	\$ 6,769.59	\$ 11,355.60	\$ 20,296.94	\$ 21,000.00	\$ 26,000.00	\$ 21,000.00	\$ 5,000.00	\$ 5,000.00
Accourt	at Classification Total: Supplies - Supplies	\$ 6,769.59	\$ 11,355.60	\$ 20,296.94	\$ 21,000.00	\$ 26,000.00	\$ 21,000.00	\$ 5,000.00	\$ 5,000.00
	Division Total: 23 - Fire Prevention	\$ 146,594.38	\$ 162,322.30	\$ 144,061.61	\$ 152,191.00	\$ 159,007.00	\$ 154,007.00	\$ 6,816.00	\$ 5,000.00

*Breakout of Personnel Salaries												
Transactions	Number of Units	Cost Per		Total								
Fire Prevention Division Chief	1 \$	100,390.00	\$	100,390.00								
Vacation Cash Out	1 \$	1,930.00	\$	1,930.00								
	Total Reg	ular Salaries Cost:	\$	102,320.00								

#### **Mission Statement:**

The primary mission of the communications division is to serve as the vital link between the citizens of our member communities and the fire and rescue agencies that serve them. The goal of our staff is to effectively and efficiently send firefighters, EMT's and Paramedics to those that request assistance through calling us directly or dialing 911. Staff disseminate and dispatch emergency/non-emergency calls, receive alarms, dispatching emergency vehicles and equipment to calls for service, providing pertinent information to responding apparatus, issuing permits, scheduling of inspections, providing data entry, gathering of statistical information and interaction with the general public.

#### Major Services/Responsibilities:

Manages Emergency and Non-Emergency calls for service for regional area
Maintain department radio communication equipment
Maintain professional interactions with regional communities' employees and citizens
Provide related clerical services.
Data entry and documentation (NFIRS, SARA Title III reports)
24-hour customer service, permits and general info & scheduling of code inspections

#### Key Fiscal Year Objectives:

Continue to maintain professional telephone and radio communications Begin the upgrading process of communication infrastructure Provide updated training to new EMD standards Continue to update Standard operating guidelines Provide continuing education relative to dispatch services

#### **Performance Measures:**

Description	Actual	Actual	Actual	Actual	Projected
	FY2018	FY2019	FY2020	FY2021	FY2022
Londonderry Emerg. Calls Disp.	3,818	4013	3,955	3,860	3,767
Hampstead Emerg. Calls Disp.	1,123	1200	1,088	1,099	1,265
Pelham Emerg. Calls Disp.	N/A	1672	1,455	1,503	1,500
North Station District Responses	1,298	1274	1278	1175	1349
South Station District Responses	1,586	1915	1789	1724	1648
Central Station District Responses	741	821	723	816	770
Mutual Given	178	186	175	181	187
Mutual Received	299	375	87	187	205
Average Response Time	6.42	6.19	5.56	5.46	5.36
Avg. Resp Time Engine One	7.47	7.36	6.49	6.40	6.31
Avg. Resp Time Engine Two	7.01	6.50	5.02	5.37	5.74
Avg. Resp. Time Ladder 2	6.53	6.19	5.55	5.59	5.63
Avg. Resp Time Medic One	7.23	7.32	6.53	8.26	10.45
Avg. Resp Time Medic Two	5.41	5.21	4.53	5.33	6.27
Avg. Resp. Time Medic Three	6.33	5.27	5.25	5.10	4.95



Account Numb	er Account Description	9 Actual mount	2020 Actual Amount	20	)21 Actual Amount	202	22 Approved Budget	202	23 Proposed Budget	2023	3 Default Budget	Ch	ange in budget (23- 22)	Over/(U Defa	,
Fund: 100 - General F	<b>P</b>						n e		1				,		
EXPENSES															
Department: 23 - Fire	2														
Division: 24 - Fire Co	mmunications														
PS Salaries - Personnel ser	rvices - salaries														
4110-000	Regular Salaries	\$ 246,919.58	\$ 233,962.54	\$	210,664.83	\$	254,989.00	\$	266,162.00	\$	266,162.00	\$	11,173.00	5	- *
4120-000	Part-time Salaries	\$ 4,697.00	\$ 17,353.50	\$	15,990.00	\$	20,000.00	\$	20,000.00	\$	20,000.00	\$	- 5	5	_ *
4140-000	Overtime Salaries	\$ 109,104.97	\$ 82,877.53	\$	37,817.11	\$	83,840.00	\$	77,962.00	\$	77,962.00	\$	(5,878.00) \$	5	-
4150-000	Replacement coverage - Salaries	\$ -	\$ -	\$	-	\$	-	\$	-	\$	-	\$	- 5	5	-
4193-000	Holiday Salaries	\$ 8,185.80	\$ -	\$	8,140.03	\$	11,769.00	\$	12,075.00	\$	12,075.00	\$	306.00	5	-
Account Classification	n Total: PS Salaries - Personnel services - salaries	\$ 368,907.35	\$ 334,193.57	\$	272,611.97	\$	370,598.00	\$	376,199.00	\$	376,199.00	\$	5,601.00	\$	-
PS Benefits - Personnel ser	rvices - benefits														
4210-000	Health Ins Benefits	\$ 88,748.18	\$ 113,997.94	\$	-	\$	-	\$	-	\$	-	\$	- 5	5	-
4215-000	Life Ins Benefits	\$ 1,388.04	\$ -	\$	-	\$	-	\$	-	\$	-	\$	- 5	5	-
4219-000	Dental Ins Benefits	\$ 5,054.42	\$ 5,914.89	\$	-	\$	-	\$	-	\$	-	\$	- 5	5	-
4220-000	FICA Benefits	\$ 20,003.15	\$ 18,843.40	\$	16,743.83	\$	23,254.00	\$	23,374.00	\$	23,374.00	\$	120.00	5	-
4225-000	Medicare Benefits	\$ 5,195.93	\$ 4,801.71	\$	3,876.76	\$	5,439.00	\$	5,467.00	\$	5,467.00	\$	28.00	5	-
4230-000	Retirement Benefits	\$ 37,417.94	\$ 32,122.67	\$	27,093.53	\$	49,921.00	\$	65,700.00	\$	65,700.00	\$	15,779.00	5	-
4260-000	Workers' comp Benefits	\$ 905.31	\$ 909.26	\$	881.41	\$	1,102.00	\$	1,147.00	\$	1,147.00	\$	45.00	5	-
Account Classificatio	m Total: PS Benefits - Personnel services - benefits	\$ 158,712.97	\$ 176,589.87	\$	48,595.53	\$	79,716.00	\$	95,688.00	\$	95,688.00	\$	15,972.00	\$	-
PS prof - Purchased servic	es - professional & technical	,			,		,				,		,		
4241-000	Training Benefits	\$ 939.00	\$ 414.00	\$	49.00	\$	3,000.00	\$	3,000.00	\$	3,000.00	\$	- 5	5	-
t Classification Total: PS p	rof - Purchased services - professional & technical	\$ 939.00	\$ 414.00	\$	49.00	\$	3,000.00	\$	3,000.00	\$	3,000.00	\$	-	\$	-
PS property - Purchased se	ervices - property services														
4490-000	Clothing allowance Services	\$ 5,148.79	\$ 1,187.00	\$	4,000.00	\$	4,000.00	\$	4,000.00	\$	4,000.00	\$	- 5	5	-
ount Classification Total: P	S property - Purchased services - property services	\$ 5,148,79			4,000.00	\$	4.000.00	\$	4.000.00	\$	4.000.00	\$	-	\$	-
Supplies - Supplies		.,	,		,		,		,,		,				
4630-000	Maint & repairs Supplies	\$ 10,700.81	\$ 9,983.84	\$	38,132.38	\$	12,000.00	\$	12,000.00	\$	12,000.00	\$	- 5	5	-
	Account Classification Total: Supplies - Supplies	\$ 10,700.81	\$ 9,983.84	\$	38,132.38	\$	12,000.00	\$	12,000.00	\$	12,000.00	\$	-	\$	-
Property - Property	, , , , , , , , , , , , , , , , , , , ,						,		,		,				
4740-000	Mach & equip Property	\$ 118,251.20	\$ 8,033.41	\$	24,250.99	\$	10.000.00	\$	29,368.00	\$	29,368.00	\$	19,368.00	5	-
	Account Classification Total: Property - Property	\$ 118,251,20			24,250,99		10,000,00		,	\$	29,368.00	_	19.368.00		-
	Division Total: 24 - Fire Communications	662,660,12		_	387,639.87		479,314.00		520,255.00	\$	520,255.00	_	40,941.00		-
		,		+	,		,	+	,		,	+	.,		

Transactions	Number of Units		Cost Per	ost Per		
Shift Differential	1	\$	4,545.00	\$	4,545.00	
Telecommunications Operator	1	\$	48,886.00	\$	48,886.00	
Telecommunications Operator	1	\$	49,243.00	\$	49,243.00	
Telecommunications Operator	1	\$	50,241.00	\$	50,241.00	
Telecommunications Operator	1	\$	55,093.00	\$	55,093.00	
Telecommunications Supervisor	1	\$	58,154.00	\$	58,154.00	
		Total Re	gular Salaries Cost:	\$	266,162.0	
Part Time Dispatchers	1	\$	20,000.00	\$	20,000.00	
	7	otal Part	-Time Salaries Cost:	\$	20,000.0	



			2019 Actual		2020 Actual									Cha	nge in budget (23-		
	Account Number	Account Description	Amount		Amount	2021	Actual Amount	2022	2 Approved Budget	202	3 Proposed Budget	202	3 Default Budget		22)	Over/	(Under) Default
Fund: 1	00 - General Fu	nd															
EXPENSE	S																
Departme	nt: 23 - Fire																
Division:	25 - Emergene	cy Management															
Supplies - 1	Supplies																
	4614-000	Civil defense exp Supplies	\$ -	\$	15,303.89	\$	7,008.95	\$	1,000.00	\$	1,000.00	\$	1,000.00	\$	-	\$	-
	4615-000	Forest fire exp Supplies	\$ -	\$	954.59	\$	-	\$	-	\$	-	\$	-	\$	-	\$	-
	4690-000	Other misc Supplies	\$ 449.	00 \$	-	\$	-	\$	-	\$	-	\$	-	\$	-	\$	-
	Account Clas	sification Total: Supplies - Supplies	\$ 449.	00 \$	16,258.48	\$	7,008.95	\$	1,000.00	\$	1,000.00	\$	1,000.00	\$	-	\$	-
	Division T	otal: 25 - Emergency Management	\$ 449.	00 \$	16,258.48	\$	7,008.95	\$	1,000.00	\$	1,000.00	\$	1,000.00	\$	-	\$	-

# **PUBLIC SAFETY**

# **Division: Building**

#### **Mission Statement:**

To administer the Town's building codes, health ordinances and zoning regulations in a fair, efficient and professional manner while providing assistance to the applicants seeking permits, inspections and information

#### Major Services/Responsibilities:

Issue building, electrical, plumbing and other permits Maintain records of building activity Perform building code compliance inspections Issue certificates of occupancy Perform health & zoning inspections & enforcement actions as required Handle complaints Real estate background information research Provide information for environmental site assessment Miscellaneous information to Town residents Perform plan reviews

#### **Key Fiscal Year Objectives:**

Streamline the permit application process using the New World system to allow electronic application filing and payment on line. Develop protocol for submittal of plans and permit information I electronic format.

#### **Performance Measures:**

Description	2017	2018	2019	2020	Remainder 2020 Projection 11/5/2021 - 12/31/2021
Total Building Permits Issued	550	513	531	654	54
Single Family Dwelling Permits	100	37	42	97	8
Two Family Dwellings	4 (8 units)	0	3 (6 units)	6 (12 units)	2 (4 units)
Multi-Family Dwellings	5 (33 units)	4 (96 units	5 (120 units)	0	0
New Commercial Buildings	20	11	7	4	1
Commercial Additions/Remodel	75	77	67	56	4
Additional Permits issued	1550	1812	1820	1642	140
Septic Reviews	100	72	NA	NA	NA
Inspections performed (approx.)	3600	3727	3258	4204	350
Certificate of Occupancies Issue	200	259	291	218	10



											Change in budget (23-	
Acc	count Number	r Account Description	2019 Actual Amo	unt	2020 Actual Amount	2021 Actual Amount	2	2022 Approved Budget	2023 Proposed Budget	2023 Default Budget	22)	Over/(Under) Default
Fund: 100 -	- General Fu	nd										
EXPENSES												
Department:	24 - Build											
	00 - Non-Divi											
PS Salaries - P	Personnel serv	vices - salaries										
	4110-000	Regular Salaries	\$ 206,70	2.37 5	\$ 221,245.80	\$ 224,690.19	9 \$	242,064.00	\$ 217,957.00			
	4120-000	Part-time Salaries		4.44 \$			0 \$	74,634.00				\$ - *
	4140-000	Overtime Salaries		7.49 \$			\$	7,000.00				\$ -
		tion Total: PS Salaries - Personnel services - salaries	\$ 275,27	4.30 \$	\$ 294,672.98	\$ 292,905.39	9 \$	323,698.00	\$ 306,609.00	\$ 306,609.00	\$ (17,089.00)	\$-
PS Benefits - P												
	4210-000	Health Ins Benefits		4.96 \$			\$	-			*	\$ -
	4215-000	Life Ins Benefits		8.96 \$				2,821.00				
	4219-000	Dental Ins Benefits		1.52 \$			\$	-			s -	+
	4220-000	FICA Benefits		0.64 5				20,070.00				
	4225-000	Medicare Benefits		6.61 \$				4,694.00				
	4230-000	Retirement Benefits		6.87 5				35,019.00				
	4260-000	Workers' comp Benefits		7.73 \$				5,636.00				
		ution Total: PS Benefits - Personnel services - benefits	\$ 105,24	7.29 5	\$ 114,005.55	\$ 55,321.39	9 \$	68,240.00	\$ 63,703.00	\$ 63,703.00	\$ (4,537.00)	\$ -
PS prof - Purch	hased service.	s - professional & technical										
	4330-000	MGMT services Services		3.40 \$				3,500.00				\$ -
	4341-000	Telephone Services		8.63 \$				1,500.00				\$ -
	4580-000	Mosquito Control		0.00 \$				37,000.00				
		S prof - Purchased services - professional & technical	\$ 38,04	2.03 \$	39,445.18	\$ 40,016.03	3\$	42,000.00	\$ 43,510.00	\$ 43,510.00	\$ 1,510.00	\$ -
PS other - Purc												
	4550-000	Printing Services		7.40 \$				700.00				\$ -
	4560-000	Dues & subs Services		3.32 \$				1,395.00				\$ -
	4570-000	Sem & workshops Services		3.50 \$				3,400.00				\$ -
	4575-000	Travel & mileage Services		8.01		\$ 215.00		250.00				ş -
		sification Total: PS other - Purchased services - other	\$ 5,16	2.23 \$	5 1,832.00	\$ 1,910.39	9 \$	5,745.00	\$ 5,745.00	\$ 5,745.00	\$ -	\$ -
Supplies - Supp	•											
	4620-000	Office supplies Supplies		0.42 \$				450.00				s -
	4625-000	Postage Supplies		0.21 \$				500.00				s -
		Account Classification Total: Supplies - Supplies		0.63 \$				950.00				\$ -
		Division Total: 00 - Non-Divisional	7					440,633.00			( ,	
		Department Total: 24 - Building	\$ 424,93	6.48 5	\$ 450,827.80	\$ 391,078.63	3 \$	440,633.00	\$ 420,517.00	\$ 420,517.00	\$ (20,116.00)	s -

*Breakout of Personnel Salaries											
Transactions	Number of Units		Cost Per		Total						
Administrative Time	1	\$	1,583.00	\$	1,583.00						
Assistant Building Inspector	1	\$	64,281.00	\$	64,281.00						
Chief Building Inspector & Health Officer	1	\$	82,359.00	\$	82,359.00						
Permit Technician	1	\$	66,864.00	\$	66,864.00						
Vacation Cash Out	1	\$	2,870.00	\$	2,870.00						
		Total Reg	gular Salaries Cost:	\$	217,957.00						
Code Enforcement Officer	1	\$	42,387.00	\$	42,387.00						
Department Assistant	1	\$	39,266.00	\$	39,266.00						
		Total Part-	Time Salaries Cost:	\$	81,653.00						

# PUBLIC WORKS & ENGINEERING DEPTDivision: Highway and Engineering

#### **Mission Statement:**

To efficiently and effectively maintain the Town's roadways and other supporting infrastructure. To provide efficient and timely snow and ice removal from Town roads and Town facilities. To provide efficient maintenance and repair of Public Works vehicles and equipment. To provide technical engineering expertise and support.

#### Major Services/Responsibilities:

Timely snow and ice removal for Town roads, Town and School facilities,

Repair of Town roads, catch basins, drainage pipes and swales,

Perform ground maintenance along the Town's right of ways,

Repair and replace regulatory street signage,

Maintain seasonal Drop Off Center,

Maintain and repair Department's vehicles and heavy equipment and facilities,

House the Public Works plans and records,

Review and issue permits to conduct work within the Town's right of way or easement, Review projects and provide technical assistance for the Planning Board,

Inspect roadway projects, subdivision and site improvements for compliance with Town standards,

Assist and oversee design and preparation of plans and cost estimates for Town sponsored roadway projects

#### **Key Fiscal Year Objectives:**

To maintain the Town's roadways and other supporting infrastructure within the limits of our approved budget.

#### **Performance Measures:**

		Actual		Projec	cted
Description	FY-18/19	FY-19/20	FY-20/21	FY-21/22	FY-22/23
Tons of Asphalt applied	17,981	3,016	4,729	14,000	14,000
Pounds of Crack Sealant Applied	2,975	16,326	0	12,960	12,960
# of Snow Removal Operations	20	17	18	21+/-	21+/-
Tons of Road Sand/Salt Applied	7,484	5,989	5,536	8,000	8,000
Centerline marking/striping (ft.)	896,584	843,060	815,779	897,000	897,000



A		2010 4 - ( 1 4 4	2020 4 - 4 1 4	2021 4 - (	2022 4	2022 D	2022 D. C	Change in budget (23-	Omer ((Um law) D. f
Account Number	Account Description	2019 Actual Amount	2020 Actual Amount	2021 Actual Amount	2022 Approved Budget	2023 Proposed Budget	2023 Default Budget	22)	Over/(Under) Defaul
ınd: 100 - General Fund									
(PENSES									
epartment: 26 - Public Works									
vision: 01 - Administration									
S Salaries - Personnel services - sal	laries								
	ar Salaries	\$ 1,048,134.01							
	me Salaries	\$ 40,137.03							
	me Salaries	\$ 152,769.02							
	overtime Salaries	\$ 119,765.58							\$ -
	S Salaries - Personnel services - salaries	\$ 1,360,805.64	\$ 1,404,159.41	\$ 1,371,164.23	\$ 1,528,381.00	\$ 1,611,486.00	\$ 1,611,486.00	\$ 83,105.00	\$ -
S Benefits - Personnel services - ber	-								
	Ins Benefits	\$ 250,883.83			\$ -	\$ -			+
	as Benefits	\$ 19,065.90							
	Ins Benefits	\$ 15,584.52			\$ -			s -	\$ -
	Benefits	\$ 82,888.54							
	are Benefits	\$ 19,385.24							
	ment Benefits	\$ 150,192.71							
	ers' comp Benefits	\$ 26,124.38							
	S Benefits - Personnel services - benefits	\$ 564,125.12	\$ 604,653.43	\$ 296,129.07	\$ 340,187.00	\$ 361,518.00	\$ 361,518.00	\$ 21,331.00	\$ -
PS prof - Purchased services - profes								<u>^</u>	
	ng Benefits	\$ 5,435.32							\$ -
	eering Services	\$ 55,574.50							\$ -
	T services Services	\$ 60,000.00							\$ -
	none Services	\$ 1,936.00							\$ -
	and leases Services	\$ -	\$ -	\$ -	\$ 1,290.00				\$ -
	ased services - professional & technical	\$ 122,945.82	\$ 118,644.19	\$ 111,861.70	\$ 118,790.00	\$ 118,790.00	\$ 118,790.00	s -	\$ -
S property - Purchased services - pr							• • • • • • • •		
	ic Services	\$ 8,833.71							\$ -
	ic Services		\$ -	\$ 100.00		\$ -			\$ -
	ng allowance Services	\$ 14,859.69							\$ -
	- Purchased services - property services	\$ 23,693.40	\$ 22,422.01	\$ 22,850.82	\$ 23,200.00	\$ 23,200.00	\$ 23,200.00	\$ -	\$ -
S other - Purchased services - other									
	ng Services	\$ 1,199.75			, , , , , , , , , , , , , , , , , , , ,		, , , , , , , , , , , , , , , , , , , ,		\$ -
	& subs Services	\$ 2,095.00							\$ -
	& mileage Services	\$ 833.88					\$ 500.00		<u>\$</u> -
5	al: PS other - Purchased services - other	\$ 4,128.63	\$ 3,367.16	\$ 2,941.98	\$ 3,100.00	\$ 3,100.00	\$ 3,100.00	\$ -	\$ -
upplies - Supplies							¢ 2,000,00	ŝ	¢.
	supplies Supplies	\$ 1,831.08							\$ -
	e Supplies	\$ 196.94							\$ -
	& repairs Supplies	\$ 89,624.03							\$ -
	ne Supplies	\$ 54,525.10							\$ -
	expense Supplies	\$ 23,783.69							\$ -
	Classification Total: Supplies - Supplies	\$ 169,960.84	\$ 198,246.96	\$ 188,773.95	\$ 169,350.00	\$ 169,350.00	\$ 169,350.00	\$ -	\$ -
roperty - Property		<u>^</u>							
	l leases Property		\$ 121,713.61						\$ -
Account	Classification Total: Property - Property		\$ 121,713.61				\$ 183,797.00		<u>\$</u> -
interior 21 Winkerson and Ste	Division Total: 01 - Administration	\$ 2,245,659.45	\$ 2,473,206.77	\$ 2,132,085.36	\$ 2,366,805.00	\$ 2,471,241.00	\$ 2,471,241.00	\$ 104,436.00	\$ -
ivision: 31 - Highways and Str									
S prof - Purchased services - profes			¢ 40.115.00	¢ 55 407 50	¢	¢ 25.000.00	¢ 25.000.00	¢	¢
	removal Services	\$ 36,502.50 \$ 36,502.50							3 - ¢
	nased services - professional & technical	\$ 36,502.50	\$ 48,115.00	\$ 56,407.50	\$ 35,000.00	\$ 35,000.00	\$ 35,000.00	ə -	ə -
S property - Purchased services - p					e	e 541.000.00	e 541.000.000	¢	¢
	nts Services	\$ 513,287.64							\$ -
	lighting Service	\$ 25,494.08							\$ -
	Maintenance Services	\$ 655,800.81							\$ -
	drain const Services	\$ 75,316.00							\$ -
nt Classification Total: PS property	- Purchased services - property services	\$ 1,269,898.53	\$ 1,661,194.82	\$ 1,499,468.47	\$ 1,518,121.00	\$ 1,518,121.00	\$ 1,518,121.00	\$ -	\$ -



														(	Chang	e in budget (23-		
	Account Number	er Account Description	2019	Actual Amount	20	020 Actual Amount	20	021 Actual Amount	20	022 Approved Budget	202	23 Proposed Budget	2023	B Default Budget		22)	Over/(	Jnder) Default
Supplies -	Supplies																	
	4695-000	Gravel Supplies	\$	5,360.04	\$	4,810.88	\$	4,905.70	\$	5,000.00	\$	5,000.00	\$	5,000.00 \$	5	-	\$	-
	4696-000	Street signs Supplies	\$	10,562.03	\$	7,591.79	\$	8,948.80	\$	8,000.00	\$	8,000.00	\$	8,000.00 \$	5	-	\$	-
	4697-000	Salt Supplies	\$	205,347.11	\$	188,131.13	\$	201,248.48	\$	220,000.00	\$	220,000.00	\$	220,000.00 \$	5	-	\$	-
	4698-000	Sand Supplies	\$	20,000.00	\$	20,000.00	\$	20,000.00	\$	25,000.00	\$	25,000.00	\$	25,000.00 \$	5	-	\$	-
		Account Classification Total: Supplies - Supplie	es \$	241,269.18	\$	220,533.80	\$	235,102.98	\$	258,000.00	\$	258,000.00	\$	258,000.00	\$	-	\$	-
		Division Total: 31 - Highways and Stree	ets \$	1,547,670.21	\$	1,929,843.62	\$	1,790,978.95	\$	1,811,121.00	\$	1,811,121.00	\$	1,811,121.00	\$	-	\$	-
		Department Total: 26 - Public Wor	ks \$	3,793,329.66	\$	4,403,050.39	\$	3,923,064.31	\$	4,177,926.00	\$	4,282,362.00	\$	4,282,362.00	\$	104,436.00	\$	-



Department Assistant

Part Time Snow Plow Drivers

\_\_\_\_

#### Town of Londonderry, New Hampshire Fiscal Year 2023 Proposed Budget

Number	Account Description	2019 Actual Amount	20	20 Actual Amount	202	1 Actual Amount	2022 Approved Budget	2023 Proposed Budget	2023 Default Budget	22)	Over/(Under) Defa
<b>—</b>	:	*Breakout of Personnel S	alaries	-							
	Transactions	Number of Units		Cost Per		Total					
Ad	Iministrative Assistant	1	\$	66,864.00	\$	66,864.00					
Ad	Iministrative Time	1	\$	6,191.00	\$	6,191.00					
Ass	sistant Public Works Director	1	\$	98,886.00	\$	98,886.00					
C-1	1 Truck Driver	1	\$	46,468.00	\$	46,468.00					
C-1	1 Truck Driver	2	\$	48,818.00	\$	97,636.00					
C-1	1 Truck Driver	1	\$	51,293.00	\$	51,293.00					
C-1	1 Truck Driver	1	\$	62,608.00	\$	62,608.00					
C-1	1 Truck Driver	1	\$	66,248.00	\$	66,248.00					
C-2	2 Equipment Operator	2	\$	73,820.00	\$	147,640.00					
C-3	3 Mechanic/Equipment Operator	1	\$	60,528.00	\$	60,528.00					
C-3	3 Mechanic/Equipment Operator	1	\$	74,173.00	\$	74,173.00					
C-4	4 Assistant Foreman	1	\$	64,751.00	\$	64,751.00					
C-4	4 Assistant Foreman	1	\$	61,610.00	\$	61,610.00					
C-5	5 Foreman	1	\$	82,077.00	\$	82,077.00					
Dir	rector of Public Works and Municipal Faciliti	1	\$	108,152.00	\$	108,152.00					
Dir	rector of Engineering & Environmental Servi	1	\$	114,879.00	\$	114,879.00					
Vac	cation Cash out	1	\$	5,575.00	\$	5,575.00					
			Total I	Regular Salaries Cost:	\$	1,215,579.00					

15,325.00

39,000.00

54,325.00

Total Part-Time Salaries Cost: \$

\$

-\$

1

15,325.00 \$

39,000.00 \$

Change in budget (23-

# PUBLIC WORKS & ENGINEERING DEPT.

# **Division: Environmental Services - Solid Waste/ Recycling**

#### **Mission Statement:**

To manage the collection and disposal of solid waste for the Town, encourage reduction of solid waste tonnages and increased recycling participation with the aim of improving environmental quality while lowering solid waste collection and disposal costs.

#### **Major Services/Responsibilities:**

Maintain current recycling outlets and generate new recycling market. Negotiate and manage the Town contracts for curbside Solid Waste and Recycling collection. Coordinate between Londonderry residents and waste haulers to provide waste disposal options.

Focus on reducing the quantity and toxicity of the residential solid waste stream Educate and promote programs on waste reduction, reuse, composting, recycling, non-toxic alternatives and disposal of wastes (such as the quarterly newsletter, recycling hotline, Buried Treasure, etc.).

Manage the waste oil collection facility, Londonderry Drop Off Center and Household Hazardous Waste Collection day

#### **Key Fiscal Year Objectives**

To maintain solid waste tonnages despite population growth in the town. Divert more materials to the Londonderry Drop Off Center for recycling. Increase recycling in the Londonderry Schools.

#### **Performance Measures:**

Description		Actual		Proj	ected
	FY-18/19	FY-19/20	FY-20/21	FY-21/22	FY-22/23
Drop Off Center Tonnage	1,098	1,088	1,544	1,250	1,300
Curbside Recycling Tonnage	2,586	2,650	2,638	2,750	2,800
Solid Waste Tonnage	8,350	8,439	8,839	9,300	9,400



									Change in budget (23-	
Account Numbe	ficeount Description	2019 Actual Amount	2020 Actual Amoun	2021 Actual Am	ount	2022 Approved Budget	2023 Proposed Budget	2023 Default Budget	22)	Over/(Under) Default
ind: 100 - General Fu	ind									
<b>VPENSES</b>										
epartment: 27 - Solid										
vision: 01 - Administ										
S Salaries - Personnel serv										
4110-000	Regular Salaries	\$ -	\$ -	\$	- \$		\$ -			\$ -
4120-000	Part-time Salaries	\$ 14,227.83			34.54 \$				(	
	assification Total: PS Salaries - Personnel services - salaries	\$ 14,227.83	\$ 12,167.62	\$ 10,9	34.54 \$	\$ 19,825.00	\$ 19,030.00	\$ 19,030.00	\$ (795.00)	\$ -
Benefits - Personnel serv										
4220-000	FICA Benefits	\$ 882.42			85.95					
4225-000	Medicare Benefits	\$ 206.38			60.41 \$				()	
4260-000	Workers' comp Benefits	\$ 158.24			54.06 \$					
	assification Total: PS Benefits - Personnel services - benefits	\$ 1,247.04	\$ 1,104.18	\$ 1,0	000.42 \$	\$ 1,712.00	\$ 1,658.00	\$ 1,658.00	\$ (54.00)	\$ -
	es - professional & technical									
4335-000	Waste collection Services	\$ 1,364,999.94			512.45					
4336-000	Recycling Services	\$ 529,822.96			50.94					
4341-000	Telephone Services	<u>\$</u>	\$ -	\$	- 5					\$ -
	otal: PS prof - Purchased services - professional & technical	\$ 1,894,822.90	\$ 1,955,969.30	\$ 2,092,5	63.39	\$ 2,202,748.00	\$ 2,278,694.00	\$ 2,278,694.00	\$ 75,946.00	\$ -
S property - Purchased set										
4410-000	Electric Services	\$ 257.96			21.54 \$					\$ -
	Total: PS property - Purchased services - property services	\$ 257.96	\$ 269.41	\$ 2	21.54 \$	\$ 285.00	\$ 285.00	\$ 285.00	\$ -	\$ -
S other - Purchased servic										
4550-000	Printing Services	\$ 466.50			54.40 \$		, , , , , , , , , , , , , , , , , , , ,	, , , , , , , , , , , , , , , , , , , ,		\$ -
4560-000	Dues & subs Services	\$ 2,550.27			25.27 \$					s -
4570-000	Sem & workshops Services	\$ 1,214.37			25.00 \$					\$ -
4575-000	Travel & mileage Services	\$ 60.56		\$	- 5					<u>s</u> -
	tt Classification Total: PS other - Purchased services - other	\$ 4,291.70	\$ 3,169.97	\$ 3,0	04.67 5	\$ 4,910.00	\$ 4,910.00	\$ 4,910.00	\$ -	\$ -
upplies - Supplies										
4610-000	General expenses Supplies	\$ 844.02			25.21 8					s -
4620-000	Office supplies Supplies	\$ 262.60			27.84					s -
4625-000	Postage Supplies	\$ 272.18			04.24					s -
4690-000	Other misc Supplies	\$ 142.21			72.40 \$					<u>\$</u>
	Account Classification Total: Supplies - Supplies	\$ 1,521.01			29.69					\$ -
	Division Total: 01 - Administration	, ,			54.25 \$	, , , ,	, , , , , , , , , , , , , , , , , , ,	7 ,		
	Department Total: 27 - Solid Waste	\$ 1,916,368.44	\$ 1,975,256.35	\$ 2,109,0	54.25 \$	\$ 2,231,215.00	\$ 2,306,312.00	\$ 2,306,312.00	\$ 75,097.00	\$ -

	*Breakout of Personnel Salar	ies		
Transactions	Number of Units		Cost Per	Total
Transfer Station Attendee	2	\$	9,515.00	\$ 19,030.00
	To	tal Part-Tir	ne Salaries Cost:	\$ 19,030.00

Transactions	Number of Units	Cost Per	Total	
Curbside Collection and Transportation	1	\$	1,450,293.00	\$ 1,450,293.00
Drop Off Center	1	\$	110,000.00	\$ 110,000.00
Household Hazardous Waste Collection	1	\$	30,000.00	\$ 30,000.00
Trash Carts	400	\$	50.00	\$ 20,000.00
	Total Was	te Collect	ion Services Cost:	\$ 1,610,293.00

# **ADMINISTRATIVE SERVICES**

## **Division: Welfare**

#### **Mission Statement:**

Provide limited, short-term, financial assistance to eligible individuals or families until they qualify for employment or other financial assistance programs.

#### Major Services/Responsibilities:

Review and grant general assistance to qualified applicants in accordance with Town guidelines.

Assist needy citizens in non-financial ways by acting as liaison with other private and public services.

Maintain complete statistical, case, and financial records in accordance with RSA 41:46.

Assist other Londonderry municipal departments or civic organizations that serve the needy.

#### **Key Fiscal Year Objectives:**

Continue to coordinate efforts for the administration of the Town's assistance programs through our service provider, Greater Derry Community Health Services.

#### **Performance Measures:**

Not Applicable



		2019 Actu								Change in budget		r/(Unde
Account Number	er Account Description	Amount		2020 Actual Amount	2021 Actual Amount	202	2 Approved Budget	2023 Proposed Budget	2023 Default Budget	(23-22)	r) D	Default
Fund: 100 - General Fu	und											
EXPENSES												
· · · · · · · · · · · · · · · · · · ·	neral Assistance											
Division: 00 - Non-Div	visional											
Other - Other objects												
4830-000	Social service agencies Other	\$ 46,84	47.00	\$ 50,000.00	\$ 50,000.0	0 \$	50,000.00	\$ 50,000.00	\$ 50,000.00	\$ -	\$	-
	Account Classification Total: Other - Other objects	\$ 46,84	47.00	\$ 50,000.00	\$ 50,000.0	0 \$	50,000.00	\$ 50,000.00	\$ 50,000.00	\$ -	\$	-
	Division Total: 00 - Non-Divisional	\$ 46,84	47.00	\$ 50,000.00	\$ 50,000.0	0 \$	50,000.00	\$ 50,000.00	\$ 50,000.00	\$-	\$	-
Division: 41 - General	Assistance											
PS prof - Purchased service	es - professional & technical											
4332-000	Contracted services Services	\$ 54,99	99.96	\$ 50,416.63	\$ 54,999.9	6\$	71,500.00	\$ 63,250.00	\$ 63,250.00	\$ (8,250.00	) \$	- /
count Classification Total:	PS prof - Purchased services - professional & technical	\$ 54,99	99.96	\$ 50,416.63	\$ 54,999.9	6\$	71,500.00	\$ 63,250.00	\$ 63,250.00	\$ (8,250.00	) \$	-
PS property - Purchased se	ervices - property services											
4410-000	Electric Services	\$ 1,72	26.31	\$ 135.72	\$ -	\$	4,000.00	\$ 4,000.00	\$ 4,000.00	\$ -	\$	-
Account Classification Tot	tal: PS property - Purchased services - property services	\$ 1,72	26.31	\$ 135.72	\$ -	\$	4,000.00	\$ 4,000.00	\$ 4,000.00	\$ -	\$	-
Supplies - Supplies												
4690-000	Other misc Supplies	\$	50.00	\$ 1,136.11	\$ 1,500.0	0 \$	500.00	\$ 500.00	\$ 500.00	\$ -	\$	-
4693-000	Welfare rent Supplies	\$ 6,6	58.00	\$ 2,824.00	\$ 1,080.4	5 \$	16,000.00	\$ 16,000.00	\$ 16,000.00	\$ -	\$	-
4694-000	Welfare medical Supplies	\$	-	\$ -	\$ -	\$	500.00	\$ 500.00	\$ 500.00	\$ -	\$	-
4699-000	Welfare Heat & Oil Supplies	\$	-	\$ 182.35	\$ 279.9	0 \$	2,000.00	\$ 2,000.00	\$ 2,000.00	\$ -	\$	-
	Account Classification Total: Supplies - Supplies	\$ 6,70	08.00	\$ 4,142.46	\$ 2,860.3	5 \$	19,000.00	\$ 19,000.00	\$ 19,000.00	\$ -	\$	-
	Division Total: 41 - General Assistance	\$ 63,42	34.27	\$ 54,694.81	\$ 57,860.3	1 \$	94,500.00	\$ 86,250.00	\$ 86,250.00	\$ (8,250.00	) \$	-
	Department Total: 28 - General Assistance	\$ 110,22	81.27	\$ 104,694.81	\$ 107,860.3	1 \$	144,500.00	\$ 136,250.00	\$ 136,250.00	\$ (8,250.00	) \$	-

^Contri	racted Services Breakd	own		
Transactions	Number of Units		Cost Per	Total
Greater Derry Community Health Services Contract				
	1	\$	63,250.00	\$ 63,250.00
		Co	ntracted Services:	\$ 63,250.00

# **ADMINISTRATIVE SERVICES**

## **Division: Cable**

#### **Mission Statement:**

Provide a variety of cable services to community members as defined in the franchise agreement with the cable operator. Promote the community use of PEG Access through cable channels (CTV-20, LEO-21, GOV-22, GOV-30 and Dig170) and streaming media to both view and create a diversity of programming. Foster and perpetuate a sense of community cohesiveness via electronic mediums.

#### Major Services/Responsibilities:

Monitor Cable Franchise Agreement

Advise Town of cable technology capabilities, present and future. Function as a consumer advocate on behalf of cable & broadband subscribers. Manage all aspects of Londonderry Access Center, PEG Access Channels (Cable, Live Streaming and On-Demand) and the I-LOOP (institutional network) and provide volunteer opportunities.

#### **Key Fiscal Year Objectives:**

Increase visibility to and use by community at large. Encourage more proactive use by government and organizations.

#### **Performance Measures:**

Description		Actual		Projected				
Description	FY18/19	FY19/20	FY20/21	FY21/22	FY22/23			
# of training enrollments	1,155	1,165	1,170	1,170	1,172			
# of first run programs	1,675	1,710	1,735	1,740	1,745			
# active volunteers	177	180	180	180	180			
# educational users	65	65	65	65	65			

Numbers will likely remain static due to time, space and usage constraint



Account Numb	er Account Description	2019 A	ctual Amount	2020 Actua	al Amount	2021 Actual Amount	t 20	022 Approved Budget	2023 Proposed Budge	t 20	023 Default Budget	Chang	ge in budget (23- 22)	Over/(Under) Default
Fund: 100 - General Fu	und													
EXPENSES														
Department: 29 - Cab	le													
Division: 00 - Non-Div	visional													
PS Salaries - Personnel ser	rvices - salaries													
4110-000	Regular Salaries	\$	135,349.01	\$ 14	40,506.63	\$ 145,356.76	6\$	149,243.00	\$ 149,064.00	0 \$	149,064.00	\$	(179.00) \$	é – 1
4120-000	Part-time Salaries	\$	2,080.00	\$	-	\$ -	\$	4,160.00	\$ 4,160.00	0 \$	4,160.00	\$	- \$	\$- '
4140-000	Overtime Salaries	\$	1,919.73	\$	1,208.07	\$ 100.35	5 \$	950.00	\$ 950.00	0 \$	950.00	\$	- \$	ò -
Account Classificate	ion Total: PS Salaries - Personnel services - salaries	\$	139,348.74	\$ 14	41,714.70	\$ 145,457.1	1 \$	154,353.00	\$ 154,174.00	0 \$	154,174.00	\$	(179.00) \$	\$ -
PS Benefits - Personnel ser	vices - benefits													
4210-000	Health Ins Benefits	\$	31.193.88	\$	35.930.56	\$ -	\$	-	s -	\$	-	\$	- 8	ъ –
4215-000	Life Ins Benefits	\$	2,583.00	\$	2,531.65	\$ 2,108.29	9 \$	1,823.00	\$ 1,938.00	0 \$	1,938.00	\$	115.00 \$	ъ –
4219-000	Dental Ins Benefits	ŝ	1.629.16		1.667.12		\$		\$ -				- \$	
4220-000	FICA Benefits	ŝ	8.327.01		8,412.33			9,570.00			9,559.00		(11.00) \$	
4225-000	Medicare Benefits	ŝ	1.947.45		1,967.41			2,239.00			2,236.00		(3.00) \$	
4230-000	Retirement Benefits	ŝ	15.261.71		15.539.16			21,117.00			21,092.00		(25.00) \$	
4260-000	Workers' comp Benefits	\$	189.36		190.19			230.00			241.00		11.00 \$	
	tion Total: PS Benefits - Personnel services - benefits	\$	61,131.57		66.238.42						35,066,00		87.00	\$
	es - professional & technical	φ	01,151.57	ψ	00,230.42	φ 29,507.00	φ	54,777.00	φ 55,000.0	υ ψ	55,000.00	Ψ	07.00	/
4241-000	Training Benefits	\$	3,566.11	s	4,406.00	\$ 1,798.00	n s	7,000.00	\$ 7,000.00	0 \$	7,000.00	\$		- 2
4330-000	MGMT services Services	\$	4.877.04		2,999.98			4,331.00			4,331.00		- \$	+
4355-000	Photo services Services	¢ ¢	208.90		-		5 5 S	1,000.00			1,000.00			4
4360-000	Custodial Services	ŝ	6,980.00		6,910.00			8,000.00			8,000.00		- \$	
	prof - Purchased services - professional & technical	\$ 1 \$	15.632.05		14,315.98			20,331.00			20,331.00		- 4	¢
PS property - Purchased se		φ.	15,052.05	φ.	14,515.90	φ 15,750.0.	φ	20,331.00	\$ 20,551.00	υφ	20,551.00	φ		, -
4410-000	Electric Services	\$	6,177.79	¢	6,879.33	\$ 6,943.9	1 ¢	8,800.00	\$ 8,800.00	¢ ۵	8,800.00	¢	- 5	£
4410-000	Heat & oil Services	s s	5,020.01		4,102.00			5,000.00			5,000.00		- 4	
4411-000	Water Services	ф ¢	877.51		4,102.00			900.00			900.00		- 4	
	PS property - Purchased services - property services	<u>ې</u>	12,075.31		823.47			14,700.00			14,700.00		- 4	-
PS other - Purchased service		, ф	12,075.51	ф.	11,004.00	\$ 12,307.34	+ 0	14,700.00	φ 14,700.0	U ֆ	14,700.00	Ŷ	- ,	, -
4550-000	Printing Services	s	_	\$	125.25	¢	\$	150.00	\$ 150.0	0 ¢	150.00	¢	- \$	r
	0	э \$									1,200.00		- 3	+
4560-000 4575-000	Dues & subs Services	ծ Տ	1,092.78 3,378.55		220.97 1,202.39		\$ \$	1,200.00 2,000.00			2,000.00		- 3	
	Travel & mileage Services ification Total: PS other - Purchased services - other	-	4,471.33		1,202.39		\$ \$	3,350.00			3,350.00		- 3	T
	ijication 10iai: PS other - Purchasea services - other	- \$	4,4/1.55	\$	1,548.61	<b>э</b> -	\$	3,350.00	\$ 5,550.00	0 \$	3,350.00	\$	- 3	, -
Supplies - Supplies		¢	1.0(1.00	¢	751.06	¢ 22.5	<i>c c</i>	2 500 00	¢ 2,500,0	0 ¢	2 500 00	¢		t
4610-000	General expenses Supplies	\$ \$	1,261.89		751.06			2,500.00	, ,		2,500.00		- 8	+
4620-000	Office supplies Supplies	-	1,138.96		1,248.26			750.00			750.00		-	+
4625-000	Postage Supplies	\$	20.00		33.00			100.00			100.00		- \$	+
4630-000	Maint & repairs Supplies	\$	180.00		930.98			4,000.00			4,000.00		- \$	-
4670-000	Books & periodicals Supplies	\$	-	\$		\$ -	\$	100.00			100.00		- \$	) -
D ( D (	Account Classification Total: Supplies - Supplies	\$	2,600.85	2	2,963.30	\$ 23,497.8	/ \$	7,450.00	\$ 7,450.00	0 \$	7,450.00	\$	- 5	, -
Property - Property		¢	10 000 0-	<i>.</i>	10.04		• •			o *	<b>50</b> 000 00	¢		t
4740-000	Mach & equip Property	\$	49,039.32		48,866.25			53,980.00			53,980.00		- \$	<u>;                                    </u>
	Account Classification Total: Property - Property	, \$	49,039.32	\$ 4	48,866.25	\$ 12,675.73	3\$	53,980.00	\$ 53,980.00	0 \$	53,980.00	\$	- 5	ş –
Other - Other objects														
4824-000	Programs Other	\$	4,843.99	\$	1,412.50			9,500.00			9,500.00		- \$	
	Account Classification Total: Other - Other objects		4,843.99	\$	1,412.50			,,			9,500.00	_	- 5	Ŧ
	Division Total: 00 - Non-Divisional	-	289,143.16	-	88,864.56			,			298,551.00		(92.00) \$	
	Department Total: 29 - Cable	e \$	289,143.16	\$ 28	88,864.56	\$ 237,303.98	8 \$	298,643.00	\$ 298,551.00	0 \$	298,551.00	\$	(92.00) \$	s -



Account Number	Account Description	2019 Actual Amoun	t 2020	) Actual Amount	2021	l Actual Amount	2022 Approved Budget	2023 Proposed Budget	2023 Default Budget	Change in budget (23- 22)	Over/(Under) Default
		*Breakout of Personnel Sala	ries								
	Transactions	Number of Units		Cost Per		Total					
	Administrative Time	1	\$	2,469.00	\$	2,469.00					
	Cable & Technical Services Director	1	\$	85,570.00	\$	85,570.00					
	Training Coordinator	1	\$	59,381.00	\$	59,381.00					
	Vacation Cash Out	1	\$	1.644.00	\$	1.644.00					

Vacation Cash Out	1	\$	1,644.00	\$ 1,644.00
		Total Regular	· Salaries Cost:	\$ 149,064.00
Meeting Recorders - Part Time	1	\$	4,160.00	\$ 4,160.00
		Total Part-Time	Salaries Cost:	\$ 4,160.00

# **COMMUNITY SERVICES**

# **Division: Recreation**

#### **Mission Statement:**

Provide recreational activities and facilities for residents of all ages by coordinating with similar organizations established in the community and providing administrative support and direction to the department's staff and volunteers.

#### Major Services/Responsibilities:

Coordinate the scheduling and maintenance of Town athletic fields / facilities.

Coordination of the Recreation Department with Town departments, Boards and School District.

Support and assist adult and youth sport leagues and other recreational activity groups.

Plan for future recreational needs of the Town.

#### **Key Fiscal Year Objectives:**

Provide quality programs and services within budgetary constraints by coordinating with community and school recreational organizations.

Continue effort to provide maintenance service for the Nelson Road, LAFA, Skateboard Park, Tennis Court and Continental Park Fields.

Continue to improve field maintenance to insure the safety and wellbeing of all recreation participants.

Performance Measures:											
		Actual Projected									
Description	FY-16/17	FY-18/19	FY-19/20	FY-20/21	FY-21/22						
Programs Offered - Indoor	11	11	11	11	11						
Programs Offered - Outdoor	15	14	14	13	14						
Town/Schools Fields	35	35	35	35	36						



		2019 Actual	2020 Actual					Change in budget (23-	Over/(Under)
Account Number	r Account Description	Amount	Amount	2021 Actual Amount	2022 Approved Budget	2023 Proposed Budget	2023 Default Budget	t 22)	Default
und: 100 - General Fu	nd								
XPENSES									
epartment: 30 - Recre									
vivision: 00 - Non-Divi									
S Salaries - Personnel serv									
4110-000	Regular Salaries	\$ 26,556.76							
4120-000	Part-time Salaries	\$ 48,935.95							
5	cation Total: PS Salaries - Personnel services - salaries	\$ 75,492.71	\$ 72,962.49	\$ 60,491.31	\$ 89,035.00	\$ 92,832.00	\$ 92,832.00	\$ 3,797.00	\$ -
S Benefits - Personnel serv									
4220-000	FICA Benefits	\$ 4,649.84							
4225-000	Medicare Benefits	\$ 1,087.46							
4260-000	Workers' comp Benefits	\$ 1,138.77							
	cation Total: PS Benefits - Personnel services - benefits	\$ 6,876.07	\$ 6,690.57	\$ 5,810.92	\$ 8,197.00	\$ 8,318.00	\$ 8,318.00	\$ 121.00	\$ -
S property - Purchased ser									
4410-000	Electric Services	\$ 8,873.56		, ,					\$ -
4411-000	Heat & oil Services	\$	\$ 147.55						\$
4412-000	Water Services	\$ 10,939.19							\$ -
	al: PS property - Purchased services - property services	\$ 19,812.75	\$ 37,313.57	\$ 42,378.40	\$ 32,700.00	\$ 32,700.00	\$ 32,700.00	\$ -	\$ -
S other - Purchased service									
4560-000	Dues & subs Services	\$ 185.00	\$ 260.00						\$ -
4575-000	Travel & mileage Services	\$ -	\$ -	\$ -	\$ 400.00				<u>\$</u> -
	ssification Total: PS other - Purchased services - other	\$ 185.00	\$ 260.00	\$ 200.00	\$ 900.00	\$ 900.00	\$ 900.00	\$ -	\$ -
upplies - Supplies							<b>A</b>	<u>^</u>	•
4610-000	General expenses Supplies	\$ 16,929.85							\$
4630-000	Maint & repairs Supplies	\$ 30,936.08							5 -
<b>.</b> .	Account Classification Total: Supplies - Supplies	\$ 47,865.93	\$ 23,224.14	\$ 45,668.98	\$ 36,514.00	\$ 36,514.00	\$ 36,514.00	\$ -	\$ -
Property - Property					* * * * * * * * *	* * 000 00	* * * * * * * *	<u>^</u>	•
4740-000	Mach & equip Property	\$ 305.84							\$ -
	Account Classification Total: Property - Property	\$ 305.84	\$ 826.99	\$ 3,659.01	\$ 5,000.00	\$ 5,000.00	\$ 5,000.00	\$ -	۶ -
ther - Other objects		* ******	٠			<b>* *</b> • • • • • • • • • • • • • • • • • • •	¢ <00.00	¢	¢
4821-000	Adult programs Other	\$ 591.84		\$ -	\$ 600.00				\$-
4823-000	Summer programs Other	\$ 75.00	/ / / / / / /		,	,	,		T
	Account Classification Total: Other - Other objects		\$ 1,069.38						\$ -
	Division Total: 00 - Non-Divisional	,							
	Department Total: 30 - Recreation	\$ 151,205.14	\$ 142,347.14	\$ 158,887.43	\$ 173,946.00	\$ 177,864.00	\$ 177,864.00	\$ 3,918.00	s -

Transactions	*Breakout of Personnel Se Number of U		Cost Per	Total
Recreation Director	1	\$	27,992.00	\$ 27,992.00
	Т	otal Regular	Salaries Cost:	\$ 27,992.00
Field Maintenance Worker/Laborer	2	\$	6,781.00	\$ 13,562.00
Recreation Maintenance	1	\$	7,685.00	\$ 7,685.00
Recreation Senior Maintenance/Laborer	1	\$	23,107.00	\$ 23,107.00
Summer Rec Co-Director	2	\$	5,593.00	\$ 11,186.00
Summer Rec Counselor (5)	1	\$	9,300.00	\$ 9,300.00
	Tot	al Part-Time	Salaries Cost:	\$ 64,840.00

# CULTURE & RECREATION Division: Library

#### **Mission Statement:**

To provide materials, information and services for community residents of all ages designed to meet their personal, educational and recreational needs. The library's primary focus is to provide a collection of materials, both print and digital, which serves the diverse needs of Londonderry's residents.

#### Major Services/Responsibilities:

Select, purchase and maintain an adequate collection of print, non-print and digital resources. Maintain the library's physical plant and grounds in order to protect the Town's \$2.3M investment. Provide remote access to the library's full-text databases. Provide and assist in the use of the reference collection and other informational resources. Provide access to resources of other libraries through interlibrary loans. Provide access to the Internet and external databases. Develop and maintain an historical and in depth collection of current information on Londonderry. Provide programs for adults, young adults and children.

Provide access to cultural and educational institutions via the Museum Pass Program.

#### **Key Fiscal Year Objectives:**

Increase circulation of items and registered borrowers. Maintain level of efficient and effective services. Offer a diverse collection.

#### **Performance Measures:**

Description		Actual	Projec	cted	
	FY- 18/19	FY- 19/20	FY- 20/21	FY- 21/22	FY- 22/23
Circulation - No. of Items	486,488	413,446	243,660	248,533	253,503
Registered Borrowers	16,550	16,592	16,665	16,698	17,032
# Reference Transactions/ Year	25,691	21,983	32,145*	22,423	22,871

\*From July 1, 2020-April 15, 2021 the library was drive through service only – Reference sored with questions by phone, email and mail.

\*Our projections are based on FY19/20 due to FY20/21 being an unusual year with COVID restrictions.



Account Numbe	r Account Description	2019 Actual Amount	2020 Actual Amount	2021 A	Actual Amount	2022 Approved Budget	2023 Proposed Budget	2023 Default Budget	Change in budget (23-22)	Over/(Under) Default
Fund: 100 - General Fu	*							~		
EXPENSES										
Department: 31 - Libra	ary									
Division: 00 - Non-Divi	sional									
PS Salaries - Personnel serv	vices - salaries									
4110-000	Regular Salaries \$	537,136.16	\$ 550,818.12	\$	543,404.13	\$ 572,129.00	\$ 574,030.00	\$ 574,030.00	\$ 1,901.00	\$-*
4120-000	Part-time Salaries \$	233,367.17	\$ 258,614.31	\$	269,997.11	\$ 297,726.00	\$ 302,606.00	\$ 302,606.00	\$ 4,880.00	\$-*
Account Classific	cation Total: PS Salaries - Personnel services - salaries	770,503.33	\$ 809,432.43	\$	813,401.24	\$ 869,855.00	\$ 876,636.00	\$ 876,636.00	\$ 6,781.00	\$ -
PS Benefits - Personnel serv	ices - benefits									
4210-000	Health Ins Benefits \$	89,900.31	\$ 110,202.64	\$	-	\$ -	s -		\$ -	\$ -
4215-000	Life Ins Benefits \$	8,969.57	\$ 9,198.62	\$	5,880.85	\$ 7,069.00	\$ 7,757.00	\$ 7,757.00	\$ 688.00	\$ -
4219-000	Dental Ins Benefits \$	4,651.92	\$ 5,045.56	\$	· _	\$ -			\$ -	\$ -
4220-000	FICA Benefits \$	43,545.53			48,221.90			\$ 54,352.00	\$ 422.00	s -
4225-000	Medicare Benefits \$	10,184.09			11,277.68					\$ -
4230-000	Retirement Benefits \$	54,060.46			55,857.21					
4240-000	Tuition reimbursement Benefits \$	13,947.30			1,671.00					
4260-000	Workers' comp Benefits \$	1,079.11			1,050.61					s -
	cation Total: PS Benefits - Personnel services - benefits \$	226,338.29			123,959,25					s -
PS prof - Purchased service.				-						-
4330-000	MGMT services Services \$	25,778.69	\$ 27,857.22	\$	4,991.01	\$ 15,681.00	\$ 15,681.00	\$ 15,681.00		\$ -
4341-000	Telephone Services \$		\$ -	\$		\$ -			\$ -	s -
4360-000	Custodial Services \$	25,479.00			18,332.00					- \$ -
	PS prof - Purchased services - professional & technical \$	51,257.69			23,323,01					
PS property - Purchased ser			,				+,	+,		+
4410-000	Electric Services \$	39,692.42	\$ 38,192.73	\$	41,185.62	\$ 41,383.00	\$ 42,211.00	\$ 41,383.00	\$ 828.00	\$ 828.00
4411-000	Heat & oil Services \$	16,930.74			15,669.99					
4412-000	Water Services \$	4,502.42			4,009.44					
	al: PS property - Purchased services - property services \$	61,125.58			60,865.05					
PS other - Purchased service		01,120.00	\$ 57,700.01	Ψ	00,000.00	\$ 00,170.00	φ 0,,070.00	φ 00,170.00	φ 000100	¢ 000.00
4550-000	Printing Services \$	6,772.25	\$ 1,667.12	\$	_	\$ 3.927.00	\$ 3,500,00	\$ 3.927.00	\$ (427.00)	\$ (427.00)
4560-000	Dues & subs Services \$	5,755.00			3,840.00					
4570-000	Sem & workshops Services \$	51.05			5,010100	\$ 2,500.00				
	assification Total: PS other - Purchased services - other	12,578,30			3.840.00					
Supplies - Supplies	ssyleanon rotal roomer rate as services offer q	12,070.00	• 0,000100	Ψ	5,010.00	0 10,072.00	φ ,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,	\$ 10,072.00	(21.00)	¢ ()2/100)
4610-000	General expenses Supplies \$	21,301.47	\$ 9,609.56	\$	1,830.70	\$ 14,603.00	\$ 14,603.00	\$ 14,603.00		s -
4620-000	Office supplies Supplies \$	35,713.14			12,267.51					
4625-000	Postage Supplies \$	2,681.08			2,699.85					
4630-000	Maint & repairs Supplies \$	25,547.60			16,140.49					
4670-000	Books & periodicals Supplies \$	161,243.54			70,359.53					
4070-000	Account Classification Total: Supplies - Supplies \$	246.486.83			103.298.08					\$ 47.00
Property - Property	Account Classification Forai. Supplies Supplies	240,400.05	φ 190,998.02	φ	105,298.08	φ 150,225.00	φ 150,270.00	φ 150,225.00	φ 47.00	φ 47.00
4740-000	Mach & equip Property \$	13,987.92	\$ 320.00	¢	352.59	¢	\$ -	s -	\$ -	\$
4750-000	Furniture & fixures Property \$	4,125.13			352.39	s -	s - s -	s -	s - s -	
4730-000	Account Classification Total: Property - Property \$	4,123.13			352.59	4	s - s -	3 - S -		s -
	Division Total: 00 - Non-Divisional \$	1,386,403.07	,		1.129.039.22			+		
	Department Total: 31 - Library \$	1,386,403.07			1,129,039.22		, , , , , , , , , , , , , , , , , , , ,			Ŧ
	Department Total: 51 - Library \$	1,380,403.07	φ 1,300,980.30	\$	1,129,059.22	\$ 1,508,499.00	\$ 1,510,808.00	\$ 1,510,808.00	\$ 6,509.00	\$ -

	*Breakout of Personnel Se	ılaries		
Transactions	Number of Units		Cost Per	Total
Head of Circulation Services	1	\$	72,312.00	\$ 72,312.00
Head of Reference & Technical Services	1	\$	80,741.00	\$ 80,741.00
Librarian	1	\$	75,080.00	\$ 75,080.00
Librarian	1	\$	70,183.00	\$ 70,183.00
Librarian	1	\$	50,191.00	\$ 50,191.00
Library Assistant Director	1	\$	70,088.00	\$ 70,088.00
Library Director	1	\$	95,006.00	\$ 95,006.00
Library Technician	1	\$	60,429.00	\$ 60,429.00
		Total Re	egular Salaries Cost:	\$ 574,030.00
Library Assistant	1	\$	30,129.00	\$ 30,129.00
Library Page	1	\$	5,981.00	\$ 5,981.00
Library Technician	2	\$	42,300.00	\$ 84,600.00
Library Technician	1	\$	40,680.00	\$ 40,680.00
Library Technician	1	\$	37,598.00	\$ 37,598.00
Library Technician	1	\$	39,846.00	\$ 39,846.00
Library Technician	2	\$	31,886.00	\$ 63,772.00
	1	otal Pari	-Time Salaries Cost:	\$ 302,606.00

# COMMUNITY SERVICES Division: Senior Affairs

#### **Mission Statement:**

To assist and facilitate Londonderry seniors by providing programs and information that support and promote financial and social independence.

#### Major Services/Responsibilities:

Provide information and referral to town seniors as needed regarding fiscal, medical and social issues.

Provide coordination of senior recreational, educational and social programs Manage program budget for town senior program.

Maintain a need / interest database, update as needed.

Maintain and oversee meals / lunch program at the Londonderry Senior Center. Manage senior center staff and volunteers

#### **Key Fiscal Year Objectives:**

Maintain Programs to seniors Maintain/improve attendance levels Improve outreach efforts to the Londonderry Community

#### **Performance Measures:**

(Averages)

		Actual	Projected			
Description	FY 2019	FY 2020	FY 2021	FY 2022	FY 2023	
LSC	1200-1250	1250-1300	1275-1400	1400-1450	1450-1500	
Attendance	monthly	monthly	monthly	monthly		
Special	1000	950	300	200	300	
Programs	monthly	monthly	monthly	monthly	monthly	

\*The attendance at the senior center has increased since the shutdown. The department continues to work with seniors during this Covid-19 situation.



		2019 Actual										Chang	e in budget (23-		
Account Number	r Account Description	Amount	202	20 Actual Amount	2021 Actual Amount	2	2022 Approved Budget	20	23 Proposed Budget	2023	Default Budget		22)	Over/(Und	ler) Default
Fund: 100 - General Fu	nd														
EXPENSES															
Department: 32 - Senior	r Affairs														
Division: 00 - Non-Divis	sional														
PS Salaries - Personnel serv	vices - salaries														
4110-000	Regular Salaries	\$ 46,668.	71 \$	52,636.29	\$ 49,945.03	5\$	50,736.00	\$	51,757.00	\$	51,757.00	\$	1,021.00	\$	_ *
4120-000	Part-time Salaries	\$ -	\$	1,959.58	\$-	\$	-	\$	-	\$	-	\$	-	\$	_ *
Classification Total: PS Sale	aries - Personnel services - salaries	\$ 46,668.	71 \$	54,595.87	\$ 49,945.03	5\$	50,736.00	\$	51,757.00	\$	51,757.00	\$	1,021.00	\$	-
PS Benefits - Personnel serve	ices - benefits														
4220-000	FICA Benefits	\$ 2,857.	09 \$	3,399.85	\$ 3,111.34	1\$	3,146.00	\$	3,209.00	\$	3,209.00	\$	63.00	\$	-
4225-000	Medicare Benefits	\$ 668.	19 \$	795.13	\$ 727.6	5\$	736.00	\$	751.00	\$	751.00	\$	15.00	\$	-
4260-000	Workers' comp Benefits	\$ 7.	78 \$	57.32	\$ 55.5	5\$	70.00	\$	71.00	\$	71.00	\$	1.00	\$	-
	nefits - Personnel services - benefits	\$ 3,533.	06 \$	4,252.30	\$ 3,894.5	5\$	3,952.00	\$	4,031.00	\$	4,031.00	\$	79.00	\$	-
PS prof - Purchased services	s - professional & technical														
4341-000	Telephone Services	\$ -	\$	-	\$ (1.0	) \$	-	\$	-	\$	-	\$	-	\$	-
n Total: PS prof - Purchased	l services - professional & technical	\$ -	\$		\$ (1.0	) \$	-	\$	-	\$	-	\$	-	\$	-
PS other - Purchased service	es - other														
4870-000	Senior Transportation	\$ 5,061.	00 \$	5,000.00	\$ 5,000.0	) \$	5 18,200.00	\$	18,200.00	\$	18,200.00	\$	-	\$	-
count Classification Total: Pl	S other - Purchased services - other	\$ 5,061.	00 \$	5,000.00	\$ 5,000.0	) \$	5 18,200.00	\$	18,200.00	\$	18,200.00	\$	-	\$	-
Supplies - Supplies															
4610-000	General expenses Supplies	\$ 1,347.	30 \$	341.28	\$ 1,294.44	1\$	1,300.00	\$	1,300.00	\$	1,300.00	\$	-	\$	-
4625-000	Postage Supplies	\$ 42.	50 \$	-	\$-	\$	200.00	\$	200.00	\$	200.00	\$	-	\$	-
Account Clas	sification Total: Supplies - Supplies	\$ 1,389.	80 \$	341.28	\$ 1,294.44	1\$	5 1,500.00	\$	1,500.00	\$	1,500.00	\$	-	\$	-
Other - Other objects															
4820-000	Sr. affairs program Other	\$ 12,068.	05 \$	9,665.59	\$ 15,268.8	3\$	5 12,364.00	\$	12,364.00	\$	12,364.00	\$	-	\$	-
Account Classif	ication Total: Other - Other objects	\$ 12,068.	05 \$	9,665.59	\$ 15,268.8	3 \$	5 12,364.00	\$	12,364.00	\$	12,364.00	\$	-	\$	-
J	Division Total: 00 - Non-Divisional	\$ 68,720.	62 \$	73,855.04	\$ 75,401.8	7 \$	86,752.00	\$	87,852.00	\$	87,852.00	\$	1,100.00	\$	-
Der	oartment Total: 32 - Senior Affairs	\$ 68,720.	62 \$	73,855.04	\$ 75,401.8	7 \$	86,752.00	\$	87,852.00	\$	87,852.00	\$	1,100.00	\$	-

*Breakout of Personnel Salaries										
Transactions	Number of Unit	ts	Cost Per		Total					
Senior Affairs Director	1	\$	51,757.00	\$	51,757.00					
	Ta	tal Regula	r Salaries Cost:	\$	51,757.00					

# OTHER Division: Planning/Economic Development

#### **Mission Statement:**

The Londonderry Planning & Economic Development Department will actively work towards being the most innovative, knowledgeable and responsive department in the State of NH. We will provide planning, GIS and development review services to our customers, including other Departments, residents, developers and the Town's Boards and Committees with improved efficiency, lower cost and better service and we will continue to strive to promote growth that is in the best long-term interests of the Community.

#### Major Services/Responsibilities:

**Economic Development**: Provide long range and technical planning assistance to the Town's Boards and Committees and business community and provide for a welcoming environment for new or existing businesses to thrive in Londonderry. Implement economic development recommendations in accordance with the 2013 Master Plan. Cooperate with regional economic development agencies to achieve complementary goals. Maintain a current and positive web presence that promotes ease of access to town development codes and information.

**Planning**: Oversee all site plan and subdivision applications through the development review process and ensure compliance with local codes. Continue to update regulations, checklist and review processes to improve and streamline the Planning Board review experience. Provide technical assistance to other departments regarding development activities in Londonderry. Assist the Planning Board with Master Plan implementation. Provide staff services to the CIP, Planning Board, Town Council, Heritage Commission, Conservation Commission and other Boards and Committees as determined by the Town Manager.

**Geographic Information System (GIS)**: Provide technical mapping assistance to Town Staff, residents, Boards and Committees and the development community. Maintain geographic records for local infrastructure, property boundaries, property addresses and land conditions to facilitate efficient delivery of services and assessments. Maintain a web mapping presence permitting on-line access to geographic records, including assessing files, zoning districts and conservation holdings.

#### **Key Fiscal Year Objectives:**

- Prepare for and begin 2022 Master Plan Update.
- Continue to identify ways to streamline the local development review process.
- Increase use and awareness of AppTrak feature for project tracking and viewing project files.
- Continue to support growth and development in the Pettengill Road area and encourage/promote buildout of Woodmont Commons.
- Continue to support and enhance the use of MapGeo and MapGeo Docs to provide GIS resources to the public.
- Continue to implement GIS services in core department functions, including planning, emergency services, dispatch and assessing.

- Continue to develop amendments to the Zoning Ordinance, Site Plan Regulations and Subdivision Regulations as appropriate to guide development and implement the Master Plan.
- Coordinate the implementation of Water Resource Protection recommendations outlined in the Water Resource Management Plan, Environmental Baseline Study and Master Plan.

		Actual	Proje	cted	
Description	FY 2019	FY 2020	FY 2021	FY 2022	FY 2023
Plans Reviewed	32	27	38	30	25
SF-Comm/Ind Approved	66,000	187,000	125,000	200,000	150,000
Contacts-Business Prospects	30	25	25	25	25
Exp/Relocate Commitments	7	7	12	5	5

# **Performance Measures:**



			9 Actual		20 Actual					•	2023 Default	Change in budget (23	
Account Number	er Account Description	A	mount	A	mount	2021 Actual Amount	20	022 Approved Budget	2023 Proposed B	ıdget	Budget	22)	Over/(Under) Defa
und: 100 - General Fund													
XPENSES													
epartment: 33 - Community Develo	opment												
ivision: 00 - Non-Divisional													
S Salaries - Personnel services - salaries													
4110-000	Regular Salaries	\$	229,302.44		238,454.96			266,909.00		60.00			
4120-000	Part-time Salaries	\$	33,198.36		36,215.17			43,868.00		92.00			
4140-000	Overtime Salaries	\$	6,172.00		3,070.38			5,500.00		00.00			\$ -
	fication Total: PS Salaries - Personnel services - salaries	\$	268,672.80	\$	277,740.51	\$ 292,831.46	\$	316,277.00	\$ 328,2	52.00 \$	\$ 328,252.00	\$ 11,975.00	\$ -
S Benefits - Personnel services - benefits													
4210-000	Health Ins Benefits	\$	58,168.92		66,694.84		\$		\$	- 3		s -	s -
4215-000	Life Ins Benefits	\$	3,894.76	\$	3,819.07		\$	2,823.00	\$ 3,0	22.00 \$	,		
4219-000	Dental Ins Benefits	\$	3,759.60		3,846.96		\$		\$	- \$		-	\$ -
4220-000	FICA Benefits	\$	16,431.78		16,851.38			19,609.00		52.00 \$			
4225-000	Medicare Benefits	\$	3,842.92		3,941.07			4,586.00		60.00			
4230-000	Retirement Benefits	\$	26,553.12		26,751.39	\$ 28,981.56	\$	38,301.00	\$ 39,5	60.00			
4260-000	Workers' comp Benefits	\$	474.71	\$	476.78			578.00		02.00			
	fication Total: PS Benefits - Personnel services - benefits	\$	113,125.81	\$	122,381.49	\$ 55,480.15	\$	65,897.00	\$ 68,2	96.00 \$	68,296.00	\$ 2,399.00	\$ -
5 prof - Purchased services - professiona	l & technical												
4330-000	MGMT services Services	\$	3,856.78	\$	733.00		\$	37,000.00	\$ 37,0	00.00	37,000.00	\$ -	\$ -
4341-000	Telephone Services	\$	601.84	\$	599.08	\$ 543.49	\$	500.00	\$ 5	00.00	500.00	\$ -	s -
4640-000	GIS Services & Supplies	\$	636.96		1,975.75			10,000.00	\$ 10,0	00.00			\$ -
Account Classification Total	: PS prof - Purchased services - professional & technical	\$	5,095.58	\$	3,307.83	\$ 1,065.57	\$	47,500.00	\$ 47,5	00.00	\$ 47,500.00	\$ -	\$ -
S other - Purchased services - other													
4550-000	Printing Services	\$	5,057.52	\$	2,828.95	\$ 2,741.53	\$	4,800.00	\$ 4,8	00.00	4,800.00	s -	s -
4560-000	Dues & subs Services	\$	1,214.00	\$	1,099.65	\$ 1,007.00	\$	1,645.00	\$ 1,6	45.00 \$	5 1,645.00	s -	s -
4570-000	Sem & workshops Services	\$	1,701.59	\$	705.66	\$ 312.40	\$	2,215.00	\$ 2,2	15.00 \$	5 2,215.00	\$ -	\$ -
4575-000	Travel & mileage Services	\$	2,534.61	\$	216.91	\$ -	\$	2,540.00	\$ 2,5	40.00 \$	2,540.00	\$ -	\$ -
Account C	lassification Total: PS other - Purchased services - other	\$	10,507.72	\$	4,851.17	\$ 4,060.93	\$	11,200.00	\$ 11,2	00.00 \$	5 11,200.00	\$ -	\$ -
upplies - Supplies													
4620-000	Office supplies Supplies	\$	821.14	\$	1,260.41	\$ 398.58	\$	750.00	\$ 7	50.00	5 750.00	\$ -	\$ -
4625-000	Postage Supplies	\$	9,096.73	\$	5,061.95	\$ 5,633.45	\$	5,700.00	\$ 5,7	00.00	5,700.00	\$ -	\$ -
4690-000	Other misc Supplies	\$	665.32		1,256.18		\$	750.00		50.00			\$ -
	Account Classification Total: Supplies - Supplies	\$	10,583.19		7,578.54		\$	7,200.00		00.00	5 7,200.00	\$ -	\$ -
operty - Property													
4750-000	Furniture & fixures Property	\$	-	\$	-	s -	\$	-	\$	- 5	- 3	s -	s -
	Account Classification Total: Property - Property	\$	-	\$	-	\$ -	\$		\$	-		\$ -	- \$ -
	Division Total: 00 - Non-Divisional		407,985.10	\$	415.859.54	\$ 359,470.14		448,074.00		48.00 \$		\$ 14.374.00	\$ -
	Department Total: 33 - Community Development		407,985.10		415.859.54			448.074.00		48.00 \$			

	*Breakout of Personnel Salarie	25			
Transactions	Number of Units		Cost Per		Total
Administrative Time	1	\$	3,671.00	\$	3,671.00
Associate Planner	1	\$	81,215.00	\$	81,215.00
GIS Manager/Comprehensive Planner	1	\$	88,391.00	\$	88,391.00
Town Planner/Department Manager	1	\$	102,583.00	\$	102,583.00
	Total	Regula	r Salaries Cost:	\$	275,860.00
Land Use Change Assistant	1	\$	36,284.00	\$	36,284.00
Recording Secretary	1	\$	10,608.00	\$	10,608.00
	Total Part-Time Salaries Cost:				46,892.00



		20	)19 Actual	2	020 Actual									Change in bud	get (23-	Over/(U	J <b>nder</b> )
Account Number	r Account Description		Amount		Amount	2021 Act	ual Amount	202	2 Approved Budget	202	3 Proposed Budget	202	3 Default Budget	22)		Defa	ult
Fund: 100 - General Fu	ınd																
EXPENSES																	
Department: 34 - Debt	Service																
Division: 51 - Debt Ser	vice - Principal																
Other - Other objects																	
4980-000	Principal Other	\$	1,610,800.00	\$	1,890,800.00	\$	1,905,800.00	\$	1,800,800.00	\$	1,555,800.00	\$	1,555,800.00	\$ (245	(00.000	\$	- ~
	Account Classification Total: Other - Other objects	\$	1,610,800.00	\$	1,890,800.00	\$	1,905,800.00	\$	1,800,800.00	\$	1,555,800.00	\$	1,555,800.00	\$ (245,	,000.00)	\$	-
	Division Total: 51 - Debt Service - Principal	\$	1,610,800.00	\$	1,890,800.00	\$	1,905,800.00	\$	1,800,800.00	\$	1,555,800.00	\$	1,555,800.00	\$ (245,	(00.000,	\$	-
Division: 52 - Debt Ser	vice - Interest																
Other - Other objects																	
4981-000	Interest Other	\$	317,058.26	\$	613,517.45	\$	539,574.73	\$	466,055.00	\$	399,274.00	\$	399,274.00	\$ (66	,781.00)	\$	- ~
	Account Classification Total: Other - Other objects	\$	317,058.26	\$	613,517.45	\$	539,574.73	\$	466,055.00	\$	399,274.00	\$	399,274.00	\$ (66,	,781.00)	\$	-
	Division Total: 52 - Debt Service - Interest	\$	317,058.26	\$	613,517.45	\$	539,574.73	\$	466,055.00	\$	399,274.00	\$	399,274.00	\$ (66,	,781.00)	\$	-
	Department Total: 34 - Debt Service	\$	1,927,858.26	\$	2,504,317.45	\$	2,445,374.73	\$	2,266,855.00	\$	1,955,074.00	\$	1,955,074.00	\$ (311	,781.00)	\$	-

Transactions	Number of Units		Cost Per		Total
Exit 4A & Central Fire Station FY 2039	1	\$	425,000.00	\$	425,000.00
Exit 4A (2016) FY 2026	1	\$	115,800.00	\$	115,800.00
Exit 4A (2018) FY 2029	1	\$	125,000.00	\$	125,000.00
Multi Purpose Bond FY 2024	1	\$	680,000.00	\$	680,000.00
Refunding Bonds (2015) FY 2027	1	\$	210,000.00	\$	210,000.00
		Total	Principal Cost:	\$	1,555,800.00
*Readout of Debt Interes	rt - FY indicates final year of pa	ment			
	st - FY indicates final year of pay	yment \$	290 263 00	\$	290 263 00
Exit 4A & Central Fire Station FY 2039	st - FY indicates final year of pay 1 1	yment \$ \$	290,263.00	\$ \$	290,263.00
	st - FY indicates final year of pay 1 1 1	yment \$ \$ \$	,		16,636.00
Exit 4A & Central Fire Station FY 2039 Exit 4A (2016) FY 2026	st - FY indicates final year of pay 1 1 1 1	yment \$ \$ \$ \$	16,636.00	\$	290,263.00 16,636.00 31,875.00 42,500.00
Exit 4A & Central Fire Station FY 2039 Exit 4A (2016) FY 2026 Exit 4A (2018) FY 2029	st - FY indicates final year of pay 1 1 1 1 1 1	yment \$ \$ \$ \$ \$ \$	16,636.00 31,875.00	S S	16,636.00 31,875.00



		2019 Actual		2020 Actual		2021 Actual			Separate Warrant
Account Num	1	Amount		Amount		Amount	2022 Approved Budget	2023 Proposed Budget	Article
Fund: 100 - General H	Fund								
EXPENSES									
	apital Outlay								
Division: 71 - Land									
Property - Property		<b>A</b>	¢		¢		¢	¢	¢
4710-008	0	\$ -	\$	-	\$	-	\$ 250,000.00	\$-	\$ -
4710-009	Land - Sargent Road	\$ 95,000.00		-	\$	-	\$ -	<u> </u>	\$ -
	Account Classification Total: Property - Property			-	\$	-	\$ 250,000.00		<u>\$</u> -
	Division Total: 71 - Land	\$ 95,000.00	\$	-	\$	-	\$ 250,000.00	\$ -	\$ -
Division: 73 - Buildin	ngs								
Property - Property		<b>A</b>	¢		¢		¢.	¢	¢
4720-005	Senior Center Improvements Property	5 -	\$	-	\$	-	\$ -	\$ -	\$ -
4720-012	Buildings Recreation Maintenance	\$ 135,883.00	\$	-	\$	-	\$ -	\$ -	\$ -
4721-000	Buildings Fire Property	\$ -	\$	-	\$	-			<u>\$</u>
	Account Classification Total: Property - Property			-	\$	-	\$ -	<u>\$</u> -	\$ -
	Division Total: 73 - Buildings	\$ 135,883.00	\$	-	\$	-	\$ -	\$ -	\$ -
	vements other than Building								
	ices - professional & technical								
4735-000	Air/Water Quality Study	\$ 35,000.00		-	\$	-			<u>\$</u>
	tion Total: PS prof - Purchased services - professional & technical	\$ 35,000.00	\$	-	\$	-	\$ -	\$ -	\$ -
	services - property services								
4736-000	Nelson Road Field Light Replacement	\$ 130,000.00		-	\$	-	\$ -	<u>\$</u>	\$ -
	ication Total: PS property - Purchased services - property services	\$ 130,000.00	\$	-	\$	-	\$ -	\$ -	\$ -
Property - Property									
4730-000	Expendable Maint Trust Fund Property	\$ 180,000.00		180,000.00	\$	-	\$ 180,000.00	\$ -	\$ 180,000.0
4730-002	Town Common Drainage Improvements Property	\$ 235,000.00		-	\$	-	\$ -	\$ -	\$ -
4730-003	Improve Former S.D. Building Property	\$ -	\$	378,500.00	\$	-	\$ -	\$ -	\$ -
4730-005	Town-Wide Emergency Communications Upgrade Property	\$ -	\$	-	\$	-	\$ -	\$ -	\$ -
4730-006	Recreation Court Resurfacing Property	\$ -	\$	-	\$	-	\$ -	\$ -	\$ -
4730-007	Assessing Software Property	\$ -	\$	60,000.00	\$	-	\$ -	\$ -	\$ -
4730-008	Roadway Maint Trust Fund Roadway Maint Trust Fund	\$ 650,000.00	\$	650,000.00	\$	650,000.00	\$ 650,000.00	\$ -	\$ 650,000.0
4733-000	Rail Trail Improvements	\$ -	\$	600,000.00	\$	-	\$ -	\$ -	\$ -
4734-000	Water Main Improvements	\$ -	\$	-	\$	-	\$ 250,000.00	\$ -	\$ -
4760-000	Imp Other than Building Other Property	\$	\$	30,000.00	\$	265,000.00	\$ -	\$ -	
	Account Classification Total: Property - Property		\$	1,898,500.00	\$	915,000.00	\$ 1,080,000.00	\$ -	\$ 830,000.0
	Division Total: 74 - Improvements other than Building	\$ 1,230,000.00	\$	1,898,500.00	\$	915,000.00	\$ 1,080,000.00	\$ -	\$ 830,000.0
	Department Total: 35 - Capital Outlay		\$	1,898,500.00	\$	915,000.00	\$ 1,330,000.00	\$ -	\$ 830,000.0

# **PUBLIC WORKS & ENGINEERING DEPARTMENT**

**Division: Environmental Services - Sewer** 

#### **Mission Statement:**

Build and maintain a public sewer infrastructure primarily in commercial and industrially zoned land to stimulate diversified business development and expand the tax base; provide environmentally friendly and superior sewage disposal alternatives for business and residential growth; monitor and regulate industrial discharges to the public system.

#### **Major Services/Responsibilities:**

Administer and Enforce Industrial Pretreatment Program.

Inspect, Maintain, Repair and Operate Sewer Collection and Transmission System Implement and Maintain Sewer Ordinance, Inter-municipal Sewer Agreements, Sewer Billing Program

Review Sewer Development Proposals, Write Permits, and Inspect Sewer Construction Plan New Infrastructure Development.

#### **Key Fiscal Year Objectives:**

Implement the January 2005 Wastewater Facilities Plan's recommendations to address future public sewer system needs

Maintain 100 % Compliance with the Town's Industrial Pretreatment Program.

Implement and execute asset management approach to cost effectively maximize the useful life of the \$35 million sewer collection and transmission systems.

Maintain Sewer Operating Budget That Is Fully Funded by Sewer Users of the System.

#### **Performance Measures:**

Description		Actual		Projected					
	FY- 18/19	FY- 19/20	FY- 20/21	FY- 21/22	FY- 22/23				
No. Sewer Service Accounts	2,010	2,040	2,046	2,100	2,150				
No. Londonderry Flow-MGD*	1.50	1.60	1.60	1.70	1.80				
So. Londonderry Flow-MGD*	0.135	0.145	0.155	0.165	0.185				
Miles of Sewer Lines	42.00	42.00	42.00	42.00	42.00				

\* MGD-Millions Gallons per Day



Account Numbe	r Account Description	2019 Actual Amount	20	)20 Actual Amount		2021 Actual Amount	20	22 Approved Budget	2023	Proposed Budget	Change	e in budget (22- 21)
EXPENSES	*							_				
Department: 50 - Sewe	er											
Division: 00 - Non-Divi	isional											
PS Salaries - Personnel serv	vices - salaries											
4110-000	Regular Salaries	\$ 85,503.60	\$	90,023.52	\$	96,609.44	\$	102,659.00	\$	104,727.00	\$	2,068.00
4120-000	Part-time Salaries	\$ -	\$	-	\$	-	\$	14,597.00	\$	15,325.00	\$	728.00
Account Classificatio	on Total: PS Salaries - Personnel services - salaries	\$ 85,503.60	\$	90,023.52	\$	96,609.44	\$	117,256.00	\$	120,052.00	\$	2,796.00
S Benefits - Personnel serv	vices - benefits											
4210-000	Health Ins Benefits	\$ 20,795.92	\$	23,953.88	\$	24,801.13	\$	24,886.00	\$	23,991.00	\$	(895.00)
4215-000	Life Ins Benefits	\$ 1,362.23	\$	1,340.11	\$	1,148.97	\$	1,022.00	\$	1,064.00	\$	42.00
4219-000	Dental Ins Benefits	\$ 1,071.72	\$	1,096.68	\$	1,161.23	\$	1,140.00	\$	1,123.00	\$	(17.00)
4220-000	FICA Benefits	\$ 5,038.99	\$	5,277.49	\$	5,805.51	\$	7,270.00	\$	7,444.00	\$	174.00
4225-000	Medicare Benefits	\$ 1,178.47		1,234.26		1,357.73		1,701.00		1,741.00		40.00
4230-000		\$ 9,545.47		9,791.10		10,736.18		14,434.00		14,725.00		291.00
4260-000	Workers' comp Benefits	\$ 775.61	\$	778.99		755.13		945.00		980.00		35.00
	on Total: PS Benefits - Personnel services - benefits		\$	43,472.51	\$		\$		\$		\$	(330.00)
6	es - professional & technical	+ • • • • • • • • • • • • • • • • • • •	+	,	+	,	+	,	-		-	(000100)
4315-000	1 0	\$ 916.877.69	\$	900,519,48	\$	921.597.65	\$	1.333.785.00	\$	1,303,059.00	\$	(30,726.00)
4320-000		\$ -	\$	-	\$	-	\$	5,000.00		5,000.00		(30,720100)
4330-000	6 6	\$ 492,689.71		138,542.58		17,204.53	\$	235,000.00		437.000.00		202,000.00
4341-000		\$ 4,127.14		3.991.47		,	\$	4,200.00		4.200.00		-
	prof - Purchased services - professional & technical			1.043.053.53		942,716.67		1,577,985.00		1,749,259.00		171,274.00
PS property - Purchased set		φ 1,+15,074.54	Ψ	1,045,055.55	Ψ	942,710.07	Ψ	1,577,965.00	Ψ	1,749,239.00	Ψ	171,274.00
4410-000		\$ 40,454.84	\$	31,650.12	¢	32,120.20	¢	34,000.00	¢	34,000.00	¢	
4411-000		\$ 6,153.33		7,290.86			\$	12,000.00		12,000.00		-
4412-000		\$ 0,155.55 \$ 258.56		1,263.48		264.00		1,250.00		1,250.00		-
4412-000		\$ 9,358.00		9,654.00		11,280.00		21,000.00		21,000.00		-
4417-000	······································	\$ 25,886.25		17,351.25		19,479.40		35,000.00		35,000.00		-
4418-000		\$ 188,382.32	э \$	131,027.98		,	ֆ Տ	246,400.00		246,400.00		-
	Repairs & maint Service <i>S property - Purchased services - property services</i>	· · · · · · · · · · · · · · · · · · ·		198,237.69	Տ	- /	ֆ \$	349,650.00	_	349,650.00		
PS other - Purchased servic		\$ 270,495.50	ф	198,237.09	ф	215,927.25	ф	549,050.00	\$	549,050.00	\$	-
		\$ -	¢		¢		\$	950.00	¢	950.00	¢	
4550-000	8	\$ 2,710.42	\$ ¢	3,360.41	\$ ¢	525.00	Դ Տ					-
4570-000	····			,		525.00		3,000.00		3,000.00		-
4575-000		\$ 119.48		73.85		-	\$	250.00		250.00		-
5	ication Total: PS other - Purchased services - other	\$ 2,829.90	\$	3,434.26	\$	525.00	\$	4,200.00	\$	4,200.00	\$	-
Supplies - Supplies		¢ 401.54	¢	400.00	¢	401.00	¢	050.00	¢	050.00	¢	
4620-000	11 11	\$ 491.54		408.20		481.99		950.00		950.00		-
4625-000	0 11	\$ 51.05	\$	22.90			\$	2,700.00		2,700.00		-
4660-000	1 11	\$ 29.95		94.04		81.04		500.00		500.00		-
4680-000		\$ 4,983,057.14		365,379.81		146,029.03	\$	-	\$	-		-
4690-000		\$ 117.95		41.96		294.52		3,000.00	_	3,000.00		-
	Account Classification Total: Supplies - Supplies	\$ 4,983,747.63	\$	365,946.91	\$	146,912.83	\$	7,150.00	\$	7,150.00	\$	-
Property - Property												
4740-000		\$ 198,517.96		295,263.91		218,372.09		486,219.00	_	475,847.00		(10,372.00)
	Account Classification Total: Property - Property	\$ 198,517.96	\$	295,263.91	\$	218,372.09	\$	486,219.00	\$	475,847.00	\$	(10,372.00)
Other - Other objects												
4901-000	Transfer to General Fund Other	\$ 220,000.00	\$	224,596.00	\$	- )	\$	215,686.00	\$	92,686.00		(123,000.00)
	Account Classification Total: Other - Other objects	\$ 220,000,00	\$	224,596.00	\$	225,581,52	\$	215,686.00	\$	92,686.00	\$	(123,000.00)

Division Total: 00 - Non-Divisional	\$ 7,214,555.34	\$ 2,264,028.33	\$ 1,890,410.66	\$ 2,809,544.00	\$ 2,849,912.00	\$ 40,368.00
Department Total: 50 - Sewer	\$ 7,214,555.34	\$ 2,264,028.33	\$ 1,890,410.66	\$ 2,809,544.00	\$ 2,849,912.00	\$ 40,368.00
EXPENSES Total	\$ 7,214,555.34	\$ 2,264,028.33	\$ 1,890,410.66	\$ 2,809,544.00	\$ 2,849,912.00	\$ 40,368.00

Transactions	Number of Units		Cost Per	Total
Administrative Time	1	\$	1,896.00	\$ 1,896.00
Environmental Engineer	1	\$	98,595.00	\$ 98,595.00
On-Call/Stand-By Compensation	117	\$	20.00	\$ 2,340.00
Vacation Cash Out	1	\$	1,896.00	\$ 1,896.00
		Total I	Regular Salaries Cost:	\$ 104,727.00
Department Assistant - Part Time - Split w/ DPW	1	\$	15,325.00	\$ 15,325.0
		Total Pa	rt-Time Salaries Cost:	\$ 15.325.00



## Town of Londonderry, New Hampshire Fiscal Year 2023 Proposed Sewer Revenues Budget

PORNIEDI		2018 Actual					2021 Actual					Chan	ge in budget (23-
Account Numb	er Account Description	Amount	201	9 Actual Amount	202	0 Actual Amount	Amount	202	2 Approved Budget	202	23 Proposed Budget		22)
Fund: 200 - Sewer													
REVENUES													
Department: 50 - Sewer													
Taxes - Taxes													
3190-001	Interest and costs on late taxes Taxes	\$ 10,436.52	\$	7,176.43	\$	2,247.97	\$ 9,397.12	\$	-	\$	-	\$	-
	Account Classification Total: Taxes - Taxes	\$ 10,436.52	\$	7,176.43	\$	2,247.97	\$ 9,397.12	\$	-	\$	-	\$	-
Chs Svc - Charges for Services													
3401-002	Use charge Departmental revenue	\$ 2,608,124.70	\$	2,552,332.90	\$	3,914,056.74	\$ 3,196,463.48	\$	2,400,000.00	\$	2,500,000.00	\$	100,000.00
	Account Classification Total: Chs Svc - Charges for Services	\$ 2,608,124.70	\$	2,552,332.90	\$	3,914,056.74	\$ 3,196,463.48	\$	2,400,000.00	\$	2,500,000.00	\$	100,000.00
Misc - Miscellaneous Revenues													
3401-003	Miscellaneous Departmental revenue	\$ 836,673.60	\$	-	\$	-	\$ 17,894.00	\$	-	\$	-	\$	-
	Account Classification Total: Misc - Miscellaneous Revenues	\$ 836,673.60	\$	-	\$	-	\$ 17,894.00	\$	-	\$	-	\$	-
Other - Other Financing Source	25												
3939-001	Use of fund balance Other financing sources	- 6	\$	-	\$	-		\$	409,544.00	\$	349,912.00	\$	(59,632.00)
	Account Classification Total: Other - Other Financing Sources	5 -	\$	-	\$	-	\$ -	\$	409,544.00	\$	349,912.00	\$	(59,632.00)
	Department Total: 50 - Sewer	\$ 3,455,234.82	\$	2,559,509.33	\$	3,916,304.71	\$ 3,223,754.60	\$	2,809,544.00	\$	2,849,912.00	\$	40,368.00
	REVENUES Total	\$ 3,455,234.82	\$	2,559,509.33	\$	3,916,304.71	\$ 3,223,754.60	\$	2,809,544.00	\$	2,849,912.00	\$	40,368.00
	Fund REVENUE Total: 200 - Sewer	\$ 3,455,234.82	\$	2,559,509.33	\$	3,916,304.71	\$ 3,223,754.60	\$	2,809,544.00	\$	2,849,912.00	\$	40,368.00

#### POLICE Outside Detail

#### **Mission Statement:**

To provide services to Londonderry in a manner consistent with Londonderry Police Department's overall progressive, pro-active approach to law enforcement. To be responsive to the needs of the community during events that are privately funded but have an effect on safety within the community.

#### Major Services/Responsibilities:

Special events, traffic management and special duty detail management

#### **Key FY23 Objectives:**

Funding this program insures the safety of the public during those instances when the taxpayer should not be responsible for the cost. The objective of this program is to have the Town fully reimbursed for the cost of the service along with the assurance that public safety is not jeopardized

#### **Performance Measures:**

Not Applicable



#### Town of Londonderry, New Hampshire Fiscal Year 2023 Proposed Budget

	unt Numbe	r Account Description	9 Actual nount	2020 Actual Amount	2021 Actual Amount	2	022 Approved Budget	202	23 Proposed Budget	С	hange in budget (23- 22)
EXPENSES											
Department:	56 - Polic	e Outside Detail									
Division: 11	- Uniform	ed Officer Division									
PS Salaries - Pe	ersonnel ser	vices - salaries									
4	110-000	Regular Salaries	\$ 450,507.16	\$ 297,749.24	\$ 313,620.37	\$	375,000.00	\$	385,000.00	\$	10,000.00
ccount Classific	ation Total:	PS Salaries - Personnel services - salaries	\$ 450,507.16	\$ 297,749.24	\$ 313,620.37	\$	375,000.00	\$	385,000.00	\$	10,000.00
PS Benefits - Pe	rsonnel serv	vices - benefits									
4	220-000	FICA Benefits	\$ -	\$ -	\$ 278.14	\$	-	\$	-		
4	225-000	Medicare Benefits	\$ 6,237.63	\$ 4,039.01	\$ 4,612.22	\$	5,439.00	\$	5,583.00	\$	144.00
4	230-000	Retirement Benefits	\$ 89,783.60	\$ 49,844.55	\$ 40,073.79	\$	127,050.00	\$	130,438.00	\$	3,388.00
4	1260-000	Workers' comp Benefits	\$ 14,780.73	\$ 14,795.66	\$ 14,344.94	\$	17,945.00	\$	18,640.00	\$	695.00
ccount Classific	ation Total:	PS Benefits - Personnel services - benefits	\$ 110,801.96	\$ 68,679.22	\$ 59,309.09	\$	150,434.00	\$	154,661.00	\$	4,227.00
Property - Prop	erty										
4	4745-000	Minor capital equip Property	\$ 64,356.00	\$ 38,739.95	\$ 165,000.00	\$	30,000.00	\$	30,000.00	\$	-
	Accour	nt Classification Total: Property - Property	\$ 64,356.00	\$ 38,739.95	\$ 165,000.00	\$	30,000.00	\$	30,000.00	\$	-
Other - Other ol	bjects										
4	1905-002	Transfer to Capital Project Fund Other	\$ -	\$ -	\$ -	\$	-	\$	-	\$	-
4	1905-003	Transfer to Trust & Agency Fund Other	\$ -	\$ -	\$ -	\$	-	\$	-	\$	-
	Account	Classification Total: Other - Other objects	\$ -	\$ -	\$ -	\$	-	\$	-	\$	-
	Divisio	on Total: 11 - Uniformed Officer Division	\$ 625,665.12	\$ 405,168.41	\$ 537,929.46	\$	555,434.00	\$	569,661.00	\$	14,227.00
	Dep	artment Total: 56 - Police Outside Detail	\$ 625,665.12	\$ 405,168.41	\$ 537,929.46	\$	555,434.00	\$	569,661.00	\$	14,227.00
		EXPENSES Total	\$ 625,665.12	\$ 405,168.41	\$ 537,929.46	\$	555,434.00	\$	569,661.00	\$	14,227.00

### **Police Department – Airport Division**

#### **Mission Statement:**

The Mission of the Londonderry Police Department Airport Division is to function as the primary law enforcement agency of the Manchester-Boston Regional Airport in order to provide safety and security for the airport community and the traveling public by meeting or exceeding all federal and state standards to insure the safest and most secure airport possible.

(Note: The Manchester-Boston Regional Airport is owned and operated by the City of Manchester, NH. But, since the vast majority of the airport is in the Town of Londonderry we provide police services on a contracted basis. This contract pays for the Airport Division in its entirety, as well as providing a modest profit to the Town.)

#### Major Services/Responsibilities:

- Proactive security measures through high visibility patrols and officer presence to maintain overall safety and security of the airport
- Criminal and traffic accident investigation
- Emergency responses
- Conducting and planning security operations for political dignitary arrivals/departures
- Training and preparation for critical incidents
- Traffic and pedestrian safety
- Coordination and cooperation with Federal partners (i.e. TSA, FAA, DHS, FBI, USSS)

#### **Key FY23 Objectives:**

- Keeping current with threat trends to aviation and mitigating the associated risks
- Continue to effectively manage the division in a fiscally prudent manner so that both the needs of the airport and the community are satisfied in an efficient and responsible manner
- Assist with security measures related to new airline and cargo operations
- Continue to assist the airport during the pandemic recovery through proper and flexible resource allocation
- Continue to foster effective and mutually beneficial partnerships with all of the Manchester-Boston Regional Airport stakeholders

• Always maintain the strong mutual and cohesive working relationship with the Airport Director along with the entire airport management team and develop successive leadership opportunities within our agency



#### Town of Londonderry, New Hampshire Fiscal Year 2023 Proposed Budget

Account Number	Account Description	019 Actual Amount	2	2020 Actual Amount	2021 Actual Amount	20	22 Approved Budget	20	23 Proposed Budget	Cha	nge in budget (23-22)
EXPENSES											
Department: 57 - Police Airport Division											
Division: 11 - Uniformed Officer Division											
PS Salaries - Personnel services - salaries											
4110-000	Regular Salaries	\$ 1,235,676.76	\$	1,195,434.98	\$ 1,029,318.32	\$	1,426,180.00	\$	1,468,442.00	\$	42,262.00 *
4140-000	Overtime Salaries	\$ 130,890.96	\$	154,944.57	\$ 155,788.72	\$	220,000.00	\$	220,000.00	\$	-
Account Classification Tot	al: PS Salaries - Personnel services - salaries	\$ 1,366,567.72	\$	1,350,379.55	\$ 1,185,107.04	\$	1,646,180.00	\$	1,688,442.00	\$	42,262.00
PS Benefits - Personnel services - benefits											
4210-000	Health Ins Benefits	\$ 367,820.28	\$	434,276.12	\$ 328,443.89	\$	440,983.00	\$	445,951.00	\$	4,968.00
4215-000	Life Ins Benefits	\$ 24,998.04	\$	23,989.44	\$ 14,265.13	\$	16,227.00	\$	18,684.00	\$	2,457.00
4219-000	Dental Ins Benefits	\$ 34,219.92	\$	25,512.48	\$ 20,051.35	\$	25,398.00	\$	25,568.00	\$	170.00
4220-000	FICA Benefits	\$ -	\$	-	\$ 8.41	\$	-	\$	-	\$	-
4225-000	Medicare Benefits	\$ 20,606.79	\$	20,102.45	\$ 17,045.85	\$	20,680.00	\$	21,293.00	\$	613.00
4230-000	Retirement Benefits	\$ 418,246.74	\$	394,146.89	\$ 334,216.03	\$	483,189.00	\$	497,509.00	\$	14,320.00
4260-000	Workers' comp Benefits	\$ 20,918.00	\$	15,960.06	\$ 14,348.98	\$	17,941.00	\$	25,764.00	\$	7,823.00
Account Classification Tot	al: PS Benefits - Personnel services - benefits	\$ 886,809.77	\$	913,987.44	\$ 728,379.64	\$	1,004,418.00	\$	1,034,769.00	\$	30,351.00
PS prof - Purchased services - professional & tech	nical										
4241-000	Training Benefits	\$ 49.95	\$	84.95	\$ -	\$	-	\$	-	\$	-
4290-000	Uniforms & cleaning Benefits	\$ 147.00	\$	1,351.75	\$ -	\$	-	\$	-	\$	-
4330-000	MGMT services Services	\$ 739.13	\$	-	\$ 3,547.57	\$	4,800.00	\$	4,800.00	\$	-
Account Classification Total: PS prof -	Purchased services - professional & technical	\$ 936.08	\$	1,436.70	\$ 3,547.57	\$	4,800.00	\$	4,800.00	\$	-
PS other - Purchased services - other											
4520-000	Property ins Services	\$ 15,971.24	\$	16,205.57	\$ 13,387.13	\$	16,779.00	\$	17,618.00	\$	839.00
Account Classification	n Total: PS other - Purchased services - other	\$ 15,971.24	\$	16,205.57	\$ 13,387.13	\$	16,779.00	\$	17,618.00	\$	839.00
Property - Property											
4740-000	Mach & equip Property	\$ 8,838.19	\$	6,935.70	\$ 4,078.89	\$	-	\$	-	\$	-
Acce	ount Classification Total: Property - Property	\$ 8,838.19	\$	6,935.70	\$ 4,078.89	\$		\$	-	\$	-
Other - Other objects											
4901-000	Transfer to General Fund Other	\$ 93,448.15	\$	88,961.25	\$ 71,620.60	\$	70,000.00	\$	80,500.00	\$	10,500.00
	nt Classification Total: Other - Other objects	 93,448.15		88,961.25	\$ 71,620.60		70,000.00		80,500.00	\$	10,500.00
Divi	sion Total: 11 - Uniformed Officer Division	\$ 2,372,571.15	_	2,377,906.21	\$ 2,006,120.87	_	2,742,177.00	\$	2,826,129.00	\$	83,952.00
Dep	artment Total: 57 - Police Airport Division	2,372,571.15		2,377,906.21	\$ 2,006,120.87	\$	2,742,177.00		2,826,129.00	\$	83,952.00
	EXPENSES Total	\$ 2,372,571.15	\$	2,377,906.21	\$ 2,006,120.87	\$	2,742,177.00	\$	2,826,129.00	\$	83,952.00

	*Breakout of Personn	el Salaries		
Transactions	Number of Uni	ts	Cost Per	Total
Administrative Time	1	\$	2,352.00	\$ 2,352.00
Captain	1	\$	122,258.00	\$ 122,258.00
Patrol Officer	1	\$	71,760.00	\$ 71,760.00
Patrol Officer	6	\$	75,359.00	\$ 452,154.00
Patrol Officer	2	\$	77,564.00	\$ 155,128.00
Patrol Officer	2	\$	78,292.00	\$ 156,584.00
Sergeant	5	\$	89,336.00	\$ 446,680.00
Union Contract Holiday Pay	1	\$	59,174.00	\$ 59,174.00
Vacation Cash Out	1	\$	2,352.00	\$ 2,352.00
		Total Regul	ar Salaries Cost:	\$ 1,468,442.00

							wn of Lo 11 Year 2			•		-					
STORY .	ORATE DITES				8 Actual	2	2019 Actual	2	2020 Actual	2	021 Actual	2022 4	number of Dardone	2022	Duran and Durdant	Char	nge in budget (23-
	Account Numbe Police Outside		count Description	A	mount		Amount		Amount		Amount	2022 A	Approved Budget	2023	Proposed Budget		22)
REVENUES	Police Outside	Detall															
Department:	20 - Police																
Misc - Miscellar																	
	3401-003	Miscellaneous De	epartmental revenue	\$	785,722.16	\$	598,100.70	\$	440,005.50	\$	403,179.62	\$	555,434.00	\$	569,661.00	\$	14,227.00
	Accour		Misc - Miscellaneous Revenues	\$	785,722.16	\$	598,100.70	\$	440,005.50	\$	403,179.62	\$	555,434.00	\$	569,661.00	\$	14,227.00
		. 1	Department Total: 20 - Police	\$	785,722.16	\$	598,100.70	\$	440,005.50	\$	403,179.62	\$	555,434.00	\$	569,661.00	\$	14,227.00
			REVENUES Total	\$	785,722.16	\$	598,100.70	\$	440,005.50	\$	403,179.62	\$	555,434.00	\$	569,661.00	\$	14,227.00
		Fund REVENUE To	otal: 220 - Police Outside Detail	\$	785,722.16	\$	598,100.70	\$	440,005.50	\$	403,179.62	\$	555,434.00	\$	569,661.00	\$	14,227.00
REVENUES	Police Airport	Division															
<b>Department:</b> Misc - Miscellar	20 - Police																
viise - miscenun	3401-003		epartmental revenue	\$ 2	,395,731.97	\$	2,413,819.26	\$	2,410,296.40	\$	2,028,325.39	\$	2,742,177.00	\$	2,826,129.00	\$	83,952.00
			Misc - Miscellaneous Revenues	-	,395,731.97	\$	2,413,819.26	\$	2,410,296.40	\$	2,028,325.39	\$	2,742,177.00	\$	2,826,129.00		83,952.00
	necour		Department Total: 20 - Police	-	,395,731.97	\$	2,413,819.26	\$	2,410,296.40	\$	2.028.325.39	\$	2,742,177.00	-	2,826,129.00		83,952.00
			REVENUES Total		,395,731.97	\$	, ,	\$	2,410,296.40		2,028,325.39	\$	2,742,177.00	_	2,826,129.00		83,952.00
	Fu	and REVENUE Tota	l: 230 - Police Airport Division	\$ 2	,395,731.97	\$	2,413,819.26	\$	2,410,296.40	\$	2,028,325.39	\$	2,742,177.00	\$	2,826,129.00	\$	83,952.00

## Town of Londonderry, New Hampshire Capital Improvements Plan FY2023- FY2028



#### *Prepared by the Londonderry Capital Improvement Planning Committee*

Chair: Steve Breault, Budget Committee Vice Chair: John Farrell, Town Council Jenn Ganem, School Board Jake Butler, Planning Board Bruce Hallowell, Planning Board

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#### Adopted by the Londonderry Planning Board - October 6, 2021:

Art Rugg, Chair Chris Davies, Vice Chair Al Sypek, Secretary Jake Butler, Assistant Secretary Ann Chiampa Jeff Penta Bruce Hallowell, Ex-Officio Giovanni Verani, Ex-Officio Roger Fillio, Alternate Jason Knight, Alternate Lynn Wiles, Alternate Deb Paul, Town Council Ex-Officio

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The preparation and adoption of a Capital Improvements Plan (CIP) is an important part of Londonderry's planning process. A CIP aims to recognize and resolve deficiencies in existing public facilities and anticipate and plan for future demand for capital facilities. A CIP is a multi-year schedule that lays out a series of municipal projects and their associated costs. Over the six-year period considered by the CIP, it shows how the Town should plan to expand or renovate facilities and services to meet the demands of existing or new population and businesses.

A CIP is an **advisory document** that can serve a number of purposes, among them to:

- Guide the Town Council, School Board, and the Budget Committee in the annual budgeting process;
- Contribute to stabilizing the Town's real property tax rate;
- Aid the prioritization, coordination, and sequencing of various municipal improvements;
- Inform residents, business owners, and developers of planned improvements;
- Provide the necessary legal basis for ongoing administration and periodic updates of a Growth Management Ordinance;
- Provide the necessary legal basis continued administration and periodic updates of an Impact Fee Ordinance.

A CIP is purely advisory in nature. Ultimate funding decisions are subject to the budgeting process and the annual Town meeting. Inclusion of any given project in the CIP does not constitute an endorsement by the CIP Committee. Rather, the CIP Committee is bringing Department project requests to the attention of the Town, along with recommended priorities, in the hope of facilitating decision making by the Town.

Information contained in this report was submitted to the Committee from the various town Departments and Boards and Committees that supplied information on their projects. Although this Capital Improvements Plan spans a six-year planning horizon the Plan is updated annually to reflect changing demands, new needs, and regular assessment of priorities.

This document contains those elements required by law to be included in a Capital Improvements Plan. The Londonderry Capital Improvement Planning Committee has prepared this report under the authority of the Planning Board and RSA 674:5-8 (Appendix A).

For purposes of the CIP, a "capital project" is defined as a tangible project or asset having a cost of at least \$100,000 and a useful life of at least five years. Eligible items include new buildings or additions, land purchases, studies, substantial road improvements and purchases of major vehicles and equipment. Operating expenditures for personnel and other general costs are not included. Expenditures for maintenance or repair are generally not included unless the cost or scope of the project is substantial enough to increase the level of a facility improvement.

#### Introduction

#### Population and Build Out

The 2020 Census P.L. 94-171 Redistricting Data indicates the population of Londonderry is approximately 25,826 people, up from 24,129 in 2010 (US Census). As of the 2020 US Census, Londonderry was the 9th largest community in the state. The 2020 populations for abutting communities is presented in the table below for perspective. Recent development activity for both residential and non-residential projects clearly illustrate that Londonderry will continue to be in a growth period for the duration of this CIP planning horizon.

Population projections may be obtained from either trend-line analysis or by conducting a "Build Out Analysis" that uses Geographic Information System (GIS) tools to derive development potential based on land potential and use assumptions. The latter tool allows capability to identify growth areas where provide guidance for locating community services.

In September of 2016 the NH Office of Strategic Initiatives (OSI) in partnership with the State's Regional Planning Commissions developed county level population projections by municipality for the period 2020 through 2040. The Londonderry 2040 population was projected to be roughly 27,036 in that study.

Community	2020 Population	2010 Population	Population Rank 2020	Population Change ('10-'20)	Percent Change ('10-'20)
Londonderry	25,826	24,129	9	1,697	7%
Auburn	5,946	4,953	60	993	20%
Hudson	25,394	24,467	10	927	4%
Litchfield	8,478	8,271	36	207	3%
Manchester	115,644	109,565	1	6,079	6%
Windham	15,817	13,592	19	2,225	16%
Atkinson	7,087	6,751	47	336	5%
Bedford	23,322	21,203	11	2,119	10%
Candia	4,013	3,909	95	104	3%
Chester	5,232	4,768	68	464	10%
Derry	34,317	33,109	4	1,208	4%
Goffstown	18,577	17,651	14	926	5%
Hampstead	8,998	8,523	34	475	6%
Hooksett	14,871	13,451	21	1,420	11%
Merrimack	26,632	25,494	8	1,138	4%
Nashua	91,322	86,494	2	4,828	6%
Pelham	14,222	12,897	23	1,325	10%
Salem	30,089	28,776	7	1,313	5%
Sandown	6,548	5,986	51	562	9%

#### Population & Growth Rates: Londonderry, NH as Compared with First and Second Tier Abutting Communities (Source: NH OSI-2020 US Census Data)

As part of the 2013 Comprehensive Master Plan, the Town created a Build-Out Analysis to consider population growth according to two scenarios: 1)Trend Development, which assumed existing zoning conditions would remain into the future, and 2) Villages and Corridors, that assumed increased density and development within identified growth centers. These effectively provide baseline and accelerated growth estimates for build-out, or the point at which all available land is developed to maximum zoning capacity. Employment estimates are generated based on estimates of new square feet of building space under each scenario.

The Trend Development alternative supports a population of 30,786 and a labor force of 27,510 at build-out. This is an increase of 28% and 104% compared to current conditions, respectively. The Villages & Corridors alternative supports a population of 37,850 and a labor force of 55,380 at build-out. This is an increase of 57% and 311% compared to current conditions, respectively.

No firm date is associated with build out; rather, it should be considered a ceiling estimate, barring major redevelopment of existing residential areas.

#### Master Plan Build-Out Analysis: Scenario Comparison

	Trend Development Scenario	Villages and Corridors Scenario
Current Population	24,129	24,129
Build-Out Population	30,786	37,580
Current Employment	13,474	13,474
Build-Out Employment	27,510	55,380

Trend Development Scenario This scenario continues to use low -density, single-use development patterns to meet future demand, which means rural areas will become new residential neighborhoods or strip center development Villages and Corridors Scenario This scenario introduces the concept of mixed-use, walkable neighborhoods and activity centers to Londonderry, which should capture a significant amount of growth through build-out within small nodes. Development concentrated in these centers (impacting only 15% of the total land area in town) protects existing residential neighborhoods and provides the opportunity to permanently preserve more open space.

Source: 2013 Comprehensive Master Plan. Build out Analysis conducted by Town Planning and Urban Design Collaborative for the Town of Londonderry.

#### Financing Methods

In the project summaries below, there are several different financing methods used. Four methods require appropriations, either as part of the Town's annual operating budget or as independent warrant articles at Town Meeting.

- The *1-Year Appropriation (GF)* is the most common method, and refers to those projects proposed to be funded by real property tax revenues within a single fiscal year.
- The *Capital Reserve (CRF)* method requires appropriations over more than one year, with the actual project being accomplished only when the total appropriations meet the project cost.
- *Lease/Purchase* method has been used by the Fire Department and other departments for the purchase of major vehicles.
- **Bonds (BD)** are generally limited to the most expensive capital projects, such as major renovations, additions, or new construction of school or municipal buildings or facilities, and allow capital facilities needs to be met immediately while spreading out the cost over many years in the future.
- *Impact fees (IF)* are collected from new development to pay for new facility capacity and placed in a fund until they are either expended within six years as part of the project finance or they are returned to the party they were collected from.
- *Grants (GR)* are also utilized to fund capital projects in Londonderry. Typically, grants will cover a portion of the overall project cost, and the Town is responsible for the remaining percentage of the project cost.
- **Tax Increment Financing (TIF)** TIF Districts allow the Town to use increases in valuation of property to directly pay off bonds for infrastructure improvements and capital projects within a defined district. TIF Districts are set up and administered according to NH RSA's, Chapter 162-K.
- *Access Fee (AF)* refers to money collected from users of a systems, dedicated to ongoing maintenance of town wide infrastructure.
- Lastly, the Town can take advantage of *Public/Private Partnerships*, where a private organization shares the costs of funding a capital project.

The Londonderry CIP Committee collects forms from Department Heads and Committee Chairs to identify potential capital needs and provide descriptions for the project requests. Forms are tailored by the CIP Committee and the Planning and Economic Development Department to generate information that defines the relative need and urgency for projects, and enables long-term monitoring of a project's useful life and returns. The CIP submittal form is included in Appendix B.

After written descriptions of potential capital projects are submitted, department heads or committee chairs are asked to come before the CIP Committee, as needed, to explain their capital needs and priorities and to explore with the CIP Committee the alternative approaches available to achieve the optimum level of capital needs and improvements.

The CIP Committee evaluates requests submitted from Department Heads, Boards & Committees, and assigns them to the 6-year schedule according to the priority of all capital requests. The following pages describe each of the requests that have been placed in the 6-year CIP program, and include: spreadsheets of the schedule, funding sources, tax impacts, and other required information.

The School District is currently conducting a School Facilities 10 year Master Plan that, when complete, will give a better understanding of what capital projects will be needed.

The Town Council approved Resolution 2019-11 (Taxpayer Relief Act of 2020) in December of 2019. This resolution states that there shall be no Town-side CIP requests prior to FY 2024.

With the COVID-19 global pandemic impacting the completion of the School Facilities Master Plan and the Town Council Resolution 2019-11, the Capital Improvement Program Committee recommends adoption of the current CIP with projects and priority rankings carried over from the 2021-2026 CIP plan.

#### Identification of Departmental Capital Needs

# **Priority System** The Committee has established a system to assess the relative priority of projects requested by the various departments, boards, and committees. Each proposed project is individually considered by the Committee and assessed a priority rank based on the descriptions below:

- Priority 1 Urgent Cannot Be Delayed: Needed immediately for health & safety
- **Priority 2 Necessary** Needed within 3 years to maintain basic level & quality of community services.
- Priority 3 Desirable Needed within 4-6 years to improve quality or level of services.
- Priority 4 Deferrable
   Can be placed on hold until after 6 year scope of current CIP, but supports community development goals.
- **Priority 5 Premature** Needs more research, planning & coordination
- Priority 6 Inconsistent
   Contrary to land-use planning or community development goals.

#### Listing & Discussion of Projects by Priority

For an explanation of current CIP projects please see the Identification of Departmental Capital Needs section on page 6 of this report.

#### Priority 2 School District

#### □ Kindergarten & Elementary School Space - \$38,000,000

#### Project Description:

The School District is working its way through a collection of options, some include moving the kindergarten program to a full time status. This option would provide the more costly option moving the kindergarten to full time program while at the same time adding classroom space to the elementary grades to handle the increase in enrollment. This option settles both issues with one project and funding plan. **This project is a place holder until the School District finishes their School Facilities 10 Year Master Plan.** 

Funding Source: Bond Proposed Funding Year: FY 2023 \$38,000,000

#### **School District Priority 4 Auditorium - \$10,000,000 Project Description:** Construction of new auditorium/function hall. This project is a place holder until the School District finishes their School Facilities 10 Year Master Plan. Funding Source: Bond **School District Priority 4** □ High School Gym Renovation and Turf Field - \$3,000,000 *Project Description:* Finish construction of the high school gym and renovate the existing lacrosse/ soccer game field to turf. This project is a place holder until the School District finishes their School Facilities 10 Year Master Plan. Funding Source: Bond Proposed Funding Year: FY 2027, \$3,000,000 **Priority 4 School District Gamma SAU Building - \$4,000,000** Project Description: Construction of new SAU building or School District needs to renew lease at Kitty Hawk. This project is a place holder until the School District finishes their School Facilities 10 Year Master Plan. Funding Source: Bond Proposed Funding Year: FY 2027 \$4,000,000

**School District** 

Funding Source: Bond

District Wide School Renovations - \$15,000,000

finishes their School Facilities 10 Year Master Plan.

Proposed Funding Year: FY 2025 \$15,000,000

*Project Description:* Provides funding to upgrade the aging school buildings, using up-to-date materials and décor, and architectural improvements for better educational facilities. **This project is a place holder until the School District** 

**Priority 2** 

#### Note Regarding Previously Appropriated Exit 4A

The bond for Exit 4A was approved by a prior Town Meeting, so to that extent, it is an existing project and is not included in the CIP. In 1989, the first drawdown from this bond took place, with roughly \$500,000 committed to the project's Environmental Impact Statement (EIS). The project's debt service is again impacting the community, as bonds have been issued in 2016, 2018 & 2019 for the remaining amount the project was approved for.

Capital Reserve Accounts

#### **Capital Reserve Accounts**

The Town has established a number of Capital Reserve accounts for which annual contributions are made to support long term investments, including fleet maintenance, regular repairs/replacements or recurring costs. The intent is to provide for regular contributions so that full funding is spread over multiple payments. Capital Reserve Fund accounts are created with a Town Meeting vote to authorize the fund. A vote of the Town Council or School Board is required to withdraw from the accounts.

On the Town side, the following accounts have been created: Cable Division Cemetery Land Fire Apparatus Fire Equipment GIS Maintenance Program Highway Master Plan Update Pillsbury Cemetery Expansion Recreation

# Non-CIPPublic Works & Engineering - Sewer DivisionProjects□Sewer Improvements

There are a number of sewer construction projects that have been identified in the current Wastewater Facilities Plan, and the updated Facilities Plan currently under development.

It is anticipated the following three projects could begin within the next 6 years:

- Phase 2 of South Londonderry Interceptor to service the area at the intersection of Rte. 128 and Rte. 102 (Cross Roads Mall, Elliot Hospital, Coach Stop) and to address failing septic systems on Sandstone Circle, Boulder Drive, and Granite Street) Estimated Cost \$8.0M to \$10.0M
- Pump Station and Force Main to serve the future Woodmont project area located west of I-93 (heading north toward Manchester Treatment Plant) Estimated Cost \$5.0M
- Pump Station and Force Main to serve the future Woodmont project area located east of I-93 (heading north toward Manchester Treatment Plant) Estimated Cost \$5.0M

It is anticipated that these projects will be financed by developers and/or sewer access fees and so they are not reflected in the CIP tax impact analysis. They are presented here for informational purposes only.

#### **PROJECT SCORING AND PRIORITY SUMMARY**

Project	Department	Cost	Placement in 2021-2026 CIP	2019 CIP Committee Score	2020 Dept Score	2020 CIP Committee Score	CIP Committee Priority Assignment	CIP Committee Placement in 22-27 CIP FY
Kindergarten & Elementary School Space	School District1	\$38,000,000	Priority 2 AE 2022 Const 2023	21	23	21	2	FY 2023
District Wide Building Renovations & Additions	School District2	\$15,000,000	Priority 2 AE 2024 Const 2025	18	18	18	2	FY 2025
Auditorium Construction	School District3	\$10,000,000	Priority 3 AE 2026 Const 2027	18	17	18	4	FY 2027
HS Gym Rennovation & Turf Field	School District4	\$3,000,000	Priority 3 AE 2026 Const 2027	14	14	14	4	FY 2027
New SAU Office	School District5	\$4,000,000	Priority 4 AE 2026 Const 2027	18	11	18	4	FY 2027

1 - Urgent

2 - Necessary 3 - Desirable Cannot be Delayed; Needed immediately for health & safety

sary Needed within 3 years to maintain basic level & quality of community services ble Needed within 4-6 years to improve quality or level of services.

Can be placed on hold until after 6 year scope of current CIP, but supports community development goals.

4 - Deferrable 5 - Premature 6 - Inconsistent

Needs more research, planning & coordination Contrary to land use planning or community development goals.

These **projects are place holders until the School District finishes their School Facilities 10 Year Master Plan. For more information see the** Identification of Departmental Capital Needs section on page 6 of this report. MUNICIPAL PROJECTS FY 2022- 2027

Department/Project	COST	Funding Source	FY 2022	FY 2023	FY 2024	FY 2025	FY 2026	FY 2027	FY 2028	TOTAL
POLICE DEPARTMENT Police Cruisers	000'006\$	GF/Lease	\$450,000	8	80	0\$	\$450,000	\$0	S	000,008\$
Police Sub-Total	000'006\$		\$450,000	8	\$0	\$0	\$450,000	\$0	so	\$900,000
HIGHWAY Roadway Maintenance Trust Hww Fruinment/Trks	\$4,550,000 \$7 435 000	TF GF/L ease	\$650,000 \$450,000	\$650,000 \$640,000	\$650,000 \$385,000	\$650,000 \$310.000	\$650,000 \$185 000	\$650,000 \$185 000	\$650,000 \$780,000	\$4,550,000 \$2,155,000
Highway Sub-Total	\$6,985,000		\$1,100,000	\$1,290,000	\$1,035,000	\$960,000	\$835,000	\$835,000	\$930,000	\$6,705,000
FIRE DEPARTMENT Fire Apparatus/vehicles CRF-FF Equipment	\$2,570,000 \$700,000	GF/Lease CRF/Lease	\$270,000 \$100,000	\$270,000 \$100,000	\$0 \$100,000	\$0 \$100,000	\$580,000 \$100,000	\$950,000 \$100,000	\$500,000 \$100,000	\$2,070,000 \$700,000
Fire Sub-Total	\$3,270,000		\$370,000	\$370,000	\$100,000	\$100,000	\$680,000	\$1,050,000	\$600,000	\$2,770,000
C COMMUNITY DEVELOPMENT DEPARTMENT CR5 Maintenance Program GIS Maintenance Program Community Development Sub-Total GENERAL GOVERNMENT CRF Recreation	\$140.000 \$195.000 \$196.000 \$135.000	24 C C C C C C C C C C C C C C C C C C C	\$35,000 \$00 \$00 \$000 \$000	\$70,000 \$56,000 \$56,000	\$35,000 \$28,000 \$28,000 \$28,000 5,000	\$0 \$28,000 \$28,000 \$28,000 \$,000	\$28,000 \$28,000 \$28,000 \$28,000	\$0 \$28,000 \$28,000 5,000 5,000	\$0 \$28,000 \$28,000 \$28,000	\$140,000 \$168,000 \$168,000 \$168,000 \$45,000
Sub-Total - General Govt	\$35,000		\$5,000	\$5,000	\$5,000	\$5,000	\$5,000	\$5,000	\$5,000	\$45,000
Grand Total - Town Projects	\$11,386,000		\$1,925,000	\$1,721,000	\$1,168,000	\$1,093,000	\$1,998,000	\$1,918,000	\$1,563,000	\$9,688,000
Summary - ALL CAPITAL PROJECTS Town Projects School Projects	\$11,386,000 \$70,000,000		\$1,925,000 \$0	\$1,721,000 \$38,000,000	\$1,168,000 \$0	\$1,093,000 \$15,000,000	\$1,998,000 \$15,000,000	\$1,918,000 \$17,000,000	\$1,563,000 \$0	\$10,588,000 \$85,000,000
TOTAL - ALL CAPITAL PROJECTS	\$81,386,000		\$1,925,000	\$39,721,000	\$1,168,000	\$16,093,000	\$16,998,000	\$18,918,000	\$1,563,000	\$95,588,000
Legend for Funding Source:	ding Source:									

CRF. Capital Reserve Fund CRF. Capital Reserve Fund BD- Bond GF. General Fund AF. Access Fee

FY 2023-2028 CIP

IF- Impact Fee GR- Grant TF- Trust Fund CR- Current Revenue FINANCING PLAN FOR CIP MUNICIPAL PROJECTS FY 2022-2027

DEPARTMENT	CAPITAL PROJECT	COST SOURCES OF	FY 2022	FY 2023	FY 2024	FY 2025	FY 2026	FY 2027	FY 2028
НІСНИЛАҮ	Roadway Maintenance Trust	\$3,250,000 Project Cost GF Net Payout	\$650,000 \$650,000 \$650,000	\$650,000 -\$650,000 \$650,000	\$650,000 -\$650,000 \$650,000	\$650,000 -\$650,000 \$650,000	\$650,000 -\$650,000 \$650,000	\$650,000 -\$650,000 \$650,000	\$650,000 -\$650,000 \$650,000
	Highway Equipment/Trucks	\$2,155,000 Project Cost Lease Annual Net Payout	\$450,000 -\$450,000 \$55,645	\$640,000 -\$640,000 \$136,645	\$385,000 -\$385,000 \$181,127	\$310,000 -\$310,000 \$219,002	\$185,000 -\$185,000 \$238,627	\$185,000 -\$185,000 \$245,107	\$210,000 -\$210,000 \$272,482
POLICE DEPARTMENT	Police Cruisers	\$450,000 Project Cost Lease Net Payout	\$450,000 -\$450,000 \$150,000	\$0 \$150,000	\$0 \$0 \$150,000	\$0 \$0 \$150,000	\$450,000 -\$450,000 \$150,000	\$0 \$150,000	\$0 \$0 \$150,000
FIRE DEPARTMENT	Fire Apparatus/Vehicles	\$1,543,602 Project Cost Lease Net Payout	\$270,000 -\$270,000 \$50,750	\$270,000 -\$270,000 \$101,500	\$0 \$0 \$101,500	\$0 \$0 \$101,500	\$580,000 -\$580,000 \$169,750	\$950,000 -\$950,000 \$278,500	\$500,000 -\$500,000 \$285,250
	CRF - FF/EMS Equipment	\$650,000 Project Cost Capital Reserve Funds Net Payout	\$100,000 -\$100,000 \$100,000	\$100,000 -\$100,000 \$100,000	\$100,000 -\$100,000 \$100,000	\$100,000 -\$100,000 \$100,000	\$100,000 -\$100,000 \$100,000	\$100,000 -\$100,000 \$100,000	\$100,000 -\$100,000 \$100,000
COMMUNITY DEVELOPMENT DEPARTMENT	MENT DEPARTMENT								
	CRF - Master Plan	\$140,000 Project Cost Capital Reserve Funds Net Payout	\$35,000 \$35,000 \$35,000	\$70,000 -\$70,000 \$70,000	\$35,000 -\$35,000 \$35,000	80 80 80 80	80 80 80	8 8 8	0 \$ \$ \$ \$
	CRF - GIS Maintenance Program	\$140,000 Project Cost Capital Reserve Funds Net Payout	\$28,000 -\$28,000 \$28,000	\$28,000 -\$28,000 \$28,000	\$28,000 -\$28,000 \$28,000	\$28,000 -\$28,000 \$28,000	\$28,000 -\$28,000 \$28,000	\$28,000 -\$28,000 \$28,000	\$28,000 -\$28,000 \$28,000
GENERAL GOVERNMENT	NT								
	Pillsbury Cemetery Expansion CRF	\$600,000 Project Cost GF Net Payout	\$100,000 -\$100,000 \$100,000	\$100,000 -\$100,000 \$100,000	\$100,000 -\$100,000 \$100,000	\$100,000 -\$100,000 \$100,000	\$100,000 -\$100,000 \$100,000	\$100,000 -\$100,000 \$100,000	\$100,000 -\$100,000 \$100,000
	Cemeteries CRF	\$70,000 Project Cost GF Net Payout	\$10,000 -\$10,000 \$10,000	\$10,000 -\$10,000 \$10,000	\$10,000 -\$10,000 \$10,000	\$10,000 -\$10,000 \$10,000	\$10,000 -\$10,000 \$10,000	\$10,000 -\$10,000 \$10,000	\$10,000 -\$10,000 \$10,000
	Recreation CRF	\$45,000 Project Cost GF Net Payout	\$5,000 -\$5,000 \$5,000	\$5,000 -\$5,000 \$5,000	\$5,000 -\$5,000 \$5,000	\$5,000 -\$5,000 \$5,000	\$5,000 -\$5,000 \$5,000	\$5,000 -\$5,000 \$5,000	\$5,000 -\$5,000 \$5,000
MUNICIPAL GOV'T		\$18,835,602							
		Project Cost Applied Revenues Net Payout Tax Rate Impact	\$2,063,000 -\$2,063,000 \$1,149,395 \$0.25	\$1,803,000 \$1,278,000 \$1,803,000 \$1,278,000 \$1,281,145 \$1,325,627 \$0.28 \$0.28		\$1,203,000 \$2,108,000 \$1,203,000 \$2,108,000 \$1,363,502 \$1,451,377 \$0.29 \$0.31		\$2,028,000 -\$2,028,000 \$1,566,607 \$0.33	\$1,603,000 -\$1,603,000 \$1,600,732 \$0.33
	Proposed New Debt Payments		\$256,395	\$388,145	\$432,627	\$470,502	\$558,377	\$673,607	\$707,732

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# SCHOOL DISTRICT PROJECTS CIP FY 2022-2027

	201001	COST	FY 2021	FY 2022	FY 2023	FY 2023 FY 2024 FY 2025 FY 2026 FY 2027 FY 2028	FY 2025	FY 2026	FY 2027	FY 2028
District Wide Renovations	General Use	\$15,000,000						\$15,000,000		
20 Year 2.50% Rate assumptions	State Aid									
	Bonds/Notes							-\$15,000,000		
	Net Impact							\$1,162,500	\$1,141,875	\$1,121,250
II Time	General Use	\$38,000,000				\$38,000,000				
20 Year 2.50% Rate assumptions	Bonds/Notes					-\$38.000.000				
П	Net Impact					\$2,945,000	\$2,892,750	\$2,840,500	\$2,788,250	\$2,736,000
New SAU building	General Use	\$4,000,000								\$4,000,000
10 Year 2.50% Rate assumptions	State Aid									
	Bonds/Notes									-\$4,000,000
	Net Impact									\$510,000
Arts Center/Auditorim	General Use	\$10.000.000								\$10.000.000
sumptions	State Aid									
	CR/Bonds/Notes									-10,000,000
	Net Impact									\$1,2/5,000
Gvm Renovations & Turf Field	General Use	\$3.000.000								\$3.000.000
5	State Aid									
	CR/Bonds/Notes									-3,000,000
	Net Impact									\$382,500
GR.TOTAL-SCHOOL	Project Cost	\$70,000,000	\$0	\$0	\$0	\$38,000,000	\$0	\$15,000,000	\$0	\$17,000,000
	Applied Revenues	-\$70,000,000	\$0	\$0		\$0 -\$38,000,000	\$0	\$0 -\$15,000,000	\$0	\$0 -\$17,000,000
	Net Payout	\$19,795,625	\$0	\$0		\$2,945,000	\$2,892,750	\$4,003,000	\$3,930,125	\$6,024,750

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Net Tax Impact Analysis Municipal Government Current Debt Schedule (Part 1)

	FY 2022	FY 2023	FY 2024	FY 2025	FY 2026	FY 2027	FY 2028
<u>MUNICIPAL GOVERNMENT</u>							
Principle - Bonded Debt Interest - Bonded Debt Principle - Capital Leases Interest - Capital Leases	1,800,800 466,055 594,324 78,807	1,555,800 399,273 491,441 62 491	1,550,800 215,562 493,097 49625	865,800 288,147 463,656 36 799	874,271 254,218 351,118 24,910	745,000 219,713 165,757 15,548	550,000 191,513 146,547 10.029
Total Debt Pmts	\$2,939,985	\$2,509,006	\$2,309,084	\$1,654,402	\$1,504,517	\$1,146,017	\$898,088
Revenues Applied to Debt	\$120,000	\$0	\$0	\$0	\$0	\$0	\$0
Net Current Debt Ann.Paymts	\$2,819,985	\$2,509,006	\$2,309,084	\$1,654,402	\$1,504,517	\$1,146,017	\$898,088
Net Tax Impact	\$0.61	\$0.54	\$0.49	\$0.35	\$0.32	\$0.24	\$0.19
Debt Schedule as Proposed in CIP	\$256,395	\$388,145	\$432,627	\$470,502	\$558,377	\$673,607	\$707,732
Proposed Debt Schedule	\$3,076,380	\$2,897,151	\$2,741,711	\$2,124,904	\$2,062,894	\$1,819,624	\$1,605,820
Net Tax Impact	\$0.67	\$0.62	\$0.58	\$0.45	\$0.43	\$0.38	\$0.33
Capital Reserve Funds / EMTF: Contributions: Highway Fire Apparatus Fire Equipment	\$100,000	\$100,000	\$100,000	\$100,000	\$ \$100,000	\$	\$100,000
Cemeteries	\$0	\$10,000	\$10,000	\$10,000	\$10,000	\$10,000	\$10,000
Cable Division	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Recreation	\$5,000	\$5,000	\$5,000	\$5,000	\$5,000	\$5,000	\$5,000
Pillsbury Cemetery Expansion Master Plan	\$75,000	\$75,000 \$75,000	\$75,000	000'9/\$	2000'97\$	000'9/\$	000'97\$
GIS Maintenance Program	\$0	\$56,000	\$28,000	\$28,000	\$28,000	\$28,000	\$28,000
Expendable Mainteance Trust	\$180,000	\$180,000	\$180,000	\$180,000	\$180,000	\$180,000	\$180,000
Roadway Maintenance Trust Total CRFs / EMTF	\$650,000 <b>\$1.045.000</b>	\$650,000 <b>\$1.151.000</b>	\$650,000 \$1.083.000	\$650,000 <b>\$1.048.000</b>	\$650,000 <b>\$1.048.000</b>	\$650,000 <b>\$1.048.000</b>	\$650,000 \$1.048.000
Net Tax Impact	\$0.23	\$0.25	\$0.23	\$0.22	\$0.22	\$0.22	\$0.22
CIP Projects-Pay As You Go	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Total Municipal Capital Outlay	\$4,121,380	\$4,048,151	\$3,824,711	\$3,172,904	\$3,110,894	\$2,867,624	\$2,653,820
Net Municipal Tax Impact	\$0.90	\$0.87	\$0.81	\$0.67	\$0.66	\$0.60	\$0.55

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Net Tax Impact Analysis Municipal Government Current Debt Schedule (Part 2)

	FY 2022	FY 2023	FY 2024	FY 2025	FY 2026	FY 2027	FY 2028
SCHOOL DISTRICT							
School Current Debt: Total Principle	\$1.610.000	\$1.605.000	\$935.000	\$920.000	\$520.000	\$255.000	\$255.000
Total Interest	\$171,872	\$113,490	\$71,495	\$46,306	\$27,099	\$17,101	\$10,249
Lease	\$131,602	\$112,501	\$30,063	\$30,063	\$0	\$0	\$0
Total Gross Debt/Leases	\$1,913,474	\$1,830,991	\$1,036,558	\$996,369	\$547,099	\$272,101	\$265,249
Deduct State Reimb	(\$150,000)	(\$150,000)	(\$150,000)	(\$150,000)	(\$150,000)	(\$150,000)	(\$150,000)
Total Net Debt	\$1,763,474 *0.20	\$1,680,991	\$886,558	\$846,369	\$397,099 #0.00	\$122,101 #0.02	\$115,249 *0.00
Net I ax Impact	\$D.38	\$U.30	\$U.19	\$U.18	\$0.08	\$0.03	20.0¢
Add:							
Proposed CIP Debt	\$0	\$0	\$2,945,000	\$2,892,750	\$4,003,000	\$3,930,125	\$6,024,750
Tax Impact CIP Proposed Debt	\$0.00	\$0.00	\$0.63	\$0.61	\$0.84	\$0.82	\$1.24
Adiusted Net Debt Pmts	\$1.763.474	\$1.680.991	\$3.831.558	\$3.739.119	\$4.400.099	\$4.052.226	\$6.139.999
Adjusted Debt Schedule	\$1,763,474	\$1,680,991	\$3,831,558	\$3,739,119	\$4,400,099	\$4,052,226	\$6,139,999
Adjusted Debt Tax Impact	\$0.38	\$0.36	\$0.82	\$0.79	\$0.93	\$0.85	\$1.27
SCHOOL DISTRICT - PAY AS YOU GO PROJECTS							
Total Pay As You Go	\$0	0\$	\$0	0\$	\$0	\$0	\$0
Tax Impact Pay As You Go	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
TOTAL SCHOOL	\$1,763,474	\$1,680,991	\$3,831,558	\$3,739,119	\$4,400,099	\$4,052,226	\$6,139,999
SCHOOL TAX IMPACT	\$0.38	\$0.36	\$0.82	\$0.79	\$0.93	\$0.85	\$1.27
COMBINED DEBT PMTS	\$4,839,854	\$4,578,142	\$6,573,269	\$5,864,023	\$6,462,993	\$5,871,850	\$7,745,819
COMBINED PAY AS YOU GO	\$1,045,000 \$1.20	\$1,151,000 \$1.22	\$1,083,000 \$1.62	\$1,048,000 \$1.46	\$1,048,000 \$1.50	\$1,048,000 \$1,11	\$1,048,000 \$1,02
	07.1 ¢	07.1 ¢	00.1 ¢	04.10	00.10	44 ¢	70.1 ¢
Tax Base	\$4 589 876 330 \$4 644 374 475 \$4 699 840 092 \$4 746 838 493 \$4 746 838 493	4 644 374 475	84.699.840.092 \$	4 746 838 493 5	4.746.838.493	\$4 794 306 878	\$4 842 249 947
	* 000 10 10 1000 1- *	0 (+ ) (+ + - ) (+ )		·		0 10 10 00 1- 0 1 1- A	

Note: Tax base for FY 2021 from MS-1 2020 Tax Rate Calculation

# Conclusion & Recommendations

The Program of Capital Expenditures herein provides a guide for budgeting and development of Londonderry's public facilities. The Planning Board will review and update the CIP each year prior to budget deliberations. The CIP may be modified each year based on changes in needs and priorities. As noted in the Plan, there are projects proposed where the CIP Committee has determined that there is not enough information to make a recommendation concerning a proposed capital project. These are topics in the opinion of the Committee that should be studied in further detail before funding decisions should be made.

The Capital Improvements Planning Committee has worked hard to improve the effectiveness of capital facilities programming in Londonderry. It is hoped that the improvements made during this time can continue to be refined and evaluated for their effectiveness in future years. The CIP Committee believes that Londonderry has made great strides in process and format of the Capital Improvements Plan, and are hopeful that the improvements have made a difference to the Planning Board, Town Council, School Board, and Budget Committee as they prepare budgets each year.

#### CHAPTER 674 LOCAL LAND USE PLANNING AND REGULATORY POWERS

#### **Capital Improvements Program**

**674:5 Authorization.** – In a municipality where the planning board has adopted a master plan, the local legislative body may authorize the planning board to prepare and amend a recommended program of municipal capital improvement projects projected over a period of at least 6 years. As an alternative, the legislative body may authorize the governing body of a municipality to appoint a capital improvement program committee, which shall include at least one member of the planning board and may include but not be limited to other members of the planning board, the budget committee, or the town or city governing body, to prepare and amend a recommended program of municipal capital improvement projects projected over a period of at least years. The capital improvements program may encompass major projects being currently undertaken or future projects to be undertaken with federal, state, county and other public funds. The sole purpose and effect of the capital improvements program shall be to aid the mayor or selectmen and the budget committee in their consideration of the annual budget. **Source.** 1983, 447:1, eff. Jan. 1, 1984. 2002, 90:1, eff. July 2, 2002.

**674:6 Purpose and Description.** – The capital improvements program shall classify projects according to the urgency and need for realization and shall recommend a time sequence for their implementation. The program may also contain the estimated cost of each project and indicate probable operating and maintenance costs and probable revenues, if any, as well as existing sources of funds or the need for additional sources of funds for the implementation and operation of each project. The program shall be based on information submitted by the departments and agencies of the municipality and shall take into account public facility needs indicated by the prospective development shown in the master plan of the municipality or as permitted by other municipal land use controls.

Source. 1983, 447:1, eff. Jan. 1, 1984.

#### 674:7 Preparation. -

I. In preparing the capital improvements program, the planning board or the capital improvement program committee shall confer, in a manner deemed appropriate by the board or the committee, with the mayor or the board of selectmen, or the chief fiscal officer, the budget committee, other municipal officials and agencies, the school board or boards, and shall review the recommendations of the master plan in relation to the proposed capital improvements program.

II. Whenever the planning board or the capital improvement program committee is authorized and directed to prepare a capital improvements program, every municipal department, authority or agency, and every affected school district board, department or agency, shall, upon request of the planning board or the capital improvement program committee, transmit to the board or committee a statement of all capital projects it proposes to undertake during the term of the program. The planning board or the capital improvement program committee shall study each proposed capital project, and shall advise and make recommendations to the department, authority, agency, or school district board, department or agency, concerning the relation of its project to the capital improvements program being prepared. **Source.** 1983, 447:1. 1995, 43:1, eff. July 2, 1995. 2002, 90:2, eff. July 2, 2002.

**674:8 Consideration by Mayor and Budget Committee.** – Whenever the planning board or the capital improvement program committee has prepared a capital improvements program under RSA 674:7, it shall submit its recommendations for the current year to the mayor or selectmen and the budget committee, if one exists, for consideration as part of the annual budget. **Source.** 1983, 447:1, eff. Jan. 1, 1984. 2002, 90:3, eff. July 2, 2002.

#### Appendix A: Relevant State Statutes

#### Appendix B: Capital Project Request Form

Type of Project: (check one) Service Area of Project: (check one)	of projects Primary Effect of Project is to:
(check one) Service Area of Project:	Replace or repair existing facilities or equipment         Improve quality of existing facilities or equipment         Expand capacity of existing service level/facility         Provide new facility or service capacity         Region       Town Center         Town-wide       Street
•	Region   Town Center     Town-wide   Street
	School District     Other Area       Neighborhood
Project Description:	
Rationale for Project:	
(check those that apply, elaborate below)	□ Urgent Need
	Removes imminent threat to public health or safety
	□ Alleviates substandard conditions or deficiencies
	<ul> <li>Responds to federal or state requirement to implement</li> <li>Improves the quality of existing services</li> </ul>
	Provides added capacity to serve growth
	Reduces long term operating costs
	<ul> <li>Provides incentive to economic development</li> <li>Eligible for matching funds available for a limited time</li> </ul>

Londonderry Capital Improvement Plan Capital Project Worksheet & Submission Form

Cost Estimate:	Capital Costs			
(Itemize as	Dollar Amount (In current \$)		Investigation Consecting & Malat	
Necessary)	\$       Planning/Feasibility Analysis         \$       Architecture & Engineering Fees         \$       Real Estate aquisition			Impact on Operating & Maint. Costs or Personnel Needs
				Add Personnel Increased O&M Costs
	\$	Construction		Decreased O&M Costs
	\$	_ Furnishings & equ	uipment	Dollar Cost of Impacts if known:
	\$	Vehicles & capita	equipment	
	\$	_		+ \$ Annually (-) \$ Annually
	\$			(), +
	\$			
	¢	Total Broject Co	et	
	\$ Total Project Cost			
	Source of Funding:			
	Grant From: _		\$	(show type)
	Loan From: _		\$	(show type)
	Donation/Beque	st/private	\$	
	User Fees & Cha	arges	\$	
	Capital Reserve	Withdrawal	\$	
	Impact Fee Acco	ount	\$	
	Current Revenue	9	\$	
	General Obligati	on Bond	\$	
	Revenue Bond		\$	
	Special Assessn	nent	\$	
			\$	
			\$	
	т	otal Project Cost:	\$	
Form Prepared By:				
	Signature:			
	Title:			_
	Dept./Agency: _			

#### Appendix C: Capital Project Scoring Sheet

#### **Evaluation Criteria**

Addresses an emergency of public safety need Addresses a deficiency in service or facility Provides capacity needed to serve existing population or future growth

Results in long-term cost savings Supports job development/increased tax base Furthers the goals of the 2012 Master Plan

Leverages the non-property tax revenues Matching funds available for a limited time

#### Total

**CIP** Priority Assignment



Department Committee Score Score

1 - Urgent - Cannot be Delayed; Needed immediately for health & safety

2 - Necessary - Needed within 3 years to maintain basic level & quality of community services

3 - Desirable - Needed within 4-6 years to improve quality or level of services

4 - Deferrable - Can be placed on hold until after 6 year scope of current CIP, but supports community development goals

5 - Premature - Needs more research, planning & coordination

6 - Inconsistent - Contrary to land use planning or community development goals

Appendix D: Project Submission Materials and Backup Information

#### **RESOLUTION 2019-11**

#### A Resolution Relative to Creating the Taxpayer Relief Act of 2020

First Reading: 12/09/2019 Second Reading: Waived Adopted: 12/09/2019

WHEREAS	the Town of Londonderry recently went through a town-wide revaluation that reflects significant property value increases due to market trends and Londonderry's desirability as a community; and
WHEREAS	the property value increases shift the property tax burden slightly from the commercial to the residential taxpayers, resulting in a higher than expected property tax increase; and
WHEREAS	the Town has prudently managed its Undesignated Fund Balance over the last six years resulting in a current balance of over six-million dollars; and
WHEREAS	personnel salaries and benefits of full-time employees are the largest cost drivers of the general fund operating budget each year; and
WHEREAS	the soon-to-be completed Central Fire Station represents the last known major capital expense on the Town-side of government for the foreseeable future, and because capital expenses often require bonding causing the Town to take on additional debt;

**NOW THEREFORE BE IT RESOLVED** by the Londonderry Town Council that it hereby creates the Taxpayer Relief Act of 2020, enacted to provide tax relief to the property taxpayers of Londonderry, as well as control the rate of Town-side spending, with said provisions of such attached hereto.

John Farrell - Chairman Town Council

Sharon Farrell - Town Clerk

A TRUE COPY ATTEST:

12/09/2019



#### Taxpayer Relief Act of 2020

- 1. Apply one-million dollars of Undesignated Fund Balance toward reducing the tax rate beginning in 2020 and continuing through 2024.
  - a. Two-hundred thousand dollars shall be applied each year over five years.
  - b. The only exception to this provision shall be if the UFB falls below the Town's recommended levels.

#### 2. There shall be no new full-time personnel requests until FY2023

- a. This provision shall not apply if the position(s) are funded at least 50% by an outside revenue source beginning in FY22
- b. This provision excludes retirements and/or other department reorganizations
- 3. There shall be no Town-side CIP requests prior to FY2024

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